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FINANCIAL REPORT 2019



# Statutory Financial Statements

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

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# Responsibility Statement by the Board of Directors

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The Directors are responsible in ensuring that the audited financial statements of the Group and the Bank are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards, the requirements of the Companies Act 2016 in Malaysia, Bank Negara Malaysia's Guidelines and the Listing Requirements of Bursa Malaysia Securities Berhad.

The Directors are also responsible for ensuring that the annual audited financial statements of the Group and the Bank are prepared with reasonable accuracy from the accounting records of the Group and the Bank so as to give a true and fair view of the financial position of the Group and the Bank as at 31 December 2019 and of the financial performance and cash flows of the Group and the Bank for the financial year ended 31 December 2019.

The audited financial statements are prepared on the going concern basis and the Directors have ensured that appropriate and relevant accounting policies are applied on a consistent basis and accounting judgements and estimates made are reasonable and fair so as to enable the preparation of the financial statements of the Group and the Bank.

The Directors have also taken the necessary steps to safeguard the assets of the Group and the Bank to prevent and detect fraud and other irregularities.

# **Directors' Report**

The Directors submit herewith their report toget ended 31 December 2019.

## PRINCIPAL ACTIVITIES

The principal activities of the Bank are commercial banking and finance related business and the provision of related services. The Group is involved in commercial banking and finance related business, Islamic banking, investment banking, stock broking, leasing, offshore banking, offshore trust services, property investment, general insurance, unit trust management, asset management, nominee and custodian services.

There have been no significant changes in these principal activities during the financial year.

**FINANCIAL RESULTS** 

Profit before taxation and zakat

Taxation and zakat

Net profit for the financial year

#### DIVIDENDS

The dividends paid by the Bank since 31 December 2018 were as follows:

In respect of the financial year ended 31 Decemb

- Single-tier final dividend of 13.00 sen per share

In respect of the financial year ended 31 Decemb

- Single-tier interim dividend of 12.50 sen per sh

At the forthcoming Annual General Meeting, a single-tier final dividend in respect of the current financial year of 18.50 sen per share amounting to RM741,858,000 will be proposed for shareholders' approval. The single-tier final dividend was approved by the Board of Directors on 29 January 2020.

The financial statements for the current financial year do not reflect this single-tier final dividend. This dividend payment will be accounted for in the shareholders' equity as an appropriation of retained profits in the financial year ending 31 December 2020.

#### **RESERVES AND PROVISIONS**

All material transfers to or from reserves and provisions during the financial year are disclosed in the financial statements.

The Directors submit herewith their report together with the audited financial statements of the Group and the Bank for the financial year

Group RM'000	Bank RM'000
3,350,444	2,191,234
(862,635)	(542,240)
2,487,809	1,648,994

	RM'000
ber 2018:	
re, paid on 23 May 2019	521,306
ber 2019:	
hare, paid on 1 October 2019	501,256
	1,022,562

# **Directors' Report (continued)**

#### **ISSUE OF SHARES**

There were no issue of shares in the Bank during the financial year.

#### BAD AND DOUBTFUL DEBTS AND FINANCING

Financial Report 2019

Before the financial statements of the Group and the Bank were made out, the Directors took reasonable steps to ascertain that proper actions have been taken in relation to the writing off of bad debts and financing and the making of allowance for impaired debts and financing, and satisfied themselves that all known bad debts and financing have been written off and that adequate allowance had been made for impaired debts and financing.

At the date of this report, the Directors are not aware of any circumstances which would render the amount written off for bad debts and financing or the amount of allowance for impaired debts and financing in the financial statements of the Group and the Bank inadequate to any substantial extent.

#### CURRENT ASSETS

Before the financial statements of the Group and the Bank were made out, the Directors took reasonable steps to ensure that any current assets, other than debts and financing, which were unlikely to realise in the ordinary course of business, their values as shown in the accounting records of the Group and the Bank, had been written down to an amount which they might be expected to realise.

At the date of this report, the Directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements of the Group and the Bank misleading.

#### VALUATION METHOD

At the date of this report, the Directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and the Bank misleading or inappropriate.

#### CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:

- any charge on the assets of the Group and the Bank which has arisen since the end of the financial year which secures the liabilities of (a)any other person; or
- (b) any contingent liability of the Group and the Bank which has arisen since the end of the financial year other than in the ordinary course of business.

No contingent or other liability of the Group and the Bank has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Group and the Bank to meet their obligations as and when they fall due.

#### **CHANGE OF CIRCUMSTANCES**

At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and the Bank which would render any amount stated in the financial statements misleading or inappropriate.

#### **ITEMS OF AN UNUSUAL NATURE**

The results of the operations of the Group and the Bank for the financial year were not, in the opinion of the Directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the Directors, to affect substantially the results of the operations of the Group or the Bank for the financial year in which this report is made.

#### SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

Significant events during the financial year are disclosed in Note 58 to the financial statements.

#### EVENT SUBSEQUENT TO THE BALANCE SHEET DATE

Event subsequent to the balance sheet date is disclosed in Note 59 to the financial statements.

#### DIRECTORS

are:

Tan Sri Azlan Zainol Tan Sri Saw Choo Boon Abdul Aziz Peru Mohamed Tan Sri Ong Leong Huat @ Wong Joo Hwa Tan Sri Dr Rebecca Fatima Sta Maria Ong Ai Lin Lim Cheng Teck Sharifatu Laila Syed Ali Datuk Seri Dr Govindan a/l Kunchamboo Dato' Khairussaleh Ramli Mohamed Ali Ismaeil Ali Alfahim

Pursuant to Clause 94 of the Bank's Constitution, Tan Sri Dr Rebecca Fatima Sta Maria and Dato' Khairussaleh Ramli retire at the forthcoming Annual General Meeting of the Bank and being eligible, offer themselves for re-election.

Abdul Aziz Peru Mohamed who retires pursuant to Clause 94 of the Bank's Constitution and the Guidelines on Tenure of Appointment/ Re-Appointment of Non-Executive Directors for RHB Banking Group ('Internal Guidelines') has indicated his intention of not seeking re-election. He shall accordingly retires at the forthcoming Annual General Meeting.

Pursuant to the Internal Guidelines, Tan Sri Saw Choo Boon who has exceeded the maximum tenure for a Non-Executive Director has also indicated his intention to retire at the forthcoming Annual General Meeting.

Pursuant to Clause 98 of the Bank's Constitution, Datuk Seri Dr Govindan a/I Kunchamboo retires at the forthcoming Annual General Meeting of the Bank and being eligible, offers himself for re-election.

The Directors of the Bank in office during the financial year and during the period from the end of the financial year to the date of the report

(Appointed on 15 March 2019) (Appointed on 1 January 2020)

(Retired on 8 May 2019)

# **Directors' Report (continued)**

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## **DIRECTORS' INTERESTS**

According to the register of Directors' shareholdings required to be kept under Section 59 of the Companies Act 2016, the Directors in office at the end of the financial year holding securities of the Bank and its related corporations are as follows:

	Number of ordinary shares					
	As at 1.1.2019	Bought	Sold	As at 31.12.2019		
Bank						
Tan Sri Ong Leong Huat @ Wong Joo Hwa:						
- Indirect*	31,431	-	-	31,431		
- Indirect^	406,171,518	-	-	406,171,518		
Tan Sri Saw Choo Boon:						
- Direct	20,000	10,000	-	30,000		
Ong Ai Lin:						
- Direct	-	25,000	-	25,000		

#### AUDITORS

This report was approved by the Board of Directors on 25 February 2020. Signed on behalf of the Board of Directors:

## TAN SRI AZLAN ZAINOL CHAIRMAN

#### Kuala Lumpur

#### Notes:

\* The interest is held through family members.

^ Deemed interest pursuant to Section 8(4) of the Companies Act 2016 by virtue of shares held through OSK Holdings Berhad.

Other than the above, none of the other Directors holding office at the end of the financial year had any interest in the securities of the Bank or its related corporations during the financial year.

## **DIRECTORS' BENEFITS**

Since the end of the previous financial year, no Director of the Bank has received or become entitled to receive any benefit (other than Directors' remuneration and benefits-in-kind as disclosed in Note 42 to the financial statements) by reason of a contract made by the Bank or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest.

During and at the end of the financial year, no arrangements subsisted to which the Bank or its subsidiaries is a party, being arrangements with the object or objects of enabling the Directors of the Bank to acquire benefits by means of the acquisition of shares in, or debentures of, the Bank or any other body corporate.

#### SUBSIDIARIES

Details of subsidiaries are set out in Note 15 to the financial statements.

#### AUDITORS' REMUNERATION

Details of auditors' remuneration are set out in Note 41 to the financial statements.

#### The auditors, PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146), have expressed their willingness to continue in office.

## DATO' KHAIRUSSALEH RAMLI **GROUP MANAGING DIRECTOR**

# **Statements of Financial Position**

Financial Report 2019

as at 31 December 2019

		Gro	oup	Bank		
		2019	2018	2019	2018	
	Note	RM'000	RM'000	RM'000	RM'000	
ASSETS						
Cash and short term funds	2	11,627,992	12,553,188	5,502,893	8,855,326	
Deposits and placements with banks and other financial institutions	3	1,095,567	898,120	5,349,632	3,092,186	
Investment account due from designated financial institutions	4	-	-	8,229,334	7,898,611	
Financial assets at fair value through profit or loss ('FVTPL')	5	4,623,447	3,800,649	2,530,288	1,891,771	
Financial assets at fair value through other comprehensive income ('FVOCI')	6	39,805,304	32,577,833	33,934,272	27,584,376	
Financial investments at amortised cost	7	14,249,409	14,090,275	9,702,802	10,228,651	
Loans, advances and financing	8	173,236,672	165,629,774	107,345,665	108,216,146	
Clients' and brokers' balances	9	893,448	943,056	-	-	
Reinsurance assets	10	510,176	511,236	-	-	
Other assets	11	1,258,179	1,489,839	1,104,726	921,813	
Derivative assets	12	855,256	1,131,057	903,584	1,147,494	
Statutory deposits	13	4,549,296	4,795,230	2,608,316	2,978,677	
Tax recoverable		467,103	389,172	433,364	351,451	
Deferred tax assets	14	22,989	79,191	-	32,490	
Investments in subsidiaries	15	-	-	4,913,885	4,911,660	
Investments in associates and joint ventures	16	9,512	25,352	-	-	
Right of use assets	17	112,807	-	85,960	-	
Property, plant and equipment	18	991,305	999,962	753,638	753,531	
Goodwill	19	2,654,122	2,649,307	1,651,542	1,651,542	
Intangible assets	20	629,912	602,438	548,434	527,562	
TOTAL ASSETS		257,592,496	243,165,679	185,598,335	181,043,287	

LIABILITIES AND EQUITY
Deposits from customers
Deposits and placements of banks and other financial institutions
Obligations on securities sold under repurchase agreements
Bills and acceptances payable
Clients' and brokers' balances
General insurance contract liabilities
Other liabilities
Derivative liabilities
Recourse obligation on loans sold to Cagamas Berh ('Cagamas')
Provision for taxation and zakat
Deferred tax liabilities
Lease liabilities
Borrowings
Senior debt securities
Hybrid Tier-1 Capital Securities
Subordinated obligations
TOTAL LIABILITIES
Share capital
Reserves
Non-controlling interests ('NCI')

TOTAL EQUITY

## TOTAL LIABILITIES AND EQUITY

## COMMITMENTS AND CONTINGENCIES

		Gro	oup	Bank			
	Nata	2019	2018	2019	2018		
	Note	RM'000	RM'000	RM'000	RM'000		
	21	190,555,225	178,856,330	131,571,124	127,145,222		
	22	21,539,329	18,290,894	19,173,832	17,526,185		
	22	21,337,327	10,270,074	17,175,052	17,520,105		
	23	2,048,516	2,194,324	3,772,623	3,120,449		
		254,945	301,603	205,528	247,552		
	24	824,166	841,782	-	-		
	25	1,106,886	1,094,114	-	-		
	26	3,210,479	2,922,556	1,780,860	2,082,123		
	12	1,160,927	1,116,701	1,155,074	1,120,287		
erhad							
	27	3,535,996	5,266,116	1,265,757	2,995,877		
	28	60,172	24,578	-	-		
	14	169,763	2,308	136,711	-		
	29	111,769	-	85,267	-		
	30	1,182,527	1,182,885	840,177	981,849		
	31	3,296,763	3,323,664	3,296,763	3,323,664		
	32	-	603,221	-	608,235		
	33	2,724,224	3,748,655	1,565,396	2,589,066		
		231,781,687	219,769,731	164,849,112	161,740,509		
	34	6,994,103	6,994,103	6,994,103	6,994,103		
	35	18,781,291	16,363,884	13,755,120	12,308,675		
		25,775,394	23,357,987	20,749,223	19,302,778		
	36	35,415	37,961	-	-		
		25,810,809	23,395,948	20,749,223	19,302,778		
		257,592,496	243,165,679	185,598,335	181,043,287		
	49	150,427,794	172,941,427	143,445,965	167,318,657		

The accompanying accounting policies and notes form an integral part of these financial statements.

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## **Income Statements**

for the financial year ended 31 December 2019

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		Gro	up	Bar	nk
	Note	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Interest income	37	8,098,328	8,015,172	8,042,465	7,954,609
Interest expense	38	(4,488,736)	(4,359,938)	(4,384,157)	(4,213,342)
Net interest income		3,609,592	3,655,234	3,658,308	3,741,267
Other operating income	39	1,876,714	1,722,052	1,150,372	872,745
Income from Islamic Banking business	40	1,614,464	1,428,327	3,538	556
Net income		7,100,770	6,805,613	4,812,218	4,614,568
Other operating expenses	41	(3,471,759)	(3,357,655)	(2,357,650)	(2,206,020)
Operating profit before allowances		3,629,011	3,447,958	2,454,568	2,408,548
Allowance for credit losses on financial assets	43	(278,537)	(306,002)	(263,334)	(172,831)
Impairment losses made on other non-financial assets	44	-	(23,000)	-	-
		3,350,474	3,118,956	2,191,234	2,235,717
Share of results of joint ventures		(30)	99	-	-
Profit before taxation and zakat		3,350,444	3,119,055	2,191,234	2,235,717
Taxation and zakat	45	(862,635)	(810,143)	(542,240)	(601,474)
Net profit for the financial year		2,487,809	2,308,912	1,648,994	1,634,243
Attributable to:					
- Equity holders of the Bank		2,482,432	2,305,196	1,648,994	1,634,243
- NCI		5,377	3,716	-	-
		2,487,809	2,308,912	1,648,994	1,634,243
Earnings per share (sen)					
- Basic	46	61.9	57.5		
- Diluted	46	61.9	57.5		

# **Statements of the Comprehensive Income**

for the financial year ended 31 December 2019

#### Net profit for the financial year

Other comprehensive income/(loss) in respect of: (i) Items that will not be reclassified to profit or los

- (a) Actuarial (loss)/gain on defined benefit plan
- (b) Equity instruments designated at FVOCI
- Net gain/(loss) on disposal
- Unrealised net gain on revaluation

(ii) Items that will be reclassified subsequently to

- (a) Foreign currency translation reserves
- Currency translation differences
- Net investment hedge
- (b) Debt instruments measured at FVOCI
- Unrealised net gain on revaluation
- Net transfer to income statements on dispo
- Changes in expected credit losses and exch differences

Income tax relating to components of other comp Other comprehensive income, net of tax, for the Total comprehensive income for the financial year

Total comprehensive income attributable to:

- Equity holders of the Bank
- NCI

	Gro	up	Bank			
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000		
	2,487,809	2,308,912	1,648,994	1,634,243		
oss:						
n of subsidiaries	(2,157)	8,193	-	-		
	5,664	(1,440)	1,544	(1,442)		
	20,435	33,720	17,332	30,631		
o profit or loss:						
	5,750	56,809	3,074	28,117		
	(1,240)	(1,620)	-	-		
	1,314,290	74,910	1,126,782	52,139		
osal	(220,972)	(72,067)	(205,237)	(66,690)		
hange						
-	(12,019)	(2,639)	(8,413)	(2,887)		
prehensive income	(149,122)	(8,358)	(113,827)	(3,719)		
financial year	960,629	87,508	821,255	36,149		
ar	3,448,438	2,396,420	2,470,249	1,670,392		
	3,443,027	2,392,716	2,470,249	1,670,392		
	5,411	3,704	-	-		
	3,448,438	2,396,420	2,470,249	1,670,392		

The accompanying accounting policies and notes form an integral part of these financial statements.

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# Statements of Changes in Equity for the financial year ended 31 December 2019

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	*		– Attribut	able to equi	ty holders o	f the Bank		<b></b>			
Group	Note	Share Capital RM'000	Statutory Reserves RM'000	Regulatory Reserves RM'000	FVOCI Reserves RM'000	Translation Reserves RM'000	Other Reserves RM'000		Total Shareholders' Equity RM'000	Non- controlling Interests RM'000	Total Equity RM'000
Balance as at 1 January 2019											
- As previously reported		6,994,103	513	249,687	376,108	684,275	23,331	15,029,970	23,357,987	37,961	23,395,948
- Effect of adoption of MFRS 16	57	-	-	-	-	-	-	(3,058)	(3,058)	(7)	(3,065)
- As restated		6,994,103	513	249,687	376,108	684,275	23,331	15,026,912	23,354,929	37,954	23,392,883
Net profit for the financial year		-	-	-	-	-	-	2,482,432	2,482,432	5,377	2,487,809
Foreign currency translation reserves:											
- Currency translation differences		-	-	-	(144)	5,831	-	-	5,687	63	5,750
Net investment hedge		-	-	-	-	(1,240)	-	-	(1,240)	-	(1,240)
Financial assets measured at FVOCI:											
Equity instruments											
- Net gain/(loss) on disposal		-	-	-	(1,729)	-	-	7,393	5,664	-	5,664
- Unrealised net gain on revaluation		-	-	-	20,435	-	-	-	20,435	-	20,435
Debt instruments											
- Unrealised net gain on revaluation		-	-	-	1,314,290	-	-	-	1,314,290	-	1,314,290
- Net transfer to income statements on disposal		-	-	-	(220,972)	-	-	-	(220,972)	-	(220,972)
- Changes in expected credit losses and exchange differences		-	-	-	(12,019)	-	-	-	(12,019)	-	(12,019)
Actuarial loss on defined benefit plan of subsidiaries		-	-	-	-	-	-	(2,138)	(2,138)	(19)	(2,157)
ncome tax relating to components of other comprehensive income	47	-	-	-	(147,909)	-	-	(1,203)	(149,112)	(10)	(149,122)
Other comprehensive income, net of tax, for the financial year		-	-	-	951,952	4,591	-	4,052	960,595	34	960,629
Fotal comprehensive income for the financial year		-	-	-	951,952	4,591	-	2,486,484	3,443,027	5,411	3,448,438
Dividends paid	48	-	-	-	-	-	-	(1,022,562)	(1,022,562)	(7,950)	(1,030,512)
Fransfer to regulatory reserves		-	-	589,305	-	-	-	(589,305)	-	-	-
Balance as at 31 December 2019		6,994,103	513	838,992	1,328,060	688,866	23,331	15,901,529	25,775,394	35,415	25,810,809

Group	Note	Share Capital RM'000
Balance as at 1 January 2018		6,994,103
Net profit for the financial year		-
Foreign currency translation reserves:		
- Currency translation differences		-
- Net investment hedge		-
Financial assets measured at FVOCI:		
- Equity instruments		
- Net loss on disposal		-
- Unrealised net gain on revaluation		-
- Debt instruments		
- Unrealised net gain on revaluation		-
- Net transfer to income statements on disposal		-
- Changes in expected credit losses and exchange differences		-
Actuarial gain on defined benefit plan of subsidiaries		-
Income tax relating to components of other comprehensive (income)/loss	47	-
Other comprehensive income/(loss), net of tax, for the financial year		-
Total comprehensive income for the financial year		-
Dividends paid	48	-
Transfer from regulatory reserves		-
Balance as at 31 December 2018		6,994,103

	<ul> <li>Attributa</li> </ul>	able to equi	ty holders o	f the Bank		<b></b>		
Statutory Reserves RM'000	Regulatory Reserves RM'000	FVOCI Reserves RM'000	Translation Reserves RM'000	Other Reserves RM'000	Retained Profits RM'000	Total Shareholders' Equity RM'000	Non- controlling Interests RM'000	Total Equity RM'000
513	799,494	350,787	629,011	23,331	12,869,790	21,667,029	34,257	21,701,286
-	-	-	-	-	2,305,196	2,305,196	3,716	2,308,912
-	-	(1)	56,884 (1,620)	-	-	56,883 (1,620)	(74)	56,809 (1,620)
-	-	(608)	-	_	(832)	(1,440)	-	(1,440)
-	-	33,720	-	-	-	33,720	-	33,720
-	-	74,910	-	-	-	74,910	-	74,910
-	-	(72,067)	-	-	-	(72,067)	-	(72,067)
-	-	(2,639)	-	-	-	(2,639)	-	(2,639)
-	-	-	-	-	8,141	8,141	52	8,193
-	-	(7,994)	-	-	(374)	(8,368)	10	(8,358)
-	-	25,321	55,264	-	6,935	87,520	(12)	87,508
-	-	25,321	55,264	-	2,312,131	2,392,716	3,704	2,396,420
-	-	-	-	-	(701,758)	(701,758)	-	(701,758)
-	(549,807)	-	-	-	549,807	-	-	-
513	249,687	376,108	684,275	23,331	15,029,970	23,357,987	37,961	23,395,948

# **Statements of Changes in Equity**

for the financial year ended 31 December 2019 (continued)

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			< No	on-distributab	ole>	Distributable	
Bank	Note	Share Capital RM'000	Regulatory Reserves RM'000	FVOCI Reserves RM'000	Translation Reserves RM'000	Retained Profits RM'000	Total Equity RM'000
Balance as at 1 January 2019							
- As previously reported		6,994,103	126,230	349,347	371,680	11,461,418	19,302,778
- Effect of adoption of MFRS 16	57	-	-	-	-	(1,242)	(1,242)
- As restated		6,994,103	126,230	349,347	371,680	11,460,176	19,301,536
Net profit for the financial year		-	-	-	-	1,648,994	1,648,994
Foreign currency translation reserves:							
- Currency translation differences		-	-	-	3,074	-	3,074
Financial assets measured at FVOCI:							
- Equity instruments							
- Net gain/(loss) on disposal		-	-	(479)	-	2,023	1,544
- Unrealised net gain on revaluation		-	-	17,332	-	-	17,332
- Debt instruments							
- Unrealised net gain on revaluation		-	-	1,126,782	-	-	1,126,782
<ul> <li>Net transfer to income statements on disposal</li> </ul>		-	-	(205,237)	-	-	(205,237)
<ul> <li>Changes in expected credit losses and exchange differences</li> </ul>		-	-	(8,413)	-		(8,413)
Income tax relating to components of other comprehensive income	47	-	-	(113,827)	-		(113,827)
Other comprehensive income, net of tax, for the financial year		-	-	816,158	3,074	2,023	821,255
Total comprehensive income for the financial year		-	-	816,158	3,074	1,651,017	2,470,249
Dividends paid	48	-	-	-	-	(1,022,562)	(1,022,562)
Transfer to regulatory reserves		-	226,276	-	-	(226,276)	-
Balance as at 31 December 2019		6,994,103	352,506	1,165,505	374,754	11,862,355	20,749,223

## Bank

#### Balance as at 1 January 2018

Net profit for the financial year

Foreign currency translation reserves:

- Currency translation differences

Financial assets measured at FVOCI:

- Equity instruments
- Net loss on disposal
- Unrealised net gain on revaluation
- Debt instruments
- Unrealised net gain on revaluation
- Net transfer to income statements on disposal
- Changes in expected credit losses and exchange differences

Income tax relating to components of other comprehensive income

Other comprehensive income/(loss), net of tax, for the financial year

Total comprehensive income for the financial year

Dividends paid

Transfer from regulatory reserves

Balance as at 31 December 2018

		← No	on-distributab	le ───►	Distributable	
Note	Share Capital RM'000	Regulatory Reserves RM'000	FVOCI Reserves RM'000	Translation Reserves RM'000	Retained Profits RM'000	Total Equity RM'000
	6,994,103	722,579	340,457	343,563	9,933,442	18,334,144
	-	-	-	-	1,634,243	1,634,243
	-	-	-	28,117	-	28,117
	-	-	(584)	-	(858)	(1,442)
	-	-	30,631	-	-	30,631
	-	-	52,139	-	-	52,139
	-	-	(66,690)	-	-	(66,690)
	-	-	(2,887)	-	-	(2,887)
47	-	-	(3,719)	-	-	(3,719)
	-	-	8,890	28,117	(858)	36,149
	-	-	8,890	28,117	1,633,385	1,670,392
48	-	-	-	-	(701,758)	(701,758)
	-	(596,349)	-	-	596,349	-
	6,994,103	126,230	349,347	371,680	11,461,418	19,302,778

# **Statements of Cash Flows**

for the financial year ended 31 December 2019

Financial Report 2019

Note	2019 RM'000	2018 RM'000	
	2 250 444		
	2 250 444		Cash flows from operating activities (continued)
	3,350,444	3,119,055	Increase/(Decrease) in operating liabilities:
			Deposits from customers
	584,111	593,720	Deposits and placements of banks and other financial
	812	(3,975)	Obligations on securities sold under repurchase agreer
			Bills and acceptances payable
	128,431	119,721	Clients' and brokers' balances
	(2,856)	17	Other liabilities
	1,149	763	Recourse obligation on loans sold to Cagamas
	121,257	100,714	
	252	28	Cash generated from operations
			Interest paid
	75,810	-	Net tax and zakat paid
	(9)	-	Net cash generated from operating activities
	-	23,000	
			Cash flows from investing activities
	(41,378)	(12,444)	Net purchase of financial assets at FVOCI and financia
	30	(99)	Property, plant and equipment:
58(1)	(258)	-	- Purchase
	51	-	- Proceeds from disposal
			Intangible assets:
	(336,571)	(91,288)	- Purchase
	528	(56)	Financial assets at FVOCI and financial investments at
	5,673	(90,566)	- Interest received
	(127,886)	(47,774)	<ul> <li>Investment income received</li> </ul>
	(87,023)	(48,315)	Dividend income received from financial assets at FVT
			Net cash inflow from disposal of a subsidiary
	2,653	2,461	Net cash inflow from additional equity acquisition of a
			Net cash used in investing activities
	343,668	354,435	
			Cash flows from financing activities
	(1,711,386)	(1,487,417)	Net repayment of borrowings
			Redemption of senior debt securities
			Proceeds from issuance of senior debt securities
	1,943,312	2,223,296	Redemption of Hybrid Tier-1 Capital Securities
			Redemption of subordinated notes
			Proceeds from issuance of Subordinated Sukuk Murab
			Redemption of Subordinated Sukuk Murabahah
			Redemption of puttable financial instruments
			Dividends paid to equity holders of the Bank
			Dividends paid to NCI
			Principal lease payments
			Net cash used in financing activities
	58(1)	128,431 (2,856) 1,149 121,257 252 75,810 (9) - (41,378) 30 58(1) (258) 51 (336,571) 528 5,673 (127,886) (87,023) 2,653	128,431         119,721           1,149         763           121,257         100,714           252         28           75,810         -           (9)         -           23,000         (41,378)           (12,444)         30           30         (99)           58(1)         (258)           51         -           (336,571)         (91,288)           528         (56)           5,673         (90,566)           (127,886)         (47,774)           (87,023)         (48,315)           2,653         2,461           343,668         354,435           (1,711,386)         (1,487,417)           (364,190)         (308,684)           1,943,312         2,223,296           (204,469)         271,195           (583,855)         (203,238)           (8,273,107)         (9,697,218)           49,608         545,481           449,446         365,107           241,724         (790,956)

The accompanying accounting policies and notes form an integral part of these financial statements.

		Group		
	Nete	2019	2018	
	Note	RM'000	RM'000	
inued)				
		11,815,186	13,077,118	
er financial institutions		3,328,672	(3,497,147)	
chase agreements		(144,267)	1,590,161	
		(46,604)	1,155	
		(17,616)	(527,613)	
		573,495	(835,292)	
nas		(1,730,120)	3,536,510	
		13,778,746	13,344,892	
		7,401,405	6,058,559	
		(369,862)	(344,438)	
		(826,929)	(756,037)	
es		6,204,614	4,958,084	
and financial investments at amortised cost		(6,132,734)	(3,003,223)	
		(130,988)	(113,765)	
		5,421	195	
		(140,524)	(207,015)	
estments at amortised cost:				
		1,618,231	1,394,727	
		327,679	254,931	
ssets at FVTPL and financial assets at FVOCI		87,023	48,315	
ry		16,548	-	
uisition of a joint venture	58(1)	10,710	-	
		(4,338,634)	(1,625,835)	
		(627)	(1,375)	
		(1,256,100)	-	
urities		1,255,580	-	
ities		(595,000)	-	
		(1,000,000)	-	
ukuk Murabahah		500,000	-	
pahah		(500,000)	-	
nts		(74,185)	-	
nk		(1,022,562)	(701,758)	
		(7,950)	-	
		(79,422)	-	
		(2,780,266)	(703,133)	

The accompanying accounting policies and notes form an integral part of these financial statements.

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# **Statements of Cash Flows**

Financial Report 2019

for the financial year ended 31 December 2019 (continued)

		Gro	up
	Note	2019 RM'000	2018 RM'000
Net (decrease)/increase in cash and cash equivalents		(914,286)	2,629,116
Effects of exchange rate differences		(10,910)	12,926
Cash and cash equivalents:			
- at the beginning of the financial year		12,553,188	9,911,146
- at the end of the financial year		11,627,992	12,553,188
Cash and cash equivalents comprise the following:			
- Cash and short term funds	2	11,627,992	12,553,188

		- Cash Cha	anges>	< No			
	Balance as at the beginning of the financial year RM'000	Net cash flow from financing activities RM'000	Net cash flow from operating activities RM'000	Foreign exchange movement/ other income RM'000	Net additions to lease liabilities RM'000	Accrued interest and amortisation/ (accretion) RM'000	Balance as at the end of the financial year RM'000
2019							
Puttable financial instruments	70,615	(74,185)	-	3,570	-	-	-
Lease liabilities	118,511	(79,422)	(4,340)	742	71,768	4,510	111,769
Borrowings	1,182,885	(627)	(39,888)	823	-	39,334	1,182,527
Senior debt securities	3,323,664	(520)	(114,146)	(35,876)	-	123,641	3,296,763
Hybrid Tier-1 Capital Securities	603,221	(595,000)	(29,962)	-	-	21,741	-
Subordinated obligations	3,748,655	(1,000,000)	(181,526)	-	-	157,095	2,724,224
	9,047,551	(1,749,754)	(369,862)	(30,741)	71,768	346,321	7,315,283
2018							
Puttable financial instruments	78,825	-	-	(8,210)	-	-	70,615
Borrowings	1,153,719	(1,375)	(29,049)	21,472	-	38,118	1,182,885
Senior debt securities	3,252,581	-	(87,591)	68,610	-	90,064	3,323,664
Hybrid Tier-1 Capital Securities	602,666	-	(44,665)	-	-	45,220	603,221
Subordinated obligations	3,748,294	-	(183,133)	-	-	183,494	3,748,655
	8,836,085	(1,375)	(344,438)	81,872	-	356,896	8,929,040

#### Cash flows from operating activities

Profit before taxation

Adjustments for:

- Allowance for credit losses on loans, advances and
- Allowance for credit losses on other financial asse
- Property, plant and equipment:
- Depreciation
- Gain on disposal
- Written off
- Intangible assets:
- Amortisation
- Written off
- Right of use assets:
- Depreciation

Net allowance written back on financial assets at I amortised cost

Net gain arising from disposal/redemption of finar at FVOCI and financial investments at amortised

Net loss/(gain) on fair value hedges

Net unrealised loss/(gain) on revaluation of financi

Net unrealised foreign exchange loss

Dividend income from financial assets at FVOCI

Dividend income from subsidiaries

Amortisation of premium/(Accretion of discount) f obligations and Hybrid Tier-1 Capital Securities

- Interest expense on borrowings, senior debt secur Capital Securities, subordinated obligations and
- Interest income from financial assets at FVTPL, fir
- investments at amortised cost

Operating profit before working capital changes

(Increase)/Decrease in operating assets:

Deposits and placements with banks and other finan Investment accounts due from designated financial i Financial assets at FVTPL

Loans, advances and financing

Other assets

Statutory deposits

		Bank		
		2019	2018	
	Note	RM'000	RM'000	
		2,191,234	2,235,717	
d financing		546,792	441,823	
ets		(319)	935	
		99,854	91,556	
		(2,489)	(71)	
		956	10	
		99,694	81,998	
		5	-	
		47,952	-	
FVOCI and financial investments at		(36,402)	(14 407)	
ncial accests at EVITAL financial accests		(30,402)	(14,487)	
ncial assets at FVTPL, financial assets d cost		(294,564)	(83,309)	
		528	(56)	
cial assets at FVTPL and derivatives		14,809	(31,670)	
		48,828	79,558	
		(9,566)	(2,656)	
		(63,544)	(9,259)	
for borrowings, subordinated				
		2,653	2,461	
ırities, Hybrid Tier-1				
lease liabilities		277,322	290,059	
inancial assets at FVOCI and financial		(1,632,200)	(1,410,046)	
		1,291,543	1,672,563	
		1,271,343	1,072,505	
ncial institutions		(2,257,107)	488,547	
institutions		(330,723)	(204,087)	
		(466,598)	(75,256)	
		454,259	(287,358)	
		44,503	605,011	
		370,624	(440,431)	
		(2,185,042)	86,426	

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# **Statements of Cash Flows**

Financial Report 2019

for the financial year ended 31 December 2019 (continued)

		Bar	ık		Banl	k
	Note	2019 RM'000	2018 RM'000	Note	2019 RM'000	2018 RM'000
Cash flows from operating activities (continued)				Net (decrease)/increase in cash and cash equivalents	(3,330,224)	1,253,48
Increase/(Decrease) in operating liabilities:				Effects of exchange rate differences	(22,209)	31,630
Deposits from customers		4,229,057	6,376,021	Cash and cash equivalents:		
Deposits and placements of banks and other financial institutions		1,606,605	(5,024,427)	- at the beginning of the financial year	8,855,326	7,570,207
Obligations on securities sold under repurchase agreements		651,676	1,532,470	- at the end of the financial year	5,502,893	8,855,326
Bills and acceptances payable		(42,043)	(39,281)			
Other liabilities		(317,499)	(924,525)	Cash and cash equivalents comprise the following:		
Recourse obligation on loans sold to Cagamas	_	(1,730,120)	1,266,271	- Cash and short term funds 2	5,502,893	8,855,326
		4,397,676	3,186,529			
Cash generated from operations		3,504,177	4,945,518	Cash Changes Non-Cash C		
Interest paid		(303,352)	(279,992)	Balance as at Net cash Net cash the beginning flow from flow from Foreign additi	Net Accrued ons interest and	
Net tax paid		(568,688)	(581,093)	of the financing operating exchange to le		
Net cash generated from operating activities		2,632,137	4,084,433	financial year activities activities movement liabili		) financial yea
				RM'000	000 RM'000	RM'00
Cash flows from investing activities				2019		
Net purchase of financial assets at FVOCI and financial investments at amortised cost		(4,551,513)	(2,861,030)	Lease liabilities <b>73,693 (50,323) (2,666) 342 61</b> ,	151 2,770	85,26
Property, plant and equipment:				Borrowings <b>981,849 (130,606) (29,791) (9,995)</b>	- 28,720	840,17
- Purchase		(99,136)	(93,302)	Senior debt securities         3,323,664         (520)         (114,146)         (35,876)	- 123,641	3,296,76
- Proceeds from disposal		5,043	99	Hybrid Tier-1 Capital Securities         608,235         (600,000)         (30,285)         -	- 22,050	)
Intangible assets:				Subordinated obligations         2,589,066         (1,000,000)         (126,464)         -	- 102,794	1,565,39
- Purchase		(124,079)	(189,577)	7,576,507 (1,781,449) (303,352) (45,529) 61,	151 279,975	5,787,60
Interest received from financial assets at FVOCI and financial investments at amortised cost		1,540,450	1,340,677			
Dividend income received from subsidiaries		63,544	97,959	2018		
Dividend income received from financial assets at FVOCI		9,566	2,656	Borrowings 978,068 (10,845) (20,984) 5,556	- 30,054	981,84
Additional investments in subsidiaries	_	(2,225)	(415,823)	Senior debt securities 3,252,581 - (87,591) 68,610	- 90,064	3,323,66
Net cash used in investing activities	_	(3,158,350)	(2,118,341)	Hybrid Tier-1 Capital Securities 607,678 - (45,001) -	- 45,558	608,23
				Subordinated obligations 2,588,638 - (126,416) -	- 126,844	2,589,06
Cash flows from financing activities				7,426,965 (10,845) (279,992) 74,166	- 292,520	7,502,81
Net repayment of borrowings		(130,606)	(10,845)			
Redemption of senior debt securities		(1,256,100)	-			
Proceeds from issuance of senior debt securities		1,255,580	-			
Redemption of Hybrid Tier-1 Capital Securities		(600,000)	-			
Redemption of subordinated notes		(1,000,000)	-			
Dividends paid to equity holders of the Bank		(1,022,562)	(701,758)			
Principal lease payments		(50,323)	-			
Net cash used in financing activities		(2,804,011)	(712,603)			

## The accompanying accounting policies and notes form an integral part of these financial statements.

for the financial year ended 31 December 2019

Financial Report 2019

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the financial statements. These accounting policies have been consistently applied to all the years presented, unless otherwise stated.

#### (1) BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The financial statements of the Group and the Bank have been prepared in accordance with Malaysian Financial Reporting Standards ('MFRS'), International Financial Reporting Standards ('IFRS') and the requirements of the Companies Act 2016 in Malaysia.

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets at FVOCI, financial assets and financial liabilities (including derivative financial instruments) at fair value through profit or loss.

The financial statements also incorporate those activities relating to Islamic banking which have been undertaken by the Group and the Bank. Islamic banking refers generally to the acceptance of deposits, granting of financing and dealing in Islamic securities under the Shariah principles.

The preparation of financial statements in conformity with MFRS requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported financial year. It also requires Directors to exercise their judgement in the process of applying the Group and the Bank's accounting policies. Although these estimates and judgement are based on the Directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Section (B).

Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group (a) and the Bank and are effective

The relevant new accounting standards, annual improvements and amendments to published standards and interpretations to existing accounting standards that are effective for the Group and the Bank's financial year beginning on or after 1 January 2019 are as follows:

- (i) Annual Improvements to MFRS 2015-2017 Cycle
  - Amendments to MFRS 3 'Business Combinations'

The amendments clarify that when a party obtains control of a business that is a joint operation, the acquirer should account the transaction as a business combination achieved in stages. Accordingly it should remeasure its previously held interest in the joint operation (rights to the assets and obligations for the liabilities) at fair value on the acquisition date.

Amendments to MFRS 11 'Joint Arrangements'

The amendments clarify that when a party obtains joint control of a business that is a joint operation, the party should not remeasure its previously held interest in the joint operation.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (1) BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONTINUED)

and the Bank and are effective (continued)

The relevant new accounting standards, annual improvements and amendments to published standards and interpretations to existing accounting standards that are effective for the Group and the Bank's financial year beginning on or after 1 January 2019 are as follows (continued):

- (i)

The amendments clarify that where income tax consequences of dividends on financial instruments classified as equity is recognised (either in income statements, other comprehensive income or equity) depends on where the past transactions that generated distributable profits were recognised. Accordingly, the tax consequences are recognised in income statements when an entity determines payments on such instruments are distribution of profits (that is, dividends). Tax on dividend should not be recognised in equity merely on the basis that it is related to a distribution to owners.

The amendments clarify that if a specific borrowing remains outstanding after the related qualifying asset is ready for its intended use or sale, it becomes part of general borrowings.

The adoption of the Annual Improvements to MFRS 2015-2017 Cycle did not have any material financial impact on the financial statements of the Group and the Bank.

Amendments to MFRS 9 'Prepayment Features with Negative Compensation' (ii)

The amendments allow companies to measure some prepayable financial assets with negative compensation at amortised cost. Negative compensation arises where the contractual terms permit the borrower to prepay the instrument before its contractual maturity, but the prepayment amount could be less than the unpaid amounts of principal and interest. To qualify for amortised cost measurement, the negative compensation must be reasonable compensation for early termination of the contract, and the asset must be held within a 'held to collect' business model

The adoption of the amendments to MFRS 9 did not have any material financial impact on the financial statements of the Group and of the Bank.

(iii) Amendments to MFRS 128 'Long-term Interests in Associates and Joint Ventures'

The amendments clarify that an entity should apply MFRS 9 'Financial Instruments' (including the impairment requirements) to long-term interests in an associate or joint venture, which are in substance form part of the entity's net investment, for which settlement is neither planned nor likely to occur in the foreseeable future.

In addition, such long-term interest are subject to loss allocation and impairment requirements in MFRS 128.

The adoption of the amendments to MFRS 128 did not have any material financial impact on the financial statements of the Group and of the Bank.

(a) Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group

Annual Improvements to MFRS 2015-2017 Cycle (continued)

Amendments to MFRS 112 'Income Taxes'

Amendments to MFRS 123 'Borrowing Costs'

for the financial year ended 31 December 2019 (continued)

Financial Report 2019

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (1) BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONTINUED)

(a) Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank and are effective (continued)

The relevant new accounting standards, annual improvements and amendments to published standards and interpretations to existing accounting standards that are effective for the Group and the Bank's financial year beginning on or after 1 January 2019 are as follows (continued):

(iv) MFRS 16 'Leases'

MFRS 16 supersedes MFRS 117 'Leases' and the related interpretations.

Under MFRS 16, a lease is a contract (or part of a contract) that conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

MFRS 16 eliminates the classification of leases by the lessee as either finance leases (on balance sheet) or operating leases (off balance sheet). MFRS 16 requires a lessee to recognise a 'right of use' of the underlying asset and a lease liability reflecting future lease payments for most leases.

The right of use asset is depreciated in accordance with the principle in MFRS 116 'Property, Plant and Equipment' and the lease liability is accreted over time with interest expense recognised in income statements.

For lessors, MFRS 16 retains most of the requirements in MFRS 117. Lessors continue to classify all leases as either operating leases or finance leases and account for them differently.

The Group and the Bank have adopted the simplified retrospective transitional approach under MFRS 16. Under the simplified retrospective transitional approach, comparative information are not restated and the cumulative effects of initial application of MFRS 16 where the Group and the Bank is a lessee, were recognised as an adjustment to the opening balance of retained profits as at 1 January 2019. The comparative information continued to be reported under the previous accounting policies governed under MFRS 117 'Leases' and IC Interpretation 4 "Determining Whether an Arrangement Contains a Lease'.

The details and the financial effects of the adoption of MFRS 16 are disclosed in Note 57 to the financial statements.

IC Interpretation 23 'Uncertainty over Income Tax Treatments' (v)

IC Interpretation 23 provides guidance on how to recognise and measure deferred and current income tax assets and liabilities where there is uncertainty over a tax treatment.

If an entity concludes that it is not probable that the tax treatment will be accepted by the tax authority, the effect of the tax uncertainty should be included in the period when such determination is made. An entity shall measure the effect of uncertainty using the method which best predicts the resolution of the uncertainty.

The adoption of IC Interpretation 23 did not have any material financial impact on the financial statements of the Group and of the Bank.

(vi) Amendments to MFRS 119 'Plan Amendment, Curtailment or Settlement'

The amendments require an entity to remeasure its net defined benefit liability or asset when there is a plan amendment, curtailment or settlement.

The amendments require the use of updated actuarial assumptions from the remeasurement to determine current service cost and net interest for the remaining period after the change to the plan.

The adoption of Amendments to MFRS 119 did not have any material financial impact on the financial statements of the Group and of the Bank.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (1) BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONTINUED)

- and the Bank but not vet effective

The Framework was revised with the primary purpose to assist the IASB to develop IFRS that are based on consistent concepts and enable preparers to develop consistent accounting policies where an issue is not addressed by an IFRS. The Framework is not an IFRS, and does not override any IFRSs.

Key changes to the Framework are as follows:

- of management's stewardship.
- of economic phenomenon.
- contracts and substance of contracts.
- •

## Amendments to References to the Conceptual Framework in MFRS Standards

The MASB also issued Amendments to References to the Conceptual Framework in MFRS Standards ('Amendments'), to update references and quotations to fourteen (14) Standards so as to clarify the version of Conceptual Framework these Standards refer to, for which the effective date above applies.

The amendments should be applied retrospectively in accordance with MFRS 108 unless retrospective application would be impracticable or involve undue cost or effort.

(b) Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group

(i) The Conceptual Framework for Financial Reporting (Revised 2018) - effective 1 January 2020

Objective of general purpose financial reporting - clarification that the objective of financial reporting is to provide useful information to the users of financial statements for resource allocation decisions and assessment

Qualitative characteristics of useful financial information - reinstatement of the concepts of prudence when making judgement of uncertain conditions and 'substance over form' concept to ensure faithful representation

Clarification on reporting entity for financial reporting - introduction of new definition of a reporting entity, which might be a legal entity or a portion of a legal entity.

Elements of financial statements - the definitions of an asset and a liability have been refined. Guidance in determining unit of account for assets and liabilities have been added, by considering the nature of executory

Recognition and derecognition - the probability threshold for asset or liability recognition has been removed. New guidance on de-recognition of asset and liability have been added.

Measurement - explanation of factors to consider when selecting a measurement basis have been provided.

Presentation and disclosure - clarification that income statements is the primary source of information about an entity's financial performance for a reporting period. In principle, recycling of income/expense included in other comprehensive income to income statements is required if this results in more relevant information or a more faithful representation of income statements.

for the financial year ended 31 December 2019 (continued)

Financial Report 2019

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (1) BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONTINUED)

- (b) Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank but not yet effective (continued)
  - (ii) Amendments to MFRS 101 and MFRS 108 'Definition of Material' effective 1 January 2020

The amendments clarify the definition of materiality and use a consistent definition throughout MFRSs and the Conceptual Framework for Financial Reporting.

The definition of 'material' has been revised as 'Information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.

The amendments also:

- clarify that an entity assess materiality in the context of the financial statements as a whole. •
- explain the concept of obscuring information in the new definition. Information is obscured if it has the effect similar as omitting or misstating of that information. For example, material transaction is scattered throughout the financial statements, dissimilar items are inappropriately aggregated, or material information is hidden by immaterial information.
- clarify the meaning of 'primary users of general purpose financial statements' to whom those financial statements are directed, by defining them as 'existing and potential investors, lenders and other creditors' that must rely on general purpose financial statements for much of the financial information they need.

The amendments shall be applied prospectively.

Amendments to MFRS 3 'Definition of a Business' - effective 1 January 2020 (iii)

The amendments clarify that to be considered a business, an acquisition would have to include an input and a substantive process that together significantly contribute to the ability to create outputs.

The amendments provide guidance to determine whether an input and a substantive process are present, including situation where an acquisition does not have outputs. To be a business without outputs, there will now need to be an organised workforce. It is also no longer necessary to assess whether market participants are capable of replacing missing elements or integrating the acquired activities and assets.

In addition, the revised definition of the term 'outputs' is narrower, focuses on goods or services provided to customers, generating investment returns and other income but excludes returns in the form of cost savings.

The amendments introduce an optional simplified assessment known as 'concentration test' that, if met, eliminates the need for further assessment. Under this concentration test, if substantially all of the fair value of gross assets acquired is concentrated in a single identifiable asset (or a group of similar assets), the assets acquired would not represent a business.

The amendments shall be applied prospectively.

## (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (1) BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONTINUED)

- and the Bank but not yet effective (continued)

MFRS 17 applies to insurance contracts issued, to all reinsurance contracts and to investment contracts with discretionary participating features if an entity also issues insurance contracts. For fixed-fee service contracts whose primary purpose is the provision of services, an entity has an accounting policy choice to account for them in accordance with either MFRS 17 or MFRS 15 'Revenue from Contracts with Customers'. An entity is allowed to account financial guarantee contracts in accordance with MFRS 17 if the entity has asserted explicitly that it regarded them as insurance contracts. Insurance contracts, (other than reinsurance) where the entity is the policyholder are not within the scope of MFRS 17. Embedded derivatives and distinct investment and service components should be 'unbundled' and accounted for separately in accordance with the related MFRSs. Voluntary unbundling of other components is prohibited.

MFRS 17 requires a current measurement model where estimates are remeasured at each reporting period. The measurement is based on the building blocks of discounted, probability-weighted cash flows, a risk adjustment and a contractual service margin ('CSM') representing the unearned profit of the contract. An entity has a policy choice to recognise the impact of changes in discount rates and other assumptions that are related to financial risks either in income statements or in other comprehensive income.

Alternative measurement models are provided for the different insurance coverages:

The requirements of MFRS 17 align the presentation of revenue with other industries. Revenue is allocated to the periods in proportion to the value of the expected coverage and other services that the insurer provides in the period, and claims are presented when incurred. Investment components are excluded from revenue and claims.

Insurers are required to disclose information about amounts, judgements and risks arising from insurance contracts.

The adoption of the accounting standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank but not yet effective above are not expected to give rise to any material financial impact to the Group and the Bank, except for the adoption of MFRS 17, of which the cumulative impact upon adoption will be recognised in the retained earnings as at 1 January 2021, and with enhanced disclosures.

Changes in regulatory requirements (c)

(i)

On 27 September 2019, Bank Negara Malaysia ('BNM') issued the revised policy document on Financial Reporting and Financial Reporting for Islamic Banking Institutions with updates to clarify on the classification of a credit facility as credit impaired including where the credit facility is rescheduled and restructured, effective 1 October 2019.

The application of the revised policy document will affect disclosure, measurement and classification of a rescheduled and restructured credit facility as credit impaired.

(b) Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group

(iv) MFRS 17 'Insurance Contracts' - effective 1 January 2021

Simplified Premium Allocation Approach if the insurance coverage period is a year or less; or

Variable Fee Approach should be applied for insurance contracts that specify a link between payments to the policyholder and the returns on the underlying items.

Financial Reporting and Financial Reporting for Islamic Banking Institutions

for the financial year ended 31 December 2019 (continued)

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (2) BASIS OF CONSOLIDATION

(a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group and are de-consolidated from the date that control ceases.

(i) Acquisition accounting

> The Group applies the acquisition method to account for business combination. The consideration transferred for acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement and fair value of any pre-existing equity interest in the subsidiary. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

> Non-controlling interest is the equity in a subsidiary not attributable, directly or indirectly, to the Group or the Bank. Non-controlling interest is measured either at fair value or proportionate share of the acquiree's identifiable net assets at the acquisition date, determined on a case by case basis. At the end of a reporting period, non-controlling interest consists of the amount calculated on the date of combination and its share of changes in the subsidiary's equity since the date of combination.

#### Acquisition-related costs are expensed as incurred.

In a business combination achieved in stages, the previously held equity interest in the acquiree is remeasured at its acquisition date fair value and the resulting gain or loss is recognised in income statements.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with MFRS 9 in income statements. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

The excess of the aggregate of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the Group's share of the identifiable net assets acquired is recorded as goodwill. If this is less than the fair value of the net assets of the subsidiary acquired, the gain is recognised in income statements. Refer to accounting policy Note 7 on goodwill.

Predecessor accounting (ii)

> The Group and the Bank apply predecessor accounting to account for business combinations under common control. Under the predecessor accounting, assets and liabilities acquired are not restated to their respective fair values but at the carrying amounts from the consolidated financial statements of the ultimate holding company of the Group and adjusted to ensure uniform accounting policies of the Group. The difference between any consideration given and the aggregate carrying amounts of the assets and liabilities (as of the date of the transaction) of the acquired entity is recorded as an adjustment to retained earnings. No additional goodwill is recognised.

> The acquired entity's results, assets and liabilities are consolidated as if both the acquirer and acquiree had always been combined. Consequently, the consolidated financial statements reflect both entities' full year results. The corresponding amounts for the previous year are restated to reflect the combined results of both entities.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (2) BASIS OF CONSOLIDATION (CONTINUED)

(a) Subsidiaries (continued)

All earnings and losses of the subsidiary are attributed to the parent and the non-controlling interest, even if the attribution of losses to the non-controlling interest results in a debit balance in the shareholders' equity. Profit or loss attributed to noncontrolling interest for prior years is not restated.

the Group.

(b)

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity attributable to owners of the Group.

(c) Disposal of subsidiaries

> When the Group ceases to have control, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit and loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to income statements.

Gain or loss on disposal of subsidiaries included the carrying amount of goodwill relating to subsidiaries sold.

(d) Joint ventures

A joint venture is a joint arrangement whereby the joint ventures have rights to the net assets of the arrangement. The Group's interest in a joint venture is accounted for in the financial statements by the equity method of accounting. Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses in income statements and the Group's share of movements in other comprehensive income. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint ventures (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint ventures), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint ventures.

The Group determines at each reporting date whether there is any objective evidence that the investment in the joint venture is impaired. An impairment loss is recognised for the amount by which the carrying amount of the joint venture exceeds its recoverable amount.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

All material inter-company and intra-group transactions and balances are eliminated on consolidation. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of

Changes in ownership interests in subsidiaries without change of control

for the financial year ended 31 December 2019 (continued)

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (2) BASIS OF CONSOLIDATION (CONTINUED)

(d) Joint ventures (continued)

When the Group ceases to equity account its joint venture because of a loss of joint control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in income statements. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate or financial asset. In addition, any amount previously recognised in other comprehensive income in respect of the entity is accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to income statements.

If the ownership interest in a joint venture is reduced but joint control is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to income statements where appropriate.

(e) Associates

> Associates are those corporations or other entities in which the Group exercises significant influence, but which it does not control or joint control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Significant influence is the power to participate in the financial and operating policies through representation on the Board but not power to exercise control over those policies.

> Investments in associates are accounted for in the consolidated financial statements using the equity method of accounting and are initially recognised at cost. Equity accounting involves recognising the Group's share of its associates' postacquisition profits or losses in income statements, and its share of post-acquisition movements in reserves is recognised in other comprehensive income. The cumulative post-acquisition changes are adjusted against the cost of investment and include goodwill on acquisition, less accumulated impairment loss.

> The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. An impairment loss is recognised for the amount by which the carrying amount of the associate exceeds its amount.

> When the Group's share of losses in an associate equals or exceeds its interest in the associate, the Group discontinues recognising its shares of further losses. After the Group's interest is reduced to zero, additional losses are provided for, and a liability is recognised, only to the extent that the investor has incurred legal or constructive obligations or made payments on behalf of the associate. If the associate subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

Dilution gains and losses arising in investments in associates are recognised in the income statements.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates; unrealised losses are also eliminated unless the transaction provides evidence on impairment of the asset transferred. Where necessary, in applying the equity method of accounting, adjustments are made to the financial statements of associates to ensure consistency of accounting policies with those of the Group.

(f) Puttable Instrument

> Financial liabilities due to third party investors relate to the net asset value of units (puttable instruments) held by the third party investors of investment funds, and measured at fair value as at year end. This arises in accordance with MFRS 10 where the financial statements of investment funds is required to be consolidated to the financial statements of the Group and recorded as a financial liability in Note 26 to the financial statements.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (3) INVESTMENTS IN SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

In the Bank's separate financial statements, investments in subsidiaries, associates and joint ventures are stated at cost less accumulated impairment losses. At the end of each reporting period, the Group and the Bank assess whether there is any indication of impairment. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. Refer to accounting policy Note 21 on impairment of non-financial assets.

On disposal of investments in subsidiaries, associates and joint ventures, the difference between disposal proceeds and the carrying amount of the investments is recognised in income statements.

#### FINANCIAL ASSETS (4)

(a) Classification

The Group and the Bank classify their financial assets into the following measurement categories:

The classification of debt instruments depend on the Group and the Bank's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets:

Business model assessment (i)

> The Group and the Bank conduct assessment of the objective of a business model to align with how an asset held within a portfolio is being managed. Factors that are being considered include the key objectives of a portfolio whether the business strategy is to earn contractual interest revenue, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising a portfolio through sale of assets. Other factors considered also include the frequency and volume of sales in prior periods, how the asset's performance is evaluated and reported to key management personnel.

Assessment whether contractual cash flows are solely payments of principal and interest ('SPPI') (ii)

Where the business model is to hold the financial assets to collect contractual cash flows, or to collect contractual cash flows and sell, the Group and the Bank assess whether the financial assets' contractual cash flows represent SSPI. In applying the SPPI test, the Group and the Bank consider whether the contractual cash flows are consistent with a basic lending arrangement, i.e. interest includes only consideration for time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss.

(b) Recognition and derecognition

A financial asset is recognised in the statements of financial position when the Group and the Bank become parties to the contractual provisions of the instrument. Regular way purchases and sales of financial assets are recognised on trade date, the date on which the Group and the Bank commit to purchase and sell the assets.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group and the Bank have transferred substantially all the risks and rewards of ownership.

Those to be measured at fair value (either through other comprehensive income ('OCI'), or through profit or loss; and Those to be measured at amortised cost

for the financial year ended 31 December 2019 (continued)

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## (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## (4) FINANCIAL ASSETS (CONTINUED)

(c) Measurement

At initial recognition, the Group and the Bank measure a financial asset at fair value plus transaction costs that are directly attributable to acquisition of the financial asset in the case of a financial asset not FVTPL. Transaction costs of financial assets carried at FVTPL are expensed in the income statements.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are SPPI.

(i) Debt instruments

Debt instruments are those instruments that meet the definition of a financial liability from the issuer's perspective, such as loans, government and corporate bonds and trade receivables purchased from clients in factoring arrangements without recourse.

Subsequent measurement of debt instruments depends on the Group's and the Bank's business model for managing the financial asset and the cash flow characteristics of the financial asset. There are three measurement categories into which the Group and the Bank classify its debt instruments:

(1) Financial investments at amortised cost

Financial assets that are held for collection of contractual cash flows where those cash flows represent SPPI, and that are not designated as fair value through profit or loss ('FVTPL'), are measured at amortised cost. The carrying amount of these assets is adjusted for any expected credit losses that are recognised into income statements. The interest income is recognised into income statements using the effective interest rate method. Upon derecognition, any gain or loss will be recognised in income statements and presented under 'other operating income'.

(2) Financial assets through other comprehensive income ('FVOCI')

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where those cash flows represent SPPI, and that are not designated at FVTPL, are measured at FVOCI. Changes in the fair value of these assets are recognised in OCI, except for recognition of interest, foreign exchange gains or losses and expected credit losses which are recognised in income statements.

When these financial assets are derecognised, the cumulative gains or losses previously recognised in OCI is reclassified from equity to income statements and recognised in 'other operating income'. The interest income is recognised into income statements using the effective interest rate method. Foreign exchange gains or losses are recognised in 'other operating income' and impairment credit losses are presented separately under 'allowance for credit losses'.

(3) Financial assets at FVTPL

Financial assets that do not meet the criteria for amortised cost or FVOCI are measured at FVTPL. A gain or loss on a debt instrument that is subsequently measured at FVTPL and is not part of a hedging relationship is recognised in profit or loss and presented in the income statements within 'net gain/(loss) arising from financial assets at FVTPL' in the period in which it arises. The interest income is recognised into income statements using the effective interest rate method.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (4) FINANCIAL ASSETS (CONTINUED)

- (c) Measurement (continued)
  - (ii) Equity instruments

Equity instruments are instruments that meet the definition of equity from the issuers' perspective; that is, instruments that do not contain a contractual obligation to pay and that evidence a residual interest in the issuers' net assets.

The Group and the Bank subsequently measure all equity instruments at FVTPL, except where the management has elected, at initial recognition, to irrevocably designate an equity instrument as FVOCI. The Group and the Bank's policy is to designate equity instruments as FVOCI when those instruments are held for purposes other than to generate investment returns. When this election is used, fair value gains and losses are recognised in OCI and are not subsequently reclassified to income statements, including on disposal. Dividend, when representing a return on such investments, continue to be recognised in income statements as dividend income when the Group and the Bank's right to receive payments is established.

Gains and losses on equity instruments at FVTPL are included in the 'net gain/(loss) arising from financial assets at FVTPL' in the income statements.

(d) Reclassification policy

Reclassification of financial assets is required when, and only when, the Group and the Bank change their business model for managing the assets. In such cases, the Group and the Bank are required to reclassify all affected financial assets.

However, it will be inappropriate to reclassify financial assets that have been designated at FVTPL, or equity instruments that have been designated as FVOCI even when there is a change in business model. Such designations are irrevocable.

#### (5) REPURCHASE AGREEMENTS

Securities purchased under resale agreements are securities which the Group and the Bank have purchased with a commitment to resell at future dates. The commitment to resell the securities is reflected as an asset on the statements of financial position.

Conversely, obligations on securities sold under repurchase agreements are securities which the Group and the Bank have sold from its portfolio, with a commitment to repurchase at future dates. Such financing and the obligation to repurchase the securities is reflected as a liability on the statements of financial position.

The difference between sale and repurchase price as well as purchase and resale price are amortised as interest income and interest expense respectively on an effective yield method.

## (6) DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING

Derivatives are initially recognised at fair value on the date on which derivative contracts are entered into and are subsequently remeasured at their fair values at the end of each reporting period. Fair values are obtained from quoted market prices in active markets, including recent market transactions, and valuation techniques, including discounted cash flow models and option pricing models, as appropriate. All derivatives are carried as assets when fair values are positive and as liabilities when fair values are negative. Changes in the fair value of any derivatives that do not qualify for hedge accounting are recognised immediately in the income statements. Cash collateral held in relation to derivative transactions are carried at amortised cost.

for the financial year ended 31 December 2019 (continued)

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (6) DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING (CONTINUED)

The best evidence of the fair value of a derivative at initial recognition is the transaction price (i.e. the fair value of the consideration given or received) unless the fair value of that instrument is evidenced by comparison with other observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on a valuation technique whose variables include only data from observable markets. When such evidence exists, the Group and the Bank recognise profits on day one.

The method of recognising the resulting fair value gain or loss depends on whether the derivative is designated and qualifies as a hedging instrument, and if so, the nature of the item being hedged. The Group and the Bank designate certain derivatives as either: (1) hedges of the fair value of recognised assets or liabilities or firm commitments (fair value hedge); or (2) hedges of highly probable future cash flows attributable to a recognised asset or liability, or a forecasted transaction (cash flow hedge); or (3) hedges of a net investment in a foreign operation (net investment hedge). Hedge accounting is used for derivatives designated in this way provided certain criteria are met.

The Group and the Bank document at the inception of the hedging transaction, the risk management objective and strategy and the economic relationship between hedging instruments and hedged items including whether the hedging instrument is expected to offset changes in cash flows of hedged items.

If the hedge ratio for risk management purposes is no longer optimal but the risk management objective remains unchanged and the hedge continues to qualify for hedge accounting, the hedge relationship will be rebalanced by adjusting either the volume of the hedging instrument or the volume of the hedged item so that the hedge ratio aligns with the ratio used for risk management purposes. Any hedge ineffectiveness is calculated and accounted for in profit or loss at the time of the hedge relationship rebalancing.

The fair values of various derivative instruments used for hedging purposes are disclosed in Note 12 to the financial statements.

Fair value hedge (a)

> Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the income statements, together with any changes in the fair value of the hedged assets or liabilities that are attributable to the hedged risk.

> The Group and the Bank apply fair value hedge accounting for hedging fixed interest risk on loans, advances and financing and financial assets at FVOCI. The gain or loss relating to the effective portion of interest rate swaps hedging fixed rate loans, advances and financing and financial assets at FVOCI is recognised in income statements within other operating income. The gain or loss relating to the ineffective portion is recognised in income statements within net gain or loss on fair value hedges. Changes in the fair value of the hedge fixed rate loans, advances and financing attributable to interest rate risk are recognised in income statements within other operating income. Changes in the fair value of the hedge financial assets at FVOCI are recycled from FVOCI reserves to income statements within other operating income.

> For fair value hedge of financial assets designated as FVOCI, any changes in fair value of the hedged financial assets FVOCI are recycled from FVOCI reserves to income statements, while the changes in fair value of the derivatives that is related to the effective portion of the hedge is recognised in income statements within other operating income. The ineffective portion of the aforesaid hedging derivatives is recognised in income statements with net gain or loss on fair value changes of derivatives.

> If the hedge no longer meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used is amortised to the income statements over the period to maturity and recorded as other operating income.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (6) DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE ACCOUNTING (CONTINUED)

(b) Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated in reserves within equity. The gain or loss relating to the ineffective portion is recognised immediately in the income statements.

item is reported.

When a hedging instrument expires or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised in the periods when the hedged item affects profit or loss. When a forecast transaction is no longer expected to occur, the cumulative gain or loss previously recognised in other comprehensive income is immediately reclassified to the income statements.

(c) Net investment hedge

Net investment hedge is a hedge against the exposure to exchange rate fluctuations on the net assets of the Group's foreign operations/subsidiaries. Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognised directly in the foreign currency translation reserve in equity via other comprehensive income while any gain or loss relating to the ineffective portion is recognised directly in the income statements. On disposal of the foreign operations/ subsidiaries, the cumulative value of any such gains or losses recognised in equity is transferred to the income statements.

(d) Derivatives that do not qualify for hedge accounting

> Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in the income statements.

#### (7) GOODWILL

Goodwill arising on the acquisition of subsidiaries represents the excess of consideration transferred over the Group's interest in the net fair value of the net identifiable assets, liabilities and contingent liabilities of the acquiree and the fair value of non-controlling interest in the acquiree.

Goodwill is stated at cost less accumulated impairment loss and is tested at least annually for impairment. Impairment loss on goodwill (inclusive of impairment losses recognised in a previous interim period) is not reversed. Gains and losses on the disposal of a subsidiary include the carrying amount of goodwill relating to the subsidiary sold. Refer to accounting policy Note 21 on impairment of non-financial assets.

Goodwill is allocated to Cash-Generating-Units ('CGUs') for the purpose of impairment testing. The allocation is made to those CGUs or groups of CGUs that are expected to benefit from the synergies of the business combination in which the goodwill arose, identified according to operating segment. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes.

Amounts accumulated in equity are recycled to the income statements in the periods when the hedged item affects profit or loss. They are recorded in the income or expense lines in which the revenue or expense associated with the related hedged

for the financial year ended 31 December 2019 (continued)

Financial Report 2019

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (8) INTANGIBLE ASSETS

Intangible assets comprise separately identifiable intangible items arising from business combinations, computer software licenses and other intangible assets. Intangible assets are recognised at cost. The cost of an intangible asset acquired in a business combination is its fair value at the date of acquisition. Intangible assets with a definite useful life are amortised using the straight-line method over their estimated useful economic life. Intangible assets with an indefinite useful life are not amortised. Generally, the identified intangible assets of the Group and the Bank have a definite useful life. At each date of the consolidated statement of financial position, intangible assets are reviewed for indications of impairment or changes in estimated future economic benefits. If such indications exists, the intangible assets are analysed to assess whether their carrying amount is fully recoverable. An impairment loss is recognised if the carrying amount exceeds the recoverable amount. Intangible assets with indefinite useful life are annually tested for impairment and whenever there is an indication that the asset may be impaired. Refer to accounting policy Note 21 on impairment of non-financial assets.

(a) Computer software licenses

> Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Computer software licenses are subsequently carried at cost less accumulated amortisation and impairment losses. These costs are amortised over the estimated useful lives of 3 to 10 years.

(b) Other intangible assets

> Other intangible assets consist of customer relationship, brands, trading rights and membership. Other intangible assets are initially recognised when they are separable or arose from contractual or other legal rights, and when the cost can be measured reliably and, in the case of intangible assets not acquired in a business combination, it is recognised where it is probable that future economic benefits attributable to the assets will flow from their use. The value of intangible assets which are acquired in a business combination is generally determined using income approach methodologies such as the discounted cash flow method.

> Other intangible assets with definite life are stated at cost less amortisation and allowance for impairment, if any, plus reversals of impairment, if any. They are amortised over their useful lives in a manner that reflects the pattern to which they contribute to future cash flows, generally over the following useful lives:

Customer relationship	10 years
Brand	3 to 10 years

#### (9) PROPERTY, PLANT AND EQUIPMENT AND DEPRECIATION

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses, if any. Cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the Bank and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repair and maintenance costs are recognised as expense in income statements during the financial period in which they are incurred.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (9) PROPERTY, PLANT AND EQUIPMENT AND DEPRECIATION (CONTINUED)

Freehold land, buildings in progress and renovations in progress are not depreciated. Other property, plant and equipment are depreciated on a straight-line basis to write down their costs to their residual values over their estimated useful lives. The principal annual depreciation rates are as follows:

Leasehold land Buildings **Renovations and improvements** Computer equipment Furniture, fittings and equipment Motor vehicles Computer software

\* The remaining period of the lease ranges from 3 to 864 years.

The asset's residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. There are no material adjustments arising from the review that would require disclosure in the financial statements.

From 1 January 2019, leased assets acquired from the date of initial application of MFRS 16 are presented as a separate line item in statements of financial position as right of use. Refer to accounting policy Note 12 on leases. For leasehold land acquired prior to date of initial application, it continues to be classified under property, plant and equipment. Up to 31 December 2018, leased assets (including leasehold land) under lease arrangement classified as finance lease is amortised in equal instalments over the period of the respective leases that range from 3 to 865 years.

income in income statements.

At the end of the reporting period, the Group and the Bank assess whether there is any indication of impairment. Where an indication of impairment exists, the carrying amount of the asset is written down to its recoverable amount. Refer to accounting policy Note 21 on impairment of non-financial assets.

## (10) FINANCIAL LIABILITIES

Financial liabilities are measured at amortised cost, except for trading liabilities designated at fair value, which are held at fair value through profit or loss. Financial liabilities are initially recognised at fair value plus transaction costs for all financial liabilities not carried at fair value through profit or loss. Financial liabilities at fair value through profit or loss are initially recognised at fair value, and transaction costs are expensed in income statements. Financial liabilities are de-recognised when extinguished.

(a) Financial liabilities at fair value through profit or loss

This category comprises two sub-categories: financial liabilities as held-for-trading, and financial liabilities designated at fair value through profit or loss upon initial recognition.

A financial liability is classified as held-for-trading if it is acquired or incurred principally for the purpose of selling or repurchasing it in the near term or if it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking. Derivatives are also categorised as held-for-trading unless they are designated as hedges. Refer to accounting policy Note 6 on hedge accounting.

Amortised over the period of the lease\* 2% to 3.33% 10% to 11% 14.28% to 33.33% 10% to 20% 20% 10% to 33.33%

Gains or losses on disposals are determined by comparing proceeds with carrying amounts and are included in other operating

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## (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## (10) FINANCIAL LIABILITIES (CONTINUED)

(b) Other financial liabilities measured at amortised cost

Other financial liabilities are initially recognised at fair value plus transaction costs. Subsequently, other financial liabilities are remeasured at amortised cost using the effective interest rate.

Other financial liabilities measured at amortised cost are deposits from customers, deposits and placements of banks and other financial institutions, obligations on securities sold under repurchase agreements, bills and acceptances payable, clients' and brokers' balances, recourse obligation on loans sold to Cagamas and other financial liabilities.

Borrowings measured at amortised cost (c)

> Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost, any difference between initial recognised amount and the redemption value is recognised in income statements over the period of the borrowings using the effective interest method.

All other borrowing costs are recognised in income statements in the period in which they are incurred.

Borrowings measured at amortised cost are long term and short term borrowings from financial institutions, subordinated obligations, senior debt securities and Hybrid Tier-1 Capital Securities.

#### (11) RECOURSE OBLIGATION ON LOANS SOLD TO CAGAMAS

In the normal course of banking operations, the Group and the Bank sell loans to Cagamas but undertake to administer the loans on behalf of Cagamas and to buy back any loans which are regarded as defective. Such financing transactions and the obligation to buy back the loans are reflected as a liability on the statements of financial position and accounted for in accordance with accounting policy Note 10(b).

#### (12) LEASES - WHERE THE GROUP AND THE BANK IS THE LESSEE

#### Accounting policy from 1 January 2019

From 1 January 2019, leases are recognised as right of use ('ROU') asset and a corresponding liability at the date on which the leased asset is available for use by the Group and the Bank (i.e. the commencement date).

Contracts may contain both lease and non-lease components. The Group and the Bank allocate the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices.

In applying MFRS 16 for the first time, the Group and the Bank have applied the following practical expedients permitted by the standard to leases previously classified as operating leases under MFRS 117:

- the use of a single discount rate to a portfolio of leases with reasonably similar characteristics; and ٠
- for leases of information technology equipment for which the Group and the Bank is a lessee, the Group and the Bank have elected not to separate lease and non-lease components. Both components are accounted for as a single lease component and payments for both components are included in the measurement of lease liability.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (12) LEASES - WHERE THE GROUP AND THE BANK IS THE LESSEE (CONTINUED)

#### Accounting policy from 1 January 2019 (continued)

(a) Lease term

> In determining the lease term, the Group and the Bank consider all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not to be terminated).

> The Group and the Bank reassess the lease term upon the occurrence of a significant event or change in circumstances that is within the control of the Group and the Bank, and affects whether the Group and the Bank is reasonably certain to exercise an option not previously included in the determination of lease term, or not to exercise an option previously included in the determination of lease term. A revision in lease term results in remeasurement of the lease liabilities (refer to (d) below).

(b) ROU assets

ROU assets are initially measured at cost comprising the following:

- any initial direct costs; and
- decommissioning or restoration costs.

ROU assets that are not investment properties are subsequently measured at cost, less accumulated depreciation and impairment loss (if any). The ROU assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group and the Bank are reasonably certain to exercise a purchase option, the ROU asset is depreciated over the underlying asset's useful life. In addition, the ROU assets are adjusted for certain remeasurement of the lease liabilities.

(c) Lease liabilities

payments include the following:

- commencement date:
- option; and

Lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group and the Bank, the lessee's incremental borrowing is used. This is the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the ROU in a similar economic environment with similar term, security and conditions.

Lease payments are allocated between principal and finance cost. The finance cost is charged to income statements over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

triggers those payments occurs.

The Group and the Bank present the lease liabilities as a separate line item in the statements of financial position. Interest expense on the lease liability is presented within the other interest expenses in the income statements.

the amount of the initial measurement of lease liability;

any lease payments made at or before the commencement date less any lease incentive received;

Lease liabilities are initially measured at the present value of the lease payments that are not paid at that date. The lease

fixed payments (including in-substance fixed payments), less any lease incentive receivable; variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the

amounts expected to be payable by the Group and the Bank under residual value guarantees; the exercise price of a purchase and extension options if the Group and the Bank are reasonably certain to exercise that

payments of penalties for terminating the lease, if the lease term reflects the Group and the Bank exercising that option.

Variable lease payments that depend on sales are recognised in income statements in the period in which the condition that

for the financial year ended 31 December 2019 (continued)

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (12) LEASES - WHERE THE GROUP AND THE BANK IS THE LESSEE (CONTINUED)

#### Accounting policy from 1 January 2019 (continued)

#### Reassessment of lease liabilities (d)

The Group and the Bank are also exposed to potential future increases in variable lease payments that depend on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is remeasured and adjusted against the ROU assets.

#### (e) Short term leases and leases of low-value assets

Short term leases are leases with a lease term of 12 months or less. Low-value assets comprise information technology equipment and small items of office furniture. Payments associated with short term leases of information technology and all leases of low-value assets are recognised on a straight-line basis as an expense in income statements.

#### Accounting policy prior to 1 January 2019

#### (a) Operating lease

Leases of assets where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to income statements on a straight-line basis over the period of the lease.

The upfront payments made for leasehold land represent prepaid lease rentals and are amortised on straight-line basis over the lease term.

Where an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period when termination takes place.

#### (b) Finance lease

Leases of assets where the Group and the Bank assume substantially all the risks and rewards of ownership of the assets are classified as finance leases. The assets are capitalised under property, plant and equipment and subject to depreciation consistent with that of depreciable assets which are owned. The assets and the corresponding lease obligations are recorded at the lower of present value of the minimum lease payments and the fair value of the leased assets at the beginning of the lease term. Each lease payment is allocated between the liability and finance charges using effective yield basis. The corresponding rental obligations, net of finance charges, are included in liabilities. The interest element of the finance charges is charged to income statements over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Property, plant and equipment acquired under finance leases are depreciated over the shorter of the estimated useful life of the asset and the lease term.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (13) LEASES - WHERE THE GROUP AND THE BANK IS THE LESSOR

As a lessor, the Group and the Bank determine at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Group and the Bank make an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset to the lessee. As part of this assessment, the Group and the Bank consider certain indicators such as whether the lease is for the major part of the economic life of the asset.

(a) Operating lease

When assets are leased out under an operating lease, the asset is included in the statements of financial position based on the nature of the asset. Lease income is recognised over the term of the lease on a straight-line basis.

(b) Finance lease

> When assets are leased out under a finance lease, the present value of the lease payment is recognised as a receivable. The receivable is subject to MFRS 9 impairment (refer to accounting policy Note 20 on impairment of financial assets). The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. Lease income is recognised over the term of the lease using the 'net investment' method so as to reflect a constant periodic rate of return.

#### (14) **PROVISIONS**

Provisions are recognised when the Group and the Bank have a present legal or constructive obligation, as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount of obligation can be made.

operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as finance cost expense.

(a) Onerous contracts

The Group and the Bank recognise a provision for onerous contracts when the expected benefits to be derived from a contract are less than the unavoidable costs of meeting the obligations under the contract.

(b) Restructuring

provided for.

Where the Group and the Bank expect a provision to be reimbursed (for example, under an insurance contract), the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. Provisions are not recognised for future

Restructuring provisions mainly comprise lease termination penalties and employee termination payments and are recognised in the period in which the Group becomes legally or constructively committed to payment. Future operating costs are not

for the financial year ended 31 December 2019 (continued)

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (15) FINANCIAL GUARANTEE CONTRACTS

Financial guarantee contracts are contracts that require the Group or the Bank to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to financial institutions and other bodies on behalf of customers to secure loans, overdrafts and other banking facilities.

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued. The fair value of a financial guarantee at the time of issuance is zero because all guarantees are agreed on arm's length terms and the value of the premium agreed corresponds to the value of the guarantee obligation. No receivable for the future premium is recognised.

The fair value of financial guarantee is determined as the present value of the difference in net cash flows between the contractual payments under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

Financial guarantee contracts are subsequently measured at the higher of the amount determined in accordance with the expected credit loss model under MFRS 9 'Financial Instruments' and the amount initially recognised less cumulative amount of income recognised in accordance with the principles of MFRS 15 'Revenue from Contracts with Customers', where appropriate.

Where financial guarantees in relation to loans or payables of subsidiaries are provided by the Group and the Bank for no compensation, the fair values are accounted for as contributions and recognised as part of the cost of investment in subsidiaries.

#### (16) CONTINGENT LIABILITIES AND CONTINGENT ASSETS

The Group and the Bank do not recognise contingent assets and liabilities other than those arising from business combinations, but disclose their existence in the financial statements. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or the Bank or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in the extremely rare case where there is a liability that cannot be recognised because it cannot be measured reliably. However, contingent liabilities do not include financial guarantee contracts.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and the Bank. The Group and the Bank do not recognise contingent assets but disclose their existence where inflows of economic benefits are probable, but not virtually certain.

The Group recognises separately the contingent liabilities of the acquiree as part of allocating the cost of a business combination where their fair values can be measured reliably. Where the fair values cannot be measured reliably, the resulting effect will be reflected in the goodwill arising from the acquisitions and the information about the contingent liabilities acquired are disclosed in the financial statements.

Subsequent to the initial recognition, the Group measures the contingent liabilities that are recognised separately at the date of acquisition at the higher of the amount that would be recognised in accordance with the provision of MFRS 137 'Provisions, Contingent Liabilities and Contingent Assets' and the amount initially recognised less when appropriate, cumulative amortisation recognised in accordance with MFRS 15 'Revenue from Contracts with Customers'.

## (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (17) SHARE CAPITAL

(a) Classification

Ordinary shares are classified as equity. Other shares, if issued, are classified as equity and/or liability according to the economic substance of the particular instrument.

Share issue cost (b)

from the proceeds.

(c) Dividend distribution

> Distributions to holders of an equity instrument are debited directly to equity, and the corresponding liability is recognised in the period in which the shareholders' right to receive the dividends are established or the dividends are approved.

#### (18) CASH AND CASH EQUIVALENTS

For the purpose of the statements of cash flows, cash equivalents are held for the purpose of meeting short term cash commitments rather than for investment or other purposes. Cash and cash equivalents comprise cash on hand, deposits held at call with financial institutions, other short term, highly liquid investments with original maturities of one month or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

#### (19) REVENUE RECOGNITION

- (after deduction of the loss allowance).
- (b) the effective interest rate of the financial instrument.
- (c) Shariah
- (d)
- (e) is accrued at that date.

Premiums, claims and other transactions of inward treaty business are accounted for in the income statements as and when the statements of account are received. Outward reinsurance premiums are recognised in the same accounting period as the original policies to which the reinsurance relate.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax,

(a) Interest income is recognised using the effective interest rate method. The effective interest rate is the rate that discounts estimated future cash receipts or payments through the expected life of the financial instrument or, when appropriate, a shorter period to its carrying amount. The calculation includes significant fees and transaction costs that are integral to the effective interest rate, as well as premiums or discounts. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial asset that subsequently becomes credit-impaired. For credit-impaired financial asset, the effective interest rate is applied to the net carrying amount of the financial asset

Fees and commissions are recognised as income when all conditions precedent are fulfilled. Commitment fees and guarantee fees for loans, advances and financing that are likely to be drawdown are deferred (together with related direct costs) and income which forms an integral part of the effective interest rate of a financial instrument is recognised as an adjustment to

Income from Islamic Banking business is recognised using effective profit method in accordance with the principles of

Brokerage commission is recognised when services are rendered. Interest income from margin financing, clients' overdue outstanding purposes and contra losses are recognised using effective interest rate method.

Premium income from general insurance business (net of all reinsurance) is recognised on the date of assumption of risks. Premium in respect of risk incepted, for which policies have not been raised as at the date of statements of financial position,

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (19) REVENUE RECOGNITION (CONTINUED)

- Corporate advisory fees are recognised as income based on fulfilment of the performance obligation. (f)
- Management fees of the unit trust and asset management company are recognised based on time apportionment method (g) over the period of services.
- Dividends are recognised when the shareholders' right to receive payment is established. This applies even if they are (h) paid out of the pre-acquisition profits. However, the investment may need to be tested for impairment as a consequence. Dividend income received from subsidiaries, financial assets at FVTPL and FVOCI are recognised as other operating income in income statements.

Dividend that clearly represents a recovery of part of the cost of an investment is recognised in other comprehensive income if it relates to an investment in equity investment measured at fair value through other comprehensive income.

(i) Income from bancassurance/bancatakaful agreements are recognised based on time apportionment method throughout the exclusive services agreement period.

#### (20) IMPAIRMENT OF FINANCIAL ASSETS

Under MFRS 9, impairment model requires the recognition of expected credit loss ('ECL') for all financial assets, except for financial assets classified or designated as FVTPL and equity securities classified under FVOCI, which are not subject to impairment assessment. Off-balance sheet items that are subject to ECL include financial guarantees and undrawn loan commitments.

There are two approaches adopted by the Group and the Bank:

(1) General approach

ECL will be assessed using an approach which classifies financial assets into three stages which reflects the change in credit guality of the financial assets since initial recognition:

(i) Stage 1: 12 months ECL - not credit impaired

For credit exposures where there has not been a significant increase in credit risk since initial recognition or which has low credit risk at reporting date and that are not credit impaired upon origination, the ECL associated with the probability of default events occurring within the next 12 months will be recognised.

(ii) Stage 2: Lifetime ECL - not credit impaired

For credit exposures where there has been a significant increase in credit risk since initial recognition but that are not credit impaired, the ECL associated with the probability of default events occurring within the lifetime ECL will be recognised.

Unless identified at an earlier stage, all financial assets are deemed to have suffered a significant increase in credit risk when 30 days past due.

Stage 3: Lifetime ECL – credit impaired

Financial assets are assessed as credit impaired when one or more objective evidence of defaults that have a detrimental impact on the estimated future cash flows of that asset have occurred. For financial assets that have become credit impaired, a lifetime ECL will be recognised.

## (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (20) IMPAIRMENT OF FINANCIAL ASSETS (CONTINUED)

- (1) General approach (continued)
  - (iii) Stage 3: Lifetime ECL credit impaired (continued)

Generally, all financial assets that are 90 days past due or more are classified under Stage 3. The Group and the Bank consider the following as constituting an event of default:

- (1) Quantitative criteria
- (2) Qualitative criteria

#### Significant increase in credit risk ('SICR')

- (2)
  - internal credit rating;
  - external credit rating (as far as available);

  - actual or expected significant changes in the operating results of the borrower;
  - significant increase in credit risk on other financial instruments of the same borrower;
  - credit enhancements; and

The assessment of credit risk, as well as the estimation of ECL, are required to be unbiased, probability-weighted and should incorporate all available information which is relevant to the assessment, including information about past events, current conditions and reasonable and supportable forecasts of future events and economic conditions at the reporting date. The measurement of ECL is based on the discounted products of the Probability of Default model ('PD'), Loss Given Default model ('LGD') and Exposure at Default model ('EAD'). Certain ECL models are leveraging on the existing Group and the Bank's Basel II Internal Ratings-Based ('IRB') model, where feasible or available, with necessary adjustment to meet MFRS 9 requirements. The changes in ECL between two-periods will be recognised in income statements.

the borrower is past due more than 90 days on any material credit obligation to the Group and the Bank.

• legal action has been initiated by the Group and the Bank for recovery purposes;

- borrower is a bankrupt;
- borrower has been assigned to external collection agency.

(1) The Group and the Bank consider the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group and the Bank compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition.

Among the indicators incorporated in ascertaining SICR are:

actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations;

significant changes in the value of the collateral supporting the obligation or in the quality of third-party guarantees or

significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrower in the group and changes in the operating results of the borrower.

Macroeconomic information (such as market interest rates or growth rates) is incorporated as part of the internal rating model.

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (20) IMPAIRMENT OF FINANCIAL ASSETS (CONTINUED)

#### Significant increase in credit risk ('SICR') (continued)

An exposure will migrate through the ECL stages as asset quality deteriorates. If, in a subsequent period, asset quality improves and also reverses any previously assessed significant increase in credit risk since origination, then the provision for doubtful debts reverts from lifetime ECL to 12-months ECL. Exposures that have not deteriorated significantly since origination, or where the deterioration remains within the Group's and the Bank's investment grade criteria, or which are less than 30 days past due, are considered to have a low credit risk. The provision for doubtful debts for these financial assets is based on a 12-months ECL. When an asset is uncollectible, it is written off against the related provision. Such assets are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off reduce the amount of the expense in the income statements.

The Group and the Bank leverage on the model/segments/credit related factors implemented under the Basel II IRB framework where feasible or available, with calibration to meet MFRS 9 requirements. For portfolio without Basel model, other relevant historical information, loss experience or proxies will be utilised if deemed feasible.

In determining the ECL, management will evaluate a range of possible outcomes, taking into account past events, current conditions/ trends and economic outlooks. Additional considerations that are assessed to have been adequately addressed by the ECL model estimates, a structured management overlay, which is subject to robust review and governance process, will be applied consistently.

Generally, all financial assets are considered to have experienced a significant increase in credit risk if the exposures is more than 30 days past due on its contractual payments.

(2) Simplified approach

The Group and the Bank apply the MFRS 9 simplified approach to measure ECL which uses a lifetime expected loss allowance for clients' and brokers' balances, fee and premium receivables. The expected loss allowance is based on provisional matrix.

#### (21) IMPAIRMENT OF NON-FINANCIAL ASSETS

Non-financial assets that have an indefinite useful life, for example goodwill, are not subject to amortisation and are tested annually for impairment. Non-financial assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the non-financial assets exceeds its recoverable amount.

The recoverable amount is the higher of a non-financial assets' fair value less costs to sell and value in use. For the purpose of assessing impairment, non-financial assets are grouped at the lowest levels for which there is separately identifiable cash flows or CGU. Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting period.

The impairment loss is charged to income statements. Impairment losses on goodwill are not reversed. In respect of other non-financial assets, any subsequent increase in recoverable amount is recognised in income statements.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (22) GENERAL INSURANCE

Insurance contracts are those contracts that transfer significant insurance risk. An insurance contract is a contract under which the insurance subsidiary (the insurer) has accepted significant insurance risk from another party (the policyholders) by agreeing to compensate the policyholders if a specified uncertain future event (the insured event) adversely affects the policyholders. As a general guideline, the Group determines whether it has significant insurance risk, by comparing benefits paid with benefits payable if the insured event did not occur.

The general insurance underwriting results are determined for each class of business after taking into account reinsurances, commissions, unearned premiums and claims incurred.

(a) Premium income

Premium income is recognised on the date of assumption of risk. Premiums in respect of risks incepted for which policies have not been raised as of the date of statements of financial position, are accrued at the date.

Premiums, claims and other transactions of inward treaty business are accounted for in the income statements as and when the statements of account are received.

Outward reinsurance premiums are recognised in the same accounting period as the original policies to which the reinsurance relate.

(b) Premium liabilities

Premium liabilities refer to the higher of:

- (i) the aggregate of the unearned premium reserves; or
- (ii) for expected future premium refunds.

Unearned premium reserves ('UPR') represent the portion of premium income not yet earned at the date of statements of financial position. UPR is computed with reference to the month of accounting for the premium on the following basis:

- (i)
- (ii) exceeding limits specified by BNM; and
- specified by BNM.
- (c) Claim liabilities

A liability for outstanding claims is recognised in respect of both direct insurance and inward reinsurance. The amount of claims liabilities is the best estimate of the expenditure required together with related expenses less recoveries to settle the present obligations at the date of statements of financial position. These include provision for claims reported, claims incurred but not reported, claims incurred but not enough reserved and direct and indirect claims-related expenses such as investigation fees, loss adjustment fees, legal fees, sue and labour charges and the expected internal costs that the insurer expects to incur when settling these claims.

the best estimate value of the insurer's unexpired risk reserves at the valuation date and the Provision of Risk Margin for Adverse Deviation ('PRAD') calculated at the overall insurance subsidiary. The best estimate value is a prospective estimate of the expected future payments arising from future events insured under policies in force as at the valuation date and also includes allowance for the insurer's expense including overheads and cost of reinsurance, expected to be incurred during the unexpired period in administering these policies and settling the relevant claims, and shall allow

25% method for marine and aviation cargo, and transit business;

1/24<sup>th</sup> method for all other classes of general business except for non-annual policies in respect of Malaysian policies, reduced by the percentage of accounted gross direct business commission to the corresponding premium, not

time apportionment method for non-annual policies (including long term inwards treaty business) reduced by the percentage of accounted gross direct business commission to the corresponding premium, not exceeding limits

for the financial year ended 31 December 2019 (continued)

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (22) GENERAL INSURANCE (CONTINUED)

(d) Acquisition costs

The cost of acquiring and renewing insurance policies net of income derived from ceding reinsurance premium is recognised as incurred and properly allocated to the periods in which it is probable they give rise to income.

(e) Reinsurance

> The insurance subsidiary cedes insurance risk in the normal course of business for all of its businesses. Reinsurance assets represent balances due from reinsurance companies. Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claims provision or settled claims associated with the reinsurer's policies and are in accordance with the related reinsurance contracts.

> Ceded reinsurance arrangements do not relieve the insurance subsidiary from its obligations to policyholders. Premiums and claims are presented on a gross basis for both ceded and assumed reinsurance.

> Reinsurance assets are reviewed for impairment at each reporting date or more frequently when an indication of impairment arises during the reporting period. Impairment occurs when there is objective evidence as a result of an event that occurred after initial recognition of the reinsurance asset that the insurance subsidiary may not receive all outstanding amounts due under the terms of the contract and the event has a reliably measurable impact on the amounts that the insurance subsidiary will receive from the reinsurer. The impairment loss is recorded in income statements.

> Gains or losses on buying reinsurance are recognised in income statements immediately at the date of purchase and are not amortised.

> The insurance subsidiary also assumes reinsurance risk in the normal course of business for general insurance contracts when applicable.

> Premiums and claims on assumed reinsurance are recognised as revenue or expenses in the same manner as they would be if the reinsurance were considered direct business, taking into account the product classification of the reinsured business. Reinsurance liabilities represent balances due to reinsurance companies. Amounts payable are estimated in a manner consistent with the related reinsurance contract.

> Reinsurance assets or liabilities are derecognised when the contractual rights are extinguished or expired or when the contract is transferred to another party.

> Reinsurance contracts that do not transfer significant insurance risk are accounted for directly through the statements of financial position. These are deposit assets or financial liabilities that are recognised based on the consideration paid or received less any explicit identified premiums or fees to be retained by the reinsured. Investment income on these contracts is accounted for using the effective yield method when accrued.

Insurance contract liabilities (f)

General insurance contract liabilities are recognised when contracts are entered into and premiums are charged

These liabilities comprise claims liabilities and premium liabilities.

## (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (22) GENERAL INSURANCE (CONTINUED)

(f) Insurance contract liabilities (continued)

Outstanding claims provision are based on the estimated ultimate cost of all claims incurred but not settled at the date of statements of financial position, whether reported or not, together with related claims handling costs and reduction for the expected value of salvage and other recoveries. Delays can be experienced in the notification and settlement of certain types of claims, therefore, the ultimate cost of these claims cannot be known with certainty at the date of statements of financial position. The liability is calculated at the reporting date using a range of standard actuarial claim projection techniques based on empirical data and current assumptions that may include a margin for adverse deviation. The liability is not discounted for the time value of money. No provision for equalisation or catastrophe reserves is recognised. The liabilities are derecognised when the contract expires, is discharged or is cancelled. The provision for unearned premiums represents premiums received for risks that have not yet expired. Generally, the reserve is released over the term of the contract and is recognised as premium income.

At each reporting date, the insurance subsidiary reviews its unexpired risks and a liability adequacy test is performed to determine whether there is any overall excess of expected claims and deferred acquisition costs over unearned premiums. This calculation uses current estimates of future contractual cash flows (taking into consideration current loss ratios) after taking account of the investment return expected to arise on assets relating to the relevant general insurance technical provisions. If these estimates show that the carrying amount of the unearned premiums less related deferred acquisition costs is inadequate, the deficiency is recognised in income statements by setting up a provision for liability adequacy.

#### (23) EMPLOYEE BENEFITS

(a) Short term employee benefits

The Group and the Bank recognise a liability and an expense for bonuses. The Group and the Bank recognise a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

Wages, salaries, paid annual leave and sick leave, bonuses and non-monetary benefits are accrued in the period in which the associated services are rendered by employees of the Group and the Bank.

Defined contribution plans (b)

> A defined contribution plan is a pension plan under which the Group and the Bank pay fixed contributions to the national pension scheme, the Employees' Provident Fund. The Group's and the Bank's contributions to defined contribution plans are charged to income statements in the period to which they relate. Once the contributions have been paid, the Group and the Bank have no further legal or constructive obligations.

(c) Termination benefits

Termination benefits are payable whenever an employee's employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits at the earlier of the following dates:

- (i)
- (ii) termination benefits.

when the Group can no longer withdraw the offer of those benefits; and

when the entity recognises costs for a restructuring that is within the scope of MFRS 137 and involves the payment of

for the financial year ended 31 December 2019 (continued)

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#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (24) CURRENT AND DEFERRED INCOME TAXES

The tax expense for the period comprises current and deferred tax. Tax is recognised in income statements, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax expense is determined according to the tax laws of each jurisdiction in which the Group and the Bank operate and include all taxes based upon the taxable profits, including withholding taxes payable by foreign subsidiaries, associates and joint ventures and arising from distributions of retained profits to companies in the Group.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities. This liability is measured using the single best estimate of the most likely outcome.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences or unused tax losses can be utilised.

Deferred tax is recognised on temporary differences arising on investments in subsidiaries, associates and joint ventures except where the timing of the reversal of the temporary differences can be controlled by the Group and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax is determined using tax rates (and tax laws) that have been enacted or substantially enacted by the date of statements of financial position and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred and income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

#### (25) CURRENCY CONVERSION AND TRANSLATION

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the 'functional currency'). The financial statements are presented in Ringgit Malaysia, which is the Bank's functional and presentation currency.

Transactions and balances (b)

> Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in income statements, except when deferred in other comprehensive income as qualifying cash flow hedges and qualifying net investment hedges. Foreign exchange gains and losses are presented in income statements within other operating income.

#### (A) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (25) CURRENCY CONVERSION AND TRANSLATION (CONTINUED)

(b) Transactions and balances (continued)

Changes in the fair value of monetary securities denominated in foreign currency classified as debt instruments under fair value through other comprehensive income are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in income statements, and other changes in carrying amount are recognised in other comprehensive income.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in income statements as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as at fair value through other comprehensive income, are included in other comprehensive income.

(c) Group companies

follows:

- (i) of that statements of financial position;
- (ii)
- (iii)

On consolidation, exchange differences arising from the translation of any net investment in foreign operations, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is partially disposed of or sold, a proportionate share of such exchange differences is recognised in income statements as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

## (26) SEGMENT REPORTING

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker, who is responsible for allocating resources to and assessing performance of the operating segments of an entity. The Group has determined its Group Management Committee as its chief operating decision-maker.

The results and financial position of all the group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as

Assets and liabilities for each statements of financial position presented are translated at the closing rate at the date

Income and expenses for each statements of comprehensive income are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of transactions); and

All resulting exchange differences are recognised as a separate component of other comprehensive income.

for the financial year ended 31 December 2019 (continued)

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#### (B) CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS

The Group and the Bank make estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continuously evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amount of assets within the next financial year are outlined below:

#### (1) Fair value measurement

A significant portion of financial instruments are carried on the balance sheet at fair value.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Where the classification of a financial asset or liability results in it being measured at fair value, wherever possible, the fair value is determined by reference to the quoted bid or offer price in the most advantageous active market to which the Group and the Bank has immediate access. An adjustment for credit risk is also incorporated into the fair value as appropriate.

Fair value for a net open position that is a financial liability quoted in an active market is the current offer price, and for a financial asset the bid price, multiplied by the number of units of the instrument held or issued.

Where no active market exists for a particular asset or liability, the Group and the Bank use a valuation technique to arrive at the fair value, including the use of transaction prices obtained in recent arm's length transactions, discounted cash flow analysis, option pricing models and other valuation techniques, based on market conditions and risks existing at reporting date. In doing so, fair value is estimated using a valuation technique that makes maximum use of observable market inputs and places minimal reliance upon entity-specific inputs.

The best evidence of the fair value of a financial instrument at initial recognition is the transaction price (i.e. the fair value of the consideration given or received) unless the fair value of that instrument is evidenced by comparison with other observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on a valuation technique whose variables include only data from observable markets. When such evidence exists, the Group and the Bank recognise the difference between the transaction price and the fair value in profit or loss on initial recognition (i.e. on day one).

The valuation techniques are further disclosed in Note 55(g)(i) to the financial statements.

#### (2) Allowance for expected credit losses ('ECL')

The measurement of the ECL for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour.

MFRS 9 introduces the use of macroeconomic factors which include, but is not limited to, private consumption, unemployment rates, inflation, KLIBOR-3M and commercial property prices, and requires an evaluation of both the current and forecast direction of the economic cycle. Incorporating forward looking information increases the level of judgement as to how changes in these macroeconomic factors will affect ECL. The methodology and assumptions including any forecasts of future economic conditions are reviewed regularly.

#### CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS (CONTINUED) (B)

#### (2) Allowance for expected credit losses ('ECL') (continued)

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- (i) Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL; (ii)
- (iii) associated ECL; and

The sensitivity effect on the macroeconomic factor is further disclosed in Note 55(e)(vii) to the financial statements.

#### (3) Goodwill impairment

Goodwill is tested at least annually for impairment. Testing of goodwill for impairment involves a significant amount of estimation. This includes the identification of independent CGUs and the allocation of goodwill to these units based on which units are expected to benefit from the acquisition. Estimating the value in use requires the Group and the Bank to make an estimate of the expected future cash flows from the CGU. Determining both the expected pre-tax cash flows and the risk adjusted discount rate appropriate to the CGU also require the exercise of judgement. The variables are subject to fluctuations in external market rates and economic conditions beyond management control and are subject to uncertainty and require the exercise of significant judgement. The detailed disclosures on the assessment of impairment of goodwill is disclosed in Note 19 to the financial statements.

- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the

(iv) Establishing groups of similar financial assets for the purposes of measuring ECL.

for the financial year ended 31 December 2019

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#### **GENERAL INFORMATION** 1

RHB Bank Berhad is a public limited company, incorporated and domiciled in Malaysia and listed on the Main Market of Bursa Malaysia Securities Berhad.

The principal activities of the Bank are commercial banking and finance related business and the provision of related services. The Group is involved in commercial banking and finance related business, Islamic banking, investment banking, stock broking, leasing, offshore banking, offshore trust services, property investment, general insurance, unit trust management, asset management, nominee and custodian services.

There have been no significant changes in these principal activities during the financial year.

The address of the registered office of the Bank is Level 10, Tower One, RHB Centre, Jalan Tun Razak, 50400 Kuala Lumpur.

The financial statements have been approved for issue in accordance with a resolution of the Board of Directors on 25 February 2020.

#### CASH AND SHORT TERM FUNDS 2

	Gro	oup	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Cash and balances with banks and other financial institutions	4,124,428	3,875,207	2,102,889	1,983,837	
Money at call and deposit placements maturing within one month	7,503,564	8,677,981	3,400,004	6,871,489	
	11,627,992	12,553,188	5,502,893	8,855,326	

Included in the cash and short term funds of the Group are accounts held in trust for remisiers amounting to RM64,861,000 (2018: RM62,918,000).

#### DEPOSITS AND PLACEMENTS WITH BANKS AND OTHER FINANCIAL INSTITUTIONS 3

	Gro	Group		nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Licensed banks	1,051,206	898,120	1,351,402	1,290,958
Licensed Islamic banks	43,940	-	2,944,389	1,067,041
Licensed investment banks	-	-	1,053,841	734,187
Other financial institutions	421	-	-	-
	1,095,567	898,120	5,349,632	3,092,186

#### INVESTMENT ACCOUNT DUE FROM DESIGNATED FINANCIAL INSTITUTIONS 4

This investment account which is exposure to Restricted Profit Sharing Investment Account ('RPSIA'), is an arrangement by the Bank with its wholly-owned subsidiary, RHB Islamic Bank Berhad ('RHB Islamic Bank').

The underlying assets of RHB Islamic Bank for the RPSIA are as follows:

#### Principal

Personal financing Other term financing Unquoted securities

As at 31 December 2019, the RPSIA placements have an average rate of return ranging between 3.69% to 5.90% (2018: 4.28% to 5.49%) per annum and average profit sharing rate ranging between 81% to 89% (2018: 81% to 86%).

#### FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS ('FVTPL') 5

#### Mandatory measured at fair value

#### **MONEY MARKET INSTRUMENTS:**

**Malaysian Government Securities** Malaysian Government Treasury Bills Malaysian Government Investment Issues Bank Negara Malaysia Monetary Notes Singapore Housing Development Board **Singapore Government Securities** 

#### **QUOTED SECURITIES:**

#### In Malaysia

Shares, exchanged traded funds and warran Unit trusts Corporate bond/sukuk

**Outside Malaysia** 

Shares, exchanged traded funds and warran

#### **UNQUOTED SECURITIES:**

In Malaysia Corporate bond/sukuk Unit trusts Commercial paper

#### **Outside Malaysia**

Corporate bond/sukuk Private equity funds

Ba	nk
2019 RM'000	2018 RM'000
K™ 000	
1,000,000	700,000
6,320,301	6,422,927
811,775	693,775
8,132,076	7,816,702

2019 RM'000         2018 RM'000         2019 RM'000         201 RM'000           491,029         745,056         491,029         745,056         491,029         745,055         24,411         -         24,411         -         24,411         -         24,873         -         24,873         -         24,873         -         24,873         -         24,873         -         24,873         -         24,873         -         24,873         -         -         24,873         -         -         24,873         -         <	Q
nts 23,716 111,544 - 23,716 111,544 - 23,716 111,544 - 23,716 111,544 - 24,41 - 24,41 - 24,41 - 24,41 - 24,873 - 24,873 - 24,87 - 30,383 - 16,922 - 16,925 - 1	
nts 23,716 111,544 - 24,411 - 24,411 - 24,411 1,606,524 813,898 1,399,379 539,67 24,873 - 24,873 - 24,87 16,922 - 30,383 16,922 - 16,9	0
nts 23,716 111,544 - 24,411 - 24,411 - 24,411 1,606,524 813,898 1,399,379 539,67 24,873 - 24,873 - 24,87 16,922 - 30,383 16,922 - 16,9	
nts 23,716 111,544 - 24,411 - 24,411 - 24,411 1,606,524 813,898 1,399,379 539,67 24,873 - 24,873 - 24,87 16,922 - 30,383 16,922 - 16,9	
nts 23,716 111,544 - 24,411 - 24,411 - 24,411 1,606,524 813,898 1,399,379 539,67 24,873 - 24,873 - 24,87 16,922 - 30,383 16,922 - 16,9	4
nts 23,716 111,544 67,553 67,553 67	
nts 23,716 111,544 - 65,906 67,553 - 24,873 - 24,873 - 24,87	
nts 23,716 111,544 - 65,906 67,553 -	
nts 23,716 111,544 - 65,906 67,553 -	-
nts <b>23,716</b> 111,544 - <b>65,906</b> 67,553 -	-
<b>65,906</b> 67,553 -	-
<b>65,906</b> 67,553 -	
<b>65,906</b> 67,553 -	
<b>65,906</b> 67,553 -	-
<b>3.324</b> 13 704 <b>3.324</b> 3 17	-
	9
nts <b>282,457</b> 227,837 <b>3,337</b> 5,29	4
	^
<b>254,807</b> 277,460 <b>254,807</b> 277,46	0
<b>1,024,555</b> 785,212 -	-
119,813 - 119,813	-
<b>211,294</b> 271,826 <b>211,294</b> 271,82	6
<b>492,717</b> 437,275 -	-
<b>4,623,447</b> 3,800,649 <b>2,530,288</b> 1,891,77	1

for the financial year ended 31 December 2019 (continued)

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#### FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ('FVOCI') 6

	Gro	up	Bai	nk
	2019	2018	2019	2018
	RM'000	RM'000	RM'000	RM'000
at fair value				
a) Debt instruments	39,109,505	31,900,621	33,279,961	26,946,919
b) Equity instruments	695,799	677,212	654,311	637,457
	39,805,304	32,577,833	33,934,272	27,584,376
a) Debt instruments				
MONEY MARKET INSTRUMENTS:				
Malaysian Government Securities	2,471,928	3,043,129	2,338,619	2,914,403
Malaysian Government Investment Issues	6,111,157	4,317,009	4,618,503	3,235,390
Cagamas bonds	168,360	317,761	158,135	307,617
Khazanah bonds	45,910	52,942	-	-
Negotiable instruments of deposits	650,517	1,102,277	500,980	903,443
Other foreign government investment issues	50,473	20,633	50,473	20,633
Sukuk Perumahan Kerajaan	71,596	119,853	-	49,939
Singapore Government Securities	1,125,612	1,199,663	1,125,612	1,199,663
Thailand Government Securities	581,245	429,548	581,245	429,548
Other Foreign Government Treasury Bills	1,920,742	1,007,629	1,920,742	1,007,629
Singapore Housing Development Board	677,603	722,998	677,603	722,998
UNQUOTED SECURITIES:				
In Malaysia				
Corporate bond/sukuk	18,990,597	14,276,552	15,115,781	10,915,972
Perpetual notes/sukuk	102,651	102,750	102,651	102,750
Prasarana bonds	2,175,940	1,189,007	2,150,023	1,163,546
Outside Malaysia				
Corporate bond/sukuk	3,965,174	3,998,870	3,939,594	3,973,388
	39,109,505	31,900,621	33,279,961	26,946,919

Included in financial investments at FVOCI of the Group and the Bank are corporate bond/sukuk, which are pledged as collateral for obligations on securities sold under repurchase agreements amounting to RM204,000,000 (2018: RM761,000,000) and RM787,000,000 (2018: RM761,000,000) respectively.

	Group and	Bank
	2019 RM'000	2018 RM'000
(Movement in credit impaired financial assets at FVOCI		
Balance as at the beginning of the financial year	5,252	8,520
Derecognition	(4,224)	(4,339)
Exchange differences	(8)	1,071
Balance as at the end of the financial year	1,020	5,252

- - (a) Debt instruments (continued)

Group	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
2019				
Balance as at the beginning of the financial year	55,977	306	-	56,283
Transfer to 12-month ECL (Stage 1)	306	(306)	-	-
Allowance written back during the financial year	(5,065)	-	-	(5,065)
Purchases and origination	8,125	-	-	8,125
Derecognition and disposal	(15,407)	-	-	(15,407)
Exchange differences	328	-	-	328
Balance as at the end of the financial year	44,264	-	-	44,264
2018				
Balance as at the beginning of the financial year	58,128	794	-	58,922
Transfer to 12-month ECL (Stage 1)	802	(802)	-	-
Transfer to Lifetime ECL not credit impaired		(/		
(Stage 2)	(238)	238	-	-
Allowance (written back)/made during the				
financial year	(11,908)	870	-	(11,038)
Purchases and origination	47,630	-	-	47,630
Derecognition and disposal	(36,964)	(793)	-	(37,757)
Exchange differences	(1,473)	(1)	-	(1,474)
Balance as at the end of the financial year	55,977	306	-	56,283
Bank				
2019				
Balance as at the beginning of the financial year	50,278		-	50,278
Allowance written back during the financial year	(2,921)	-	-	(2,921)
Purchases and origination	7,851	-	-	7,851
Derecognition and disposal	(13,671)	-	-	(13,671)
Exchange differences	328	-	-	328
Balance as at the end of the financial year	41,865	-	-	41,865
2018				
Balance as at the beginning of the financial year	52,371	794	-	53,165
Allowance written back during the financial year	(10,753)	-	-	(10,753)
Purchases and origination	45,869	-	-	45,869
Derecognition and disposal	(35,723)	(793)	-	(36,516)
Exchange differences	(1,486)	(1)	-	(1,487)
Balance as at the end of the financial year	50,278	-	-	50,278
				<u>_</u> , <u>_</u> ,

Group	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
2019				
Balance as at the beginning of the financial year	55,977	306	-	56,283
Transfer to 12-month ECL (Stage 1)	306	(306)	-	-
Allowance written back during the financial year	(5,065)	-	-	(5,065)
Purchases and origination	8,125	-	-	8,125
Derecognition and disposal	(15,407)	-	-	(15,407)
Exchange differences	328	-	-	328
Balance as at the end of the financial year	44,264	-	-	44,264
2018				
Balance as at the beginning of the financial year	58,128	794	-	58,922
Transfer to 12-month ECL (Stage 1)	802	(802)	-	-
Transfer to Lifetime ECL not credit impaired				
(Stage 2)	(238)	238	-	-
Allowance (written back)/made during the				
financial year	(11,908)	870	-	(11,038)
Purchases and origination	47,630	-	-	47,630
Derecognition and disposal	(36,964)	(793)	-	(37,757)
Exchange differences	(1,473)	(1)	-	(1,474)
Balance as at the end of the financial year	55,977	306	-	56,283
Bank				
2019				
Balance as at the beginning of the financial year	50,278	-	-	50,278
Allowance written back during the financial year	(2,921)	-	-	(2,921)
Purchases and origination	7,851	-	-	7,851
Derecognition and disposal	(13,671)	-	-	(13,671)
Exchange differences	328	-	-	328
Balance as at the end of the financial year	41,865	-	-	41,865
2019				
<b>2018</b> Balance as at the beginning of the financial year	52,371	794	-	53,165
Allowance written back during the financial year	(10,753)	-	-	(10,753)
Purchases and origination	45,869	-	-	45,869
Derecognition and disposal	(35,723)	(793)	-	(36,516)
Exchange differences	(1,486)	(1)	-	(1,487)
Balance as at the end of the financial year	50,278	-	-	50,278

Group	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
2019				
Balance as at the beginning of the financial year Transfer to 12-month ECL (Stage 1) Allowance written back during the financial year	55,977 306 (5,065)	306 (306)	-	56,283 - (5,065)
Purchases and origination Derecognition and disposal	8,125 (15,407)	-	-	8,125 (15,407)
Exchange differences	328	-	-	328
Balance as at the end of the financial year	44,264	-	-	44,264
2010				
<b>2018</b> Balance as at the beginning of the financial year	58,128	794	-	58,922
Transfer to 12-month ECL (Stage 1)	802	(802)	-	-
Transfer to Lifetime ECL not credit impaired (Stage 2)	(238)	238	-	-
Allowance (written back)/made during the financial year	(11,908)	870	-	(11,038)
Purchases and origination	47,630	-	-	47,630
Derecognition and disposal	(36,964)	(793)	-	(37,757)
Exchange differences	(1,473)	(1)	-	(1,474)
Balance as at the end of the financial year	55,977	306	-	56,283
Bank				
2019				
Balance as at the beginning of the financial year	50,278	-	-	50,278
Allowance written back during the financial year	(2,921)	-	-	(2,921)
Purchases and origination	7,851	-	-	7,851
Derecognition and disposal	(13,671)	-	-	(13,671)
Exchange differences	328	-	-	328
Balance as at the end of the financial year	41,865	-	-	41,865
2018				
Balance as at the beginning of the financial year	52,371	794	-	53,165
Allowance written back during the financial year	(10,753)	-	-	(10,753)
Purchases and origination	45,869	-	-	45,869
Derecognition and disposal	(35,723)	(793)	-	(36,516)
Exchange differences	(1,486)	(1)	-	(1,487)
Balance as at the end of the financial year	50,278	-	-	50,278

## 6 FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ('FVOCI') (CONTINUED)

## (ii) Movement in allowance for credit losses recognised in FVOCI reserves

for the financial year ended 31 December 2019 (continued)

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#### FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ('FVOCI') (CONTINUED) 6

	Gro	Group		nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Equity instruments				
QUOTED SECURITIES:				
In Malaysia				
Shares	-	514	-	-
Outside Malaysia				
Shares	2,418	2,082	-	-
UNQUOTED SECURITIES:				
In Malaysia				
Shares	692,963	674,218	654,310	637,456
Outside Malaysia				
Shares	418	398	1	1
	695,799	677,212	654,311	637,457

The Group and the Bank designated certain investments as equity securities under FVOCI. The FVOCI designation was made because these investments are either held for socio-economic purposes or not for trading purposes. There is no transfer of cumulative gain/ (loss) in the equity during the year.

	Gr	Group		nk
	Fair value RM'000	Dividend income recognised during the financial year RM'000	Fair value RM'000	Dividend income recognised during the financial year RM'000
2019				
Securities				
Cagamas Holdings Berhad	332,233	2,647	302,233	2,347
Financial Park (Labuan) Sdn Bhd	213,823	1,600	213,823	1,600
Credit Guarantee Corporation Malaysia Bhd	60,085	-	60,085	-
Others	89,658	6,276	78,170	5,619
	695,799	10,523	654,311	9,566

6

2018

#### Securities

Cagamas Holdings Berhad Financial Park (Labuan) Sdn Bhd Credit Guarantee Corporation Malaysia Bhd Others

#### FINANCIAL INVESTMENTS AT AMORTISED COST 7

#### At amortised cost

#### **MONEY MARKET INSTRUMENTS:**

Malaysian Government Securities Malaysian Government Investment Issues Cagamas bonds Khazanah bonds Wakala Global Sukuk Sukuk Perumahan Kerajaan Other Foreign Government Treasury Bills Sukuk (Brunei) Incorporation

## **UNQUOTED SECURITIES:**

In Malaysia	
Corporate bond/sukuk	
Corporate loan stocks	
Prasarana bonds	

Allowance for credit losses

Included in financial investments at amortised cost of the Group and the Bank are corporate bond/sukuk, which are pledged as collateral for obligations on securities sold under repurchase agreements amounting to RM1,839,000,000 (2018: RM1,428,000,000) and RM2,973,000,000 (2018: RM2,350,000,000) respectively.

	Gro	bup	Ba	ink
	Fair value RM'000	Dividend income recognised during the financial year RM'000	Fair value RM'000	Dividend income recognised during the financial year RM'000
	313,157	2,527	285,065	2,347
	214,374	-	214,374	-
nd	65,912	-	65,912	-
	83,769	850	72,106	309
	677,212	3,377	637,457	2,656

## FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ('FVOCI') (CONTINUED)

Gro	oup	Ba	nk
2019	2018	2019	2018
RM'000	RM'000	RM'000	RM'000
100,698	100,602	100,698	100,602
3,182,753	3,705,897	2,651,130	3,142,579
237,412	1,152,842	237,412	934,517
186,108	110,467	79,180	75,672
29,682	30,246	21,211	21,620
111,034	111,065	101,020	101,066
272,494	212,636	272,494	212,636
30,400	39,425	30,400	39,425
10,041,472	8,667,354	6,164,844	5,647,529
25,853	27,023	-	860
343,732	274,065	272,894	208,371
14,561,638	14,431,622	9,931,283	10,484,877
(312,229)	(341,347)	(228,481)	(256,226)
14,249,409	14,090,275	9,702,802	10,228,651

for the financial year ended 31 December 2019 (continued)

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## 7 FINANCIAL INVESTMENTS AT AMORTISED COST (CONTINUED)

	Group		Bank	
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
<ul> <li>Movement in credit impaired financial investments at amortised cost</li> </ul>				
Balance as at the beginning of the financial year	141,405	144,100	63,341	64,695
Derecognition	(897)	(2,873)	(280)	(1,532)
Exchange differences	(83)	178	(83)	178
Balance as at the end of the financial year	140,425	141,405	62,978	63,341

## (ii) Movement in allowance for credit losses

Group	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
2019				
Balance as at the beginning of the financial year Allowance written back during the financial year Purchases and origination Derecognition	23,820 (2,429) 7,211 (5,518)	176,683 (26,873) - (525)	140,844 (280) - (617)	341,347 (29,582) 7,211 (6,660)
Exchange differences Balance as at the end of the financial year	(3) 23,081	- 149,285	(84)	(87) 312,229
2018 Balance as at the beginning of the financial year Allowance (written back)/made during the financial year Purchases and origination Derecognition Exchange differences Balance as at the end of the financial year Bank	23,276 17 14,981 (14,473) 19 23,820	185,629 (7,592) - (1,354) - 176,683	143,539 (1,518) - (1,340) 163 140,844	352,444 (9,093) 14,981 (17,167) <u>182</u> 341,347
2019 Balance as at the beginning of the financial year Allowance written back during the financial year Purchases and origination Derecognition Exchange differences Balance as at the end of the financial year	19,017 (757) 3,249 (4,539) - 16,970	174,430 (25,334) - - - - 149,096	62,779 (280) - - (84) 62,415	256,226 (26,371) 3,249 (4,539) (84) 228,481
<b>2018</b> Balance as at the beginning of the financial year Allowance written back during the financial year Purchases and origination Derecognition Exchange differences	20,705 (166) 10,929 (12,451) -	184,311 (8,527) - (1,354) -	64,134 (1,518) - - 163	269,150 (10,211) 10,929 (13,805) 163
Balance as at the end of the financial year	19,017	174,430	62,779	256,226

## 8 LOANS, ADVANCES AND FINANCING

	Gro	Group		Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000		
By type	Kirlooo					
At amortised cost						
Overdrafts	6,837,516	6,786,330	5,639,721	5,770,136		
Term loans/financing:						
- Housing loans/financing	61,144,001	56,096,417	42,455,732	40,489,870		
- Syndicated term loans/financing	7,016,496	6,475,098	3,466,440	2,993,804		
- Hire purchase receivables/financing	9,108,539	9,441,182	1,385,512	2,195,103		
- Lease receivables	193	715	-	-		
- Other term loans/financing	67,530,547	68,122,419	40,939,402	45,025,256		
Bills receivables	3,961,067	3,429,081	3,049,995	2,388,667		
Trust receipts	686,290	587,595	657,190	564,973		
Claims on customers under acceptance credits	3,452,118	3,293,614	3,452,118	3,293,614		
Staff loans/financing	112,373	117,045	105,342	113,618		
Credit/charge card receivables	2,225,932	2,149,984	1,932,411	1,865,814		
Revolving credits/financing	14,099,776	12,379,047	6,564,356	5,970,550		
Gross loans, advances and financing	176,174,848	168,878,527	109,648,219	110,671,405		
Fair value changes arising from fair value hedges	41,906	2,840	3,342	1,873		
	176,216,754	168,881,367	109,651,561	110,673,278		
Less:						
- Allowance for credit losses	(2,980,082)	(3,251,593)	(2,305,896)	(2,457,132)		
Net loans, advances and financing	173,236,672	165,629,774	107,345,665	108,216,146		

(2018: RM2,723,536,000) respectively.

## (b

	Gre	oup	Ba	nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
) By type of customer				
Domestic non-bank financial institutions:				
- Others	3,923,700	4,002,667	831,549	544,223
Domestic business enterprises:				
- Small and medium enterprises	25,523,338	23,923,063	20,702,527	20,532,892
- Others	29,410,330	30,371,727	14,866,227	17,138,866
Government and statutory bodies	7,005,672	6,966,868	1,911,967	1,941,949
Individuals	90,163,496	84,651,922	55,525,488	55,763,504
Other domestic entities	137,795	144,079	15,456	14,087
Foreign entities	20,010,517	18,818,201	15,795,005	14,735,884
	176,174,848	168,878,527	109,648,219	110,671,405

Included in loans, advances and financing are housing loans, hire purchase receivables and other term loans/financing sold to Cagamas with recourse to the Group and the Bank amounting to RM3,312,744,000 (2018: RM4,926,747,000) and RM1,173,094,000 *RHB*♦

# **Notes to the Financial Statements**

for the financial year ended 31 December 2019 (continued)

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## 8 LOANS, ADVANCES AND FINANCING (CONTINUED)

	Group		Bank	
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
By geographical distribution				
Malaysia	156,943,906	150,434,800	95,203,293	97,353,043
Labuan Offshore	1,978,689	2,483,266	-	
Singapore	12,828,721	11,894,363	12,614,249	11,696,999
Thailand	1,829,253	1,628,349	1,663,059	1,453,77
Brunei	167,618	167,592	167,618	167,592
Indonesia	88,690	128,070	-	
Hong Kong	27,032	88,022	-	
Cambodia	2,113,095	1,822,861	-	
Laos	197,844	231,204	-	
	176,174,848	168,878,527	109,648,219	110,671,40
By interest/profit rate sensitivity				
Fixed rate:				
- Housing loans/financing	114,426	147,880	93,249	101,320
<ul> <li>Hire purchase receivables/financing</li> </ul>	3,631,363	5,463,962	1,385,512	2,195,103
- Other fixed rate loans/financing	16,270,398	16,602,512	9,117,878	9,559,918
	,	,,	-,,	- , ,
Variable rate:				
- Base lending/financing rate/base rate plus	98,476,244	91,179,109	68,357,932	67,621,594
- Cost-plus	50,043,944	47,752,540	24,521,787	25,317,549
- Other variable rates	7,638,473	7,732,524	6,171,861	5,875,923
	176,174,848	168,878,527	109,648,219	110,671,40
By economic sector				
Agriculture, hunting, forestry and fishing	3,640,554	3,739,027	2,096,069	2,461,61
Mining and quarrying	655,608	1,186,963	350,371	326,97
Manufacturing	9,492,621	8,453,566	7,075,716	6,613,590
Electricity, gas and water	2,122,290	2,445,122	1,728,133	2,049,42
Construction	12,316,993	12,155,342	7,282,412	7,801,93
Wholesale and retail trade and restaurant and hotel	14,319,252	12,852,649	11,702,940	10,596,310
Transport, storage and communication	7,216,382	7,886,642	2,066,500	3,026,88
Finance, insurance, real estate and business services	19,982,481	7,880,842 19,716,460	2,088,500	3,028,88
Government and government agencies	5,495,679	5,456,807	1,911,967	1,941,949
		5,456,807 4,942,589		
Education, health and others	5,514,353		2,791,386	2,294,059
Household sector	94,400,973	88,914,861	58,856,599	59,260,65
Others	1,017,662	1,128,499	469,515	668,078

## 8 LOANS, ADVANCES AND FINANCING (CONTINUED)

		Gro	oup	Ba	Bank	
		2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
(f)	By purpose					
	Purchase of securities	11,305,453	11,049,203	5,072,680	6,538,214	
	Purchase of transport vehicles	8,702,883	8,860,127	947,556	1,558,419	
	Purchase of landed property:					
	- Residential	59,458,474	54,684,923	41,770,722	39,841,953	
	- Non-residential	18,786,302	18,035,783	13,772,009	14,001,746	
	Purchase of property, plant and equipment other than land and building	2,645,065	3,017,858	1,962,043	2,304,220	
	Personal use	10,420,875	10,329,313	6,146,621	6,696,533	
	Credit card	2,225,932	2,149,984	1,932,411	1,865,814	
	Purchase of consumer durables	14,585	15,956	14,585	15,956	
	Construction	7,551,967	7,499,847	5,558,253	5,598,892	
	Working capital	37,465,094	37,363,313	23,752,175	23,510,558	
	Merger and acquisition	2,423,564	2,858,468	1,022,647	1,429,580	
	Other purposes	15,174,654	13,013,752	7,696,517	7,309,520	
		176,174,848	168,878,527	109,648,219	110,671,405	
(g)	By remaining contractual maturities					
	Maturity within one year	45,435,134	42,198,881	33,846,039	32,450,920	
	One year to three years	7,541,535	11,255,456	4,286,651	6,811,286	
	Three years to five years	14,742,896	13,171,605	5,581,448	6,731,774	
	Over five years	108,455,283	102,252,585	65,934,081	64,677,425	
		176,174,848	168,878,527	109,648,219	110,671,405	

*RHB*♦

# Notes to the Financial Statements

for the financial year ended 31 December 2019 (continued)

Financial Report 2019

## 8 LOANS, ADVANCES AND FINANCING (CONTINUED)

(h) By stages

Group	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
2019				
Balance as at the beginning of the financial year	150,795,264	14,599,709	3,483,554	168,878,527
Transfer to 12-month ECL (Stage 1)	4,295,223	(4,154,277)	(140,946)	-
Transfer to Lifetime ECL not credit impaired (Stage 2)	(5,157,801)	5,361,858	(204,057)	-
Transfer to Lifetime ECL credit impaired (Stage 3)	(697,430)	(464,203)	1,161,633	-
Purchases and origination	47,146,936	3,289,839	706,283	51,143,058
Derecognition	(36,896,035)	(5,551,624)	(668,725)	(43,116,384)
Amount written off	-	-	(857,988)	(857,988)
Exchange differences	122,206	6,008	(579)	127,635
Balance as at the end of the financial year	159,608,363	13,087,310	3,479,175	176,174,848
2018				
Balance as at the beginning of the financial year	138,853,911	17,126,919	4,044,770	160,025,600
Transfer to 12-month ECL (Stage 1)	4,284,814	(3,980,510)	(304,304)	-
Transfer to Lifetime ECL not credit impaired (Stage 2)	(4,347,109)	4,582,277	(235,168)	-
Transfer to Lifetime ECL credit impaired (Stage 3)	(479,334)	(472,259)	951,593	-
Purchases and origination	45,771,044	3,647,390	599,037	50,017,471
Derecognition	(33,288,892)	(6,322,429)	(850,707)	(40,462,028)
Amount written off	-	-	(727,464)	(727,464
Exchange differences	830	18,321	5,797	24,948
Balance as at the end of the financial year	150,795,264	14,599,709	3,483,554	168,878,527
Bank				
2019				
Balance as at the beginning of the financial year	97,205,288	10,910,911	2,555,206	110,671,405
Transfer to 12-month ECL (Stage 1)	3,297,282	(3,189,717)	(107,565)	-
Transfer to Lifetime ECL not credit impaired (Stage 2)	(3,892,797)	4,025,657	(132,860)	-
Transfer to Lifetime ECL credit impaired (Stage 3)	(559,686)	(360,995)	920,681	-
Purchases and origination	23,512,455	2,546,190	605,266	26,663,911
Derecognition	(22,459,344)	(4,152,578)	(516,048)	(27,127,970
Amount written off	_	_	(704,846)	(704,846)
Exchange differences	130,102	11,670	3,947	145,719
Balance as at the end of the financial year	97,233,300	9,791,138	2,623,781	109,648,219

## 8 LOANS, ADVANCES AND FINANCING (CONTINUED)

## (h) By stages (continued)

Bank	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
2018				
Balance as at the beginning of the financial year	95,160,637	12,470,599	3,140,438	110,771,674
Transfer to 12-month ECL (Stage 1)	3,428,519	(3,192,128)	(236,391)	-
Transfer to Lifetime ECL not credit impaired (Stage 2)	(3,005,056)	3,204,684	(199,628)	-
Transfer to Lifetime ECL credit impaired (Stage 3)	(363,606)	(336,719)	700,325	-
Purchases and origination	22,005,782	2,940,537	511,037	25,457,356
Derecognition	(20,076,112)	(4,181,378)	(772,789)	(25,030,279)
Amount written off	-	-	(584,161)	(584,161)
Exchange differences	55,124	5,316	(3,625)	56,815
Balance as at the end of the financial year	97,205,288	10,910,911	2,555,206	110,671,405

Bank	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
2018				
Balance as at the beginning of the financial year	95,160,637	12,470,599	3,140,438	110,771,674
Transfer to 12-month ECL (Stage 1)	3,428,519	(3,192,128)	(236,391)	-
Transfer to Lifetime ECL not credit impaired (Stage 2)	(3,005,056)	3,204,684	(199,628)	-
Transfer to Lifetime ECL credit impaired (Stage 3)	(363,606)	(336,719)	700,325	-
Purchases and origination	22,005,782	2,940,537	511,037	25,457,356
Derecognition	(20,076,112)	(4,181,378)	(772,789)	(25,030,279)
Amount written off	-	-	(584,161)	(584,161)
Exchange differences	55,124	5,316	(3,625)	56,815
Balance as at the end of the financial year	97,205,288	10,910,911	2,555,206	110,671,405

(i) Impaired loans, advances and financing

## (i)

	Group		Ba	nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
By economic sector				
Agriculture, hunting, forestry and fishing	60,515	67,839	39,635	42,726
Mining and quarrying	205,586	202,393	4,778	1,467
Manufacturing	505,152	478,806	392,742	337,886
Electricity, gas and water	288,619	89,747	267,404	32,175
Construction	272,855	305,692	222,660	221,789
Wholesale and retail trade and restaurant and hotel	311,918	359,494	241,942	268,985
Transport, storage and communication	422,749	455,837	408,896	445,785
Finance, insurance, real estate and business services	222,659	362,056	195,084	331,107
Education, health and others	32,962	17,924	23,000	6,143
Household sector	1,124,457	1,109,278	821,157	862,454
Others	31,703	34,488	6,483	4,689
	3,479,175	3,483,554	2,623,781	2,555,206

*RHB*♦

# **Notes to the Financial Statements**

for the financial year ended 31 December 2019 (continued)

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## 8 LOANS, ADVANCES AND FINANCING (CONTINUED)

(i) Impaired loans, advances and financing (continued)

	Gro	Group		nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
By purpose				
Purchase of securities	49,214	93,512	25,534	73,368
Purchase of transport vehicles	75,345	100,701	22,676	42,040
Purchase of landed property:				
- Residential	775,570	767,217	560,655	594,205
- Non-residential	350,674	315,270	273,914	242,075
Purchase of property, plant and equipment other than land and building	86,651	48,853	78,999	40,840
Personal use	178,882	173,526	168,579	167,697
Credit card	29,456	29,074	25,852	25,439
Purchase of consumer durables	853	590	853	590
Construction	119,083	95,637	92,915	76,422
Working capital	1,691,412	1,789,234	1,301,656	1,271,112
Other purposes	122,035	69,940	72,148	21,418
	3,479,175	3,483,554	2,623,781	2,555,206
By geographical distribution				
Malaysia	2,206,536	2,195,609	1,740,174	1,686,163
Labuan Offshore	266,821	285,737	-	-
Singapore	865,907	838,978	852,015	827,655
Thailand	34,476	33,682	25,152	25,031
Brunei	6,440	16,357	6,440	16,357
Cambodia	81,881	88,715	-	-
Hong Kong	97	16	-	-
Laos	17,017	24,460	_	-
	3,479,175	3,483,554	2,623,781	2,555,206

- 8 LOANS, ADVANCES AND FINANCING (CONTINUED)
  - (i) Impaired loans, advances and financing (continued)
    - (iv) Movement in allowance for credit losses

Group	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	To RM'(
2019				
Balance as at the beginning of the financial year	591,911	994,604	1,665,078	3,251,5
Changes due to financial assets recognised in the opening balance that have been:				
- Transferred to 12-month ECL (Stage 1)	182,069	(141,866)	(40,203)	
- Transferred to Lifetime ECL not credit impaired (Stage 2)	(35,256)	87,303	(52,047)	
- Transferred to Lifetime ECL credit impaired				
(Stage 3)	(11,211)	(49,845)	61,056	
	135,602	(104,408)	(31,194)	
Allowance made/(written back) during the financial year	(71,778)	219,210	740,370	887,8
Bad debts written off	(, 1,, , 0,	-	(672,336)	(672,3
Changes to model methodologies	(15,311)	(24,356)	(2)	(39,0
Derecognition	(73,990)	(220,406)	(152,777)	(447,:
Exchange differences	661	(593)	(203)	(:
Balance as at the end of the financial year	567,095	864,051	1,548,936	2,980,0
<b>2018</b> Balance as at the beginning of the financial year	513,570	925,900	1,803,107	3,242,5
Changes due to financial assets recognised in the opening balance that have been:				
- Transferred to 12-month ECL (Stage 1)	210,496	(131,950)	(78,546)	
- Transferred to Lifetime ECL not credit impaired (Stage 2)	(42,112)	87,737	(45,625)	
- Transferred to Lifetime ECL credit impaired (Stage 3)	(12,056)	(45,327)	57,383	
	156,328	(89,540)	(66,788)	
Allowance made/(written back) during the				
financial year	(31,805)	250,854	724,343	943,
Bad debts written off	-	-	(561,971)	(561,
Derecognition	(46,617)	(95,675)	(375,675)	(517,
Reclassification from financial assets at FVOCI	-	-	135,716	135,
Exchange differences	435	3,065	6,346	9,8
Balance as at the end of the financial year	591,911	994,604	1,665,078	3,251,

for the financial year ended 31 December 2019 (continued)

Financial Report 2019

#### 8 LOANS, ADVANCES AND FINANCING (CONTINUED)

- (i) Impaired loans, advances and financing (continued)
  - (iv) Movement in allowance for credit losses (continued)

Bank	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
2019				
Balance as at the beginning of the financial year	489,408	774,591	1,193,133	2,457,132
Changes due to financial assets recognised in the opening balance that have been:				
- Transferred to 12-month ECL (Stage 1)	148,061	(114,425)	(33,636)	-
- Transferred to Lifetime ECL not credit impaired (Stage 2)	(29,318)	68,519	(39,201)	-
- Transferred to Lifetime ECL credit impaired (Stage 3)	(10,688)	(45,922)	56,610	-
	108,055	(91,828)	(16,227)	-
Allowance made/(written back) during the financial year	(205,027)	247,662	667,330	709,965
Bad debts written off	-	-	(545,426)	(545,426)
Changes to model methodologies	(12,683)	(20,252)	(2)	(32,937)
Derecognition	(56,477)	(107,903)	(121,743)	(286,123)
Exchange differences	766	494	2,025	3,285
Balance as at the end of the financial year	324,042	802,764	1,179,090	2,305,896
2018				
Balance as at the beginning of the financial year	430,239	720,125	1,302,193	2,452,557
Changes due to financial assets recognised in the opening balance that have been:				
- Transferred to 12-month ECL (Stage 1)	174,619	(108,172)	(66,447)	-
<ul> <li>Transferred to Lifetime ECL not credit impaired (Stage 2)</li> </ul>	(27,641)	65,614	(37,973)	-
- Transferred to Lifetime ECL credit impaired (Stage 3)	(11,202)	(38,131)	49,333	-
	135,776	(80,689)	(55,087)	-
Allowance made/(written back) during the financial year	(43,162)	214,994	577,807	749,639
•	· · · ·	-	(427,029)	(427,029)
Bad debts written off	-			
	- (33,154)	(80,650)	(340,580)	(454,384)
Derecognition	- (33,154) -	(80,650) -	(340,580) 135,716	(454,384) 135,716
Bad debts written off Derecognition Reclassification from financial assets at FVOCI Exchange differences	- (33,154) - (291)	(80,650) - 811		(454,384) 135,716 633

Included in allowance for credit losses for the Group and the Bank is expected credit losses for loan commitments and financial guarantee contracts amounting to RM69,103,000 (2018: RM62,998,000) and RM56,069,000 (2018: RM51,657,000) respectively.

#### 9 **CLIENTS' AND BROKERS' BALANCES**

	Gr	Group	
	2019 RM'000	2018 RM'000	
Amounts owing by clients	696,427	578,118	
Less:			
- Allowance for credit losses	(20,772)	(19,564)	
	675,655	558,554	
Amounts owing by brokers	75,556	119,980	
Amounts owing by clearing houses and stock exchanges	142,237	264,522	
	893,448	943,056	

## Movement in allowance for credit losses

Group	Credit impaired RM'000	Non-credit impaired RM'000	Total RM'000
2019			
Balance as at the beginning of the financial year	19,311	253	19,564
Allowance for credit losses	2,985	953	3,938
Transferred to credit impaired	386	(386)	-
Amount written off	(975)	-	(975)
Derecognition	(1,666)	(714)	(2,380)
Exchange differences	624	1	625
Balance as at the end of the financial year	20,665	107	20,772
2018			
Balance as at the beginning of the financial year	142,297	642	142,939
Allowance for credit losses	2,014	403	2,417
Transferred to credit impaired	149	(149)	-
Amount written off	(123,876)	-	(123,876)
Derecognition	(1,493)	(643)	(2,136)
Exchange differences	220	-	220
Balance as at the end of the financial year	19,311	253	19,564

## 10 REINSURANCE ASSETS

## Claims liabilities **Premium liabilities**

	Group	
Note	2019 RM'000	2018 RM'000
25(a)	410,763	411,881
25(b)	99,413	99,355
	510,176	511,236

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### 11 OTHER ASSETS

		Gro	up	Bank		
	Note	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Other receivables	(i)	929,870	1,091,121	384,159	343,376	
Cash collateral in relation to derivative transactions		162,603	239,348	162,603	239,348	
Deposits		63,768	53,400	31,892	30,495	
Prepayments		101,938	105,970	58,374	61,840	
Amount due from subsidiaries	(ii)	-	-	467,698	246,754	
		1,258,179	1,489,839	1,104,726	921,813	

Other receivables of the Group which comprise of fee and premium receivable are stated net of allowance for credit losses/ (i) impairment losses of RM28,764,000 (2018: RM31,163,000).

Movement in allowance for credit losses is as follows:

	Grou	Group		
	2019 RM'000	2018 RM'000		
Balance as at the beginning of the financial year	31,163	38,808		
Allowance made/(written back) during the financial year	426	(1,894)		
Amount written off	(2,828)	(5,760)		
Exchange differences	3	9		
Balance as at the end of the financial year	28,764	31,163		

(ii) Amount due from subsidiaries are unsecured, interest free and receivable within the normal credit period.

### 12 DERIVATIVE ASSETS/(LIABILITIES)

Derivative financial instruments are financial instruments whose values change in response to changes in prices or rates (such as foreign exchange rates, interest rates and security prices) of the underlying instruments. These instruments are used by the Group and the Bank for economic hedges and for proprietary trading purposes. The default classification for derivative financial instruments is trading, unless designated in a hedge relationship and are in compliance with the stringent requirements of hedge accounting mentioned in the Group's and Bank's accounting policies.

The table below shows the Group's and the Bank's derivative financial instruments as at the date of statements of financial position. The contractual or underlying principal amounts of these derivative financial instruments and their corresponding gross positive (derivative assets) and gross negative (derivative liabilities) fair values at the date of statements of financial position are analysed below:

	Gr	oup	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Derivative assets:					
- Trading derivatives	853,555	1,131,057	901,883	1,147,494	
- Fair value hedging derivatives	1,701	-	1,701	-	
	855,256	1,131,057	903,584	1,147,494	
Derivative liabilities:					
- Trading derivatives	1,068,399	1,112,934	1,103,391	1,116,520	
- Fair value hedging derivatives	92,528	3,767	51,683	3,767	
	1,160,927	1,116,701	1,155,074	1,120,287	

#### 12 DERIVATIVE ASSETS/(LIABILITIES) (CONTINUED)

#### Group

#### Trading derivatives:

- Foreign exchange related contracts:
- Forwards/swaps
- Options
- Cross-currency interest rate swaps

#### Interest rate related contracts:

- Swaps

#### Commodity related contracts

- Options

Structured warrants

Structured investments

#### Fair value hedging derivatives:

Interest rate related contracts:

- Swaps

#### Bank

### Trading derivatives:

- Foreign exchange related contracts:
- Forwards/swaps
- Options
- Cross-currency interest rate swaps

### Interest rate related contracts:

- Swaps

Commodity related contracts

- Options

Structured investments

Fair value hedging derivatives: Interest rate related contracts:

- Swaps

	2010			2019	
	<u> </u>			— 2018 —	
Contract or underlying	Year-end	Year-end	Contract or underlying	Year-end	Year-end
principal	positive	negative	principal	positive	negative
amount	fair value	fair value	amount	fair value	fair value
 RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
50 404 000	204440	(00.000	70 704 050	400 504	400.004
52,494,800 2,181,278	304,168 11,933	623,039 5,226	72,781,350 435,037	408,504 827	488,934 578
3,755,572	217,884	3,228 161,926	6,190,687	503,616	455,016
 58,431,650	533,985	790,191	79,407,074	912,947	944,528
 50,101,050		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	712,717	711,320
30,255,839	303,302	262,100	35,416,884	200,473	136,414
290,309	11,831	11,831	148,455	7,677	7,677
43,817	-	4,277	89,405	-	4,246
,		,	,		,
18,116	4,437	-	-	-	-
4,507,590	1,701	92,528	1,971,780	9,960	23,836
93,547,321	855,256	1,160,927	117,033,598	1,131,057	1,116,701
53,381,479	314,700	622,944	74,972,799	420,881	496,622
2,181,278	11,933	5,226	435,037	827	578
4,920,676	215,877	160,422	7,466,607	502,989	455,154
60,483,433	542,510	788,592	82,874,443	924,697	952,354
35,115,839	346,105	302,968	37,956,884	205,160	136,420
03,113,007	010,100	002,700	07,750,001	203,100	100,120
290,309	11,831	11,831	148,455	7,677	7,677
E 0//	1 407				
5,866	1,437	-	-	-	-
 3,007,590	1,701	51,683	1,971,780	9,960	23,836
98,903,037	903,584	1,155,074	122,951,562	1,147,494	1,120,287

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#### 12 DERIVATIVE ASSETS/(LIABILITIES) (CONTINUED)

#### (i) Fair value hedges

Fair value hedges are used by the Group and the Bank for protection against the changes in fair value of financial assets and financial liabilities due to movement in market interest rates. The Group and the Bank use interest rate swaps to hedge against interest rate risk of specific identified fixed rate long term, portfolio homogenous pools of loans, advances and financing and financial assets measured at FVOCI.

The Group and the Bank's hedge accounting policy only allow for effective hedge relationship to be established. Hedge effectiveness is determined at the inception of the hedge relationship, and through periodic prospective effectiveness assessment to ensure that an economic relationship exists between the hedged item and hedging instrument. The Group and the Bank determine whether an economic relationship exists between hedged item and the hedging instrument by considering qualitative characteristics of these items and wherever necessary, supported by quantitative analysis. Under qualitative assessment, the Group and Bank will perform assessment by comparing the changes in the fair value of the hedge to changes in the fair value of the hypothetical derivative.

Only the interest rate risk element is hedged and therefore other risks, such as credit risk, are managed but not hedged by the Group and the Bank. The interest rate risk component is determined as the changes in fair value of long term fixed rate financial investment (e.g. bonds, loans, advances and financing) arising from changes in benchmarks rates such as 3-month KLIBOR, 3-month USD LIBOR, 6-month USD LIBOR, 6-month Singapore Swap Offer Rate. Such changes are usually the largest component of the overall change in fair value. This strategy is designated as a fair value hedge and its effectiveness is assessed with reference to the effectiveness requirements as set out in MFRS 9, which include demonstrating economic relationship, assessing the effect of credit risk and calculating hedge ratio.

The Group and the Bank establish the hedge ratio by aligning the principal amount of the hedged instrument to the extent of its hedged item.

The Group and the Bank have identified the following possible sources of ineffectiveness:

- Counterparty credit risk which impact the fair value of the interest rate swaps but not the hedged items; and i.
- ii. Mismatches in terms of the hedged items and hedging instruments such as voluntary discontinuance, maturity date and disposal of hedged item.

The following table sets out the maturity profile and average price of the hedging instruments used in fair value hedges:

2019	1 to 5 years	Over 5 years
Group		
Interest rate risk		
Nominal amount (RM'000)	3,160,397	1,347,193
Average fixed interest rate	3.60%	3.22%
Bank		
Interest rate risk		
Nominal amount (RM'000)	2,160,397	847,193
Average fixed interest rate	3.46%	2.80%

### 12 DERIVATIVE ASSETS/(LIABILITIES) (CONTINUED)

#### (i) Fair value hedges (continued)

The amounts relating to items designated as hedging instruments are as follows:

2019
Group
Interest rate risk
Interest rate swap
Bank
Interest rate risk
Interest rate swap

The amounts relating to items designated as hedge items are as follows:

## 2019 Group

Fixed rate loans, advances and financia Financial assets at FVOCI

#### Bank

Fixed rate loans, advances and financi Financial assets at FVOCI

\* All hedging instruments are included in derivative assets and liabilities line item in the statements of financial position.

The detailed disclosure is not presented for 2018 as the amount is not material. Included in other operating income is the net gain and loss arising from fair value hedges as follows:

(Loss)/Gain on hedging instruments Gain/(Loss) on hedged items attributal hedged risk

Nominal amount	Assets		
RM'000	RM'000	RM'000	RM'000
4,507,590	1,701	92,528	(74,070)
1,007,070	1,701	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
3,007,590	1,701	51,683	(37,217)

	Carrying value RM'000	Fair value hedge adjustments* RM'000	Hedge effectiveness recognised in income statements RM'000
ing	1,633,554 3,049,747	40,106 (48,662)	35,086 35,220
	0,047,747	(+0,002)	70,306
ing	93,068	2,192	1,469
	3,049,747	(48,662)	<u>35,220</u> 36,689

	Gro	oup	Bank			
	2019 RM'000	2018 RM'000	2019 2018 RM'000 RM'000			
			RM 000	RM'000		
	(74,070)	1,077	(37,217)	918		
able to the						
	70,306	(15,398)	36,689	(862)		
	(3,764)	(14,321)	(528)	56		

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#### 12 DERIVATIVE ASSETS/(LIABILITIES) (CONTINUED)

#### (ii) Net investment hedge

The Group's statements of financial position was affected by gains and losses as a result of the revaluation of net assets of its subsidiaries denominated in currencies other than its functional currency. The Group hedges its exposures to foreign currency risk via the designation of foreign currency denominated deposits and the fair value as at 31 December 2019 amounted to RM197,612,000 (2018: RM304,616,000). The hedging relationship was fully effective for the total hedging period and as of the reporting date.

#### 13 STATUTORY DEPOSITS

		Gro	oup	Bank		
	Note	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Statutory deposits with BNM	(a)	4,076,015	4,350,167	2,497,015	2,869,418	
Statutory deposits with Monetary Authority of Singapore	(b)	91,206	90,987	91,206	90,987	
Statutory deposits with Ministry of Finance Negara Brunei Darussalam	(c)	20,095	18,272	20,095	18,272	
Statutory deposits with Labuan Offshore Financial Services Authority ('LOFSA')	(d)	100	100	-	-	
Statutory deposits and reserve deposits with National Bank of Cambodia ('NBC')	(e)	360,014	334,373	-	-	
Statutory deposits with National Bank of Lao ('BOL')	(f)	1,866	1,331	-	-	
		4,549,296	4,795,230	2,608,316	2,978,677	

- Non-interest bearing statutory deposits maintained with BNM in compliance with Section 26(2)(c) of the Central Bank of Malaysia (a) Act, 2009. The amount is determined at a set percentage of total eligible liabilities.
- (b) Non-interest bearing statutory deposits maintained with the Monetary Authority of Singapore in compliance with Banking Act, Cap.19 and Singapore Finance Companies Act Cap.108.
- (c) Non-interest bearing statutory deposits maintained with the Ministry of Finance, Negara Brunei Darussalam in compliance with Section 6A of the Banking Act.
- Non-interest bearing statutory deposits maintained with LOFSA relating to a trust subsidiary which is maintained in accordance (d) with Section 61(2)(b)(ii) of the Labuan Financial Services and Securities Act 2010.
- (e) Included in statutory deposits with NBC are:
  - Interest bearing statutory deposits of RM30.7 million (2018: RM31.0 million) maintained with NBC in compliance with (i) NBC's Prakas B7-01-136 dated 15 October 2001 as capital guarantee. This deposit bears interest from 0.48% to 0.72% (2018: 0.62%) per annum, and is not available for use in day-to-day operations but it is refundable when RHB Indochina Bank Limited voluntarily ceases to operate its banking business in Cambodia.
  - (ii) Non-interest bearing deposits of RM325.3 million (2018: RM299.2 million) maintained with NBC as reserve, computed at 8.0% (2018: 8.0%) and 12.5% (2018: 12.5%) of customer deposits in Cambodian Riel ('KHR') and in foreign currencies, respectively.

#### 13 STATUTORY DEPOSITS (CONTINUED)

- (e) Included in statutory deposits with NBC are (continued):
- in Lao Kip ('LAK') and in foreign currencies, respectively.

The statutory deposits amount and reserve requirements mentioned above are determined by the respective authorities.

### 14 DEFERRED TAX ASSETS/(LIABILITIES)

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to set-off current tax assets against current tax liabilities and when the deferred taxes relate to the same authority. The following amounts determined after appropriate set off, are shown in the statements of financial position:

Deferred tax assets

Deferred tax liabilities

#### Deferred tax assets:

- Settled more than twelve months
- Settled within twelve months

Deferred tax liabilities:

- Settled more than twelve months
- Settled within twelve months

(iii) Non-interest bearing statutory deposits of RM4.0 million (2018: RM4.1 million) maintained with NBC as capital guarantee deposits in compliance with Securities and Exchange Commission of Cambodia ('SECC')'s Prakas No. 009 on the Licensing of Securities Firms and Securities Representatives for operating as a securities underwriter in Cambodia.

(f) Non-interest bearing statutory deposits maintained with BOL computed at 5% and 10% (2018: 5% and 10%) of customer deposits

Gro	oup	Ba	nk			
2019	2018	2019	2018			
RM'000	RM'000	RM'000	RM'000			
22,989	79,191	-	32,490			
(169,763)	(2,308)	(136,711)	-			
(146,774)	76,883	(136,711)	32,490			
35,222	79,418	19,039	52,818			
154,723	159,833	124,034	125,347			
(296,368)	(128,002)	(251,455)	(115,861)			
(40,351)	(34,366)	(28,329)	(29,814)			
(146,774)	76,883	(136,711)	32,490			

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#### 14 DEFERRED TAX ASSETS/(LIABILITIES) (CONTINUED)

The movements in deferred tax assets and liabilities during the financial year comprise the following:

Group	Note	Property, plant and equipment, intangible assets and right of use assets RM'000	Financial assets at FVOCI RM'000	Tax losses RM'000	Provisions RM'000	Expected credit losses RM'000	Total RM'000
2019							
Balance as at the beginning of the financial year							
<ul> <li>As previously reported</li> </ul>		(62,719)	(103,844)	5,190	155,732	82,524	76,883
- Effect of adoption of MFRS 16	57	323	-	-	-	-	323
- As restated		(62,396)	(103,844)	5,190	155,732	82,524	77,206
Transfer from/(to) income statements	45	(17,095)	(4,359)	(3,489)	5,232	(55,313)	(75,024)
Transfer to equity		-	(147,919)	-	(1,203)	-	(149,122)
Exchange differences		89	7	88	(18)	-	166
Balance as at the end of the financial year		(79,402)	(256,115)	1,789	159,743	27,211	(146,774)
2018							
Balance as at the beginning of the			(25.05.0)				
financial year		(50,405)	(95,851)	5,160	157,193	-	16,097
Transfer from/(to) income statements	45	(12,329)	-	(8)	(3,212)	82,524	66,975
Transfer to equity		-	(7,994)	-	(364)	-	(8,358)
Exchange differences		15	1	38	2,115	-	2,169
Balance as at the end of the financial year		(62,719)	(103,844)	5,190	155,732	82,524	76,883
<b>Bank</b> <b>2019</b> Balance as at the beginning of the							
financial year							
<ul> <li>As previously reported</li> </ul>		(51,233)	(94,442)	-	108,711	69,454	32,490
- Effect of adoption of MFRS 16	57	250	-	-	-	-	250
- As restated		(50,983)	(94,442)	-	108,711	69,454	32,740
Transfer from/(to) income statements	45	(20,133)	-	-	13,124	(48,520)	(55,529)
Transfer to equity		-	(113,827)	-	-	-	(113,827)
Exchange differences		-	-	-	(95)	-	(95)
Balance as at the end of the financial year		(71,116)	(208,269)	-	121,740	20,934	(136,711)
<b>2018</b> Balance as at the beginning of the		(00.004)	(00.700)				
financial year	4 -	(38,381)	(90,723)	-	109,660	-	(19,444)
Transfer from/(to) income statements	45	(12,852)	-	-	(2,905)	69,454	53,697
Transfer to equity		-	(3,719)	-	-	-	(3,719)
Exchange differences		-	-	-	1,956	-	1,956
Balance as at the end of the financial year		(51,233)	(94,442)	-	108,711	69,454	32,490

#### 14 DEFERRED TAX ASSETS/(LIABILITIES) (CONTINUED)

Deferred tax assets have not been recognised on the following amounts as it is not probable that the relevant subsidiaries will generate sufficient future taxable profits available against which the deductible temporary differences can be utilised:

Unabsorbed tax losses carried forward Unabsorbed capital allowances carried forw

For Malaysia, the deductible temporary differences have an expiry date of 7 years which is in line with Section 44(5F) of the Income Tax Act 1967 that comes into operation from year of assessment 2019 and subsequent years of assessment. For overseas, the deductible temporary differences have no expiry date, except for Thailand and Indonesia which can only be carried forward to deduct against future profits for a period of 5 years.

#### 15 INVESTMENTS IN SUBSIDIARIES

Unquoted shares, at cost:

- In Malaysia

- Outside Malaysia

Accumulated impairment losses

	Gro	oup
	2019 RM'000	2018 RM'000
	1,173,613	972,676
ward	4,776	1,156
	1,178,389	973,832

Ba	nk
2019 RM'000	2018 RM'000
4,415,458	4,413,233
499,171	499,171
4,914,629	4,912,404
(744)	(744)
4,913,885	4,911,660

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### 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

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The details of the subsidiaries are as follows:

		Share capital (in RM unless			rest held by the equity interest				
Name of company	Country of incorporation	otherwise stated)	2019 %	2018 %	2019 %	2018 %	Principal activities	Name of company	Country of incorporation
RHB Islamic Bank Berhad ('RHB Islamic Bank')	Malaysia	1,673,424,002	100	100	-	-	Islamic banking	RHB Capital Properties Sdn Bhd	Malaysia
RHB Bank (L) Ltd	Malaysia	USD54,000,000	100	100	-	-	Labuan banking business	Utama Assets Sdn Bhd	Malaysia
RHB International Trust (L) Ltd	Malaysia	USD40,000	100	100	-	-	Labuan trust company		
RHB Corporate Services Sdn Bhd	Malaysia	150,000	100	100	-	-	Corporate secretarial services	RHB Investment Bank Berhad ('RHB Investment Bank')	Malaysia
RHB Bank (Cambodia) Plc ('RHB Bank Cambodia') (formerly known as RHB Indochina Bank Limited) <sup>1</sup>	Cambodia	USD75,000,000	100	100	-	-	Commercial banking		
RHB Bank Lao Limited <sup>1</sup>	Lao PDR	LAK301,500 million	100	100	-	-	Commercial banking	RHB Merchant Nominees	Malaysia
RHB Capital Nominees (Tempatan) Sdn Bhd	Malaysia	10,000	100	100	-	-	Nominee services for Malaysian beneficial shareholders	(Tempatan) Sdn Bhd RHB Merchant Nominees (Asing)	Malaysia
RHB Capital Nominees (Asing) Sdn Bhd	Malaysia	10,000	100	100	-	-	Nominee services for foreign beneficial shareholders	Sdn Bhd RHB Nominees Sdn Bhd	Malaysia
RHB Investment Ltd <sup>1</sup>	Singapore	SGD19,000,000	100	100	-	-	Other investment holding companies	RHB Nominees (Asing) Sdn Bhd	Malaysia
Banfora Pte Ltd <sup>1</sup>	Singapore	SGD25,000,000	100	100	-	-	Other investment holding companies		
RHB Bank Nominees Pte Ltd <sup>1</sup>	Singapore	SGD100,000	100	100	-	-	Trustee, fiduciary and custody services firm	RHB Nominees (Tempatan) Sdn Bhd	Malaysia
RHB Leasing Sdn Bhd	Malaysia	10,000,000	100	100	-	-	Leasing of industrial construction, business equipment and motor vehicles	RHB Asset Management Sdn Bhd	Malaysia

### 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

The details of the subsidiaries are as follows (continued):

		e equity		ctive	
Share capital (in RM unless		eld by the oup	equity i held b	nterest y NCI	
otherwise stated)	2019 %	2018 %	2019 %	2018 %	Principal activities
7,300,000	100	100	-	-	Property investment
300,000	100	100	-	-	Own and manage real properties for use by its related companies
1,487,773,000	100	100	-	-	Merchant banking business, dealing in securities, stock, debt and derivatives, stockbroking business and the business of brokers and dealers in futures and options contracts
10,000	100	100	-	-	To act as nominee services for Malaysian beneficial shareholders
10,000	100	100	-	-	Provision of nominee services for foreign beneficial shareholders
25,000	100	100	-	-	Nominee and custodian services
25,000	100	100	-	-	Nominee and custodian services for foreign beneficial shareholders
25,000	100	100	-	-	Nominee and custodian services for Malaysian beneficial shareholders
10,000,000	100	100	-	-	Rendering of investment management services, management of unit trust funds and private retirement schemes and provision of investment advisory services

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### 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

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The details of the subsidiaries are as follows (continued):

		Share capital (in RM unless	Effectiv interest h Gro	eld by the	Effeo equity i held b	nterest				Share capital (in RM unless		e equity eld by the oup	Effeo equity i held b	nterest	
Name of company	Country of incorporation	otherwise stated)	2019 %	2018 %	2019 %	2018 %	Principal activities		Country of incorporation	otherwise stated)	2019 %	2018 %	2019 %	2018 %	Principal activities
RHB Islamic Internationa Asset Management Berhad	il Malaysia	13,000,000	100	100	-	-	Rendering of Islamic fund management services and management of Islamic unit trust funds	RHB Fundamental Capital Hong Kong Limited <sup>1,3</sup>	Hong Kong	HKD10,000,000	-	100	-	-	Dissolved
RHB Private Equity Holdings Sdn Bhd	Malaysia	110,000,002	100	100	-	-	Investment holding	RHB Asset Management Limited <sup>1</sup>	Hong Kong	HKD17,000,000	100	100	-	-	Dealing in securities, advising on securities and provision of asset management services
RHB Private Equity Management Ltd	Malaysia	USD 1	100	100		-	Investment holding, investment management and other ancillary services for private equity business	RHB Wealth Management Hong Kong Limited <sup>1</sup>	Hong Kong	HKD5,000,000	100	100	-	-	Negotiating or arrangin contracts of insurance in or from Hong Kong a the agent of the policy holder or potential policy holder or advisin
RHB Private Equity Fund Ltd <sup>2</sup>	Cayman Islands	USD 10,001	100	100	-	-	Investment company								on matters related to insurance
RHB International Investments Pte Ltd <sup>1</sup>	Singapore	SGD12,000,000	100	100		-	Investment holding	Investment	People's Republic of China	USD2,000,000	100	100	-	-	Consulting for investment business an related services
RHB Asset Management Pte Ltd	Singapore	SGD12,100,000	100	100	-	-	Fund management	PT RHB Sekuritas Indonesia¹	Indonesia	IDR204,082 million	99	99	1	1	Securities brokerage an underwriting
RHB Hong Kong Limited	<sup>1</sup> Hong Kong	HKD300,000,000	100	100	-	-	Investment holding				oo (o	00 (0		4.00	
RHB Securities Hong Kong Limited <sup>1</sup>	Hong Kong	HKD340,000,000	100	100	-	-	Securities dealing and provision of securities margin financing and	PT RHB Asset Management Indonesia <sup>1</sup>	Indonesia	IDR50,000 million	98.62	98.62	1.38	1.38	Investment manager
							advising on securities	RHB Securities Singapore Pte. Ltd. <sup>1</sup>	Singapore	SGD75,000,000	100	100	-	-	Provision of stock and share broking services
RHB Futures Hong Kong Limited <sup>1</sup>	Hong Kong	HKD35,000,000	100	100	-	-	Dealing in futures and options contracts								and corporate finance advisory services
RHB Finance Hong Kong Limited <sup>1</sup>	Hong Kong	HKD1	100	100	-	-	Money lending	RHB Securities (Thailand) Public Company Limited¹	Thailand	THB819,171,600	99.95	99.95	0.05	0.05	Provision of stock and derivatives broking services
RHB Capital Hong Kong Limited <sup>1</sup>	Hong Kong	HKD10,000,000	100	100	-	-	Provision of corporate finance advisory services and to engage in securities dealing activities incidental to its corporate finance advisory activities	RHB Trustees Berhad	Malaysia	6,000,000	100	100	•	-	Professional retail trustee services (will writing, estate planning and private trust) and corporate trustee services (collective investment schemes)

## 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

The details of the subsidiaries are as follows (continued):

for the financial year ended 31 December 2019 (continued)

#### 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

Financial Report 2019

The details of the subsidiaries are as follows (continued):

#### **Effective equity** Effective interest held by the equity interest Share capital held by NCI Group (in RM unless 2019 Country of otherwise 2018 2018 Principal 2019 Country of activities Name of company stated) % % % % incorporation Name of company incorporation Malaysian Trustees Malaysia 550,000 100 100 -Engage in the business of -RHB-OSK Income Plus Malaysia Berhad trustee agents, executors Fund <sup>2^</sup> and administrators pursuant to the Trust AmIncome Value Malaysia Companies Act 1949 **RHB** Finexasia.Com Malaysia 11,361,111 100 100 Investment holding, --**RHB** Property Malaysia Sdn Bhd development of products Management Sdn Bhd and provision of services related to information technology and the **RHB** Capital (Jersey) Jersey, Channel company has since been Limited Islands dormant RHB Kawal Sdn Bhd<sup>6</sup> Malaysia Securities underwriting, **RHB** Indochina Cambodia USD12,500,000 100 100 -Securities Plc.<sup>1</sup> dealing, brokerage and **RHB** Foundation\* Malaysia investment advisory service **RHB Bank's dormant** subsidiaries RHB Securities Vietnam Vietnam VND135 billion 100 49 51 Securities brokerage, -**Company Limited** securities investment, ('RHB Securities consultancy and self **RHB** Trade Services Hong Kong Vietnam') trading Limited<sup>7</sup> (formerly known as Vietnam Securities Corporation)<sup>4</sup> 49.78 50.22 Invest in securities **RHB** Entrepreneur Singapore --Fund<sup>1,5,^</sup> of companies that possess entrepreneurial UMBC Sdn Bhd Malaysia characteristics as determined by the Manager RHB Delta Sdn Bhd<sup>8</sup> Malaysia **RHB** Insurance Berhad Malaysia 100,000,000 94.7 94.7 5.3 5.3 Underwriting of all ('RHB Insurance') classes of general Utama Gilang Sdn Bhd<sup>8</sup> Malaysia insurance business RHB-OSK Income Plus Malaysia 94.7 94.7 5.3 5.3 Wholesale unit trust -

fund

### 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

The details of the subsidiaries are as follows (continued):

Fund <sup>9^</sup>

Share capital (in RM unless	interest h	e equity eld by the oup	equity i	ctive interest by NCI	
otherwise stated)	2019 %	2018 %	2019 %	2018 %	Principal activities
-	94.7	94.7	5.3	5.3	Wholesale unit trust fund
-	94.7	94.7	5.3	5.3	Wholesale unit trust fund
500,000	100	100	-	-	Property management
GBP4,012	100	100	-	-	Investment holding
3,700,000	100	100	-	-	Security services
-	·	-	-	-	Charitable foundation
HKD2	·	100		-	Issuance of letters of credit to foreign beneficiaries, for the benefit of its immediate holding company and the company has since been dissolved
1,482,499,818	100	100	-	-	Investment holding and the company has since been dormant
345,000,000	100	100	-	-	Dormant
800,000,000	100	100	-	-	Dormant

for the financial year ended 31 December 2019 (continued)

### 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

Financial Report 2019

The details of the subsidiaries are as follows (continued):

								I		
		Share capital (in RM unless		e equity eld by the oup	Effeo equity i held b					
Name of company	Country of incorporation	otherwise stated)	2019 %	2018 %	2019 %	2018 %	Principal activities		Name of company	Country of incorporatio
RHB Bank's dormant subsidiaries (continued)									RHB Investment Bank's dormant subsidiaries (continued)	
RHB (Philippines) Inc. <sup>1.9</sup>	Philippines	PHP180,000,000	100	100	-	-	Primarily deal in the acquisition and disposition of real and personal property of every kind and description, except land and the company has since been dormant		RHB Research Institute Sdn Bhd <sup>11</sup>	Malaysia
RHB Equities Sdn Bhd	Malaysia	20,010,000	100	100	-	-	Activities of holding companies and the company has since been dormant			
	Malauria	140 1/0 17/	100	100			Democrat		RHB Research Sdn Bhd <sup>12</sup>	Malaysia
RHBF Sdn Bhd	Malaysia	148,160,176	100	100	-	-	Dormant		RHB International Asset	Malaysia
RHB Stock 188.Com Sdn Bhd	Malaysia	480,000	100	100	-	-	Dormant		Management Sdn Bhd	
RHB Investment Bank's dormant subsidiaries									RHBIB Nominees (Tempatan) Sdn Bhd <sup>12</sup>	Malaysia
RHB Excel Sdn Bhd <sup>10</sup>	Malaysia	200,000,000	100	100	-	-	Dormant		RHBIB Nominees (Asing)	Malaysia
RHB Progressive	Malaysia	13,500,000	100	100	-	-	Dormant		Sdn Bhd <sup>12</sup>	
Sdn Bhd <sup>10</sup>									RHB Islamic Asset Management Sdn Bhd	Malaysia
RHB Marketing Services Sdn Bhd <sup>8</sup>	Malaysia	100,000	100	100	-		Dormant			
RHB Unit Trust Management Berhad <sup>10</sup>	Malaysia	5,000,000	100	100	-	-	Dormant		RHBIM Berhad	Malaysia
RHB Futures and Options Sdn Bhd	Malaysia	10,000,000	100	100	-	-	Dormant			

### 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

The details of the subsidiaries are as follows (continued):

	Effectiv	e equity	Effe	ctive	
Share capital (in RM unless		eld by the	equity	interest by NCI	
otherwise stated)	2019 %	2018 %	2019 %	2018 %	Principal activities
			~		
500,000	100	100	-	-	Providing research services relating to corporate and maintaining data pertaining to public quoted institutions, equities, bonds and all other forms of financial instruments and the company has since been dormant
500,000	100	100	-	-	Dormant
7,000,000	100	100	-	-	Activities of holding companies and the company has since been dormant
3,670,000	100	100	-	-	Dormant
2,670,000	100	100	-	-	Dormant
4,000,000	100	100		-	Investment advisory services and the company has since been dormant
10,000,000	100	100	-	-	Management of unit trust funds and the investment management of discretionary and non- discretionary mandates and the company has since been dormant
644,000	100	100	-	-	Dormant

for the financial year ended 31 December 2019 (continued)

#### 15 INVESTMENTS IN SUBSIDIARIES (CONTINUED)

Financial Report 2019

The details of the subsidiaries are as follows (continued):

		Effective equity interest held by the (in RM unless Group			ctive interest by NCI		
Name of company	Country of incorporation	otherwise stated)	2019 %	2018 %	2019 %	2018 %	Principal activities
RHB Investment Bank's dormant subsidiaries (continued)							
TCL Nominees (Asing) Sdn Bhd <sup>12</sup>	Malaysia	4,000	100	100	-	-	Dormant
KE-ZAN Nominees (Tempatan) Sdn Bhd <sup>12</sup>	Malaysia	650,000	100	100	-	-	Dormant
KE-ZAN Nominees (Asing) Sdn Bhd <sup>12</sup>	Malaysia	10,000	100	100	-	-	Dormant
RHB Nominees Singapore Pte. Ltd. <sup>1</sup>	Singapore	SGD2	100	100	-	-	Inactive
Summit Nominees Pte Ltd <sup>1</sup>	Singapore	SGD2,000	100	100	-	-	Inactive
RHB Research Institute Singapore Pte. Ltd. <sup>1</sup>	Singapore	SGD175,000	100	100	-	-	Financial advisory services and the company has since been dormant

#### Notes:

- Subsidiaries audited by a member firm of PricewaterhouseCoopers which is a separate and independent legal entity from PricewaterhouseCoopers PLT, Malaysia.
- Subsidiary not audited pursuant to Companies Act 2013 in Cayman Islands.
- 3 The company was deregistered on 18 April 2019 and accordingly dissolved pursuant to Section 751 of the Hong Kong Companies Ordinance.
- Subsidiary audited by a firm other than member firm of PricewaterhouseCoopers. RHB Securities Vietnam has become a wholly-owned subsidiary of RHB Investment Bank effective 19 February 2019 following the acquisition of the remaining 51% equity interest as further disclosed in Note 58(1).
- RHB Investment Bank has fully redeemed its entire investment in RHB Entrepreneur Fund on 16 September 2019, for a total sale proceeds of RM71,922,000 upon termination of the fund.
- The Bank has on 23 October 2019, injected additional capital of RM2,200,000 into the company via the recapitalisation of intercompany balance due to the Bank.
- The company was deregistered on 1 March 2019 and accordingly dissolved pursuant to Section 751 of the Hong Kong Companies Ordinance.
- 8 The company has commenced member's voluntary winding up on 16 February 2011.
- The company has ceased operations effective from the close of business on 10 December 2001.
- 10 The company has commenced member's voluntary winding up on 28 March 2012.
- 11 The company has been dormant effective 2 May 2019 following the completion of the transfer of research operations to RHB Investment Bank and the Bank as further disclosed in Note 58(2).
- 12 The company has commenced member's voluntary winding up on 30 June 2017.
- ۸ The funds are subsidiaries consolidated in the Group as the Group controls the funds in accordance with MFRS 10 'Consolidated Financial Statements'
- Consolidated in the Group as the substance of the relationship between the entity and the Bank indicates that the entity is controlled by the Bank.

#### 16 INVESTMENTS IN ASSOCIATES AND JOINT VENTURES

Inve	estments in associates – at cost
Less	s: Allowance for impairment losses
Sha	re of net assets of joint ventures
Less	s: Allowance for impairment losses
(a)	Share of net assets of associates
	The details of the associates are as f
	Name of company
	Prostar Capital (Asia-Pasifis)

Prostar Capital (Asia-Pacific) Ltd.<sup>1</sup> ('Prostar')

Satin Straits Sdn Bhd<sup>2</sup> ('Satin Straits')

#### Notes:

As at 31 December 2019, the Group's share of cumulative losses in Prostar of RM743,000 (2018: RM346,000) has exceeded the cost of investment. Accordingly the Group does not recognise further losses in the current financial year.

2 of the company.

The Group has accounted for this as an associate as the Group is deemed to have significant influence in accordance with MFRS 128 'Investment in Associates and Joint Ventures'.

31 December 2019.

	Gre	Group				
	2019	2018				
Note	RM'000	RM'000				
(a)	45,000	45,000				
	(35,500)	(35,500)				
	9,500	9,500				
(b)	12	29,622				
	-	(13,770)				
	12	15,852				
	9,512	25,352				

#### ollows:

	Share capital		ctive interest	
Country of incorporation	(in RM unless otherwise stated)	2019 %	2018 %	Principal activities
Cayman Islands	USD 60	33.33	33.33	Investment holding with subsidiaries involved in the investment advisory and management of private equity funds
Malaysia	5,000,000	-	-	Investment holding

<sup>1</sup> Held through RHB Private Equity Management Ltd, a wholly-owned subsidiary of RHB Private Equity Holdings Sdn Bhd ('RHBPE'), which in turn is a wholly-owned subsidiary of RHB Investment Bank.

Held through RHBPE, a wholly-owned subsidiary of RHB Investment Bank. The effective equity interest in Satin Straits is Nil as RHBPE has only subscribed for RM45 million Redeemable Convertible Preference Shares. RHBPE will only share the profits of the company and is entitled for full principal repayment upon maturity and with upside potential upon the trade sales or listing

There are no capital commitments or contingent liabilities relating to the Group's investments in the associates as at

for the financial year ended 31 December 2019 (continued)

Financial Report 2019

#### 16 INVESTMENTS IN ASSOCIATES AND JOINT VENTURES (CONTINUED)

(a) Share of net assets of associates (continued)

Summarised financial information of Prostar and Satin Straits which are accounted for using the equity method is as follows:

(i) Summarised statements of financial position

	Pro	star	Satin	Straits	То	Total		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000		
Assets								
Cash and cash equivalents	5	2	18	18	23	20		
Other current assets	25	259	-	-	25	259		
Non-current assets	119	96	32,591	32,591	32,710	32,687		
Total assets	149	357	32,609	32,609	32,758	32,966		
Liabilities								
Financial liabilities	(2,378)	(1,384)	(92)	(92)	(2,470)	(1,476)		
Other current liabilities	-	(11)	(61)	(61)	(61)	(72)		
Total liabilities	(2,378)	(1,395)	(153)	(153)	(2,531)	(1,548)		
Net assets/(liabilities)	(2,229)	(1,038)	32,456	32,456	30,227	31,418		

Summarised statements of comprehensive income (ii)

	Pro	star	Satin	Straits	Total		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Other operating income	10,331	13,959	-	-	10,331	13,959	
Other operating expenses	(11,550)	(14,907)	-	(13)	(11,550)	(14,920)	
Loss before taxation	(1,219)	(948)	-	(13)	(1,219)	(961)	
Taxation	-	(11)	-	-	-	(11)	
Net loss for the financial year	(1,219)	(959)	-	(13)	(1,219)	(972)	

(iii) Reconciliation of summarised financial information presented to the carrying amount of its interest in associates:

	Prost	ar	Satin S	traits	Tota	al	
	2019	2018	2019	2018	2019	2018	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
Balance as at the beginning of the							
financial year	(1,038)	(78)	32,456	32,469	31,418	32,391	
Net loss for the financial year	(1,219)	(959)	-	(13)	(1,219)	(972)	
Translation reserves	28	(1)	-	-	28	(1)	
Balance as at the end of the							
financial year	(2,229)	(1,038)	32,456	32,456	30,227	31,418	
Equity interest attributable to net							
assets	-	-	45,000	45,000	45,000	45,000	
Accumulated impairment losses	-	-	(35,500)	(35,500)	(35,500)	(35,500)	
Carrying value	-		9,500	9,500	9,500	9,500	

#### 16 INVESTMENTS IN ASSOCIATES AND JOINT VENTURES (CONTINUED)



The details of the joint ventures are as follows:



**RHB** Securities Vietnam Company Limited ('RHB Securities Vietnam') (formerly known as Vietnam Securities Corporation)<sup>1</sup>

RHB GC-Millennium Capital Pte Ltd ('RHB GC')

Notes:

31 December 2019.

Summarised financial information of VSEC and RHB GC which are accounted for using the equity method is as follows:

(i) Summarised statements of financial position

Assets
Cash and cash equivalents
Other current assets
Non-current assets
Total assets

Liabilities
Financial liabilities
Other current liabilities
Total liabilities
Net assets

	Share capital	Effe equity i	ctive nterest	
Country of incorporation	(in RM unless otherwise stated)	2019 %	2018 %	Principal activities
Vietnam	VND135 billion	-	49	Securities brokerage, securities investment, consultancy and self trading
Singapore	SGD10,000	40	40	Investment activities

<sup>1</sup> RHB Securities Vietnam has become a wholly-owned subsidiary of RHB Investment Bank effective 19 February 2019 following the acquisition of the remaining 51% equity interest as further disclosed in Note 58(1).

There are no capital commitments or contingent liabilities relating to the Group's investments in the joint ventures as at

VSEC		RHE	B GC	Το	tal
2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
-	32,424	-	-	-	32,424
-	446	134	98	134	544
-	32	-	-	-	32
-	32,902	134	98	134	33,000
-	-	(82)	(46)	(82)	(46)
-	(45)	(22)	(22)	(22)	(67)
-	(45)	(104)	(68)	(104)	(113)
-	32,857	30	30	30	32,887

for the financial year ended 31 December 2019 (continued)

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#### 16 INVESTMENTS IN ASSOCIATES AND JOINT VENTURES (CONTINUED)

#### (b) Share of net assets of joint ventures (continued)

Summarised financial information of VSEC and RHB GC which are accounted for using the equity method is as follows (continued):

#### (ii) Summarised statements of comprehensive income

	VS	EC	RHE	B GC	Total		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Interest income	165	2,118	-	-	165	2,118	
Interest expense	-	(1)	-	-	-	(1)	
Net interest income	165	2,117	-	-	165	2,117	
Other operating income	-	11	36	36	36	47	
Net operating income	165	2,128	36	36	201	2,164	
Other operating expenses	(226)	(1,784)	(36)	(36)	(262)	(1,820)	
Including:							
Depreciation and amortisation	(3)	(30)	-	-	(3)	(30)	
Profit/(Loss) before taxation	(61)	344	-	-	(61)	344	
Taxation	-	(140)	-	-	-	(140)	
Net profit/(loss) for the financial year	(61)	204	-	-	(61)	204	

(iii) Reconciliation of summarised financial information presented to the carrying amount of its interest in joint ventures:

	VS	EC	RHE	B GC	Total		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Balance as at the beginning of the							
financial year	32,857	32,651	30	30	32,887	32,681	
Net profit/(loss) for the financial year	(61)	204	-	-	(61)	204	
Translation reserves	(277)	2	-	-	(277)	2	
Transfer of equity interest to investment in subsidiary	(32,519)	-	-	-	(32,519)	-	
Balance as at the end of the financial year	-	32,857	30	30	30	32,887	
Equity interest attributable to net assets	-	16,100	12	12	12	16,112	
Goodwill	-	14,204	-	-	-	14,204	
Accumulated impairment losses	-	(13,770)	-	-	-	(13,770)	
Exchange differences	-	(694)	-	-	-	(694)	
Carrying value	-	15,840	12	12	12	15,852	

### 17 RIGHT OF USE ASSETS

### Group

2019

Balance as at the beginning of the financial

- As previously reported
- Effect of adoption of MFRS 16

- As restated

Depreciation charge for the financial year

Additions

Written off

Exchange differences

Balance as at the end of the financial year

#### Bank

2019

Balance as at the beginning of the financial

- As previously reported
- Effect of adoption of MFRS 16
- As restated

Depreciation charge for the financial year

Additions

Exchange differences

Balance as at the end of the financial year

	Note	Properties RM'000	Equipment RM'000	Others RM'000	Total RM'000
l year					
		-	-	-	-
	57	104,310	8,542	2,271	115,123
		104,310	8,542	2,271	115,123
	41	(68,444)	(4,628)	(2,738)	(75,810)
		66,265	599	6,493	73,357
		(511)	-	-	(511)
		558	49	41	648
		102,178	4,562	6,067	112,807
l year					
		-	-	-	-
	57	63,135	7,217	1,849	72,201
		63,135	7,217	1,849	72,201
	41	(41,605)	(3,842)	(2,505)	(47,952)
		54,368	590	6,493	61,451
		226	23	11	260
		76,124	3,988	5,848	85,960

for the financial year ended 31 December 2019 (continued)

### 18 PROPERTY, PLANT AND EQUIPMENT

Financial Report 2019

Group	Note	Land RM'000	Buildings RM'000	Renovations and improvements RM'000	Computer equipment RM'000	Furniture, fittings and equipment RM'000	Motor vehicles RM'000	Total RM'000
2019								
Cost								
Balance as at the beginning of the financial year		343,162	490,049	553,624	768,210	414,380	25,136	2,594,561
Additions		-	-	25,556	74,392	28,111	2,929	130,988
Disposals		(1,822)	(1,277)	-	(213)	(10)	(2,956)	(6,278)
Written off		-	(2)	(27,699)	(32,461)	(7,576)	(2,236)	(69,974)
Acquisition of a subsidiary		-	-	-	1,050	156	197	1,403
Reclassification (to)/from intangible								
assets	20	-	-	(1,084)	4,051	(10,862)	-	(7,895)
Exchange differences		306	139	433	746	1,430	162	3,216
Balance as at the end of the financial year		341,646	488,909	550,830	815,775	425,629	23,232	2,646,021
Accumulated depreciation Balance as at the beginning of the								
financial year		10,397	204,192	363,273	644,899	347,426	21,423	1,591,610
Charge for the financial year	41	605	10,480	35,460	59,558	20,804	1,524	128,431
Disposals		(67)	(493)	-	(205)	(10)	(2,938)	(3,713)
Written off		-	(2)	(26,608)	(32,454)	(7,553)	(2,208)	(68,825)
Acquisition of a subsidiary		-	-	-	1,022	155	196	1,373
Exchange differences		7	59	245	1,206	1,205	132	2,854
Balance as at the end of the financial year		10,942	214,236	372,370	674,026	362,027	18,129	1,651,730
Accumulated impairment loss								
Balance as at the beginning of the financial year		-	1,313	-	1,676	-	-	2,989
Exchange differences		-	(3)	-	-	-	-	(3)
Balance as at the end of the financial year		-	1,310	-	1,676	-	-	2,986
Net book value as at the end of the financial year		330,704	273,363	178,460	140,073	63,602	5,103	991,305

### 18 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group	Note	Land RM'000	Buildings RM'000	Renovations and improvements RM'000	Computer equipment RM'000	Furniture, fittings and equipment RM'000	Motor vehicles RM'000	Total RM'000
2018								
Cost								
Balance as at the beginning of the financial year		343,000	489,942	541,063	756,396	395,334	23,906	2,549,641
Additions		-	4	33,306	53,576	25,329	1,550	113,765
Disposals		-	-	(632)	(569)	(61)	(357)	(1,619)
Written off		-	-	(17,228)	(27,655)	(9,054)	(4)	(53,941)
Reclassifications		-	-	(3,430)	1,271	2,159	-	-
Reclassification to intangible assets	20	-	-	-	(15,085)	-	-	(15,085)
Exchange differences		162	103	545	276	673	41	1,800
Balance as at the end of the financial year		343,162	490,049	553,624	768,210	414,380	25,136	2,594,561
Accumulated depreciation Balance as at the beginning of the financial year		9,793	194,431	346,026	625,242	337,562	19,896	1,532,950
Charge for the financial year	41	597	9,708	34,401	54,866	18,328	1,821	119,721
Disposals		-	-	(490)	(542)	(54)	(321)	(1,407)
Written off		-	-	(16,467)	(27,655)	(9,052)	(4)	(53,178)
Reclassification to intangible assets	20	-	-	-	(7,383)	-	-	(7,383)
Exchange differences		7	53	(197)	371	642	31	907
Balance as at the end of the financial year		10,397	204,192	363,273	644,899	347,426	21,423	1,591,610
Accumulated impairment loss								
Balance as at the beginning of the		_	1,305	_	1,676	_	_	2,981
financial year Exchange differences		-	1,303	-	1,070	_	_	2,701
Balance as at the end of the			0	-				0
financial year		-	1,313	-	1,676	-	-	2,989
Net book value as at the end of the financial year		332,765	284,544	190,351	121,635	66,954	3,713	999,962

for the financial year ended 31 December 2019 (continued)

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### 18 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Bank	Note	Land RM'000	Buildings RM'000	Renovations and improvements RM'000	Computer equipment RM'000	Furniture, fittings and equipment RM'000	Motor vehicles RM'000	Total RM'000
2019								
Cost								
Balance as at the beginning of the financial year		212,632	441,473	419,937	586,053	275,223	7,511	1,942,829
Additions		-	-	15,735	63,780	19,511	110	99,136
Transfer from a subsidiary company	58(2)	-	-	323	66	15	-	404
Disposals		(1,822)	(1,276)	-	(25)	-	(1,042)	(4,165)
Written off		-	-	(15,404)	(21,573)	(6,106)	(1,115)	(44,198)
Reclassification from/(to) intangible assets	20		-	(1,083)	3,935	933	-	3,785
Exchange differences		4	68	397	410	237	57	1,173
Balance as at the end of the financial year		210,814	440,265	419,905	632,646	289,813	5,521	1,998,964
Accumulated depreciation								
Balance as at the beginning of the financial year		5,708	191,124	266,374	482,655	236,962	6,171	1,188,994
Charge for the financial year	41	254	9,292	25,952	48,362	15,398	596	99,854
Transfer from a subsidiary company	58(2)	-	-	73	63	14	-	150
Disposals		(67)	(493)	-	(25)	-	(1,026)	(1,611)
Written off		-	-	(14,469)	(21,573)	(6,085)	(1,115)	(43,242)
Exchange differences		-	44	257	346	187	43	877
Balance as at the end of the financial year		5,895	199,967	278,187	509,828	246,476	4,669	1,245,022
Accumulated impairment loss								
Balance as at the beginning of the financial year		-	304		-	-	-	304
Balance as at the end of the financial year		-	304	-	-	-	-	304
Net book value as at the end of the financial year		204,919	239,994	141,718	122,818	43,337	852	753,638

### 18 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Bank	Note	Land RM'000	Buildings RM'000	Renovations and improvements RM'000	Computer equipment RM'000	Furniture, fittings and equipment RM'000	Motor vehicles RM'000	Total RM'000
2018								
Cost								
Balance as at the beginning of the financial year		212,630	441,437	394,152	565,534	262,902	7,138	1,883,793
Additions		-	-	31,050	45,194	16,702	356	93,302
Disposals		-	-	-	(186)	-	(3)	(189)
Written off		-	-	(3,171)	(20,609)	(5,673)	(4)	(29,457)
Reclassifications		-	-	(2,241)	786	1,455	-	-
Reclassification to intangible assets	20	-	-	-	(4,745)	-	-	(4,745)
Exchange differences		2	36	147	79	(163)	24	125
Balance as at the end of the financial year		212,632	441,473	419,937	586,053	275,223	7,511	1,942,829
Accumulated depreciation Balance as at the beginning of the financial year		5,454	182,354	243,536	459,881	230,316	5,514	1,127,055
Charge for the financial year	41	254	8,747	25,880	43,551	12,482	642	91,556
Disposals		-	-	-	(158)	-	(3)	(161)
Written off		-	-	(3,161)	(20,609)	(5,673)	(4)	(29,447)
Reclassification to intangible assets	20	-	-	-	(425)	-	-	(425)
Exchange differences		-	23	119	415	(163)	22	416
Balance as at the end of the financial year		5,708	191,124	266,374	482,655	236,962	6,171	1,188,994
Accumulated impairment loss								
Balance as at the beginning of the financial year		-	304	-	-	-	-	304
Balance as at the end of the financial year		-	304	-	-	-	_	304
Net book value as at the end of the								

Net book value as at the end of the
financial year
Buidhee do de the end of the

for the financial year ended 31 December 2019 (continued)

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### 18 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Gro	oup	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Accumulated depreciation and impairment loss					
Balance as at the beginning of the financial year	1,594,599	1,535,931	1,189,298	1,127,359	
Balance as at the end of the financial year	1,654,716	1,594,599	1,245,326	1,189,298	

The above property, plant and equipment includes the following assets under construction:

	Group		Bank	
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Cost				
Renovations and improvements	8,657	23,632	8,657	23,632

As at 31 December 2019, included in the carrying value of land and buildings of the Group and the Bank are right of use assets relating to leasehold property amounting to RM138,148,000 and RM13,329,000 respectively.

#### 19 GOODWILL

The carrying amounts of goodwill allocated to the Group's and the Bank's CGUs are as follows:

	Gr	oup	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
CGU					
Group Retail Banking	483,982	483,982	292,837	292,837	
Group Business Banking	184,297	184,297	174,777	174,777	
Group Wholesale Banking ('GWB')	1,869,542	1,864,727	1,183,928	1,183,928	
<ul> <li>Group Corporate Banking and Group Investment Banking ('CBIB')</li> </ul>	972,136	967,321	314,308	314,308	
- Group Treasury and Global Markets	897,406	897,406	869,620	869,620	
Commercial Bank Cambodia	116,301	116,301	-	-	
	2,654,122	2,649,307	1,651,542	1,651,542	

The recoverable amount of a CGU is determined based on value in use calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by Directors covering a three-year (2018: three-year) period. Cash flows beyond the three-year period are extrapolated using the estimated terminal growth rates and discounted using pre-tax discount rates which reflect the specific risks relating to the CGU. The growth rate does not exceed the long-term average growth rate for the business in which the CGU operates.

#### 19 GOODWILL (CONTINUED)

expectations of the market developments.

The discount rates used are pre-tax and reflect specific risks relating to the relevant CGUs.

Impairment was not required for goodwill arising from all CGUs. Management believes that any reasonable possible change to the assumptions applied is not likely to cause the recoverable amount of all the CGUs to be lower than its carrying amount.

The estimated terminal growth rates and discount rates used for value in use calculation are as follows:

CGU	
Group	Retail Banking
Group	Business Banking
GWB	
- Grou	up CBIB
- Grou	up Treasury and Global Markets
Comm	ercial Bank Cambodia

### 20 INTANGIBLE ASSETS

Group	Note	Customer relationship RM'000	Brand RM'000	Trading rights and memberships RM'000	Computer software license RM'000	Total RM'000
2019						
Cost						
Balance as at the beginning of the financial year		22,333	25,098	2,761	1,509,182	1,559,374
Additions		-	-	-	140,524	140,524
Written off		-	-	(709)	(10,026)	(10,735)
Reclassification from property, plant and equipment	18	-	-	-	7,895	7,895
Exchange differences		-	-	250	1,224	1,474
Balance as at the end of the financial year		22,333	25,098	2,302	1,648,799	1,698,532
Accumulated amortisation						
Balance as at the beginning of the financial year		13,771	23,203	1,334	918,628	956,936
Amortisation for the financial year	41	2,233	495	80	118,449	121,257
Written off		-	-	(463)	(10,020)	(10,483)
Exchange differences		-	-	76	834	910
Balance as at the end of the financial year		16,004	23,698	1,027	1,027,891	1,068,620
Net book value as at the end of the financial year		6,329	1,400	1,275	620,908	629,912

The cash flow projections are derived based on a number of key factors including the past performance and the management's

Discou	int rate	Terminal growth rate			
2019	2018	2019	2018		
%	%	%	%		
9.0	9.0	4.5	4.5		
9.1	9.1	4.5	4.5		
9.2	9.2	4.5	4.5		
9.3	9.3	4.5	4.5		
11.1	13.4	6.1	6.9		

for the financial year ended 31 December 2019 (continued)

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### 20 INTANGIBLE ASSETS (CONTINUED)

Group	Note	Customer relationship RM'000	Brand RM'000	Trading rights and memberships RM'000	Computer software license RM'000	Total RM'000
2018						
Cost						
Balance as at the beginning of the financial year		22,333	25,098	2,695	1,292,393	1,342,519
Additions		-	-	-	207,015	207,015
Written off		-	-	-	(5,400)	(5,400
Reclassification from property, plant and equipment	18	-	-	-	15,085	15,085
Exchange differences		-	-	66	89	155
Balance as at the end of the financial year		22,333	25,098	2,761	1,509,182	1,559,374
Accumulated amortisation						
Balance as at the beginning of the financial year		11,538	22,709	1,303	818,100	853,650
Amortisation for the financial year	41	2,233	494	-	97,987	100,714
Written off		-	-	-	(5,372)	(5,372
Reclassification from property, plant and equipment	18	-	-	-	7,383	7,383
Exchange differences		-	-	31	530	561
Balance as at the end of the financial year		13,771	23,203	1,334	918,628	956,936
Net book value as at the end of the financial year		8,562	1,895	1,427	590,554	602,438

		Computer software license		
Bank	Note	2019 RM'000	2018 RM'000	
Cost				
Balance as at the beginning of the financial year		1,303,152	1,112,757	
Additions		124,079	189,577	
Transfer from a subsidiary company	58(2)	8	-	
Written off		(8,019)	(4,157)	
Reclassification (to)/from property, plant and equipment	18	(3,785)	4,745	
Exchange differences		750	230	
Balance as at the end of the financial year		1,416,185	1,303,152	
Accumulated amortisation				
Balance as at the beginning of the financial year		775,590	697,067	
Amortisation for the financial year	41	99,694	81,998	
Transfer from a subsidiary company	58(2)	7	-	
Written off		(8,014)	(4,157)	
Reclassification from property, plant and equipment	18	-	425	
Exchange differences		474	257	
Balance as at the end of the financial year		867,751	775,590	
Net book value as at the end of the financial year		548,434	527,562	

#### 21 DEPOSITS FROM CUSTOMERS

(a)	By type of deposits	
-----	---------------------	--

Demand deposits

Savings deposits

Fixed/investment deposits

Negotiable instruments of deposits

### (b) By type of customer

Government and statutory bodies
Business enterprises
Individuals
Other financial institutions

### (c) By maturity structure of fixed/investme and negotiable instruments of deposit

Due within six months Six months to one year One year to three years Three years to five years

### 22 DEPOSITS AND PLACEMENTS OF BANKS AND OTHER FINANCIAL INSTITUTIONS

Licensed banks
Licensed Islamic banks
Licensed investment banks
BNM
Other financial institutions

	Gro	oup	Ba	nk
	2019	2018	2019	2018
	RM'000	RM'000	RM'000	RM'000
	38,376,019	36,284,375	31,538,822	30,229,454
	10,554,978	10,107,052	8,739,694	8,404,126
	140,705,781	131,278,948	90,374,161	87,325,687
	918,447	1,185,955	918,447	1,185,955
	190,555,225	178,856,330	131,571,124	127,145,222
	13,905,730	11,817,181	3,711,730	4,631,954
	107,669,851	105,062,527	79,328,733	73,724,271
	62,773,983	56,325,426	42,718,943	43,595,983
	6,205,661	5,651,196	5,811,718	5,193,014
	190,555,225	178,856,330	131,571,124	127,145,222
nent deposits				
sits				
	95,216,919	96,317,780	62,411,341	63,439,942
	41,871,670	33,947,548	25,827,669	23,149,265
	3,935,590	1,299,374	2,936,737	1,113,157
	600,049	900,201	116,861	809,278
	141,624,228	132,464,903	91,292,608	88,511,642

Gro	oup	Ва	nk
2019 2018 RM'000 RM'000		2019 RM'000	2018 RM'000
19,492,073	16,057,418	18,640,809	16,846,493
996,510	1,598,865	2,739	3,256
500,155	191,678	76,175	298,982
511,165	415,127	451,805	374,670
39,426	27,806	2,304	2,784
21,539,329	18,290,894	19,173,832	17,526,185

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### 23 OBLIGATIONS ON SECURITIES SOLD UNDER REPURCHASE AGREEMENTS

Obligations on securities sold under repurchase agreements are securities which the Group and the Bank have sold from its portfolio, with a commitment to repurchase at future dates. Such financing and the obligations to repurchase the securities are reflected as a liability on the statements of financial position.

The financial assets sold under repurchase agreements are as follows:

	Gre	Group		nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Financial assets at FVOCI	204,000	761,000	787,000	761,000
Financial investments at amortised cost	1,839,000	1,428,000	2,973,000	2,350,000
	2,043,000	2,189,000	3,760,000	3,111,000

### 24 CLIENTS' AND BROKERS' BALANCES

	Grou	ıp
	2019 RM'000	2018 RM'000
Amounts due to:		
- Clients	669,821	772,714
- Brokers	47,728	39,954
<ul> <li>Clearing houses and stock exchanges</li> </ul>	106,617	29,114
	824,166	841,782

### 25 GENERAL INSURANCE CONTRACT LIABILITIES

		Group	
	R	2019 M'000	2018 RM'000
Claims liabilities	79	90,872	751,931
Premium liabilities	3:	16,014	342,183
	1,10	)6,886	1,094,114

	Note	Gross RM'000	Reinsurance RM'000	Net RM'000
2019				
Claims reported by policyholders		530,956	(318,277)	212,679
Incurred but not reported claims ('IBNR')		259,916	(92,486)	167,430
Claims liabilities	(a)	790,872	(410,763)	380,109
Premium liabilities	(b)	316,014	(99,413)	216,601
Total		1,106,886	(510,176)	596,710

### 25 GENERAL INSURANCE CONTRACT LIABILITIES (CONTINUED)

2018
Claims reported by policyholders
IBNR
Claims liabilities
Premium liabilities
Total

### (a) Claims liabilities

### 2019

Balance as at the beginning of the finan Claims incurred in current accident year

- Paid
- Case reserves
- IBNR

Claims incurred in prior accident year:

- Paid
- Case reserves
- IBNR

Balance as at the end of the financial ye

#### 2018

Balance as at the beginning of the finan Claims incurred in current accident year

- Paid
- Case reserves
- IBNR Claims incurred in prior accident year:
- Paid
- Case reserves
- IBNR -

Balance as at the end of the financial ye

	_			
	Note	Gross RM'000	Reinsurance RM'000	Net RM'000
		496,257	(305,833)	190,424
		255,674	(106,048)	149,626
	(a)	751,931	(411,881)	340,050
	(b)	342,183	(99,355)	242,828
		1,094,114	(511,236)	582,878
	-		- ·	
		Gross RM'000	Reinsurance RM'000	Net RM'000
ncial year		751,931	(411,881)	340,050
ncial year ar:		751,751	(411,001)	540,050
		147,500	(39,980)	107,520
		325,695	(149,023)	176,672
		267,202	(86,627)	180,575
		227,313	(102,296)	125,017
		(668,580)	278,855	(389,725)
		(260,189)	100,189	(160,000)
/ear		790,872	(410,763)	380,109
ncial year		692,187	(377,685)	314,502
ar:				
		185,154	(43,426)	141,728
		278,313	(122,538)	155,775
		276,882	(93,486)	183,396
		212 050	(70 012)	135,007
		213,850	(78,843)	
		(663,068) (231,387)	230,121 73,976	(432,947) (157,411)
/ear		751,931	(411,881)	(157,411) 340,050
Cai		/ J1,/ J1	(11,001)	5-0,050

for the financial year ended 31 December 2019 (continued)

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#### 25 GENERAL INSURANCE CONTRACT LIABILITIES (CONTINUED)

	Gross RM'000	Reinsurance RM'000	Net RM'000
Premium liabilities			
2019			
Balance as at the beginning of the financial year	342,183	(99,355)	242,828
Premium written for the financial year	696,491	(215,788)	480,703
Premium earned during the financial year	(722,660)	215,730	(506,930)
Balance as at the end of the financial year	316,014	(99,413)	216,601
2018			
Balance as at the beginning of the financial year	306,123	(105,075)	201,048
Premium written for the financial year	786,647	(238,177)	548,470
Premium earned during the financial year	(750,587)	243,897	(506,690
Balance as at the end of the financial year	342,183	(99,355)	242,828

#### 26 OTHER LIABILITIES

		Group		Ba	nk
	Note	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Other creditors and accruals		1,879,774	1,593,171	1,004,785	1,214,257
Amount payable for redemption units		312,101	13,955	-	-
Contract liabilities	(i)	47,498	80,357	22,710	42,000
Short term employee benefits		416,781	383,495	323,540	288,683
Accrual for operational expenses		217,227	236,914	173,804	147,185
Prepaid instalments		36,220	47,328	36,220	47,189
Cash collateral pledged for derivative transactions		194,010	321,125	194,010	321,125
Remisiers' trust deposits		64,861	62,917	-	-
Amount due to trust funds		42,007	112,679	-	-
Amount due to subsidiaries		-	-	25,791	21,684
Puttable financial instruments		-	70,615	-	-
		3,210,479	2,922,556	1,780,860	2,082,123

(i) Contract liabilities were reduced by RM40,665,000 and RM21,000,000 (2018: RM39,726,000 and RM21,000,000) for the Group and the Bank respectively as a result of recognition of the bancassurance/bankatakaful fees and recognition of fee income that were included in contract liabilities balance at the beginning of the year.

#### 27 RECOURSE OBLIGATION ON LOANS SOLD TO CAGAMAS BERHAD ('CAGAMAS')

Recourse obligation on loans sold to Cagamas represents those acquired from the originators and sold to Cagamas with recourse. Under the agreement, the Group and the Bank undertake to administer the loans on behalf of Cagamas and to buy back any loans which are regarded as defective based on pre-determined and agreed-upon prudential criteria with recourse against the originators. Such financing transactions and the obligation to buy back the loans are reflected as a liability on the statements of financial position. The loans are not de-recognised and are analysed in Note 8.

#### 28 PROVISION FOR TAXATION AND ZAKAT

Tax expense	
Zakat	

29 LEASE LIABILITIES

#### Lease liabilities

Scheduled repayment of lease liabilities:

- Within one year
- One year to three years
- More than three years

#### 30 BORROWINGS

#### Secured

Term loans:

- Cambodian Riel ('KHR')

#### Unsecured

- Revolving credits:
- Hong Kong Dollar ('HKD')
- Term loans:
- United States Dollar ('USD')
- Singapore Dollar ('SGD')
- HKD
- Promissory note:
- Indonesia Rupiah ('IDR')
- Thai Baht ('THB')

### Scheduled repayment of borrowings:

- Within one year
- One year to three years

Gro	oup
2019 RM'000	2018 RM'000
55,131	20,537
5,041	4,041
60,172	24,578

Group	Bank
2019	2019
RM'000	RM'000
111,769	85,267
65,142	43,070
41,262	41,487
5,365	710
111,769	85,267
	2019 RM'000 111,769 65,142 41,262 5,365

	Gro	oup	Ba	ank
	2019	2018	2019	2018
Note	RM'000	RM'000	RM'000	RM'000
(a)	112,930	-	-	-
(b(i))	_	39,584	_	_
		07,501		
(c(i))	840,177	981,849	840,177	981,849
(c(ii))	72,972	90,999	-	-
(c(iii))	3,101	-	-	-
(d(i))	29,673	57,706	-	-
(d(ii))	123,674	12,747	-	-
	1,182,527	1,182,885	840,177	981,849
	978,026	335,756	635,676	134,720
	204,501	847,129	204,501	847,129
	1,182,527	1,182,885	840,177	981,849

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30	BORROWINGS (CONTINUED)	31 SENIOR DEBT SECURITIES (CONTINUED)								
	The borrowings of the Group and the Bank are as follows:		Issuance date	Tranche	Principal USD'million	Maturity date	Interest rate	Interest payn	nent	
	(a) Term loans - secured		3 October 2014	I	300	3 October 2019	3.088% per annum			ui-annually
	The KHR term loans of the Group bear interest at rates ranging from 2.80% to 3.00% (2018: Nil) per annum and is secured by negotiable certificate of deposits with National Bank of Cambodia.		5 October 2014	·	000	5 October 2017		in arrears		Tannuany
	(b) Revolving credits - unsecured		6 October 2016	II	500	6 October 2021	2.503% per annum	Accrued and in arrears	payable sem	i-annually
	(i) The HKD revolving credit facilities of the Group in 2018 bear interest at rates ranging from 1.75% to 7.10% per annum.									
	(c) Term loans - unsecured		19 February 2019	111	300	19 February 2024	3.766% per annum	Accrued and in arrears	payable sem	i-annually
	(i) The USD term loans of the Group and the Bank bear interest at rates ranging from 2.30% to 3.81% (2018: 1.77% to 3.81%) per annum.	32	HYBRID TIER-1 CAF	PITAL SECUR	TIES					
	(ii) The SGD term loan of the Group bear interest at rates ranging from 1.07% to 2.85% (2018: 1.00% to 2.59%) per annum.						Group		Bank	
	(iii) The HKD term loan of the Group bear interest at rates ranging from 1.33% to 4.72% (2018: Nil) per annum.								2019 M'000	2018 RM'000
	(d) Promissory note - unsecured		RM370 million Hybri	id Tier-1 Capit	al Securities			,597	-	377,597
	(i) The IDR promissory note facilities of the Group bear interest at rates ranging from 7.50% to 8.80% (2018: 6.75% to 9.00%)		RM230 million Hybri	id Tier-1 Capi	tal Securities		- 225	,624	-	230,638
	per annum.						- 603	,221	-	608,235

- (ii) The THB promissory note facilities of the Group bear interest at rates ranging from 1.85% to 3.27% (2018: 1.85% to 2.90%) per annum.

### 31 SENIOR DEBT SECURITIES

		Group a	nd Bank
	Note	2019 RM'000	2018 RM'000
USD300 million 3.088% senior debt securities due in 2019	(a)	-	1,248,208
USD500 million 2.503% senior debt securities due in 2021		2,055,132	2,075,456
USD300 million 3.766% senior debt securities due in 2024	(b)	1,241,631	-
		3,296,763	3,323,664

The Bank had on 3 October 2019 fully redeemed the USD300 million in nominal value senior debt securities that was issued (a) in 2014.

(b) The Bank had on 19 February 2019 completed its third issuance of USD300 million in nominal value senior notes under the USD5 billion (or its equivalent in other currencies) Euro Medium Term Note programme.

Issuance date	Tranche	Principal USD'million	Maturity date	Interest rate	Interest payment
3 October 2014	I	300	3 October 2019	3.088% per annum	Accrued and payable semi-annually in arrears
6 October 2016	II	500	6 October 2021	2.503% per annum	Accrued and payable semi-annually in arrears
19 February 2019	111	300	19 February 2024	3.766% per annum	Accrued and payable semi-annually in arrears

Issuance date	Tranche	Principal RM'million	Maturity date	Interest rate	Interest payment
31 March 2009	I	370	31 March 2039 (callable with step-up in 2019)	8.00% per annum to 2019, thereafter at 9.00% per annum if not called	Accrued and payable semi-annually in arrears
17 December 2009	II	230	16 December 2039 (callable with step-up in 2019)	6.75% per annum to 2019, thereafter at 7.75% per annum if not called	Accrued and payable semi-annually in arrears

17 December 2009	11
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2019 and 17 December 2019 respectively.

The Bank had fully redeemed the RM370 million and RM230 million in nominal value of Hybrid Tier-1 Capital Securities on 29 March

for the financial year ended 31 December 2019 (continued)

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#### 33 SUBORDINATED OBLIGATIONS

		Gro	oup	Ва	Bank		
	Note	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000		
5.60% RM300 million Tier II Subordinated Notes 2010/2025	(a)	302,946	302,946	302,946	302,946		
4.95% RM500 million Tier II Subordinated Sukuk Murabahah 2014/2024	(b)	-	503,187	-	-		
4.99% RM1 billion Tier II Subordinated Notes 2014/2024	(c)	-	1,023,925	-	1,023,925		
4.95% RM200 million Tier II Subordinated Notes 2015/2025	(d)	202,061	202,061		-		
4.75% RM500 million Tier II Subordinated Notes 2015/2025	(e)	503,474	503,363	503,474	503,363		
4.88% RM250 million Tier II Subordinated Sukuk Murabahah 2017/2027	(b)	252,139	252,139	-	-		
1.82% RM750 million Tier II Subordinated Notes 2017/2027	(e)	758,976	758,832	758,976	758,832		
4.90% RM200 million Tier II Subordinated Notes 2017/2027	(d)	202,202	202,202	-	-		
1.32% RM500 million Tier II Subordinated Sukuk Murabahah 2019/2029	(b)	502,426	-	-	-		
		2,724,224	3,748,655	1,565,396	2,589,066		

The subordinated obligations comprise unsecured liabilities of the Bank and its investment bank and islamic bank subsidiaries and are subordinated to the senior indebtedness in accordance with their respective terms and conditions of issuance and qualify as Tier II capital as disclosed in Note 54 for the purpose of determining the capital adequacy ratios of the respective subsidiaries.

#### (a) 5.60% RM300 million Tier II Subordinated Notes 2010/2025

On 29 April 2010, the Bank issued RM300 million nominal value of Subordinated Notes, being part of RM3 billion in nominal value of Subordinated Notes and/or Senior Notes under a Medium Term Note Programme.

Tranche	Principal RM'million	Maturity date	Interest rate	Interest payment
2010/2025	300	29 April 2025 (callable with step-up in 2020)	5.60% per annum chargeable to 29 April 2020 (but exclusive of payment date), thereafter on step-up coupon rate of 0.5% per annum	Accrued and payable semi- annually in arrears

#### 33 SUBORDINATED OBLIGATIONS (CONTINUED)

(b) 4.95% RM500 million Tier II Subordinated Sukuk Murabahah 2014/2024, 4.88% RM250 million Tier II Subordinated Sukuk Murabahah 2017/2027 and 4.32% RM500 million Tier II Subordinated Sukuk Murabahah 2019/2029

On 15 May 2014, RHB Islamic Bank issued RM500 million nominal value of Subordinated Sukuk Murabahah, being part of RM1 billion Subordinated Sukuk Programme. On 15 May 2019, RHB Islamic Bank had fully redeemed this RM500 million Subordinated Sukuk Murabahah ('Redeemed Subordinated Sukuk').

On 27 April 2017, RHB Islamic Bank has further issued RM250 million nominal value of Subordinated Sukuk Murabahah under the same RM1 billion Subordinated Sukuk programme.

On 25 July 2018, the Subordinated Sukuk programme has been upsized from RM1 billion to RM5 billion.

On 21 May 2019, RHB Islamic Bank has issued RM500 million nominal value of Subordinated Sukuk Murabahah under the RM5 billion Subordinated Sukuk programme to replenish the Redeemed Subordinated Sukuk.

Tranche	Principal RM'million	Maturity date	Interest rate	Interest payment
2014/2024	500	15 May 2024 (callable in 2019)	4.95% per annum chargeable to 15 May 2024	Accrued and payable semi-annually in arrears
2017/2027	250	27 April 2027 (callable in 2022)	4.88% per annum chargeable to 27 April 2027	Accrued and payable semi-annually in arrears
2019/2029	500	21 May 2029 (callable in 2024)	4.32% per annum chargeable to 21 May 2029	Accrued and payable semi-annually in arrears

4.99% RM1 billion Tier II Subordinated Notes 2014/2024 (c)

and/or Senior Notes Medium Term Note Programme.

Tranche	Principal RM'million	Maturity date	Interest rate	Interest payment
2014/2024	1,000	7 July 2024 (callable in 2019)	4.99% per annum chargeable to 7 July 2024	Accrued and payable semi-annually in arrears

The Bank had fully redeemed the RM1 billion Tier II Subordinated Notes 2014/2024 on 8 July 2019.

On 8 July 2014, the Bank issued RM1 billion nominal value of Subordinated Notes, being part of RM3 billion Subordinated Notes

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#### 33 SUBORDINATED OBLIGATIONS (CONTINUED)

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(d) 4.95% RM200 million Tier II Subordinated Notes 2015/2025 and 4.90% RM200 million Tier II Subordinated Notes 2017/2027

On 16 April 2015, RHB Investment Bank issued RM200 million nominal value of Subordinated Notes, being part of RM1 billion Multi-Currency Medium Term Note Programme ('MCMTN Programme').

On 11 October 2017, RHB Investment Bank has further issued RM200 million nominal value of Subordinated Notes, being part of the same RM1 billion MCMTN Programme.

Tranche	Principal RM'million	Maturity date	Interest rate	Interest payment
2015/2025	200	16 April 2025 (Callable in 2020)	4.95% per annum chargeable to 16 April 2025	Accrued and payable semi-annually in arrears
2017/2027	200	11 October 2027 (Callable in 2022)	4.90% per annum chargeable to 11 October 2027	Accrued and payable semi-annually in arrears

(e) 4.75% RM500 million Tier II Subordinated Notes 2015/2025 and 4.82% RM750 million Tier II Subordinated Notes 2017/2027

On 8 May 2015, the Bank issued RM500 million nominal value of Subordinated Notes, being part of RM5 billion Multi-Currency Medium Term Note Programme ('MCMTN Programme').

On 27 September 2017, the Bank has further issued RM750 million nominal value of Subordinated Notes, being part of the same RM5 billion MCMTN Programme.

Tranche	Principal RM'million	Maturity date	Interest rate	Interest payment
2015/2025	500	8 May 2025 (Callable in 2020)	4.75% per annum chargeable to 8 May 2025	Accrued and payable semi-annually in arrears
2017/2027	750	27 September 2027 (Callable in 2022)	4.82% per annum chargeable to 27 September 2027	Accrued and payable semi-annually in arrears

(f) The Group and the Bank did not have any defaults of principal and interest or other breaches with respect to its subordinated obligations during the financial years ended 31 December 2019 and 2018.

#### 34 SHARE CAPITAL

	Group and Bank			
	2019 2018		8	
	Number of shares '000	Amount RM'000	Number of shares '000	Amount RM'000
Issued and fully paid:				
Ordinary shares				
Balance as at the beginning/end of the financial year	4,010,045	6,994,103	4,010,045	6,994,103

There were no issue of shares in the Bank during the current financial year.

#### 35 RESERVES

Statutory reserves
Regulatory reserves
FVOCI reserves
Translation reserves
Other reserves
Retained profits
(a) Statutory reserves represent non- 116 of the Public Limited Compan

- i.
- ii. by the National Bank of Cambodia.
- (c)
- (d)

#### 36 NON-CONTROLLING INTERESTS ('NCI')

Balance as at the beginning of the financial

- As previously reported
- Effect of adoption of MFRS 16
- As restated

Share of profit during the financial year Actuarial (loss)/gain on defined benefit plan Dividends paid

Exchange differences

Balance as at the end of the financial year

	Gro	oup	Bank		
Note	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
(a)	513	513	-	-	
(b)	838,992	249,687	352,506	126,230	
(c)	1,328,060	376,108	1,165,505	349,347	
(d)	688,866	684,275	374,754	371,680	
	23,331	23,331	-	-	
	15,901,529	15,029,970	11,862,355	11,461,418	
	18,781,291	16,363,884	13,755,120	12,308,675	

n-distributable profits held by the Thailand's stockbroking subsidiary in compliance with Section any Act B.E. 2535 in Thailand.

(b) Regulatory reserves are maintained by the Bank and its banking subsidiaries in Malaysia and Cambodia.

The regulatory reserves in Malaysia is in compliance with BNM's Revised Policy Documents on Financial Reporting and Financial Reporting for Islamic Banking Institutions with effect from 1 January 2018, whereby the Bank and its domestic banking subsidiaries must maintain, in aggregate, loss allowance for non-credit impaired exposures and regulatory reserves of no less than 1% of total credit exposures, net of loss allowance for credit-impaired exposures.

The regulatory reserves in Cambodia is in line with the requirements of Prakas B7-017-344 and Circular B7-018-001 issued

FVOCI reserves represents the cumulative gains and losses arising on the revaluation of investment in equity instruments designated as at FVOCI, net of cumulative gain/loss transferred to retained earnings upon disposal and investments in debt instruments classified as FVOCI, net of cumulative loss allowance recognised on these investments and cumulative gain/loss reclassified to income statements upon disposal or reclassification of these investments.

Translation reserves comprise all foreign exchange differences from the translation of the financial statements of foreign operations, subsidiaries and joint ventures, and the effect of the effective portion of net investment hedges.

		Group			
	NI - 4 -	2019	2018		
	Note	RM'000	RM'000		
l year					
		37,961	34,257		
	57	(7)	-		
		37,954	34,257		
		5,377	3,716		
n of subsidiaries, net of tax		(29)	62		
		(7,950)	-		
		63	(74)		
		35,415	37,961		

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#### 37 INTEREST INCOME

	Group Bai		nk	
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Loans and advances	6,198,852	6,307,919	5,845,375	5,947,154
Money at call and deposits and placements with banks and other financial institutions	171,009	203,801	218,355	227,085
Investment account due from designated financial institutions	-	-	339,436	357,698
Securities purchased under resale agreements	-	-	-	281
Financial assets at FVTPL	81,517	76,599	80,721	75,583
Financial assets at FVOCI - debt instruments	1,149,047	903,620	1,121,941	867,508
Financial investments at amortised cost	480,822	507,198	429,538	466,955
Others	17,081	16,035	7,099	12,345
	8,098,328	8,015,172	8,042,465	7,954,609
Of which:				
Interest income accrued on impaired financial assets	107,109	124,809	94,145	105,785

### 38 INTEREST EXPENSE

	Gro	Group Ba		nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Deposits and placements of banks and other financial institutions	511,439	579,047	524,908	590,403
Deposits from customers	3,486,141	3,299,980	3,351,339	3,154,346
Obligations on securities sold under repurchase agreements	29,982	6,730	80,873	24,624
Recourse obligation on loans sold to Cagamas	128,982	123,205	128,982	123,205
Subordinated obligations	122,494	146,544	102,794	126,844
Senior debt securities	123,641	90,064	123,641	90,064
Hybrid Tier-1 Capital Securities	21,741	45,220	22,050	45,558
Borrowings	39,334	38,118	28,720	30,054
Others	24,982	31,030	20,850	28,244
	4,488,736	4,359,938	4,384,157	4,213,342

#### 39 OTHER OPERATING INCOME

F	ee income
S	ervice charges and fees
С	ommission
G	juarantee fees
С	commitment fees
N	let brokerage income
F	und management fees
U	Init trust fee income
С	orporate advisory fees
U	Inderwriting and arrangement fees
С	Other fee income

Fee and commission expenses

### Net gain/(loss) arising from financial assets

- Net gain/(loss) on disposal
- Unrealised net gain/(loss) on revaluation
- Dividend income

Net (loss)/gain on revaluation of derivatives

#### Net (loss)/gain on fair value hedges

Net gain arising from derecognition of finar at amortised cost

## Net gain arising from financial assets at FV

- Net gain on debt instruments on disposal
- Dividend on equity instruments still held a

Dividend income from subsidiaries

	Gro	oup	Bank		
	2019	2018	2019	2018	
	RM'000	RM'000	RM'000	RM'000	
	170,573	174,422	152,272	153,730	
	151,404	163,773	176,384	181,643	
	33,439	37,282	32,386	34,659	
	42,000	47,835	39,472	42,754	
	237,553	272,395	-	-	
	234,438	221,021	-	-	
	110,128	52,951	-	-	
	52,061	46,178	-	-	
	29,682	7,214	-	-	
	83,226	69,872	23,902	21,580	
	1,144,504	1,092,943	424,416	434,366	
	(213,223)	(133,371)	-	-	
	931,281	959,572	424,416	434,366	
s at FVTPL					
	105,948	(13,965)	89,327	5,533	
	52,738	(31,824)	1,840	(12,615)	
	76,500	44,938	-	-	
	235,186	(851)	91,167	(7,082)	
es	(57,411)	121,431	(16,649)	44,285	
	(528)	56	(528)	56	
ancial investments					
	-	275	-	247	
/OCI					
l	205,576	98,798	205,237	77,529	
as at year end	10,523	3,377	9,566	2,656	
	216,099	102,175	214,803	80,185	
	-	-	63,544	9,259	

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#### 39 OTHER OPERATING INCOME (CONTINUED)

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	Group		Ba	nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Other income				
Net foreign exchange gain	281,596	315,203	312,124	249,128
Insurance underwriting surplus before management expenses	192,980	165,294	-	-
Gain/(Loss) on disposal of property, plant and equipment	2,856	(17)	2,489	71
Gain on remeasurement of previously held equity interest in a joint venture	258	-	-	-
Loss on disposal of a subsidiary	(51)	-	-	-
Gain on modification of right of use assets	9	-	-	-
Rental income	2,143	2,006	11,811	12,211
Other operating income	37,576	50,945	32,364	46,871
Other non-operating income	34,720	5,963	14,831	3,148
	552,087	539,394	373,619	311,429
	1,876,714	1,722,052	1,150,372	872,745

#### 40 INCOME FROM ISLAMIC BANKING BUSINESS

	Gro	oup	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Income derived from investment of depositors' fund	2,803,295	2,349,655	12,101	4,338	
Income derived from investment account funds	439,805	410,557	-	-	
Income derived from investment of shareholders' fund	310,323	196,554	977	-	
	3,553,423	2,956,766	13,078	4,338	
Income attributable to depositors	(1,938,959)	(1,528,439)	(9,540)	(3,782)	
	1,614,464	1,428,327	3,538	556	
Of which:					
Financing income earned on impaired financing and advances	11,753	11,570	-	-	

#### 41 OTHER OPERATING EXPENSES

#### Personnel costs

Salaries, bonuses, wages and allowances Defined contribution plan Other staff related costs

#### Establishment costs

Property, plant and equipment:

- Depreciation
- Written off
- Intangible assets:
- Amortisation
- Written off

Right of use assets:

- Depreciation

Rental of premises

Rental of equipment

Insurance

Water and electricity

Repair and maintenance

Security and escorting expenses

Information technology expenses

Others

#### Marketing expenses

Sales commission Advertisement and publicity Others

## Administration and general expenses Communication expenses

Auditors' remuneration (Note (i)) Legal and professional fees Others

Gro	oup	Bank			
2019	2018	2019	2018		
RM'000	RM'000	RM'000	RM'000		
1,647,080	1,588,204	1,074,370	990,652		
224,260	221,348	153,816	146,673		
182,361	195,774	114,607	108,415		
2,053,701	2,005,326	1,342,793	1,245,740		
128,431	119,721	99,854	91,556		
1,149	763	956	10		
121,257	100,714	99,694 -	81,998		
252	28	5	-		
75.040		17.050			
75,810	-	47,952	-		
33,613	105,585	18,748	57,762		
8,122	13,475	7,858	12,475		
34,260	32,291	33,927	32,458		
31,040	32,105	18,287	19,087		
36,705	31,610	24,338	23,480		
45,242	42,421	45,571	42,564		
265,554	253,815	151,176	153,271		
6,774	8,514	- E49.244	- 514,661		
788,209	741,042	548,366	514,001		
93,433	90,473	67,577	59,107		
65,263	64,868	50,783	48,823		
93,924	89,285	42,004	37,190		
 252,620	244,626	160,364	145,120		
456 7/0	140.040	09 405	04 575		
156,762 8,541	162,260	98,435	96,575		
	10,224 52,434	4,840 111 578	6,369 113 615		
65,852 146,074	52,434 141,743	111,578 91,274	113,615 83,940		
377,229	366,661	306,127	300,499		
 3,471,759	3,357,655	2,357,650	2,206,020		
3,4/1,/37	3,337,035	2,357,050	2,200,020		

for the financial year ended 31 December 2019 (continued)

#### 41 OTHER OPERATING EXPENSES (CONTINUED)

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	Gre	oup	Ba	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000		
i) Auditors' remuneration						
(a) Audit:						
Statutory audit:						
- Malaysia	2,784	2,884	1,646	1,677		
- Overseas	3,829	3,504	1,474	1,163		
Limited review	490	488	433	431		
Other audit related	300	300	200	200		
	7,403	7,176	3,753	3,471		
(b) Non-audit:						
- Malaysia	638	1,401	587	1,251		
- Overseas	500	1,647	500	1,647		
	1,138	3,048	1,087	2,898		
	8,541	10,224	4,840	6,369		

Included in the personnel costs is the Group Managing Director's remuneration for the Group and the Bank, as disclosed in Note 42.

Included in administration and general expenses of the Group and the Bank are other directors' remuneration as disclosed in Note 42.

### 42 DIRECTORS' REMUNERATION

	Salary and other remuneration RM'000	Benefits-in- kind (based on an estimated monetary value) RM'000	Bonus RM'000	Total RM'000
Group and Bank				
2019				
Group Managing Director				
Dato' Khairussaleh Ramli	2,759	35	2,100	4,894
2018				
Group Managing Director				
Dato' Khairussaleh Ramli	2,721	35	1,750	4,506

In addition to the above, during the financial year ended 31 December 2019, the Group Managing Director who led the achievement of the Group's short and long term business objectives, was awarded a sum of RM2,240,000 (inclusive of the employer's EPF contribution) (2018: RM3,360,000) under the Group's Cash Retention Scheme and Special Recognition Award.

#### 42 DIRECTORS' REMUNERATION (CONTINUED)



	<	← Group →			← Bank			
		Benefits-in- kind (based on an estimated monetary	Other			Benefits-in- kind (based on an estimated monetary	Other	
	Fees RM'000	value) RM'000	remuneration RM'000	Total RM'000	Fees RM'000	value) RM'000	remuneration RM'000	Total RM'000
2019								
Non-executive Directors								
Tan Sri Azlan Zainol	415	24	362	801	200	24	335	559
Tan Sri Saw Choo Boon	370	32	184	586	175	-	117	292
Abdul Aziz Peru Mohamed	425	17	97	539	175	-	24	199
Tan Sri Ong Leong Huat @ Wong Joo Hwa	335	-	151	486	175	-	83	258
Tan Sri Dr Rebecca Fatima Sta Maria	213	-	95	308	175	-	76	251
Ong Ai Lin	310	-	214	524	175	-	97	272
Lim Cheng Teck	175	-	107	282	175	-	107	282
Sharifatu Laila Syed Ali	388	-	138	526	140	-	52	192
Mohamed Ali Ismaeil Ali Alfahim	61	-	8	69	61	-	8	69
	2,692	73	1,356	4,121	1,451	24	899	2,374
2018								
Non-executive Directors								
Tan Sri Azlan Zainol	414	24	354	792	200	24	311	535
Tan Sri Saw Choo Boon	340	12	193	545	175	-	124	299
Abdul Aziz Peru Mohamed	509	3	112	624	175	-	23	198
Tan Sri Ong Leong Huat @ Wong Joo Hwa	360	-	191	551	175	-	101	276
Mohamed Ali Ismaeil Ali Alfahim	175	-	17	192	175	-	17	192
Tan Sri Dr Rebecca Fatima Sta Maria	310	-	129	439	175	-	65	240
Ong Ai Lin	310	-	205	515	175	-	93	268
Lim Cheng Teck	16	-	11	27	16	-	11	27
	2,434	39	1,212	3,685	1,266	24	745	2,035

	<	← Group →			← Bank			
		Benefits-in- kind (based on an estimated monetary	Other			Benefits-in- kind (based on an estimated monetary	Other	
	Fees RM'000	value) RM'000	remuneration RM'000	Total RM'000	Fees RM'000	value) RM'000	remuneration RM'000	Total RM'000
2019								
Non-executive Directors								
Tan Sri Azlan Zainol	415	24	362	801	200	24	335	559
Tan Sri Saw Choo Boon	370	32	184	586	175	-	117	292
Abdul Aziz Peru Mohamed	425	17	97	539	175	-	24	199
Tan Sri Ong Leong Huat @ Wong Joo Hwa	335	-	151	486	175	-	83	258
Tan Sri Dr Rebecca Fatima Sta Maria	213	-	95	308	175	-	76	251
Ong Ai Lin	310	-	214	524	175	-	97	272
Lim Cheng Teck	175	-	107	282	175	-	107	282
Sharifatu Laila Syed Ali	388	-	138	526	140	-	52	192
Mohamed Ali Ismaeil Ali Alfahim	61	-	8	69	61	-	8	69
	2,692	73	1,356	4,121	1,451	24	899	2,374
2018								
Non-executive Directors								
Tan Sri Azlan Zainol	414	24	354	792	200	24	311	535
Tan Sri Saw Choo Boon	340	12	193	545	175	-	124	299
Abdul Aziz Peru Mohamed	509	3	112	624	175	-	23	198
Tan Sri Ong Leong Huat @ Wong Joo Hwa	360	-	191	551	175	-	101	276
Mohamed Ali Ismaeil Ali Alfahim	175	-	17	192	175	-	17	192
Tan Sri Dr Rebecca Fatima Sta Maria	310	-	129	439	175	-	65	240
Ong Ai Lin	310	-	205	515	175	-	93	268
Lim Cheng Teck	16	-	11	27	16	-	11	27
	2,434	39	1,212	3,685	1,266	24	745	2,035

#### Note:

During the financial year, Directors of the Group and the Bank are covered under the Directors' Liability Insurance in respect of liabilities arising from acts committed in their respective capacity as, inter alia, Directors of the Group and the Bank subject to the term of the policy. The total amount of Directors' Liability Insurance effected for the Directors of the Group and the Bank was RM200 million (2018: RM200 million). The total amount of premium paid for the Directors' Liability Insurance by the Group and the Bank was RM828,000 and RM700,000 (2018: RM816,000 and RM688,000) respectively.

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#### 43 ALLOWANCE FOR CREDIT LOSSES ON FINANCIAL ASSETS

	Grou	p	Ba	nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Charge/(Writeback)				
Loans, advances and financing:				
- Net charge	400,960	425,425	390,905	295,255
- Bad debts recovered	(265,008)	(271,299)	(246,737)	(255,440)
- Bad debts written off	183,151	168,295	155,887	146,568
	319,103	322,421	300,055	186,383
Financial assets at FVOCI	(12,347)	(1,165)	(8,741)	(1,400)
Financial investments at amortised cost	(29,031)	(11,279)	(27,661)	(13,087)
Other financial assets	812	(3,975)	(319)	935
	278,537	306,002	263,334	172,831

### 44 IMPAIRMENT LOSSES MADE ON OTHER NON-FINANCIAL ASSETS

	Group		Ba	nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Investment in an associate	-	23,000	-	-
	-	23,000	-	-

### 45 TAXATION AND ZAKAT

		Group			nk
	Note	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Income tax based on profit for the financial year:					
- Malaysian income tax		786,342	817,006	538,744	617,633
- Overseas tax		23,691	12,253	2,709	(582)
Deferred tax	14	18,661	(74,802)	4,826	(61,524)
		828,694	754,457	546,279	555,527
Under/(Over) provision in respect of prior financial years					
- Income tax		(27,422)	43,859	(54,742)	38,120
- Deferred tax	14	56,363	7,827	50,703	7,827
		28,941	51,686	(4,039)	45,947
Tax expense		857,635	806,143	542,240	601,474
Zakat		5,000	4,000	-	-
		862,635	810,143	542,240	601,474

#### 45 TAXATION AND ZAKAT (CONTINUED)

Bank are as below:

Tax effects in respect of: Effects of different tax rate in Labuan/other Non-taxable income Non-allowable expenses Current year loss not recognised as deferred during the financial year

Under/(Over) provision in respect of prior fin

## 46 EARNINGS PER SHARE ('EPS')

(a) Basic earnings per share

Basic EPS is calculated by dividing the net profit attributable to equity holders of the Group by the weighted average number of ordinary shares in issue during the financial year.

	Group	
	2019	2018
Net profit attributable to equity holders (RM'000)	2,482,432	2,305,196
Weighted average number of ordinary shares in issue ('000)	4,010,045	4,010,045
Basic earnings per share (sen)	61.9	57.5
Diluted earnings per share		
There were no dilutive potential ordinary shares outstanding as at 31 December 2019. As a basic EPS for financial year ended 31 December 2019.	result, the diluted	EPS equal to the

	Gro	oup	Ba	nk		
	2019 %	2018 %	2019 %	2018 %		
	24.0	24.0	24.0	24.0		
er countries	(0.9)	(0.8)	-	-		
	(0.9)	(0.6)	(0.8)	(0.1)		
	2.0	1.1	1.7	0.9		
ed tax assets						
	0.5	0.4	-	-		
inancial years	0.9	1.7	(0.2)	2.1		
	25.6	25.8	24.7	26.9		

The numerical reconciliation between the applicable statutory income tax rate and the effective income tax rate of the Group and the

for the financial year ended 31 December 2019 (continued)

Financial Report 2019

#### 47 INCOME TAX RELATING TO COMPONENTS OF OTHER COMPREHENSIVE INCOME/(LOSS)

48 DIVIDENDS

Attributable to equity holders of the Group:

	Group		
	Before tax RM'000	Tax benefits RM'000	Net of tax RM'000
2019			
Financial assets at FVOCI			
<ul> <li>Net fair value gain, net amount transfer to income statements and changes in expected credit losses</li> </ul>	1,099,861	(147,909)	951,952
Actuarial loss on defined benefit plan of subsidiaries and net gain on equity instruments	5,255	(1,203)	4,052
	1,105,116	(149,112)	956,004

#### 2018

#### Financial assets at FVOCI

<ul> <li>Net fair value gain, net amount transfer to income statements and changes in expected credit losses</li> </ul>	33,315	(7,994)	25,321
Actuarial gain on defined benefit plan of subsidiaries and net loss on			
equity instruments	7,309	(374)	6,935
	40,624	(8,368)	32,256

Attributable to equity holders of the Bank:

	Bank		
	Before tax RM'000	Tax benefits RM'000	Net of tax RM'000
2019			
Financial assets at FVOCI			
<ul> <li>Net fair value gain, net amount transfer to income statements and changes in expected credit losses</li> </ul>	929,985	(113,827)	816,158

### 2018

Financial assets at FVOCI

- Net fair value gain, net amount transfer to income statements and changes			
in expected credit losses	12,609	(3,719)	8,890

Dividends declared or proposed are as follows:

Ordin	nary shares:
Interi	m dividend
Final	dividend
amou	e forthcoming Annual General Meeting, a nting to RM741,858,000 will be proposed tors on 29 January 2020.
	inancial statements for the current final Inted for in the shareholders' equity as an
Divid	ends recognised as distribution to ordinar

Ordinary shares	
Interim dividend - 2019	
Final dividend - 2018	
Interim dividend - 2018	
Final dividend - 2017	

Group and Bank				
2019	9	201	8	
Dividend per share sen	Total dividend RM'000	Dividend per share sen	Total dividend RM'000	
12.50	501,256	7.50	300,753	
18.50	741,858	13.00	521,306	
31.00	1,243,114	20.50	822,059	

a single-tier final dividend in respect of the current financial year of 18.50 sen per share ed for shareholders' approval. The single-tier final dividend was approved by the Board of

ancial year do not reflect this single-tier final dividend. This dividend payment will be an appropriation of retained profits in the financial year ending 31 December 2020.

ary equity holders of the Bank:

2019	Group a	nd Bank 20	18
Dividend per share sen	Total dividend RM'000	Dividend per share sen	Total dividend RM'000
12.50	501,256	-	-
13.00	521,306	-	-
-	-	7.50	300,753
-	-	10.00	401,005
25.50	1,022,562	17.50	701,758

for the financial year ended 31 December 2019 (continued)

#### 49 COMMITMENTS AND CONTINGENCIES

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(a) **Commitments and Contingencies** 

> In the normal course of business, the Group and the Bank make various commitments and incurs certain contingent liabilities with legal recourse to its customers. Apart from the allowance for commitments and contingencies already made in the financial statements, no material losses are anticipated as a result of these transactions.

The commitments and contingencies comprise the following:

	Gro	oup	Ba	nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Direct credit substitutes	1,386,004	1,586,463	1,381,759	1,565,728
Transaction-related contingent items	4,258,393	5,189,623	3,984,356	4,861,283
Short term self-liquidating trade-related contingencies	1,311,586	1,096,962	1,240,297	1,055,709
Lending of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo-style transactions, and commitment to buy-back Islamic securities under Sell and Buy Back Agreement transactions	4,119,202	3,300,032	4,119,202	3,300,032
Forward asset purchases, forward deposits, partly paid shares and securities which represent commitments with certain drawdowns	-	20,361	-	20,361
Irrevocable commitments to extend credit:				
- Maturity less than one year	1,861,774	1,903,660	670,237	516,646
- Maturity more than one year	27,701,607	27,844,792	19,424,618	20,302,395
Foreign exchange related contracts^:				
- Less than one year	54,600,403	75,141,589	56,549,934	77,770,403
- One year to less than five years	2,719,057	3,024,523	2,821,309	3,865,873
- More than five years	1,112,190	1,238,167	1,112,190	1,238,167
Commodity related contracts <sup>^</sup>				
- Less than one year	266,117	148,455	266,117	148,455
- One year to less than five years	24,192	-	24,192	-
Interest rate related contracts^:				
- Less than one year	6,407,422	10,520,565	8,267,422	11,785,566
- One year to less than five years	19,713,844	17,225,565	20,713,844	17,815,564
- More than five years	8,642,163	9,642,534	9,142,163	10,327,534
Any commitments that are unconditionally cancellable at any time by the Bank without prior notice or that effectively provide for automatic cancellation due to	4/ 000 040	45.050.407	40 700 005	40.744.044
deterioration in a borrower's creditworthiness	16,303,840	15,058,136	13,728,325	12,744,941
	150,427,794	172,941,427	143,445,965	167,318,657

### 49 COMMITMENTS AND CONTINGENCIES (CONTINUED)

(b) Guarantees Issued by the Group and the Bank

Corporate guarantee issued in favour undertaking of subsidiaries

Corporate guarantee issued in favour derivative warrant programme of a

The Group and the Bank has given a continuing guarantee to LOFSA to meet the liabilities and financial obligations and requirements of its subsidiary, RHB Bank (L) Ltd, arising from its offshore banking business in the Federal Territory of Labuan.

The Group and the Bank has also given a guarantee to the Bank of Thailand to provide support to meet any legal liabilities which may be incurred in respect of its operations in Thailand.

#### 50 NON-CANCELLABLE LEASE COMMITMENTS

The Group and the Bank have lease commitments in respect of rented premises which are classified as operating leases as at 31 December 2018. From 1 January 2019, the Group and the Bank have recognised right of use assets for these leases, except for rented premises which are scoped-out of MFRS 16. A summary of the lease commitments, net of sub-leases, is as follows:

Rental of premises:

- Within one year
- Between one to five years
- More than five years

51 CAPITAL COMMITMENTS

Authorised and contracted for:

- Property, plant and equipment
- Investment securities

^ These derivatives are revalued on gross position basis and the unrealised gains or losses has been reflected in the income statements and statements of financial position as derivative assets or derivative liabilities.

	Group		
	2019 201 RM'000 RM'00		
r of Monetary Authority of Singapore in relation to	152,009	151,647	
r of the Stock Exchange of Thailand in relation to a subsidiary	458	359	
	152,467	152,006	

Group		Ва	nk
2019 2018 RM'000 RM'000		2019 RM'000	2018 RM'000
16,046	96,511	10,720	50,576
10,790	70,879	6,490	34,621
-	1,242	-	-
26,836	168,632	17,210	85,197

Group		Ba	ink
2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
209,078	163,698	185,483	139,123
5,796	8,845	-	-
214,874	172,543	185,483	139,123

for the financial year ended 31 December 2019 (continued)

#### 52 RELATED PARTY TRANSACTIONS

(a) Related parties and relationships

Financial Report 2019

The related parties of, and their relationship with the Bank, are as follows:

Related parties	Relationship
Employees Provident Fund ('EPF')	Substantial shareholder, a fund body that is significantly influenced by the government
Subsidiaries, associates and joint ventures of EPF as disclosed in its financial statements	Reporting entities that EPF has control or significant influence
Subsidiaries of the Bank as disclosed in Note 15	Subsidiaries
Key management personnel	<ul> <li>The key management personnel of the Group and the Bank consists of:</li> <li>All Directors of the Bank and its key subsidiaries; and</li> <li>Members of the Group Management Committee ('GMC')</li> </ul>
Related parties of key management personnel (deemed as related to the Bank)	<ul> <li>(i) Close family members and dependents of key management personnel and</li> <li>(ii) Entities that are controlled, jointly controlled or significantly influenced by or for which voting power in such entity resides with, directly or indirectly by key management personnel or its close family members</li> </ul>

#### (b) Significant related party balances and transactions

In addition to related party disclosures mentioned in Notes 11 and 26, set out below are other significant related party transactions and balances.

Other related parties of the Bank comprise of transactions or balances with the Bank's subsidiaries.

All related party transactions are entered into in the normal course of business at agreed terms between the related parties.

#### 52 RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Significant related party balances and transactions (continued)

	20	)19	2018			
Group	Key management personnel RM'000	EPF and EPF Group of companies RM'000	Key management personnel RM'000	EPF and EPF Group of companies RM'000		
Income						
Interest on loans, advances and financing	519	3,838	654	41,745		
Interest on financial assets at FVTPL	-	79	-	9		
Interest on financial assets at FVOCI	-	23,372	-	14,559		
Interest on financial investments at amortised cost	-	25,480	-	24,662		
Fee income	458	14,166	1,009	8,525		
Insurance premium	203	23,753	135	19,245		
Brokerage income	133	12,595	178	13,550		
Net gain on revaluation of derivatives	153	-	106	-		
Other income	74	73	90	73		
	1,540	103,356	2,172	122,368		
Expenses						
Interest on deposits from customers	292	7,572	267	5,472		
Rental of premises	-	-	508	-		
Other expenses	120	1,909	19	1,294		
	412	9,481	794	6,766		
Amounts due from						
Loans, advances and financing	12,047	315,684	15,166	136,226		
Clients' and brokers' balances	2,296	16,465	-	1,383		
Financial assets at FVTPL	-	50,229	-	-		
Financial assets at FVOCI	-	629,010	-	240,640		
Financial investments at amortised cost	-	551,966	-	540,186		
Other assets	9	5,597	3	4,005		
Derivative assets	2	-	-	-		
	14,354	1,568,951	15,169	922,440		
Amounts due to						
Deposits from customers	49,074	650,999	50,005	706,053		
Clients' and brokers' balances	568	16,528	128	-		
Other liabilities	40	53,233	37	946		
	49,682	720,760	50,170	706,999		

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for the financial year ended 31 December 2019 (continued)

### 52 RELATED PARTY TRANSACTIONS (CONTINUED)

Financial Report 2019

(b) Significant related party balances and transactions (continued)

Bank	Key management personnel RM'000	2019 EPF and EPF Group of companies RM'000	Subsidiaries RM'000	Key management personnel RM'000	2018 EPF and EPF Group of companies RM'000	Subsidiaries RM'000
Income						
Interest on deposits and placements with other financial institutions		-	112,592		-	96,523
Interest on investment account due from designated financial institutions		-	339,436	-	-	357,698
Interest on loans, advances and financing	406	-	2,361	485	-	2,315
Interest on financial assets at FVTPL	-	79	-	-	-	-
Interest on financial assets at FVOCI	-	19,606	-	-	13,072	-
Interest on financial investments at amortised cost	-	24,821	-	-	24,662	-
Fee income	21	-	-	27	-	-
Other income	-	-	136,625	-	-	1,935
	427	44,506	591,014	512	37,734	458,471
Expenses Interest on deposits and placements of banks and other						
financial institutions	-	-	45,726	-	-	50,417
Interest on deposits from customers	102	15	8,049	119	331	6,548
Interest on obligation on securities sold under repurchase agreements	-	-	50,891	-	-	17,894
Interest on Hybrid Tier-1 Capital Securities	-	-	309	-	-	338
Rental of premises	-	-	8,094	-	-	8,003
Management fee	-	-	8,788	-	-	9,004
Reimbursement of operating						
expenses from a subsidiary	-	-	(315,575)	-	-	(295,564)
Other expenses	-	-	103,049	-	-	102,769
	102	15	(90,669)	119	331	(100,591)

### 52 RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Significant related party balances and transactions (continued)

		2019			2018	
	Кеу	EPF and		Key	EPF and	
	management	EPF Group	Cubaidiania	management	EPF Group	Cubaidianiaa
Bank	personnel RM'000	of companies RM'000	Subsidiaries RM'000	personnel RM'000	of companies RM'000	Subsidiaries RM'000
Amounts due from						
Money at call and deposit placements	-	-	860,175	-	-	1,596,817
Deposits and placements with banks and other financial institutions	-	-	5,029,634	-	-	2,868,707
Investment account due from designated financial institutions	-	-	8,229,334	-	-	7,898,611
Derivative assets	-	-	60,086	-	-	106,866
Loans, advances and financing	9,662	-	209,141	11,922	-	204,426
Financial assets at FVTPL	-	50,229	-	-	-	-
Financial assets at FVOCI	-	545,022	-	-	230,580	-
Financial investments at amortised cost	_	536,489	-	-	540,186	-
Other assets	-	-	467,698	-	-	246,754
	9,662	1,131,740	14,856,068	11,922	770,766	12,922,181
Amounts due to						
Deposits and placements with banks and other financial institutions	-		709,563	-	-	2,754,419
Deposits from customers	27,871	251,776	480,308	26,983	334,432	684,031
Derivative liabilities	-	-	122,037	-	-	114,214
Other liabilities	-	-	25,791	-	-	21,684
Hybrid Tier-1 Capital Securities	-	-	-	-	-	5,014
Obligations on securities sold under repurchase agreements	-	-	1,724,107	-	-	926,125
	27,871	251,776	3,061,806	26,983	334,432	4,505,487

for the financial year ended 31 December 2019 (continued)

#### 52 RELATED PARTY TRANSACTIONS (CONTINUED)

Financial Report 2019

(c) Key management personnel

The remuneration of Directors and other members of key management are as follows:

	Gre	oup	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Short term employee benefits:					
- Fees	2,692	2,434	1,451	1,266	
- Salary and other remuneration (Note (i))	40,478	41,491	29,500	26,031	
- Contribution to EPF (Note (i))	4,370	4,478	3,851	3,476	
- Benefits-in-kind	154	172	79	71	
	47,694	48,575	34,881	30,844	

2019 is inclusive of the Group's Cash Retention Scheme and Special Recognition Award and the related employer's EPF (i) contribution totalling RM7,590,000 and RM7,143,000 (2018: RM14,394,000 and RM7,688,000) for the Group and the Bank respectively. The payout under this retention scheme was based on the achievement of the Group's short and long term business objestives.

The above includes Directors' remuneration as disclosed in Note 42.

	Gro	oup	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Approved limit on loans, advances and financing for key					
management personnel	28,477	31,228	18,915	20,047	

(d) Credit exposures arising from transactions with connected parties

Credit exposures with connected parties as per BNM's revised Guidelines on Credit Transactions and Exposures with Connected Parties are as follows:

	Gro	oup	Bank		
	2019	2018	2019	2018	
Outstanding credit exposures with connected parties (RM'000)	14,117,329	15,268,526	10,712,232	11,807,408	
Percentage of outstanding credit exposures with connected parties as proportion of total credit exposures (%)	6.44	7.41	7.45	8.43	
Percentage of outstanding credit exposures with connected parties which is non-performing or in default (%)	0.09	0.08	0.0002	0.0002	

The credit exposures above are derived based on BNM's revised Guidelines on Credit Transactions and Exposures with Connected Parties, which are effective on 1 January 2008.

#### 52 RELATED PARTY TRANSACTIONS (CONTINUED)

#### (e) Intercompany charges

Breakdown of intercompany charges by type of services received and geographical distribution as per BNM's Guidelines on Financial Reporting issued on 2 February 2018 are as follows:

Bank 2019	Interest on deposits and placements of banks and other financial institutions RM'000	Interest on deposits from customers RM'000	Interest on obligations on securities sold under repurchase agreements RM'000	Interest on Hybrid Tier-1 Capital Securities RM'000	Rental of premises RM'000	Management fee RM'000	Reimbursement of operating expenses from a subsidiary RM'000	Other expenses RM'000
Malaysia	45,726	7,875	50,891	309	1,901	8,788	(315,575)	102,871
Singapore	-	110	-	-	6,193	-	-	-
Thailand	-	64	-	-	-	-	-	178
	45,726	8,049	50,891	309	8,094	8,788	(315,575)	103,049
2018								
Malaysia	50,417	6,317	17,894	338	694	8,878	(295,564)	102,616
Singapore	-	160	-	-	7,309	126	-	-
Thailand	-	71	-	-	-	-	-	153
	50,417	6,548	17,894	338	8,003	9,004	(295,564)	102,769

#### 53 SEGMENT REPORTING

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker, who is the person or group that allocates resources to and assesses the performance of the operating segments of an entity. The Group has determined its Management Committee as its chief operating decision-maker.

Pursuant to the Group's internal management reporting framework, the Group's Asset Management business is now streamlined under "Group Retail Banking". Previously, the Asset Management business was part of "Group Corporate Banking and Group Investment Banking". Accordingly, the Group has restated the related corresponding segment information.

The Group's business segments can be organised into the following main segments reflecting the Group's internal reporting structure:

### (a) Group Retail Banking

Group Retail Banking focuses on providing products and services to individual customers. The products and services offered to customers include credit facilities (mortgages, non-residential mortgages, hire purchase, purchase of securities, credit cards and other personal loans and financing), remittances, deposits collection, investment related products, and bancassurance/ bancatakaful products.

This segment also covers the asset management business that focuses on providing investment management services, unit trust fund management services, Islamic funds management services, wills and trustee services.

for the financial year ended 31 December 2019 (continued)

#### 53 SEGMENT REPORTING (CONTINUED)

Financial Report 2019

The Group's business segments can be organised into the following main segments reflecting the Group's internal reporting structure: (continued)

#### (b) Group Business Banking

Group Business Banking caters for funding needs as well as deposit collection from small and medium sized enterprises and wholesale clients.

#### Group Wholesale Banking (c)

Group Corporate Banking and Group Investment Banking (i)

Group Corporate Banking caters to funding or lending needs of corporate customers including public listed corporations and its related entities, multinational corporations (including Japanese), financial institutions and Government and state owned enterprises. Included under Group Corporate Banking are offshore banking activities carried out by RHB Bank (L) Ltd whose borrowings and lending facilities are offered in major currencies mainly to corporate customers.

Group Investment Banking provides services for advisory, fund raising in the structuring and issuance of debt securities and capital market instruments, corporate and debt restructuring, mergers and acquisitions, private placements, underwriting and structuring of bilateral lending, project financing, loans syndication, infrastructure financing, initial public offerings of equity related instruments, private placements and underwriting. This segment also covers facilities for equity share trading in local and foreign markets, share margin financing, futures broking products and services and custodian and nominee services.

This segment also offers stockbroking and investment banking products and services to the Group's regional customers in Singapore, Hong Kong, Indonesia, Thailand and Vietnam.

#### (ii) Group Treasury and Global Markets

Group Treasury and Global Markets operations are involved in proprietary and non-proprietary trading in fixed income securities and foreign exchange, derivatives trading and structuring, managing customer-based foreign exchange and money market transactions, funding and investments in ringgit and foreign currencies for the Group, as well as funding center.

#### (d) Group International Business

Group International Business primarily focuses on providing commercial banking related products and services tailored to the specific needs of the customers in foreign countries in which the Group has operations. The Group currently has foreign presences in Singapore, Thailand, Brunei, Cambodia and Lao.

#### (e) Support Center and Others

Support Center and Others comprise results from other business segments in the Group (general insurance business, nominee services, property investment and rental of premises and other related financial services). The results of these other businesses are not material to the Group and therefore do not render a separate disclosure and are reported in aggregate in the financial statements.

The business segment results are prepared based on the Group's internal management reporting, which reflects the organisation's management reporting structure. Internal allocation of costs, for example, back office support, centralised cost, funding center and the application of transfer pricing, where appropriate, has been used in preparing the segmental reporting.

Foreign exchange income that was generated from the customers of Group Business Banking ('GBB') and Group Corporate Banking ('GCB') is now allocated fully to Group Treasury and Global Markets. The comparatives which were previously partially accounted for under GBB and GCB have now been restated accordingly.

During the financial year, no one group of related customers accounted for more than 10% of the Group's revenue.

#### 53 SEGMENT REPORTING (CONTINUED)

#### (a) Business segment analysis

			← GV	VB →				
				Group				
	Group	Group	6	Treasury	Group	Support	Inter-	
	Retail Banking	Business Banking	Group CBIB	and Global Markets	International Business	Center and Others	Segment Elimination	Total
2019	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
External revenue	2,680,136	1,126,376	1,311,207	1,477,143	579,952	(74,044)	-	7,100,770
Inter-segment revenue	20,940	-	70,455	(76,634)	6,114	38,456	(59,331)	-
Segment revenue	2,701,076	1,126,376	1,381,662	1,400,509	586,066	(35,588)	(59,331)	7,100,770
Other operating expenses	(1,376,480)	(645,067)	(745,756)	(162,726)	(449,584)	(151,477)	59,331	(3,471,759)
Including:								
Depreciation of property,								
plant and equipment	(59,937)	(20,064)	(23,163)	(3,216)	(19,180)	(2,871)	-	(128,431)
Depreciation of right of use assets	(19,517)	(13,885)	(23,389)	(326)	(17,482)	(1,211)	-	(75,810)
Amortisation of intangible								
assets	(49,463)	(30,396)	(20,319)	(3,779)	(13,242)	(4,058)	-	(121,257)
Allowance for credit losses		(a <b></b> )	((( 000)					
on financial assets	(267,973)	(3,577)	(61,028)	17,684	34,709	1,648	-	(278,537)
Segment profit/(loss)	1,056,623	477,732	574,878	1,255,467	171,191	(185,417)	-	3,350,474
Share of results of joint ventures								(30)
Profit before taxation and zakat							-	3,350,444
Taxation and zakat								(862,635)
Net profit for the financial							-	
year								2,487,809

for the financial year ended 31 December 2019 (continued)

### 53 SEGMENT REPORTING (CONTINUED)

Financial Report 2019

(a) Business segment analysis (continued)

	← GWB →						
2019	Group Retail Banking RM'000	Group Business Banking RM'000	Group CBIB RM'000	Group Treasury and Global Markets RM'000	Group International Business RM'000	Support Center and Others RM'000	Total RM'000
Segment assets	91,298,174	25,945,544	50,791,190	56,309,901	28,517,801	3,179,893	256,042,503
Investments in associates and joint ventures							9,512
Tax recoverable							467,103
Deferred tax assets							22,989
Unallocated assets							1,050,389
Total assets							257,592,496
Segment liabilities	58,197,219	28,844,637	54,527,434	58,994,460	22,115,796	1,442,592	224,122,138
Provision for taxation and zakat							60,172
Deferred tax liabilities							169,763
Borrowings							1,182,527
Senior debt securities							3,296,763
Subordinated obligations							2,724,224
Unallocated liabilities							226,100
Total liabilities							231,781,687
Other segment items:							
Capital expenditure	144,663	79,150	68,730	11,855	31,950	8,521	344,869

### 53 SEGMENT REPORTING (CONTINUED)

(a) Business segment analysis (continued)

		-	← GV	VB →				
	6			Group			•	
2018	Group Retail Banking RM'000	Group Business Banking RM'000	Group CBIB RM'000	Treasury and Global Markets RM'000	Group International Business RM'000	Support Center and Others RM'000	Inter- Segment Elimination RM'000	Total RM'000
External revenue	2,545,506	1,066,020	1,424,481	1,387,656	536,002	(154,052)	-	6,805,613
Inter-segment revenue	18,556	-	34,019	(10,289)	6,419	8,878	(57,583)	-
Segment revenue	2,564,062	1,066,020	1,458,500	1,377,367	542,421	(145,174)	(57,583)	6,805,613
Other operating expenses Including:	(1,317,364)	(597,736)	(788,293)	(152,262)	(416,318)	(143,265)	57,583	(3,357,655)
Depreciation of property, plant and equipment	(58,368)	(17,534)	(21,698)	(2,615)	(16,610)	(2,896)	-	(119,721)
Amortisation of intangible assets	(41,674)	(23,631)	(17,610)	(4,563)	(10,135)	(3,101)	-	(100,714)
Allowance for credit losses on financial assets	(212,851)	(88,678)	(94,460)	(8,364)	88,691	9,660	-	(306,002)
Impairment losses made on other non-financial assets	-	-	(23,000)	-	-	-	-	(23,000)
Segment profit/(loss)	1,033,847	379,606	552,747	1,216,741	214,794	(278,779)	-	3,118,956
Share of results of joint ventures								99
Profit before taxation and zakat							-	3,119,055
Taxation and zakat								(810,143)
Net profit for the financial year							-	2,308,912

for the financial year ended 31 December 2019 (continued)

#### 53 SEGMENT REPORTING (CONTINUED)

Financial Report 2019

(a) Business segment analysis (continued)

		< GWB>								
2018	Group Retail Banking RM'000	Group Business Banking RM'000	Group CBIB RM'000	Group Treasury and Global Markets RM'000	Group International Business RM'000	Support Center and Others RM'000	Total RM'000			
Segment assets	86,009,991	25,354,862	52,315,389	50,642,438	25,049,775	2,409,184	241,781,639			
Investments in associates and joint ventures							25,352			
Tax recoverable							389,172			
Deferred tax assets							79,191			
Unallocated assets							890,325			
Total assets							243,165,679			
Segment liabilities	52,770,950	25,901,243	53,835,540	56,427,360	20,089,033	1,313,292	210,337,418			
Provision for taxation and zakat							24,578			
Deferred tax liabilities							2,308			
Borrowings							1,182,885			
Senior debt securities							3,323,664			
Hybrid Tier-1 Capital Securities							603,221			
Subordinated obligations							3,748,655			
Unallocated liabilities							547,002			
Total liabilities							219,769,731			
Other segment items:										
Capital expenditure	134,423	89,754	41,325	12,154	34,301	8,823	320,780			

### b) Geographical segment analysis:

2019	Revenue RM'000	Segment assets RM'000	Capital expenditure RM'000
Malaysia	6,302,565	227,257,020	271,172
Outside Malaysia	798,205	30,335,476	73,697
	7,100,770	257,592,496	344,869
2018			
Malaysia	6,056,491	216,435,433	277,987
Outside Malaysia	749,122	26,730,246	42,793
	6,805,613	243,165,679	320,780

#### 54 CAPITAL ADEQUACY RATIO

BNM Guidelines on capital adequacy requires the Group, the Bank and the banking subsidiaries to maintain an adequate level of capital to withstand any losses which may result from credit and other risks associated with financing operations. The capital adequacy ratio is computed based on the eligible capital in relation to the total risk-weighted assets as determined by BNM.

RHB Bank Cambodia, a wholly owned subsidiary of the Bank is subject to National Bank of Cambodia's capital adequacy requirements.

(a) The capital adequacy ratios of the Group and the Bank are as follows:

	Group		Bank <sup>@</sup>	
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Common Equity Tier I ('CET I')/Tier I Capital				
Share capital	6,994,103	6,994,103	6,994,103	6,994,103
Retained profits	15,614,585	14,791,837	12,606,320	12,116,174
Other reserves	727,132	722,541	490,905	499,913
FVOCI reserves	1,283,816	319,844	1,123,748	299,322
	24,619,636	22,828,325	21,215,076	19,909,512
Less:				
Goodwill	(2,638,198)	(2,633,383)	(1,651,542)	(1,651,542)
Intangible assets (include associated deferred tax liabilities)	(535,880)	(563,693)	(478,305)	(504,752)
Deferred tax assets	(175,214)	(100,192)	(141,690)	(55,305)
55% of cumulative gains arising from change in value of FVOCI instruments	(706,099)	(175,914)	(618,061)	(164,627)
Investments in subsidiaries	(102,425)	(102,427)	(4,713,568)	(4,711,343)
Investments in associates and joint ventures	(9,512)	(25,352)	-	-
Other deductions#	(16,144)	(39,524)	(14,189)	(34,675)
Total CET I Capital	20,436,164	19,187,840	13,597,721	12,787,268
Hybrid Tier-1 Capital Securities*	-	240,000	-	240,000
Qualifying non-controlling interests recognised as Tier I Capital	220	10,606	-	-
Total Tier I Capital	20,436,384	19,438,446	13,597,721	13,027,268
Tier II Capital				
Subordinated obligations subject to gradual phase out treatment**	300.000	300.000	300.000	300.000
Subordinated obligations meeting all relevant criteria	1,249,527	2,249,272	1,249,527	2,249,272
Qualifying capital instruments of a subsidiary issued to third	1,2-17,327	2,217,272	1,2-17,527	2,217,272
parties <sup>+</sup>	490,764	501,504	-	-
Surplus eligible provisions over expected losses	478,626	473,875	363,909	379,954
General provisions^	293,276	192,590	183,354	144,014
Investment in capital instrument of financial and insurance/ takaful entities	-	-	(134,187)	-
Total Tier II Capital	2,812,193	3,717,241	1,962,603	3,073,240
Total Capital	23,248,577	23,155,687	15,560,324	16,100,508

for the financial year ended 31 December 2019 (continued)

#### 54 CAPITAL ADEQUACY RATIO (CONTINUED)

Financial Report 2019

(a) The capital adequacy ratios of the Group and the Bank are as follows (continued):

	Gro	Group		Bank <sup>@</sup>	
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Capital ratios					
Before proposed dividends:					
CET I Capital Ratio	16.883%	15.920%	15.145%	13.818%	
Tier I Capital Ratio	16.884%	16.128%	15.145%	14.077%	
Total Capital Ratio	19.207%	19.213%	17.331%	17.398%	
After proposed dividends:					
CET I Capital Ratio	16.271%	15.488%	14.319%	13.254%	
Tier I Capital Ratio	16.271%	15.696%	14.319%	13.514%	
Total Capital Ratio	18.594%	18.780%	16.505%	16.835%	

<sup>®</sup> The capital adequacy ratios of the Bank consist of capital base and risk-weighted assets derived from the Bank and its whollyowned offshore banking subsidiary, RHB Bank (L) Ltd.

- <sup>#</sup> Pursuant to Basel II Market Risk para 5.19 & 5.20 Valuation Adjustments, the Capital Adequacy Framework (Basel II RWA) calculation shall account for the ageing, liquidity and holding back adjustments on its trading portfolio.
- \* Hybrid Tier-1 Capital Securities that are recognised as Tier I capital instruments are subject to gradual phase out treatment effective from 1 January 2013 as prescribed under paragraph 37.7 of the BNM's Guideline on Capital Adequacy Framework (Capital Components).
- \*\* Subordinated obligations that are recognised as Tier II capital instruments are subject to gradual phase out treatment effective from 1 January 2013 as prescribed under paragraph 37.7 of the BNM's Guideline on Capital Adequacy Framework (Capital Components).
- Qualifying subordinated sukuk that are recognised as Tier II capital instruments held by third parties as prescribed under paragraph 17.6 of the BNM's Guideline on Capital Adequacy Framework (Capital Components) which are issued by a fully consolidated subsidiary of the Bank.
- ^ Pursuant to BNM's policy document on Financial Reporting and Financial Reporting for Islamic Banking Institutions, general provision refers to loss allowance measured at an amount equal to 12-month and lifetime expected credit losses as defined under MFRS 9 'Financial Instruments' and regulatory reserves, to the extent they are ascribed to non-credit impaired exposures, determined under standardised approach for credit risk.

Includes the qualifying regulatory reserves of the Group and the Bank of RM202,449,000 (2018: RM61,723,000) and RM101,096,000 (2018: RM27,796,000) respectively.

### 54 CAPITAL ADEQUACY RATIO (CONTINUED)

(b) The capital adequacy ratios of RHB Islamic Bank and RHB Investment Bank are as follows:

	RHB Isla	mic Bank	<b>RHB</b> Invest	<b>RHB Investment Bank</b>	
	2019	2018	2019	2018	
	RM'000	RM'000	RM'000	RM'000	
CET I/Tier I Capital					
Share capital	1,673,424	1,673,424	1,487,773	1,487,773	
Retained profits	2,530,491	2,013,893	567,193	558,690	
FVOCI reserves	117,635	(3,499)	39,360	20,853	
	4,321,550	3,683,818	2,094,326	2,067,316	
Less:					
Goodwill	-	-	(372,395)	(372,395)	
Investments in subsidiaries, associates and joint ventures	-	-	(1,098,725)	(1,203,286)	
Intangible assets (include associated deferred tax					
liabilities)	(3,295)	(4,271)	(25,905)	(27,055)	
Deferred tax assets	(12,068)	(23,499)	(10,106)	(5,832)	
55% of cumulative gains arising from change in value of					
FVOCI instruments	(64,699)	-	(21,648)	(11,469)	
Other deductions <sup>#</sup>	(1,955)	(4,849)	-	-	
Total CET I Capital/Total Tier I Capital	4,239,533	3,651,199	565,547	447,279	
Tier II Capital					
Subordinated sukuk	750,000	750,000	-	-	
Subordinated obligations meeting all relevant criteria	-	-	400,000	400,000	
Surplus eligible provisions over expected losses	114,957	94,333	-	-	
General provisions <sup>^</sup>	53,940	54,330	9,932	7,657	
	918,897	898,663	409,932	407,657	
Total Capital	5,158,430	4,549,862	975,479	854,936	
Capital ratios					
Before proposed dividends:					
CET I Capital Ratio	13.922%	13.222%	33.144%	21.323%	
Tier I Capital Ratio	13.922%	13.222%	33.144%	21.323%	
Total Capital Ratio	16.939%	16.476%	57.169%	40.757%	
After proposed dividends:					
CET I Capital Ratio	13.627%	13.222%	24.764%	21.323%	
Tier I Capital Ratio	13.627%	13.222%	24.764%	21.323%	
Total Capital Ratio	16.644%	16.476%	48.788%	40.757%	

- exposures, determined under standardised approach for credit risk.

Includes the qualifying regulatory reserves for non-impaired loans of RHB Islamic Bank and RHB Investment Bank of RM44,447,000 (2018: RM42,756,000) and RM9,917,000 (2018: RM7,501,000) respectively.

<sup>#</sup> Pursuant to Basel II Market Risk para 5.19 & 5.20 - Valuation Adjustments, the Capital Adequacy Framework (Basel II - RWA) calculation shall account for the ageing, liquidity and holding back adjustments on its trading portfolio.

^ Pursuant to BNM's policy document on Financial Reporting and Financial Reporting for Islamic Banking Institutions, general provision refers to loss allowance measured at an amount equal to 12-month and lifetime expected credit losses as defined under MFRS 9 'Financial Instruments' and regulatory reserves, to the extent they are ascribed to non-credit impaired

for the financial year ended 31 December 2019 (continued)

#### 54 CAPITAL ADEQUACY RATIO (CONTINUED)

Financial Report 2019

(c) The breakdown of risk-weighted assets in the various categories of risk-weights are as follows:

2019	Group RM'000	Bank <sup>@</sup> RM'000	RHB Islamic Bank RM'000	RHB Investment Bank RM'000
Credit risk	105,139,766	77,851,675	23,474,740	794,533
Market risk	3,844,722	3,394,037	293,518	127,778
Operational risk	12,058,426	8,535,951	1,937,774	784,006
Additional risk-weighted assets due to capital floor	-	-	4,746,219	-
Total risk-weighted assets	121,042,914	89,781,663	30,452,251	1,706,317
2018				
Credit risk	104,908,738	81,202,389	20,068,530	612,585
Market risk	3,852,444	2,945,831	268,130	678,014
Operational risk	11,762,542	8,394,333	1,679,551	807,022
Additional risk-weighted assets due to capital floor	-	-	5,599,323	-
Total risk-weighted assets	120,523,724	92,542,553	27,615,534	2,097,621

<sup>®</sup> The capital adequacy ratios of the Bank consist of capital base and risk-weighted assets derived from the Bank and its whollyowned offshore banking subsidiary, RHB Bank (L) Ltd.

The total risk-weighted assets of the Group and Bank are computed based on BNM's Guideline on Risk Weighted Capital Adequacy Framework: Internal Ratings Based Approach for Credit Risk and Standardised Approach for Market Risk and Basic Indicator Approach for Operational Risk (Basel II).

The total risk-weighted assets of RHB Islamic Bank are computed based on BNM's Capital Adequacy Framework for Islamic Banks ('CAFIB'): Internal Ratings Based Approach for Credit and Standardised Approach for Market Risk and Basic Indicator Approach for Operational Risk (Basel II).

The total risk-weighted assets of RHB Investment Bank are computed based on BNM's Guideline on Risk Weighted Capital Adequacy Framework: Standardised Approach for Credit and Market Risk and Basic Indicator Approach for Operational Risk (Basel II).

#### (d) The capital adequacy ratios of RHB Bank Cambodia are as follows:

	2019	2018
Before proposed dividends:		
Solvency ratio	15.477%	19.438%
After proposed dividends:		
Solvency ratio	15.477%	19.438%

The Solvency Ratio of RHB Bank Cambodia is the nearest equivalent regulatory compliance ratio in Cambodia computed in accordance with Prakas B7-00-46, B7-04-206 and B7-07-135 issued by the National Bank of Cambodia. This ratio is derived as RHB Bank Cambodia's net worth divided by its risk-weighted assets and off-balance sheet items. The minimum regulatory solvency ratio requirement in Cambodia is 15%.

#### 55 FINANCIAL RISK MANAGEMENT

#### (a) Financial Risk Management Objectives and Policies

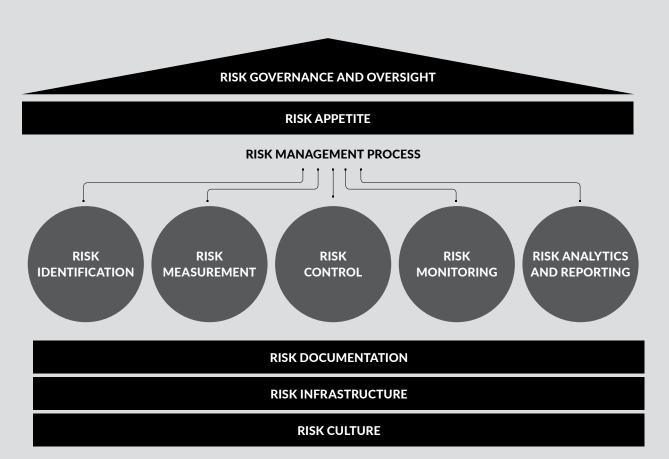
Risk is inherent in the Group's activities and is managed through a process of on-going identification, measurement and monitoring, subject to limits and other controls. Besides credit risk, the Group is exposed to a range of other risk types such as market, liquidity, operational, legal, Shariah, strategic and cross-border, as well as other forms of risk inherent to its strategy, product range and geographical coverage.

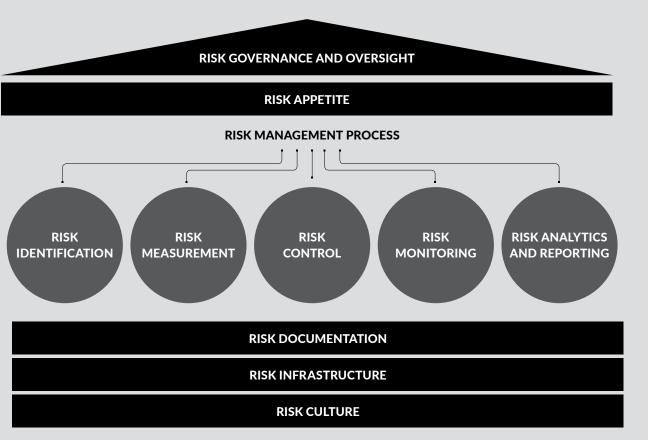
Effective risk management is fundamental to being able to drive sustainable growth and shareholders' value, while maintaining competitive advantage, and is thus a central part of the proactive risk management of the Group's operating environment.

The Group Risk Management Framework governs the management of risks in the Group, as follows:

- in the organisation.
- optimise risk adjusted returns.

The Group Risk Management Framework is represented in the following diagram:





1. It provides a holistic overview of the risk and control environment of the Group, with risk management aimed towards loss minimisation and protection against losses which may occur through, principally, the failure of effective checks and controls

2. It sets out the strategic progression of risk management towards becoming a value creation enterprise. This is realised through building up capabilities and infrastructure in risk management sophistication, and enhanced risk quantification to

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (a) Financial Risk Management Objectives and Policies (continued)

The Risk Management Framework contains five fundamental principles that drive the philosophy of risk management in the Group. They are:

1. Risk governance from the Boards of Directors of various operating entities within the Group

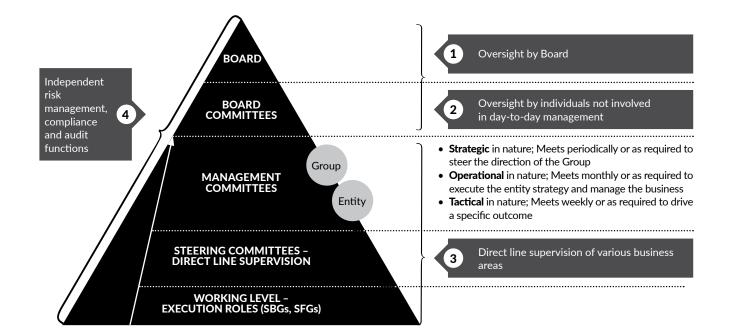
The ultimate responsibility of the Boards of Directors in the Group is to ensure that an effective risk management strategy is in place and uniformly understood across the Group. The Group has a structured framework to support the Board's oversight responsibilities.

#### **Risk Governance and Organisation**

The Board Risk Committee ('BRC') is the principal Board committee that provides oversight over risk management for the Group to ensure that the Group's risk management process is in place and functional. The BRC assists the Board to review the Group's overall risk management philosophy, framework, policies and models. The Islamic Risk Management Committee and the Investment Bank Board Risk Committee assist the respective Boards of Directors of RHB Islamic Bank and RHB Investment Bank on risk issues relevant and unique to its business.

The responsibility for the supervision of the day-to-day management of enterprise risk and capital matters is delegated to the Group Capital and Risk Committee ('GCRC') comprising senior management of the Group and which reports to the relevant board committees and the Group Management Committee ('GMC'). The Investment Bank Risk Management Committee ('IBRMC') is responsible for oversight of risk management matters relating to RHB Investment Bank Group's business whilst the Group Asset and Liability Committee ('Group ALCO') oversees market risk, liquidity risk and balance sheet management.

An overview of this governance framework at Group level is as below:



#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (a) Financial Risk Management Objectives and Policies (continued)

Group. They are (continued):

#### **Risk Culture**

2. Clear understanding of risk management ownership

Proactive risk ownership is important for effective management of risk. This promotes a risk awareness culture throughout the Group. The Group adopts the principle that 'Risk and Compliance is Everyone's Responsibility'.

The Strategic Business Groups ('SBGs') and Strategic Functional Groups ('SFGs') of the respective operating entities in the Group are collectively responsible for identifying, managing and reporting risks. The business units manage certain defined risks supported by the services provided by the functional units, including the risk management function. The approach is based on the 'three lines of defence' model as depicted below:

#### FIRST LINE

#### **Business/Functional Level**

#### SECOND LINE

Group Risk and Credit Manage Group Compliance

## THIRD LINE

**Group Internal Audit** 

#### **Risk Environment and Infrastructure**

Institutionalisation of a risk-focused organisation 3.

In addition to risk ownership, a risk-focused culture is promoted throughout the Group through strengthening of the central risk management functions and continuous reinforcement of a risk and control environment within the Group.

Group Risk and Credit Management, headed by the Group Chief Risk Officer is independent of the business function to ensure that the necessary balance in risk/return decisions is not compromised by short term pressures to generate revenues.

The business and functional heads are accountable for risk management in their businesses and functions, and for overseas operations where they have governance responsibilities. The business and functional units have clear segregation of duties to ensure that business processes are functioning effectively. There is accountability delegated to the appropriate authority to enable them to execute their respective authorities in meeting the business strategies without compromising the risk management process.

The Risk Management Framework contains five fundamental principles that drive the philosophy of risk management in the

		_
	<ul> <li>Responsible for managing day-to-day operational risks and compliance issues</li> <li>Business Risk and Compliance Officer is to assist business/functional unit in day-to-day risks and compliance matters</li> </ul>	
ement &	<ul> <li>Responsible for oversight, establishing governance and providing support to business/functional unit on risk and compliance matters</li> </ul>	
	• Provide independent assurance to the Board that risk and compliance management functions effectively as designed	

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (a) Financial Risk Management Objectives and Policies (continued)

The Risk Management Framework contains five fundamental principles that drive the philosophy of risk management in the Group. They are (continued):

3. Institutionalisation of a risk-focused organisation (continued)

The primary responsibility for managing risks, therefore, rests with the business managers who are best equipped to ensure that risk management and control are continuously focused on the way business is conducted. Business activities and processes are continuously reviewed for areas of significant risks and for implementation of appropriate control procedures to ensure they operate within established corporate policies and limits.

The risk management process within the Group seeks to identify, measure, monitor and control risk so that risk exposures are adequately managed and the expected returns adequately compensate the risks.

- Identification: The identification and analysis of the existing and potential risks is a continuing process, in order to • facilitate and ensure that the risks can be managed and controlled within the risk appetite of the Group and specific entity, where necessary.
- Measurement: Risks are measured, assessed and aggregated using comprehensive qualitative and quantitative risk measurement methodologies, and the process also serves as an important tool as it provides an assessment of capital adequacy and solvency.
- Controlling and Monitoring: Controls, triggers and limits are used to manage risk exposures and to facilitate early identification of potential problem on a timely basis.
- Analytics and Reporting: Risk analysis and reports prepared at the respective entities and consolidated level as well as business level are regularly escalated to the senior management and relevant Boards of the Group's entities to ensure that the risks identified remain within the established appetite and to support an informed decision-making process.

The Group recognises that effective implementation of the risk management system and process must be supported by a robust set of documentation and infrastructure. Towards this end, the Group has established frameworks, policies and other relevant control documents to ensure clearly defined practices and processes are effected consistently across the Group.

In terms of risk infrastructure, the Group has organised its resources and talents into dedicated risk management functions, and invested into the technology, including data management to support the Group's risk management activities.

#### **Risk Appetite**

4. Alignment of risk management to business strategies

The Group Risk Management Framework serves to align the Group's business strategy with its risk strategy, and vice-versa. This is articulated through the risk appetite setting and the Group's annual business and financial budgetary plan, which is facilitated by the integration of risk measures in capital management.

Risk appetite describes the types and level of risks the Group is prepared to accept in delivering its business strategies. It is a key component of risk management and is set by the Board, and reported through various metrics that enable the Group to manage capital resources and shareholders' expectations.

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (a) Financial Risk Management Objectives and Policies (continued)

Group. They are (continued):

5. Optimisation of risk-adjusted return

One of the objectives of capital management is to reflect a risk-adjusted return assumed by the businesses throughout the Group. By linking risk to capital, the risk-adjusted return measure contributes to the creation of shareholder value by facilitating the allocation of capital to the businesses.

The medium to long-term strategy and principle of risk management of the Group is to intensify the integration of capital management within the Group. The Group is progressively implementing a risk-adjusted return based framework for allocation of capital to business units and for performance measurement and management.

#### **Major Areas of Risk**

As a banking institution with key activities covering retail, business banking, corporate banking and advisory services, treasury products and services, and securities and futures related business, the Group is subject to business risks which are inherent in the financial services industry. Generally, these business risks can be broadly classified as follows:

- (i)
- to manage unplanned decreases or changes in funding sources.

To mitigate the various business risks of the Group and the Bank, the following has been put in place:

#### Market Risk

- adverse effects arising from market volatility.
- overall market risk management.

The Risk Management Framework contains five fundamental principles that drive the philosophy of risk management in the

Market risk - the risk of losses arising from adverse movements in market drivers, such as interest/profit rates, credit spreads, equity prices, currency exchange rates and commodity prices. Under this definition, market risk will constitute: • the interest/profit rate and equity risks pertaining to financial instruments in the trading book; and foreign exchange risk and commodities risk in the trading and banking books.

(ii) Liquidity risk - the risk of the Group and the Bank being unable to maintain sufficient liquidity to meet its financial commitments and obligations when they fall due and transact at a reasonable cost. Liquidity risk also arises from the inability

(iii) Credit risk - the risk of loss arising from customers' or counterparties' failure to fulfil their financial and contractual obligations in accordance to the agreed terms. It stems primarily from the Group's and the Bank's lending/financing, trade finance and its funding, underwritings, investment and trading activities from both on and off-balance sheet transactions.

(iv) Operational risk - the risk of loss resulting from inadequate or failed internal processes, people, systems and/or external events, which also includes IT, legal and Shariah non-compliance risk but excludes strategic and reputational risk.

• A framework of risk policies, measurement methodologies and limits, as approved by the Board, which controls the Group's and the Bank's financial market activities as well as to identify potential risk areas early in order to mitigate against any

The senior management committees; namely Group Asset and Liability Committee ('Group ALCO'), the GCRC and IBRMC performs a critical role in the oversight of the management of market risk and supports the board risk committees in the

The Group Risk Management function forms a centralised function to support senior management to operationalise the processes and methods, to ensure adequate risk control and oversight are in place.

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

(a) Financial Risk Management Objectives and Policies (continued)

Major Areas of Risk (continued)

#### Market Risk (continued)

- The Group and the Bank apply risk monitoring and assessment tools to measure trading book positions and market risk factors. Statistical and non-statistical risk assessment tools applied include Value-at-Risk ('VaR'), sensitivity analysis and stress testing.
- Market risk is primarily monitored and controlled via a structure of limits and triggers i.e. cut loss, VaR, trading and notional limit set in accordance with the size of positions and risk tolerance appetites.
- Periodic stress testing are applied to ascertain market risk under abnormal market conditions.

#### **Liquidity Risk**

- The Group ALCO plays a fundamental role in the asset and liability management of the Group and the Bank, and establishes strategies to assist in controlling and reducing any potential exposures to liquidity risk.
- The liquidity risk management process involves establishing liquidity risk management policies and limits, regular monitoring • against liquidity risk limits, regular stress testing, and establishing contingency funding plans. These processes are subject to regular reviews to ensure that they remain relevant in the context of prevailing market conditions.
- Limits on the minimum portion of maturing funds available to meet obligations and the minimum level of interbank and other ٠ borrowing facilities are set to ensure adequate cover for withdrawals arising from unexpected levels of demand.
- Defined liquidity management ratios are maintained and monitored.
- The Group and the Bank have established a Liquidity Incident Management Procedure to manage any potential adverse liquidity incidences, and which can be implemented on a timely basis so that appropriate actions can be taken to mitigate against any unexpected market developments.

#### **Credit Risk**

- The Group and the Bank abide to the Board approved credit policy which supports the development of a strong credit • culture and with the objective of maintaining a well-diversified portfolio that addresses credit risk, and mitigates concern for unexpected losses.
- Industry best practices are incorporated into this policy.
- Group Credit Committee ('GCC') is responsible for ensuring adherence to the Board approved credit risk appetite as well as the effectiveness of credit risk management. GCC is the senior management committee empowered to approve or reject all financial investments, counterparty credit and lending/financing up to the defined threshold limits.
- Group Investment Underwriting Committee ('GIUC') deliberates, approves and rejects stockbroking/equities/futures business related proposals such as equity underwriting, equity derivatives and structured products, and share margin financing.
- GCC and GIUC submit to the Board Credit Committee ('BCC') for affirmation or veto if the financing facilities exceed a pre-• defined threshold.

- 55 FINANCIAL RISK MANAGEMENT (CONTINUED)
  - (a) Financial Risk Management Objectives and Policies (continued)

#### Major Areas of Risk (continued)

#### Credit Risk (continued)

- approval.
- process, and regulatory capital calculations.
- management.
- events
- •

#### **Operational Risk**

- Loss Management and Scenario Analysis.
- of the Basel II Framework in the future.
- ensure efficacy, reliability and functionality.
- •
- and action plans.

• The Group and the Bank also ensure that internal processes and credit underwriting standards are adhered to before credit proposals are approved. All credit proposals are first evaluated by the originating business units before being evaluated prior to submission to the relevant committees for approval. With the exception of credit applications for consumer and approved products under program lending/financing which can be approved by business units' supervisors, all other credit facilities are subject to independent assessment by a team of dedicated and experienced credit evaluators in Head Office. For proper checks and controls, joint approval is required for all discretionary lending between business and independent credit underwriters. Loans/financing which are beyond the delegated lending authority limits will be escalated to the relevant committees for

Internal credit rating models are an integral part of the Group's and the Bank's credit risk management, decision-making

Clients' accounts are reviewed at regular intervals and weakening credits are transferred to Loan Recovery for more effective

Counterparty, industry and product exposure limits/directions are set and risk reward relationships are mapped with the aim of maintaining a diverse credit profile and track the changing risk concentrations in response to market changes and external

The Bank applies the Internal Ratings-Based ('IRB') approach for credit risk, whereby more advanced Basel II approaches and key program components are implemented, which includes (i) enhancing the returns of the Bank using established credit risk framework and methodologies, (ii) implementing and using empirical credit scoring models for consumer financing and credit rating models for business loans/financing, and (iii) designing and implementing modelling of expected and unexpected losses.

• The Group Operational Risk Management function is responsible for the development of group-wide operational risk policies, framework and methodologies, and providing guidance and information to the business units on operational risk areas. The respective business units are primarily responsible for managing operational risk on a day-to-day basis. Some of the operational risk tools used include Risk and Control Self-Assessment, Key Risk Indicators, Key Control Testing, Incident and

The Group's and the Bank's operational risk management system has integrated applications to support the operational risk management process. This system facilitates the Group's and the Bank's capabilities for the Advanced Measurement Approach

The Group and the Bank have Business Continuity Management ('BCM') programme for the major critical business operations and activities at the Head Office, data centre, and branches' locations. The BCM programme is subject to regular testing to

There is continuous refinement of existing policies, procedures and internal control measures; and regular internal review, compliance monitoring, and audits are performed to prevent and/or minimise unexpected losses.

Regular operational risk reporting is made to senior management, relevant committees and board to facilitate the identification of adverse operational lapses, taking of prompt corrective actions, and ensuring appropriate risk mitigation decision making

for the financial year ended 31 December 2019 (continued)

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

(b) Financial Instruments by Category

Group 2019	At amortised cost RM'000	At fair value through profit and loss RM'000	At fair value through other comprehensive income RM'000	Total RM'000
ASSETS				
Cash and short term funds	11,627,992	-	-	11,627,992
Deposits and placements with banks and other financial institutions	1,095,567	-	-	1,095,567
Financial assets at FVTPL	-	4,623,447	-	4,623,447
Financial assets at FVOCI	-	-	39,805,304	39,805,304
- Debt instruments	-	-	39,109,505	39,109,505
- Equity instruments	-	-	695,799	695,799
Financial investments at amortised cost	14,249,409	-	-	14,249,409
Loans, advances and financing	173,236,672	-	-	173,236,672
Clients' and brokers' balances	893,448	-	-	893,448
Other financial assets	1,158,266	-	-	1,158,266
Derivative assets	-	855,256	-	855,256
	202,261,354	5,478,703	39,805,304	247,545,361
LIABILITIES				
Deposits from customers	190,555,225	-	-	190,555,225
Deposits and placements of banks and other financial institutions	21,539,329	-	-	21,539,329
Obligations on securities sold under repurchase agreements	2,048,516	-	-	2,048,516
Bills and acceptances payables	254,945	-	-	254,945
Clients' and brokers' balances	824,166	-	-	824,166
Other financial liabilities	2,844,118	-	-	2,844,118
Derivative liabilities	-	1,160,927	-	1,160,927
Recourse obligation on loans sold to Cagamas	3,535,996	-	-	3,535,996
Lease liabilities	111,769	-	-	111,769
Borrowings	1,182,527	-	-	1,182,527
Senior debt securities	3,296,763	-	-	3,296,763
Subordinated obligations	2,724,224	-	-	2,724,224
	228,917,578	1,160,927	-	230,078,505

- 55 FINANCIAL RISK MANAGEMENT (CONTINUED)
  - (b) Financial Instruments by Category (continued)

Group 2018	At amortised cost RM'000	At fair value through profit and loss RM'000	At fair value through other comprehensive income RM'000	Total RM'000
ASSETS				
Cash and short term funds	12,553,188	-	-	12,553,188
Deposits and placements with banks and other financial institutions	898,120	-	-	898,120
Financial assets at FVTPL	-	3,800,649	-	3,800,649
Financial assets at FVOCI	-	-	32,577,833	32,577,833
- Debt instruments	-	-	31,900,621	31,900,621
- Equity instruments	-	-	677,212	677,212
Financial investments at amortised cost	14,090,275	-	-	14,090,275
Loans, advances and financing	165,629,774	-	-	165,629,774
Clients' and brokers' balances	943,056	-	-	943,056
Other financial assets	956,588	-	-	956,588
Derivative liabilities	-	1,131,057	-	1,131,057
	195,071,001	4,931,706	32,577,833	232,580,540
LIABILITIES				
Deposits from customers	178,856,330	-	-	178,856,330
Deposits and placements of banks and other financial institutions	18,290,894	-	-	18,290,894
Obligations on securities sold under repurchase agreements	2,194,324	-	-	2,194,324
Bills and acceptances payables	301,603	-	-	301,603
Clients' and brokers' balances	841,782	-	-	841,782
Other financial liabilities	2,583,306	-	-	2,583,306
Derivative liabilities	-	1,116,701	-	1,116,701
Recourse obligation on loans sold to Cagamas	5,266,116	-	-	5,266,116
Borrowings	1,182,885	-	-	1,182,885
Senior debt securities	3,323,664	-	-	3,323,664
Hybrid Tier-1 Capital Securities	603,221	-	-	603,221
Subordinated obligations	3,748,655	-	-	3,748,655
	217,192,780	1,116,701	-	218,309,481

Group 2018	At amortised cost RM'000	At fair value through profit and loss RM'000	At fair value through other comprehensive income RM'000	Total RM'000
ASSETS				
Cash and short term funds	12,553,188	-	-	12,553,188
Deposits and placements with banks and other financial institutions	898,120	-	-	898,120
Financial assets at FVTPL	-	3,800,649	-	3,800,649
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- Debt instruments	-	-	31,900,621	31,900,621
- Equity instruments	-	-	677,212	677,212
Financial investments at amortised cost	14,090,275	-	-	14,090,275
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Borrowings	1,182,885	-	-	1,182,885
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Subordinated obligations	3,748,655	-	-	3,748,655
	217,192,780	1,116,701	-	218,309,481

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## Notes to the Financial Statements

for the financial year ended 31 December 2019 (continued)

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

(b) Financial Instruments by Category (continued)

Bank	At amortised cost	and loss	At fair value through other comprehensive income	Total
2019	RM'000	RM'000	RM'000	RM'000
ASSETS				
Cash and short term funds	5,502,893	-	-	5,502,893
Deposits and placements with banks and other financial institutions	5,349,632	-	-	5,349,632
Investment account due from designated financial institutions	8,229,334	-	-	8,229,334
Financial assets at FVTPL	-	2,530,288	-	2,530,288
Financial assets at FVOCI	-	-	33,934,272	33,934,272
- Debt instruments	-	-	33,279,961	33,279,961
- Equity instruments	-	-	654,311	654,311
Financial investments at amortised cost	9,702,802	-	-	9,702,802
Loans, advances and financing	107,345,665	-	-	107,345,665
Other financial assets	751,508	-	-	751,508
Derivative assets	-	903,584	-	903,584
	136,881,834	3,433,872	33,934,272	174,249,978
LIABILITIES				
Deposits from customers	131,571,124	-	-	131,571,124
Deposits and placements of banks and other financial institutions	19,173,832	-	-	19,173,832
Obligations on securities sold under repurchase agreements	3,772,623	-	-	3,772,623
Bills and acceptances payables	205,528	-	-	205,528
Other financial liabilities	1,630,879	-	-	1,630,879
Derivative liabilities	-	1,155,074	-	1,155,074
Recourse obligation on loans sold to Cagamas	1,265,757	-	-	1,265,757
Lease liabilities	85,267	-	-	85,267
Borrowings	840,177	-	-	840,177
Senior debt securities	3,296,763	-	-	3,296,763
Subordinated obligations	1,565,396	-	-	1,565,396
	163,407,346	1,155,074	-	164,562,420

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) Financial Instruments by Category (continued)

Bank 2018	At amortised cost RM'000	At fair value through profit and loss RM'000	At fair value through other comprehensive income RM'000	Total RM'000
ASSETS				
Cash and short term funds	8,855,326	-	-	8,855,326
Deposits and placements with banks and other financial institutions	3,092,186	-	-	3,092,186
Investment account due from designated financial institutions	7,898,611	-	-	7,898,611
Financial assets at FVTPL	-	1,891,771	-	1,891,771
Financial assets at FVOCI	-	-	27,584,376	27,584,376
- Debt instruments	-	-	26,946,919	26,946,919
- Equity instruments	-	-	637,457	637,457
Financial investments at amortised cost	10,228,651	-	-	10,228,651
Loans, advances and financing	108,216,146	-	-	108,216,146
Other financial assets	602,692	-	-	602,692
Derivative assets	-	1,147,494	-	1,147,494
	138,893,612	3,039,265	27,584,376	169,517,253
LIABILITIES				
Deposits from customers	127,145,222	-	-	127,145,222
Deposits and placements of banks and other financial institutions	17,526,185	-	-	17,526,185
Obligations on securities sold under repurchase agreements	3,120,449	-	-	3,120,449
Bills and acceptances payables	247,552	-	-	247,552
Other financial liabilities	1,932,128	-	-	1,932,128
Derivative liabilities	-	1,120,287	-	1,120,287
Recourse obligation on loans sold to Cagamas	2,995,877	-	-	2,995,877
Borrowings	981,849	-	-	981,849
Senior debt securities	3,323,664	-	-	3,323,664
Hybrid Tier-1 Capital Securities	608,235	-	-	608,235
Subordinated obligations	2,589,066	-	-	2,589,066
	160,470,227	1,120,287	-	161,590,514

	At	At fair value through	At fair value through other	
Bank 2018	amortised cost RM'000	profit and loss RM'000	comprehensive income RM'000	Total RM'000
ASSETS				
Cash and short term funds	8,855,326	-	-	8,855,326
Deposits and placements with banks and other financial institutions	3,092,186	-	-	3,092,186
Investment account due from designated financial institutions	7,898,611	-	-	7,898,611
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- Debt instruments	-	-	26,946,919	26,946,919
- Equity instruments	-	-	637,457	637,457
Financial investments at amortised cost	10,228,651	-	-	10,228,651
Loans, advances and financing	108,216,146	-	-	108,216,146
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LIABILITIES				
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Subordinated obligations	2,589,066	-	-	2,589,066
	160,470,227	1,120,287	-	161,590,514

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (c) Market Risk

Market risk sensitivity assessment is based on the changes in key variables, such as interest/profit rates and foreign currency rates, while all other variables remain unchanged. The sensitivity factors used are assumptions based on parallel shifts in the key variables to project the impact on the assets and liabilities position of the Group and the Bank.

The scenarios used are based on the assumption that all key variables for all maturities move at the same time and by the same magnitude and do not incorporate actions that would be otherwise taken by the business units and risk management to mitigate the effect of this movement in key variables. The Group and the Bank seek to ensure that the interest/profit rate risk profile is managed to minimise losses and optimise net revenues.

#### Interest/Profit rate sensitivity analysis (i)

The interest/profit rate sensitivity results below shows the impact on profit after tax and equity of financial assets and financial liabilities bearing floating interest/profit rates and fixed rate financial assets and financial liabilities:

	Gro	oup	Bai	Bank		
Increase/(Decrease)	Impact on profit after tax RM'000	Impact on reserves RM'000	Impact on profit after tax RM'000	Impact on reserves RM'000		
2019						
+100 bps	117,681	(1,503,003)	20,804	(1,251,522)		
-100 bps	(98,371)	1,645,289	(3,346)	1,364,559		
2018						
+100 bps	120,789	(1,101,111)	79,444	(930,795)		
-100 bps	(109,937)	1,192,661	(70,218)	1,007,497		

The results above represent financial assets and liabilities that have been prepared on the following basis:

- (a) Impact on the profit after tax is the sum of valuation changes on fixed income instruments held in the trading portfolio and earnings movement for all short term interest/profit rate sensitive assets and liabilities (with maturity or re-pricing tenure of up to one year) that is not held in the trading portfolio. Earnings movement for the short term interest/ profit rate sensitive assets and liabilities uses a set of risk weights with its respective time band to simulate the 100 bps (2018: 100 bps) interest/profit rate change impact. For assets and liabilities with non-fixed maturity e.g. current and savings accounts, certain assumptions are made to reflect the actual sensitivity behaviour of these interest/profit bearing assets and liabilities.
- Impact on reserves represent the changes in fair values of fixed income instruments held in the FVOCI portfolio arising (b) from the shift in the interest/profit rate.

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (c) Market Risk (continued)

(ii) Foreign currency sensitivity analysis

The foreign currency sensitivity represents the effect of the appreciation or depreciation of the foreign currency rates (mainly consists of USD and SGD) on the consolidated currency position, while other variables remain constant.

Increase/(Decrease)	Group Impact on profit after tax RM'000	Bank Impact on profit after tax RM'000
2019		
+10%	40,136	34,131
-10%	(40,136)	(34,131)
2018		
+10%	53,963	28,829
-10%	(53,963)	(28,829)

Impact on the profit after tax is estimated on the assumption that foreign exchange move by the same amount and all other variables are held constant and are based on a constant reporting date position.

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (c) Market Risk (continued)

#### Interest/Profit rate risk

The table below summarises the Group and the Bank's exposure to interest/profit rate risk. The carrying amount of assets and liabilities (include non-financial instruments) are categorised by the earlier of contractual re-pricing or maturity dates:

	<		No	on-trading bo	ok ———		<b></b>		
Group 2019	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-3 years RM'000	Over 3 years RM'000	Non- interest sensitive RM'000	Trading book RM'000	Total RM'000
ASSETS									
Cash and short term funds	8,702,710	-	-	-	-	-	2,925,282	-	11,627,992
Deposits and placements with banks and other financial institutions		637,919	152,069	90,492	203,981	-	11,106	-	1,095,567
Financial assets at FVTPL	-	-	-	-	-	-	-	4,623,447	4,623,447
Financial assets at FVOCI	747,115	1,208,919	1,693,902	1,312,419	6,146,139	27,658,832	1,037,978	-	39,805,304
Financial investments at amortised cost	340,582	249,599	795,739	844,565	6,220,515	5,694,765	103,644	-	14,249,409
Loans, advances and financing	137,963,037	9,187,447	3,408,976	3,361,560	3,040,195	16,085,971	189,486	-	173,236,672
Clients' and brokers' balances	17,206	-	-	-	-	-	876,242	-	893,448
Reinsurance assets	-	-	-	-	-	-	510,176	-	510,176
Other assets	-	-	-	4	-	6,856	1,251,319	-	1,258,179
Derivative assets	-	-	-	-	-	1,402	-	853,854	855,256
Statutory deposits	-	-	-	-	-	-	4,549,296	-	4,549,296
Tax recoverable	-	-	-	-	-	-	467,103	-	467,103
Deferred tax assets	-	-	-	-	-	-	22,989	-	22,989
Investments in associates and joint ventures	-	-	-	-	-	-	9,512	-	9,512
Right of use assets	-	-	-	-	-	-	112,807	-	112,807
Property, plant and equipment	-	-	-	-	-	-	991,305	-	991,305
Goodwill	-	-	-	-	-	-	2,654,122	-	2,654,122
Intangible assets	-	-	-	-	-	-	629,912	-	629,912
TOTAL ASSETS	147,770,650	11,283,884	6,050,686	5,609,040	15,610,830	49,447,826	16,342,279	5,477,301	257,592,496

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (c) Market Risk (continued)

Interest/Profit rate risk (continued)

The table below summarises the Group and the Bank's exposure to interest/profit rate risk. The carrying amount of assets and liabilities (include non-financial instruments) are categorised by the earlier of contractual re-pricing or maturity dates (continued):

	<		N(	on-trading bo	ok ———				
Group 2019	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-3 years RM'000	Over 3 years RM'000	Non- interest sensitive RM'000	Trading book RM'000	Total RM'000
LIABILITIES									
Deposits from customers	56,478,372	31,908,413	24,548,744	41,683,837	3,922,162	590,613	31,423,084	-	190,555,225
Deposits and placements of banks and other financial institutions	6,327,015	7,942,115	6,685,996	61,243	155,867	270,595	96,498	-	21,539,329
Obligations on securities sold under repurchase agreements	1,120,721	718,219	-	-	-	203,547	6,029	-	2,048,516
Bills and acceptances payable	23,814	36,957	-	-	-	-	194,174	-	254,945
Clients' and brokers' balances	-	-	-	-	-	-	824,166	-	824,166
General insurance contract liabilities		-	-	-		-	1,106,886	-	1,106,886
Other liabilities	58,449	4,332	68,729	6,601	53,214	-	3,019,154	-	3,210,479
Derivative liabilities	-	-	-	-	-	4,352	-	1,156,575	1,160,927
Recourse obligation on loans sold to Cagamas		1,250,000	-	-	2,250,000	-	35,996	-	3,535,996
Provision for taxation and zakat	-	-	-	-	-	-	60,172	-	60,172
Deferred tax liabilities	-	-	-	-	-	-	169,763	-	169,763
Lease liabilities	-	-	-	-	-	-	111,769	-	111,769
Borrowings	215,785	61,917	64,283	633,579	204,501	-	2,462	-	1,182,527
Senior debt securities	-	-	-	-	2,043,152	1,224,944	28,667	-	3,296,763
Subordinated obligations	-	-	999,960	-	1,199,567	500,000	24,697	-	2,724,224
TOTAL LIABILITIES	64,224,156	41,921,953	32,367,712	42,385,260	9,828,463	2,794,051	37,103,517	1,156,575	231,781,687
Shareholders' funds	-	-	-	-	-	-	25,775,394	-	25,775,394
NCI	-	-	-	-	-	-	35,415	-	35,415
TOTAL LIABILITIES AND EQUITY	64,224,156	41,921,953	32,367,712	42,385,260	9,828,463	2,794,051	62,914,326	1,156,575	257,592,496
On-balance sheet interest sensitivity gap	83,546,494	(30,638,069)	(26,317,026)	(36,776,220)	5,782,367	46,653,775			
Off-balance sheet interest sensitivity gap	1,420,543	581,343	1,075,905	2,086,266	5,260,736	447,545			
TOTAL INTEREST SENSITIVITY GAP	84,967,037	(30,056,726)	(25,241,121)	(34,689,954)	11,043,103	47,101,320			

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for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (c) Market Risk (continued)

Interest/Profit rate risk (continued)

The table below summarises the Group and the Bank's exposure to interest/profit rate risk. The carrying amount of assets and liabilities (include non-financial instruments) are categorised by the earlier of contractual re-pricing or maturity dates (continued):

	<		No	n-trading bo	ok ———				
Group 2018	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-3 years RM'000	Over 3 years RM'000	Non- interest sensitive RM'000	Trading book RM'000	Total RM'000
ASSETS									
Cash and short term funds	9,916,148	-	-	-	-	-	2,637,040	-	12,553,188
Deposits and placements with banks and other financial institutions	-	488,697	115,376	286,534	-	-	7,513	-	898,120
Financial assets at FVTPL	-	-	-	-	-	-	-	3,800,649	3,800,649
Financial assets at FVOCI	1,055,897	762,010	775,427	1,070,840	4,719,355	23,224,603	969,701	-	32,577,833
Financial investments at amortised cost	472,781	407,057	538,140	1,349,167	4,366,125	6,927,339	29,666	-	14,090,275
Loans, advances and financing	125,853,456	10,241,490	3,108,080	1,896,768	3,881,149	20,536,837	111,994	-	165,629,774
Clients' and brokers' balances	24,041	-	-	-	-	-	919,015	-	943,056
Reinsurance assets	-	-	-	-	-	-	511,236	-	511,236
Other assets	-	-	-	-	-	3,329	1,486,510	-	1,489,839
Derivative assets	-	-	-	-	-	-	-	1,131,057	1,131,057
Statutory deposits	-	-	-	-	-	-	4,795,230	-	4,795,230
Tax recoverable	-	-	-	-	-	-	389,172	-	389,172
Deferred tax assets	-	-	-	-	-	-	79,191	-	79,191
Investments in associates and joint ventures	-	-	-	-	-	-	25,352	-	25,352
Property, plant and equipment	-	-	-	-	-	-	999,962	-	999,962
Goodwill	-	-	-	-	-	-	2,649,307	-	2,649,307
Intangible assets	-	-	-	-	-	-	602,438	-	602,438
TOTAL ASSETS	137,322,323	11,899,254	4,537,023	4,603,309	12,966,629	50,692,108	16,213,327	4,931,706	243,165,679

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (c) Market Risk (continued)

Interest/Profit rate risk (continued)

The table below summarises the Group and the Bank's exposure to interest/profit rate risk. The carrying amount of assets and liabilities (include non-financial instruments) are categorised by the earlier of contractual re-pricing or maturity dates (continued):

	<		Ne	on-trading boo	ok ———		<b></b>		
Group 2018	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-3 years RM'000	Over 3 years RM'000	Non- interest sensitive RM'000	Trading book RM'000	Total RM'000
LIABILITIES									
Deposits from customers	53,250,313	31,065,053	28,242,051	33,753,531	1,296,097	898,794	30,350,491	-	178,856,330
Deposits and placements of banks and other financial institutions	8,143,457	6,652,932	2,853,268	230,144	193,304	110,763	107,026	-	18,290,894
Obligations on securities sold under repurchase agreements	831,313	957,616	194,085	-	-	205,992	5,318	-	2,194,324
Bills and acceptances payable	20,803	31,790	-	-	-	-	249,010	-	301,603
Clients' and brokers' balances	-	-	-	-	-	-	841,782	-	841,782
General insurance contract liabilities	-	-	-	-	-	-	1,094,114	-	1,094,114
Other liabilities	87,499	1,343	12,786	23,741	78,579	1,300	2,717,308	-	2,922,556
Derivative liabilities	-	-	-	621	-	3,146	-	1,112,934	1,116,701
Recourse obligation on loans sold to Cagamas	-	-	-	1,725,000	3,500,000	-	41,116	-	5,266,116
Provision for taxation and zakat	-	-	-	-	-	-	24,578	-	24,578
Deferred tax liabilities	-	-	-	-	-	-	2,308	-	2,308
Borrowings	143,314	142,916	25,827	20,662	847,129	-	3,037	-	1,182,885
Senior debt securities	-	-	-	1,238,957	2,063,245	-	21,462	-	3,323,664
Hybrid Tier-1 Capital Securities	-	369,893	-	225,000	-	-	8,328	-	603,221
Subordinated obligations	-	-	500,000	1,000,000	999,849	1,199,424	49,382	-	3,748,655
TOTAL LIABILITIES	62,476,699	39,221,543	31,828,017	38,217,656	8,978,203	2,419,419	35,515,260	1,112,934	219,769,731
Shareholders' funds	-	-	-	-	-	-	23,357,987	-	23,357,987
NCI	-	-	-	-	-	-	37,961	-	37,961
TOTAL LIABILITIES AND EQUITY	62,476,699	39,221,543	31,828,017	38,217,656	8,978,203	2,419,419	58,911,208	1,112,934	243,165,679
On-balance sheet interest sensitivity gap	74,845,624	(27,322,289)	(27,290,994)	(33,614,347)	3,988,426	48,272,689			
Off-balance sheet interest sensitivity gap	1,420,543	581,343	1,040,905	1,876,266	5,170,736	762,545			
TOTAL INTEREST SENSITIVITY GAP	76,266,167	(26,740,946)	(26,250,089)	(31,738,081)	9,159,162	49,035,234	-		

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (c) Market Risk (continued)

Interest/Profit rate risk (continued)

The table below summarises the Group and the Bank's exposure to interest rate risk. The carrying amount of assets and liabilities (includes non-financial instruments) are categorised by the earlier of contractual repricing or maturity dates (continued):

	*		Nc	on-trading bo	ok ———		<b></b>	<b>→</b>		
Bank 2019	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-3 years RM'000	Over 3 years RM'000	Non- interest sensitive RM'000	Trading book RM'000	Total RM'000	
ASSETS										
Cash and short term funds	4,546,666	-	-	-	-	-	956,227	-	5,502,893	
Deposits and placements with banks and other financial institutions	-	4,058,344	231,861	22,010	1,022,503	-	14,914	-	5,349,632	
Investment account due from designated financial institutions	-	-	250,000	739,331	1,071,832	6,070,913	97,258		8,229,334	
Financial assets at FVTPL	-	-	-	-	-	-	-	2,530,288	2,530,288	
Financial assets at FVOCI	647,379	1,094,027	1,443,060	1,252,061	5,000,349	23,555,891	941,505	-	33,934,272	
Financial investments at amortised cost	110,631	229,399	780,659	517,057	4,511,208	3,479,453	74,395	-	9,702,802	
Loans, advances and financing	86,840,970	7,143,325	2,840,511	3,162,785	2,206,326	4,899,994	251,754	-	107,345,665	
Other assets	-	-	-	-	-	-	1,104,726	-	1,104,726	
Derivative assets	-	-	-	-	-	1,402	-	902,182	903,584	
Statutory deposits	-	-	-	-	-	-	2,608,316	-	2,608,316	
Tax recoverable	-	-	-	-	-	-	433,364	-	433,364	
Investment in subsidiaries	-	-	-	-	-	-	4,913,885	-	4,913,885	
Right of use assets	-	-	-	-	-	-	85,960	-	85,960	
Property, plant and equipment	-	-	-	-	-	-	753,638	-	753,638	
Goodwill	-	-	-	-	-	-	1,651,542	-	1,651,542	
Intangible assets	-	-	-	-	-	-	548,434	-	548,434	
TOTAL ASSETS	92,145,646	12,525,095	5,546,091	5,693,244	13,812,218	38,007,653	14,435,918	3,432,470	185,598,335	

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (c) Market Risk (continued)

Interest/Profit rate risk (continued)

	≺		No	on-trading bo	ok ———				
Bank 2019	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-3 years RM'000	Over 3 years RM'000	Non- interest sensitive RM'000	Trading book RM'000	Total RM'000
LIABILITIES									
Deposits from customers	42,433,095	22,289,184	14,392,460	25,827,669	2,936,737	116,861	23,575,118	-	131,571,124
Deposits and placements of banks and other financial institutions	5,796,917	6,700,235	6,176,460	42,573	136,630	230,822	90,195	-	19,173,832
Obligations on securities sold under repurchase agreements	2,279,834	1,277,183	-	-	-	203,547	12,059	-	3,772,623
Bills and acceptances payable	23,814	-	-	-	-	-	181,714	-	205,528
Other liabilities	58,449	4,332	68,729	6,501	53,214	-	1,589,635	-	1,780,860
Derivative liabilities	-	-	-	-	-	4,352	-	1,150,722	1,155,074
Recourse obligation on loans sold to Cagamas	-	1,250,000	-	-	-	-	15,757	-	1,265,757
Deferred tax liabilities	-	-	-	-	-	-	136,711	-	136,711
Lease liabilities	-	-	-	-	-	-	85,267	-	85,267
Borrowings	-	20,450	-	613,502	204,501	-	1,724	-	840,177
Senior debt securities	-	-	-	-	2,043,152	1,224,944	28,667	-	3,296,763
Subordinated obligations	-	-	799,960	-	749,567	-	15,869	-	1,565,396
TOTAL LIABILITIES	50,592,109	31,541,384	21,437,609	26,490,245	6,123,801	1,780,526	25,732,716	1,150,722	164,849,112
Total equity	-	-	-	-	-	-	20,749,223	-	20,749,223
TOTAL LIABILITIES AND EQUITY	50,592,109	31,541,384	21,437,609	26,490,245	6,123,801	1,780,526	46,481,939	1,150,722	185,598,335
On-balance sheet interest sensitivity gap Off-balance sheet interest	41,553,537	(19,016,289)	(15,891,518)	(20,797,001)	7,688,417	36,227,127			
sensitivity gap	1,420,543	581,343	1,165,905	2,086,266	5,260,736	1,947,545			
TOTAL INTEREST SENSITIVITY GAP	42,974,080	(18,434,946)	(14,725,613)	(18,710,735)	12,949,153	38,174,672			

The table below summarises the Group and the Bank's exposure to interest rate risk. The carrying amount of assets and liabilities (includes non-financial instruments) are categorised by the earlier of contractual repricing or maturity dates (continued):

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

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#### (c) Market Risk (continued)

Interest/Profit rate risk (continued)

The table below summarises the Group and the Bank's exposure to interest rate risk. The carrying amount of assets and liabilities (includes non-financial instruments) are categorised by the earlier of contractual repricing or maturity dates (continued):

	*		No	on-trading bo	ok ———				
Bank 2018	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-3 years RM'000	Over 3 years RM'000	Non- interest sensitive RM'000	Trading book RM'000	Total RM'000
ASSETS									
Cash and short term funds	7,860,706	-	-	-	-	-	994,620	-	8,855,326
Deposits and placements with banks and other financial institutions	-	1,491,004	445,579	249,681	888,621	-	17,301	-	3,092,186
Investment account due from designated financial institutions	-	-	87,500	-	1,652,189	6,077,013	81,909	-	7,898,611
Financial assets at FVTPL	-	-	-	-	-	-	-	1,891,771	1,891,771
Financial assets at FVOCI	964,986	563,176	745,384	942,413	3,972,026	19,512,407	883,984	-	27,584,376
Financial investments at amortised cost	336,414	347,041	438,140	1,193,527	3,499,435	4,412,661	1,433	-	10,228,651
Loans, advances and financing	85,413,311	8,284,523	2,718,036	1,780,004	3,628,991	5,954,210	437,071	-	108,216,146
Other assets	-	-	-	-	-	-	921,813	-	921,813
Derivative assets	-	-	-	-	-	-	-	1,147,494	1,147,494
Statutory deposits	-	-	-	-	-	-	2,978,677	-	2,978,677
Tax recoverable	-	-	-	-	-	-	351,451	-	351,451
Deferred tax assets	-	-	-	-	-	-	32,490	-	32,490
Investment in subsidiaries	-	-	-	-	-	-	4,911,660	-	4,911,660
Property, plant and equipment	-	-	-	-	-	-	753,531	-	753,531
Goodwill	-	-	-	-	-	-	1,651,542	-	1,651,542
Intangible assets	-	-	-	-	-	-	527,562	-	527,562
TOTAL ASSETS	94,575,417	10,685,744	4,434,639	4,165,625	13,641,262	35,956,291	14,545,044	3,039,265	181,043,287

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (c) Market Risk (continued)

Interest/Profit rate risk (continued)

	✓ Non-trading book →								
Bank 2018	Up to 1 month RM'000	>1-3 months RM'000	>3-6 months RM'000	>6-12 months RM'000	>1-3 years RM'000	Over 3 years RM'000	Non- interest sensitive RM'000	Trading book RM'000	Total RM'000
LIABILITIES									
Deposits from customers	40,053,794	20,524,628	18,184,544	23,149,265	1,113,157	809,278	23,310,556	-	127,145,222
Deposits and placements of banks and other financial institutions	7,984,058	6,607,584	2,374,142	181,368	190,045	73,575	115,413	-	17,526,185
Obligations on securities sold under repurchase agreements	1,429,471	1,280,908	194,085	-	-	205,992	9,993	-	3,120,449
Bills and acceptances payable	8,056	-	-	-	-	-	239,496	-	247,552
Other liabilities	87,499	1,343	12,786	23,741	78,579	1,300	1,876,875	-	2,082,123
Derivative liabilities	-	-	-	621	-	3,146	-	1,116,520	1,120,287
Recourse obligation on loans sold to Cagamas	-	-	-	1,725,000	1,250,000	-	20,877	-	2,995,877
Borrowings	-	85,436	25,827	20,662	847,129	-	2,795	-	981,849
Senior debt securities	-	-	-	1,238,957	2,063,245	-	21,462	-	3,323,664
Hybrid Tier-1 Capital Securities	-	369,893	-	230,000	-	-	8,342	-	608,235
Subordinated obligations	-	-	-	1,000,000	799,849	749,424	39,793	-	2,589,066
TOTAL LIABILITIES	49,562,878	28,869,792	20,791,384	27,569,614	6,342,004	1,842,715	25,645,602	1,116,520	161,740,509
Total equity	-	-	-	-	-	-	19,302,778	-	19,302,778
TOTAL LIABILITIES AND EQUITY	49,562,878	28,869,792	20,791,384	27,569,614	6,342,004	1,842,715	44,948,380	1,116,520	181,043,287
On-balance sheet interest sensitivity gap	45,012,539	(18,184,048)	(16,356,745)	(23,403,989)	7,299,258	34,113,576			
Off-balance sheet interest sensitivity gap	1,420,543	581,343	1,165,905	2,086,266	5,260,736	1,947,545			
TOTAL INTEREST SENSITIVITY GAP	46,433,082	(17,602,705)	(15,190,840)	(21,317,723)	12,559,994	36,061,121	•		

The table below summarises the Group and the Bank's exposure to interest rate risk. The carrying amount of assets and liabilities (includes non-financial instruments) are categorised by the earlier of contractual repricing or maturity dates (continued):

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (d) Liquidity Risk

Liquidity obligations arise from withdrawals of deposits, repayments of purchased funds upon maturity, extensions of credit and working capital needs.

The Group and the Bank have adopted the BNM's liquidity standard on Liquidity Coverage Ratio, to ensure maintenance of adequate stock of unencumbered high-quality liquid assets to survive the liquidity needs for 30 calendar day under liquidity stress condition. In July 2019, BNM has issued the final Net Stable Funding Ratio (NSFR) policy document, which will be effective from 1 July 2020 and banking institutions are expected to maintain a minimal NSFR of 100% at the consolidated level i.e. at RHB Banking Group level.

The Group and the Bank seek to project, monitor and manage its liquidity needs under normal as well as adverse circumstances.

The table below analyses the carrying amount of assets and liabilities (includes non-financial instruments) based on the remaining contractual maturity:

Group 2019	Up to 1 week RM'000	1 week to 1 month RM'000	1 to 3 months RM'000	3 to 6 months RM'000	6 to 12 months RM'000	Over 1 year RM'000	No specific maturity RM'000	Total RM'000
ASSETS								
Cash and short term funds	10,102,953	1,525,039	-	-	-	-	-	11,627,992
Deposits and placements with banks and other financial institutions	2,830	85,904	518,355	138,091	140,902	209,485	-	1,095,567
Financial assets at FVTPL	183,030	119,946	687	4,328	-	3,464,035	851,421	4,623,447
Financial assets at FVOCI	2,933	306,345	809,404	1,754,415	1,349,281	34,887,127	695,799	39,805,304
Financial investments at amortised cost	34,067	86,144	249,855	798,842	846,555	12,233,946	-	14,249,409
Loans, advances and financing	5,321,806	21,306,638	6,497,694	3,432,208	4,271,444	132,403,186	3,696	173,236,672
Clients' and brokers' balances	888,847	2,311	-	-	-	-	2,290	893,448
Reinsurance assets	-	-	-	-	510,176	-	-	510,176
Other assets	451,142	113,269	127,547	23,542	26,251	204,141	312,287	1,258,179
Derivative assets	42,817	88,276	140,412	81,419	59,441	442,891	-	855,256
Statutory deposits	-	-	-	-	-	-	4,549,296	4,549,296
Tax recoverable	-	-	-	-	-	-	467,103	467,103
Deferred tax assets	-	-	-	-	-	-	22,989	22,989
Investments in associates and joint ventures		-	-	-	-	-	9,512	9,512
Right of use assets	-	-	-	-	-	-	112,807	112,807
Property, plant and equipment	-	-	-	-	-	-	991,305	991,305
Goodwill	-	-	-	-	-	-	2,654,122	2,654,122
Intangible assets	-	-	-	-	-	-	629,912	629,912
TOTAL ASSETS	17,030,425	23,633,872	8,343,954	6,232,845	7,204,050	183,844,811	11,302,539	257,592,496

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (d) Liquidity Risk (continued)

contractual maturity (continued):

#### Group 2019

#### LIABILITIES

Deposits from customers Deposits and placements of banks and other financial institutions Obligations on securities sold under repurchase agreements Bills and acceptances payable Clients' and brokers' balances General insurance contract liabilities Other liabilities Derivative liabilities Recourse obligation on loans sold to Cagamas Provision for taxation and zakat Deferred tax liabilities Lease liabilities Borrowings Senior debt securities Subordinated obligations TOTAL LIABILITIES Shareholders' funds NCI TOTAL LIABILITIES AND EQUITY

Up to 1 week RM'000	1 week to 1 month RM'000	1 to 3 months RM'000	3 to 6 months RM'000	6 to 12 months RM'000	Over 1 year RM'000	No specific maturity RM'000	Total RM'000
58,844,959	27,858,933	32,405,185	24,872,174	42,011,558	4,562,416	-	190,555,225
1,826,748	4,848,351	7,653,556	6,722,291	61,382	427,001	-	21,539,329
	4 4 00 450	700.074			004000		0.040.547
-	1,123,452	720,861	-	-	204,203	-	2,048,516
217,892	96	36,957	-	-	-	-	254,945
679,079	145,087	-	-	-	-	-	824,166
-	-	-	-	1,106,886	-	-	1,106,886
1,270,218	740,635	252,544	109,876	207,250	263,595	366,361	3,210,479
54,493	141,962	261,478	154,660	58,318	490,016	-	1,160,927
-	-	1,265,757	-	-	2,270,239	-	3,535,996
-	-	-	-	-	-	60,172	60,172
-	-	-	-	-	6,164	163,599	169,763
493	6,731	10,904	15,577	31,437	46,627	-	111,769
131,036	84,980	41,848	64,402	655,760	204,501	-	1,182,527
-	-	16,687	11,980	-	3,268,096	-	3,296,763
-	-	9,409	1,010,683	4,565	1,699,567	-	2,724,224
63,024,918	34,950,227	42,675,186	32,961,643	44,137,156	13,442,425	590,132	231,781,687
-	-	-	-	-	-	25,775,394	25,775,394
_	-	-	-	-	-	35,415	35,415
63,024,918	34,950,227	42,675,186	32,961,643	44,137,156	13,442,425	26,400,941	257,592,496

for the financial year ended 31 December 2019 (continued)

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (d) Liquidity Risk (continued)

The table below analyses the carrying amount of assets and liabilities (includes non-financial instruments) based on the remaining contractual maturity (continued):

Group 2018	Up to 1 week RM'000	1 week to 1 month RM'000	1 to 3 months RM'000	3 to 6 months RM'000	6 to 12 months RM'000	Over 1 year RM'000	No specific maturity RM'000	Total RM'000
ASSETS								
Cash and short term funds	8,788,657	3,764,531	-	-	-	-	-	12,553,188
Deposits and placements with banks and other financial institutions	-	-	491,152	115,868	80,765	210,335	-	898,120
Financial assets at FVTPL	899,268	-	26,091	19,846	24,411	2,087,812	743,221	3,800,649
Financial assets at FVOCI	155,996	822,933	778,276	786,192	1,076,243	28,280,981	677,212	32,577,833
Financial investments at amortised cost	26,103	252,367	407,881	539,095	1,357,313	11,507,516	-	14,090,275
Loans, advances and financing	7,056,737	19,310,173	7,189,792	2,767,108	2,046,564	127,259,400	-	165,629,774
Clients' and brokers' balances	813,052	126,985	-	-	-	-	3,019	943,056
Reinsurance assets	-	-	-	-	511,236	-	-	511,236
Other assets	538,872	58,537	41,965	103,955	160,191	240,046	346,273	1,489,839
Derivative assets	16,609	84,378	192,984	158,936	306,523	371,627	-	1,131,057
Statutory deposits	-	-	-	-	-	-	4,795,230	4,795,230
Tax recoverable	-	-	-	-	-	-	389,172	389,172
Deferred tax assets	-	-	-	-	-	-	79,191	79,191
Investments in associates and joint ventures	-	-	-	-	-	-	25,352	25,352
Property, plant and equipment	-	-	-	-	-	-	999,962	999,962
Goodwill	-	-	-	-	-	-	2,649,307	2,649,307
Intangible assets	-	-	-	-	-	-	602,438	602,438
TOTAL ASSETS	18,295,294	24,419,904	9,128,141	4,491,000	5,563,246	169,957,717	11,310,377	243,165,679

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

### (d) Liquidity Risk (continued)

Group

contractual maturity (continued):

LI	ABILITIES
De	eposits from customers
	eposits and placements of banks and other financial institutions
Oł	oligations on securities sold under repurchase agreements
Bil	lls and acceptances payable
Cli	ients' and brokers' balances
Ge	eneral insurance contract liabilities
Ot	ther liabilities
De	erivative liabilities
	course obligation on loans sold to Cagamas
Pr	ovision for taxation and zakat
De	eferred tax liabilities
Bc	prrowings
Se	nior debt securities
Hy	/brid Tier-1 Capital Securities
Su	bordinated obligations
тс	DTAL LIABILITIES
Sh	areholders' funds
N	CI

Up to 1 week RM'000	1 week to 1 month RM'000	1 to 3 months RM'000	3 to 6 months RM'000	6 to 12 months RM'000	Over 1 year RM'000	No specific maturity RM'000	Total RM'000
58,276,158	24,081,177	31,484,938	28,683,625	34,115,443	2,214,989	-	178,856,330
1,991,901	6,243,680	6,647,975	2,866,284	236,438	304,616	-	18,290,894
-	832,668	960,378	194,422	-	206,856	-	2,194,324
269,332	481	31,790	-	-	-	-	301,603
592,134	249,648	-	-	-	-	-	841,782
-	-	-	-	1,094,114	-	-	1,094,114
859,865	682,789	299,415	126,246	310,777	304,214	339,250	2,922,556
19,243	117,660	186,545	138,240	324,476	330,537	-	1,116,701
-	-	-	-	1,729,826	3,536,290	-	5,266,116
-	-	-	-	-	-	24,578	24,578
-	-	-	-	-	196	2,112	2,308
143,331	-	145,937	25,827	20,661	847,129	-	1,182,885
-	-	-	21,462	1,238,957	2,063,245	-	3,323,664
-	-	369,893	8,328	225,000	-	-	603,221
-	23,925	9,409	1,016,048	1,000,000	1,699,273	-	3,748,655
62,151,964	32,232,028	40,136,280	33,080,482	40,295,692	11,507,345	365,940	219,769,731
-	-	-	-	-	-	23,357,987	23,357,987
-	-	-	-	-	-	37,961	37,961
62,151,964	32,232,028	40,136,280	33,080,482	40,295,692	11,507,345	23,761,888	243,165,679

for the financial year ended 31 December 2019 (continued)

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (d) Liquidity Risk (continued)

The table below analyses the carrying amount of assets and liabilities (includes non-financial instruments) based on the remaining contractual maturity (continued):

Bank 2019	Up to 1 week RM'000	1 week to 1 month RM'000	1 to 3 months RM'000	3 to 6 months RM'000	6 to 12 months RM'000	Over 1 year RM'000	No specific maturity RM'000	Total RM'000
ASSETS								
Cash and short term funds	4,359,009	1,143,884	-	-	-	-	-	5,502,893
Deposits and placements with banks and other financial institutions	-	-	4,038,014	230,647	49,567	1,031,404	-	5,349,632
Investment account due from designated financial institutions	-	-	-	250,373	741,397	7,237,564	-	8,229,334
Financial assets at FVTPL	13,097	119,946	687	346	-	2,392,875	3,337	2,530,288
Financial assets at FVOCI	2,933	206,609	693,485	1,502,174	1,288,316	29,586,444	654,311	33,934,272
Financial investments at amortised cost	30,789	81,049	229,494	783,724	520,896	8,056,850	-	9,702,802
Loans, advances and financing	2,640,268	16,995,772	5,069,077	2,489,848	2,248,015	77,902,685	-	107,345,665
Other assets	534,129	71,949	29,150	73,313	18,506	149,038	228,641	1,104,726
Derivative assets	39,981	88,078	153,113	79,587	59,964	482,861	-	903,584
Statutory deposits	-	-	-	-	-	-	2,608,316	2,608,316
Tax recoverable	-	-	-	-	-	-	433,364	433,364
Investments in subsidiaries	-	-	-	-	-	-	4,913,885	4,913,885
Right of use assets	-	-	-	-	-	-	85,960	85,960
Property, plant and equipment	-	-	-	-	-	-	753,638	753,638
Goodwill	-	-	-	-	-	-	1,651,542	1,651,542
Intangible assets	-	-	-	-	-	-	548,434	548,434
TOTAL ASSETS	7,620,206	18,707,287	10,213,020	5,410,012	4,926,661	126,839,721	11,881,428	185,598,335

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

### (d) Liquidity Risk (continued)

contractual maturity (continued):

LL	ABILITIES
De	eposits from customers
De	eposits and placements of banks a other financial institutions
O	bligations on securities sold under repurchase agreements
Bi	lls and acceptances payable
O	ther liabilities
De	erivative liabilities
Re	ecourse obligation on loans sold to Cagamas
De	eferred tax liabilities
Le	ase liabilities
Bo	prrowings
Se	nior debt securities
Su	bordinated obligations
т	OTAL LIABILITIES
Tc	tal equity

Up to 1 week RM'000	1 week to 1 month RM'000	1 to 3 months RM'000	3 to 6 months RM'000	6 to 12 months RM'000	Over 1 year RM'000	No specific maturity RM'000	Total RM'000
47,258,664	18,038,997	22,616,740	14,592,035	25,982,054	3,082,634	-	131,571,124
1,944,237	4,199,029	6,407,568	6,212,311	42,712	367,975	-	19,173,832
609,937	1,676,080	1,282,403	-	-	204,203	-	3,772,623
205,432	96	-	-	-	-	-	205,528
506,914	444,648	151,220	92,772	181,423	253,902	149,981	1,780,860
54,720	143,259	259,620	152,258	56,674	488,543	-	1,155,074
-	-	1,265,757	-	-	-	-	1,265,757
-	-	-	-	-	-	136,711	136,711
493	5,263	7,408	10,081	19,825	42,197	-	85,267
-	-	-	-	635,676	204,501	-	840,177
-	-	16,687	11,980	-	3,268,096	-	3,296,763
-	-	9,409	806,420	-	749,567	-	1,565,396
50,580,397	24,507,372	32,016,812	21,877,857	26,918,364	8,661,618	286,692	164,849,112
-	-	-	-	-	-	20,749,223	20,749,223
50,580,397	24,507,372	32,016,812	21,877,857	26,918,364	8,661,618	21,035,915	185,598,335

for the financial year ended 31 December 2019 (continued)

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (d) Liquidity Risk (continued)

The table below analyses the carrying amount of assets and liabilities (includes non-financial instruments) based on the remaining contractual maturity (continued):

Bank 2018	Up to 1 week RM'000	1 week to 1 month RM'000	1 to 3 months RM'000	3 to 6 months RM'000	6 to 12 months RM'000	Over 1 year RM'000	No specific maturity RM'000	Total RM'000
ASSETS								
Cash and short term funds	5,272,510	3,582,816	-	-	-	-	-	8,855,326
Deposits and placements with banks and other financial institutions	-	-	1,497,173	447,776	253,056	894,181	-	3,092,186
Investment account due from designated financial institutions	-	-	-	88,347	-	7,810,264	-	7,898,611
Financial assets at FVTPL	12,145	-	26,091	15,538	24,411	1,808,292	5,294	1,891,771
Financial assets at FVOCI	154,617	822,933	579,442	755,996	946,253	23,687,678	637,457	27,584,376
Financial investments at amortised cost	24,035	252,367	347,386	439,028	1,198,809	7,967,026	-	10,228,651
Loans, advances and financing	4,430,880	15,381,968	5,579,795	2,182,200	1,225,205	79,416,098	-	108,216,146
Other assets	152,887	31,732	37,301	95,509	163,220	166,878	274,286	921,813
Derivative assets	23,385	89,452	197,988	158,765	306,650	371,254	-	1,147,494
Statutory deposits	-	-	-	-	-	-	2,978,677	2,978,677
Tax recoverable	-	-	-	-	-	-	351,451	351,451
Deferred tax assets	-	-	-	-	-	-	32,490	32,490
Investments in subsidiaries	-	-	-	-	-	-	4,911,660	4,911,660
Property, plant and equipment	-	-	-	-	-	-	753,531	753,531
Goodwill	-	-	-	-	-	-	1,651,542	1,651,542
Intangible assets	-	-	-	-	-	-	527,562	527,562
TOTAL ASSETS	10,070,459	20,161,268	8,265,176	4,183,159	4,117,604	122,121,671	12,123,950	181,043,287

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

### (d) Liquidity Risk (continued)

contractual maturity (continued):

Deposits from customers Deposits and placements of banks other financial institutions Obligations on securities sold under repurchase agreements Bills and acceptances payable Other liabilities Derivative liabilities Recourse obligation on loans sold to Cagamas Borrowings Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations TOTAL LIABILITIES	LIABILI	TIES
other financial institutions Obligations on securities sold under repurchase agreements Bills and acceptances payable Other liabilities Derivative liabilities Recourse obligation on loans sold to Cagamas Borrowings Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations	Deposi	ts from customers
repurchase agreements Bills and acceptances payable Other liabilities Derivative liabilities Recourse obligation on loans sold to Cagamas Borrowings Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations		•
Other liabilities Derivative liabilities Recourse obligation on loans sold to Cagamas Borrowings Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations		
Derivative liabilities Recourse obligation on loans sold to Cagamas Borrowings Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations	Bills an	d acceptances payable
Recourse obligation on loans sold to Cagamas Borrowings Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations	Other l	iabilities
sold to Cagamas Borrowings Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations	Derivat	ive liabilities
Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations		0
Hybrid Tier-1 Capital Securities Subordinated obligations	Borrow	ings
Subordinated obligations	Senior	debt securities
	Hybrid	Tier-1 Capital Securities
TOTAL LIABILITIES	Subord	inated obligations
	TOTAL	LIABILITIES
Total equity	Total ed	quity

Up to 1 week RM'000	1 week to 1 month RM'000	1 to 3 months RM'000	3 to 6 months RM'000	6 to 12 months RM'000	Over 1 year RM'000	No specific maturity RM'000	Total RM'000
46,736,621	15,863,905	20,805,867	18,457,843	23,341,561	1,939,425	-	127,145,222
1,943,670	6,157,592	6,591,083	2,386,315	183,365	264,160	-	17,526,185
-	1,435,379	1,283,792	194,422	-	206,856	-	3,120,449
247,071	481	-	-	-	-	-	247,552
686,765	418,938	196,759	70,235	271,902	287,529	149,995	2,082,123
23,617	122,635	185,561	133,467	324,349	330,658	-	1,120,287
-	-	-	-	1,729,826	1,266,051	-	2,995,877
-	-	88,231	25,827	20,662	847,129	-	981,849
-	-	-	21,462	1,238,957	2,063,245	-	3,323,664
-	-	369,893	8,342	230,000	-	-	608,235
-	23,925	9,409	506,459	1,000,000	1,049,273	-	2,589,066
49,637,744	24,022,855	29,530,595	21,804,372	28,340,622	8,254,326	149,995	161,740,509
-	-	-	-	-	-	19,302,778	19,302,778
49,637,744	24,022,855	29,530,595	21,804,372	28,340,622	8,254,326	19,452,773	181,043,287

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (d) Liquidity Risk (continued)

The following table presents the cash outflows for the Group's and the Bank's financial liabilities by remaining contractual maturities on an undiscounted basis. The balances in the table below will not agree to the balances reported in the statements of financial position as the table incorporates all contractual cash flows, on an undiscounted basis, relating to both principal and interest payments:

Group 2019	Up to 1 month RM'000	1 to 6 months RM'000	6 to 12 months RM'000	1 to 3 years RM'000	3 to 5 years RM'000	Over 5 years RM'000	Total RM'000
Deposits from customers	86,625,661	57,348,950	43,633,978	4,135,657	596,931	101,407	192,442,584
Deposits and placements of banks and other financial institutions	5,148,884	12,536,031	3,555,718	160,040	70,380	202,005	21,673,058
Obligations on securities sold under repurchase agreements	1,134,380	736,028	-	-	-	231,785	2,102,193
Bills and acceptances payable	219,995	37,026	-	-	-	-	257,021
Clients' and brokers' balances	824,166	-	-	-	-	-	824,166
General insurance contract liabilities	-	-	1,106,886	-	-	-	1,106,886
Other financial liabilities	1,947,455	348,212	198,463	90,348	36,235	101,890	2,722,603
Derivative liabilities:							
- Gross settled derivatives:							
- Inflow	(19,523,709)	(24,591,152)	(1,637,929)	(1,224,159)	(228,480)	(620,889)	(47,826,318)
- Outflow	19,568,735	24,791,216	1,687,021	1,316,117	310,552	745,046	48,418,687
- Net settled derivatives	926	18,568	11,486	5,305	5,773	90,901	132,959
Recourse obligation on loans sold to Cagamas	48,646	1,325,447	48,646	2,129,759	-	-	3,552,498
Lease liabilities	7,224	26,481	31,437	41,262	5,365	-	111,769
Borrowings	216,036	130,259	643,594	207,197	-	-	1,197,086
Senior debt securities	-	44,096	44,096	2,179,409	1,296,318	-	3,563,919
Subordinated obligations	-	1,065,181	39,862	1,353,373	532,400	-	2,990,816
TOTAL FINANCIAL LIABILITIES	96,218,399	73,816,343	49,363,258	10,394,308	2,625,474	852,145	233,269,927

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (d) Liquidity Risk (continued)

The following table presents the cash outflows for the Group's and the Bank's financial liabilities by remaining contractual maturities on an undiscounted basis. The balances in the table below will not agree to the balances reported in the statements of financial position as the table incorporates all contractual cash flows, on an undiscounted basis, relating to both principal and interest payments (continued):

#### Group 2018

### Deposits from customers Deposits and placements of banks and other financial institutions Obligations on securities sold under repurchase agreements Bills and acceptances payable Clients' and brokers' balances General insurance contract liabilities Other financial liabilities Derivative liabilities: - Gross settled derivatives: - Inflow - Outflow - Net settled derivatives Recourse obligation on loans sold to Cagamas Borrowings Senior debt securities Hybrid Tier-1 Capital Securities Subordinated obligations TOTAL FINANCIAL LIABILITIES

Up to 1 month RM'000	1 to 6 months RM'000	6 to 12 months RM'000	1 to 3 years RM'000	3 to 5 years RM'000	Over 5 years RM'000	Total RM'000
80,199,097	61,793,384	35,627,706	1,364,333	835,968	97,405	179,917,893
7,073,307	6,803,476	4,752,386	451,028	112,147	-	19,192,344
839,373	1,183,549	-	-	-	243,754	2,266,676
271,454	31,856	-	-	-	-	303,310
841,782	-	-	-	-	-	841,782
-	-	1,094,114	-	-	-	1,094,114
1,456,071	508,208	306,893	138,374	21,433	79,477	2,510,456
(11,870,625)	(23,455,329)	(3,516,555)	(952,430)	(604,937)	(665,885)	(41,065,761)
11,983,153	23,820,223	3,830,175	1,074,041	749,196	807,724	42,264,512
1,018	19,365	15,245	93,618	62,712	152,589	344,547
54,362	54,362	1,859,420	3,573,740	-	-	5,541,884
143,331	179,625	30,107	865,569	-	-	1,218,632
-	21,209	1,280,040	2,150,986	-	-	3,452,235
-	392,394	232,594	-	-	-	624,988
 24,950	1,066,648	1,061,302	629,690	1,264,250	-	4,046,840
91,017,273	72,418,970	46,573,427	9,388,949	2,440,769	715,064	222,554,452

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (d) Liquidity Risk (continued)

The following table presents the cash outflows for the Group's and the Bank's financial liabilities by remaining contractual maturities on an undiscounted basis. The balances in the table below will not agree to the balances reported in the statements of financial position as the table incorporates all contractual cash flows, on an undiscounted basis, relating to both principal and interest payments (continued):

Bank 2019	Up to 1 month RM'000	1 to 6 months RM'000	6 to 12 months RM'000	1 to 3 years RM'000	3 to 5 years RM'000	Over 5 years RM'000	Total RM'000
Deposits from customers	65,209,203	37,528,173	26,615,288	3,080,287	18,381	101,407	132,552,739
Deposits and placements of banks and other financial institutions	4,681,255	10,787,031	3,452,661	139,203	29,979	202,005	19,292,134
Obligations on securities sold under repurchase agreements	2,307,216	1,311,194	-	-	-	231,785	3,850,195
Bills and acceptances payable	207,535	-	-	-	-	-	207,535
Other financial liabilities	892,206	233,302	174,942	86,645	36,235	78,803	1,502,133
Derivative liabilities:							
- Gross settled derivatives:							
- Inflow	(19,629,757)	(27,544,169)	(1,630,836)	(1,235,914)	(245,942)	(649,934)	(50,936,552)
- Outflow	19,676,339	27,766,595	1,668,130	1,273,516	293,187	716,087	51,393,854
- Net settled derivatives	535	25,428	24,214	65,572	56,729	99,363	271,841
Recourse obligation on loans sold to Cagamas		1,276,801	-	-	-	-	1,276,801
Lease liabilities	5,756	17,489	19,825	41,487	710	-	85,267
Borrowings	-	23,367	623,046	207,197	-	-	853,610
Senior debt securities	-	44,096	44,096	2,179,409	1,296,318	-	3,563,919
Subordinated obligations	-	838,350	18,075	822,300	-	-	1,678,725
TOTAL FINANCIAL LIABILITIES	73,350,288	52,307,657	31,009,441	6,659,702	1,485,597	779,516	165,592,201

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (d) Liquidity Risk (continued)

The following table presents the cash outflows for the Group's and the Bank's financial liabilities by remaining contractual maturities on an undiscounted basis. The balances in the table below will not agree to the balances reported in the statements of financial position as the table incorporates all contractual cash flows, on an undiscounted basis, relating to both principal and interest payments (continued):

De	posits from customers
	posits and placements of banks and other financial institutions
	ligations on securities sold under epurchase agreements
Bill	s and acceptances payable
Otł	ner financial liabilities
De	rivative liabilities:
- (	Gross settled derivatives:
-	Inflow
-	Outflow
- 1	Net settled derivatives
	course obligation on loans old to Cagamas
Bor	rowings
Ser	ior debt securities
Hyl	brid Tier-1 Capital Securities
Sub	oordinated obligations
то	TAL FINANCIAL LIABILITIES

Up to 1 month RM'000	1 to 6 months RM'000	6 to 12 months RM'000	1 to 3 years RM'000	3 to 5 years RM'000	Over 5 years RM'000	Total RM'000
62,075,982	39,544,769	23,955,306	1,188,826	728,053	97,405	127,590,341
6,991,462	6,252,102	4,728,698	446,589	74,376	-	18,493,227
1,454,883	1,514,682	-	-	-	243,754	3,213,319
249,176	-	-	-	-	-	249,176
1,019,744	352,589	269,779	129,712	21,433	66,374	1,859,631
(12,927,310)	(23,301,051)	(3,518,422)	(962,268)	(642,264)	(698,997)	(42,050,312)
13,049,628	23,601,389	3,818,954	1,027,299	703,364	775,960	42,976,594
777	17,112	17,738	92,533	62,712	150,216	341,088
-	-	1,805,058	1,330,846	-	-	3,135,904
-	121,919	30,107	865,569	-	-	1,017,595
-	21,209	1,280,040	2,150,986	-	-	3,452,235
-	392,563	237,763	-	-	-	630,326
24,950	538,350	1,051,425	380,700	786,150		2,781,575
71,939,292	49,055,633	33,676,446	6,650,792	1,733,824	634,712	163,690,699

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (d) Liquidity Risk (continued)

The following table presents the contractual expiry by maturity of the Group's and the Bank's commitments and contingencies:

		Group	
2019	Less than 1 year RM'000	Over 1 year RM'000	Total RM'000
Direct credit substitutes	186,018	1,199,986	1,386,004
Transaction-related contingent items	949,655	3,308,738	4,258,393
Short term self-liquidating trade-related contingencies	1,039,034	272,552	1,311,586
Lending of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo-style transactions, and commitment to buy-back Islamic securities under Sell and Buy Back Agreement transactions	1,961,763	2,157,439	4,119,202
Irrevocable commitments to extend credit	1,861,774	27,701,607	29,563,381
Any commitments that are unconditionally cancellable at any time by the Bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness	728,304	15,575,536	16,303,840
TOTAL COMMITMENTS AND CONTINGENCIES	6,726,548	50,215,858	56,942,406
2018			
Direct credit substitutes	295,825	1,290,638	1,586,463
Transaction-related contingent items	1,178,067	4,011,556	5,189,623
Short term self-liquidating trade-related contingencies	764,248	332,714	1,096,962
Lending of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo-style transactions, and commitment to buy-back Islamic securities under Sell and Buy Back Agreement transactions	2,179,881	1,120,151	3,300,032
Irrevocable commitments to extend credit	1,903,660	27,844,792	29,748,452
Forward asset purchases, forward deposits, partly paid shares and securities which represent commitments with certain drawdowns	-	20,361	20,361
Any commitments that are unconditionally cancellable at any time by the Bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness	368,888	14,689,248	15,058,136
TOTAL COMMITMENTS AND CONTINGENCIES	6,690,569	49,309,460	56,000,029

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (d) Liquidity Risk (continued)

(continued):

#### 2019

Direct credit substitutes

Transaction-related contingent items

Short term self-liquidating trade-relate

Lending of banks' securities or the pos by banks, including instances where transactions, and commitment to bu and Buy Back Agreement transaction

Irrevocable commitments to extend cr

Any commitments that are uncondition the Bank without prior notice or tha cancellation due to deterioration in a

#### TOTAL COMMITMENTS AND CONT

### 2018

Direct credit substitutes

Transaction-related contingent items

Short term self-liquidating trade-relate

Lending of banks' securities or the pos by banks, including instances where transactions, and commitment to bu and Buy Back Agreement transactio

Irrevocable commitments to extend cr

Forward asset purchases, forward dep securities which represent commitm

Any commitments that are uncondition the Bank without prior notice or tha cancellation due to deterioration in a

### TOTAL COMMITMENTS AND CONT

Undrawn loans/financing commitments are recognised at activation stage and include commitments which are unconditionally cancellable by the Group and the Bank. The Group and the Bank expect that not all of the contingent liabilities and undrawn loan/ financing commitments will be drawn before expiry.

The following table presents the contractual expiry by maturity of the Group's and the Bank's commitments and contingencies

		Bank	
	Less than 1 year RM'000	Over 1 year RM'000	Total RM'000
	184,206	1,197,553	1,381,759
	916,606	3,067,750	3,984,356
ted contingencies	983,106	257,191	1,240,297
sting of securities as collateral e these arise out of repo-style uy-back Islamic securities under Sell			
ons	1,961,763	2,157,439	4,119,202
credit	670,237	19,424,618	20,094,855
onally cancellable at any time by at effectively provide for automatic a borrower's creditworthiness	615,867	13,112,458	13,728,325
	5,331,785	39,217,009	44,548,794
	281,677 1,138,780	1,284,051 3,722,503	1,565,728 4,861,283
ted contingencies	758,136	297,573	1,055,709
sting of securities as collateral e these arise out of repo-style uy-back Islamic securities under Sell ons	2,179,881	1,120,151	3,300,032
redit	516,646	20,302,395	20,819,041
posits, partly paid shares and nents with certain drawdowns	-	20,361	20,361
onally cancellable at any time by at effectively provide for automatic	0.40.744	40.005.000	40.744.044
a borrower's creditworthiness	349,741	12,395,200	12,744,941
TINGENCIES	5,224,861	39,142,234	44,367,095

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (e) Credit Risk

(i) Maximum exposure to credit risk

> The maximum exposure to credit risk at the statements of financial position is the amounts on the statements of financial position as well as off-balance sheet financial instruments, without taking into account of any collateral held or other credit enhancements. For contingent liabilities, the maximum exposure to credit risk is the maximum amount that the Group and the Bank would have to pay if the obligations of the instruments issued are called upon. For credit commitments, the maximum exposure to credit risk is the full amount of the undrawn credit facilities granted to customers.

The table below shows the credit exposure of the Group and the Bank that are subject to impairment:

	Gro	oup	Ba	nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Credit risk exposure relating to on-balance sheet assets:				
Short term funds (exclude cash in hand)	10,556,567	11,464,332	4,509,417	7,839,388
Deposits and placements with banks and other financial institutions	1,095,567	898,120	5,349,632	3,092,186
Investment account due from designated financial institutions	-	-	8,229,334	7,898,611
Financial assets at FVOCI^	39,109,505	31,900,621	33,279,961	26,946,919
Financial investments at amortised cost	14,249,409	14,090,275	9,702,802	10,228,651
Loans, advances and financing	173,236,672	165,629,774	107,345,665	108,216,146
Clients' and brokers' balances	893,448	943,056	-	-
Reinsurance assets	410,763	411,881	-	-
Other financial assets	1,158,266	956,588	751,508	602,692
	240,710,197	226,294,647	169,168,319	164,824,593
Credit risk exposure relating to off-balance sheet items:				
<ul> <li>Commitments and contingencies</li> </ul>	56,942,406	56,000,029	44,548,794	44,367,095
Total maximum credit risk exposure that are subject to impairment	297,652,603	282,294,676	213,717,113	209,191,688

The table below shows the credit exposure of the Group and the Bank that are not subject to impairment:

	Gro	oup	Bank		
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Financial assets at FVTPL	4,623,447	3,800,649	2,530,288	1,891,771	
Financial assets at FVOCI	695,799	677,212	654,311	637,457	
Derivative assets	855,256	1,131,057	903,584	1,147,494	
	6,174,502	5,608,918	4,088,183	3,676,722	

^ Exclude shares and unit trust.

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Credit Risk (continued)

(ii) Collaterals

- (a) currency deposits and cash deposits/margins
- Land and/or buildings (b)
- (c) Vessels and automobiles
- (d)
- (e)

The Group and the Bank also accept non-tangible securities as support, such as guarantees from individuals, corporates and institutions, bank guarantees, debentures, assignment of contract proceeds, Endowment Life Policies with Cash Surrender Value, which are subject to internal guidelines on eligibility.

The outstanding balance for loans, advances and financing for which no allowances is recognised because of collateral as at 31 December 2019 amounted to RM913.6 million and RM829.8 million (2018: RM1.804.9 million and RM1.721.4 million) respectively for the Group and the Bank.

The financial effect of collateral (quantification to the extent to which collateral and other credit enhancements mitigate credit risk) held for loans, advances and financing and clients' and brokers' balances as at 31 December 2019 for the Group and the Bank are 79.1% (2018: 75.7%) and 82.0% (2018: 76.2%) respectively. The financial effect of collateral held for the remaining on-balance sheet assets are insignificant.

The following table shows the loans, advances and financing that are credit-impaired and related collateral held:

	Gross impaired outstanding RM'000	Credit losses RM'000	Net carrying amount RM'000	Collateral value over gross outstanding %
Group 2019				
Loans, advances and financing	3,479,175	(1,548,936)	1,930,239	62.9
2018				
Loans, advances and financing	3,483,554	(1,665,078)	1,818,476	69.6
Bank 2019				
Loans, advances and financing	2,623,781	(1,179,090)	1,444,691	59.1
2018				
Loans, advances and financing	2,555,206	(1,193,133)	1,362,073	63.5

The tangible securities acceptable by the Group and the Bank are as follows:

Fixed deposits/Commodity Murabahah Deposit-i, negotiable/Islamic negotiable instrument of deposits, foreign

Equities, Collective Investment Scheme and Debt securities Other tangible business assets, such as inventory and equipment

for the financial year ended 31 December 2019 (continued)

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (e) Credit Risk (continued)

(iii) Credit exposure by stage

Financial assets of the Group and Bank are classified into three stages as below:

55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Credit Risk (continued)

(iv) Credit quality

The Group and the Bank assess credit quality of loans, advances and financing using internal rating techniques tailored to the various categories of products and counterparties. These techniques have been developed internally and combine statistical analysis with credit officers' judgement.

Jality

ng

impaired

The credit quality of financial assets other than loans, advances and financing are determined based on the ratings of counterparties as defined by Moody's or equivalent ratings of other international rating agencies as defined below:

### Credit Quality

- Good

- Fair

- No Rating

- Credit impaired

Stages	Description	statistical and
Stage 1: 12 months ECL - not credit impaired	For credit exposures where there has not been a significant increase in credit risk since initial recognition and that are not	Credit quality
	credit impaired upon origination, the ECL associated with the probability of default events occurring within the next 12 months	Credit Qual
	will be recognised.	- Good
Stage 2: Lifetime ECL - not credit impaired	For credit exposures where there has been a significant increase in credit risk since initial recognition but that are not credit impaired, the ECL associated with the probability of default events occurring within the lifetime ECL will be recognised.	- Fair
	<b>-</b>	- No Rating
Stage 3: Lifetime ECL - credit impaired	Financial assets are assessed as credit impaired when one or more objective evidence of defaults that have a detrimental impact on the estimated future cash flows of that asset have occurred. For financial assets that have become credit impaired, a lifetime ECL will be recognised.	- Credit im

For further details on the stages, refer to accounting policy Note 20.

lity description is summarised as follows:

Description
Exposures exhibit strong capacity to meet financial commitments with no cause of concern to the Group and the Bank
Exposures exhibit fairly acceptable capacity to meet financial commitments and may require varying degrees of concern to the Group and the Bank
Counterparties which do not satisfy the criteria to be rated based on internal credit rating system
When one or more objective evidence of defaults that have a detrimental impact on the estimated future cash flows have occurred

Ratings		
Aaa to A3		
Baa1 to Baa3		
Unrated		
Default		

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (e) Credit Risk (continued)

(iv) Credit quality (continued)

The following table shows an analysis of the credit exposure by stages, together with the ECL allowance provision:

	<					
				Credit-		<b>Provision for</b>
Group	Good	Fair	No rating	impaired	Total	credit loss
2019	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
General Approach						
Short term funds (exclude cash in hand)	4,289,836	127,901	6,141,913	-	10,559,650	(3,083)
Stage 1	4,289,836	127,901	6,141,913	-	10,559,650	(3,083)
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
Deposits and placements with banks and other financial institutions	724,881	9,448	361,646	-	1,095,975	(408)
Stage 1	724,881	9,448	361,646	-	1,095,975	(408)
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
Financial assets at FVOCI	13,345,530	-	25,762,955	1,020	39,109,505	(44,264)
Stage 1	13,345,530	-	25,762,955	-	39,108,485	(44,264)
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	1,020	1,020	-
Financial investments at amortised cost	1,896,594	-	12,524,619	140,425	14,561,638	(312,229)
Stage 1	1,871,584	-	11,896,968	-	13,768,552	(23,081)
Stage 2	25,010	-	627,651	-	652,661	(149,285)
Stage 3	-	-	-	140,425	140,425	(139,863)
Loans, advances and financing	100,489,389	36,883,459	35,322,825	3,479,175	176,174,848	(2,980,082)
Stage 1	97,461,799	30,925,338	31,221,226	-	159,608,363	(567,095
Stage 2	3,027,590	5,958,121	4,101,599	-	13,087,310	(864,051
Stage 3	-	-	-	3,479,175	3,479,175	(1,548,936
Reinsurance assets	410,763	-	-	-	410,763	-
Stage 1	410,763	-	-	-	410,763	-
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
	404 45 4 000		00 440 050	0 (00 (00	044.040.070	10.040.044
	121,156,993	37,020,808	80,113,958	3,620,620	241,912,379	(3,340,0

	Current RM'000	Current to less than 90 days past due RM'000	More than 90 days past due RM'000	Total RM'000	Provision for credit loss RM'000
Simplified Approach					
Gross carrying amount:					
- Clients' and brokers' balances	893,054	1,401	19,765	914,220	(20,772)
- Other financial assets	200,822	18,475	16,667	235,964	(28,764)
	1,093,876	19,876	36,432	1,150,184	(49,536)

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

### (e) Credit Risk (continued)

(iv) Credit quality (continued)

provision (continued):

	← Gross Carrying Amount →							
				Credit-		Provision for		
Group 2018	Good RM'000	Fair RM'000	No rating RM'000	impaired RM'000	Total RM'000	credit loss RM'000		
General Approach								
Short term funds (exclude cash in hand)	5,487,729	182,737	5,797,902	-	11,468,368	(4,036		
Stage 1	5,487,729	182,737	5,797,902	-	11,468,368	(4,036		
Stage 2	-	-	-	-	-	-		
Stage 3	-	-	-	-	-	-		
Deposits and placements with banks and other financial institutions	602,604	-	295,791	-	898,395	(275		
Stage 1	602,604	-	295,791	-	898,395	(275		
Stage 2	-	-	-	-	-			
Stage 3	-	-	-	-	-	-		
Financial assets at FVOCI	15,015,963	70,251	16,809,155	5,252	31,900,621	(56,283		
Stage 1	15,005,849	70,251	16,809,155	-	31,885,255	(55,977		
Stage 2	10,114	-	-	-	10,114	(306		
Stage 3	-	-	-	5,252	5,252			
Financial investments at amortised cost	2,703,160	-	11,587,057	141,405	14,431,622	(341,347		
Stage 1	2,703,160	-	10,943,925	-	13,647,085	(23,820		
Stage 2	-	-	643,132	-	643,132	(176,683		
Stage 3	-	-	-	141,405	141,405	(140,844		
Loans, advances and financing	95,879,738	34,314,527	35,200,708	3,483,554	168,878,527	(3,251,593		
Stage 1	92,109,762	26,877,097	31,808,405	-	150,795,264	(591,911		
Stage 2	3,769,976	7,437,430	3,392,303	-	14,599,709	(994,604		
Stage 3	-	-	-	3,483,554	3,483,554	(1,665,078		
Reinsurance assets	411,881	-	-	-	411,881	-		
Stage 1	411,881	-	-	-	411,881	-		
Stage 2	-	-	-	-	-	-		
Stage 3	-	-	-	-	-	-		
	120,101,075	34,567,515	69.690.613	3,630,211	227,989,414	(3,653,534		

Other financial assets for the Group of RM951,066,000 (2018: RM753,401,000) are non-rated and short-term in nature, of which no provision for credit loss is provided.

Simp	lified	Аррі	roach
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- Gross carrying amount: - Clients' and brokers' balances
- Other financial assets

The following table shows an analysis of the credit exposure by stages, together with the ECL allowance

Current RM'000	Current to less than 90 days past due RM'000	More than 90 days past due RM'000	Total RM'000	Provision for credit loss RM'000
813,052	127,238	22,330	962,620	(19,564)
107,438	48,392	78,520	234,350	(31,163)
920,490	175,630	100,850	1,196,970	(50,727)

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (e) Credit Risk (continued)

(iv) Credit quality (continued)

The following table shows an analysis of the credit exposure by stages, together with the ECL allowance provision (continued):

	<					
				Credit-		<b>Provision for</b>
Bank	Good	Fair	No rating	impaired	Total	credit loss
2019	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
General Approach						
Short term funds (exclude cash in hand)	3,006,708	23,942	1,481,500	-	4,512,150	(2,733)
Stage 1	3,006,708	23,942	1,481,500	-	4,512,150	(2,733)
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
Deposits and placements with banks and other financial institutions	5,267,908	-	82,064	-	5,349,972	(340)
Stage 1	5,267,908	-	82,064	-	5,349,972	(340)
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
Investment account due from designated financial institutions	8,229,334	-	-	-	8,229,334	-
Stage 1	8,229,334	-	-	-	8,229,334	-
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	-	-	-
Financial assets at FVOCI	12,453,840	-	20,825,101	1,020	33,279,961	(41,865)
Stage 1	12,453,840	-	20,825,101	-	33,278,941	(41,865)
Stage 2	-	-	-	-	-	-
Stage 3	-	-	-	1,020	1,020	-
Financial investments at amortised cost	1,433,118	-	8,435,187	62,978	9,931,283	(228,481)
Stage 1	1,408,108	-	8,435,187	-	9,843,295	(16,970)
Stage 2	25,010	-	-	-	25,010	(149,096)
Stage 3	-	-	-	62,978	62,978	(62,415)
Loans, advances and financing	62,803,940	21,288,530	22,931,968	2,623,781	109,648,219	(2,305,896)
Stage 1	60,755,094	16,858,676	19,619,530	-	97,233,300	(324,042)
Stage 2	2,048,846	4,429,854	3,312,438	-	9,791,138	(802,764)
Stage 3	-	-	-	2,623,781	2,623,781	(1,179,090)
	93,194,848	21,312,472	53,755,820	2,687,779	170,950,919	(2,579,315)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

### (e) Credit Risk (continued)

(iv) Credit quality (continued)

provision (continued):

		Gros	s Carrying Amou	unt		
Bank 2018	Good RM'000	Fair RM'000	No rating RM'000	Credit- impaired RM'000	Total RM'000	Provision for credit loss RM'000
General Approach						
Short term funds (exclude cash in hand)	5,726,970	53,852	2,061,700	-	7,842,522	(3,134
Stage 1	5,726,970	53,852	2,061,700	-	7,842,522	(3,134
Stage 2	-	-	-	-	-	
Stage 3	-	-	-	-	-	
Deposits and placements with banks and other financial institutions	3,009,711	-	82,736	-	3,092,447	(261
Stage 1	3,009,711	-	82,736	-	3,092,447	(261
Stage 2	-	-	-	-	-	
Stage 3	-	-	-	-	-	
Investment account due from designated financial institutions	7,898,611	-	-	-	7,898,611	
Stage 1	7,898,611	-	-	-	7,898,611	
Stage 2	-	-	-	-	-	
Stage 3	-	-	-	-	-	
Financial assets at FVOCI	13,853,318	70,251	13,018,098	5,252	26,946,919	(50,27
Stage 1	13,853,318	70,251	13,018,098	-	26,941,667	(50,278
Stage 2	-	-	-	-	-	
Stage 3	-	-	-	5,252	5,252	
Financial investments at amortised cost	2,195,797	-	8,225,739	63,341	10,484,877	(256,220
Stage 1	2,195,797	-	8,225,739	-	10,421,536	(19,017
Stage 2	-	-	-	-	-	(174,430
Stage 3	-	-	-	63,341	63,341	(62,779
Loans, advances and financing	63,958,313	21,476,636	22,681,250	2,555,206	110,671,405	(2,457,132
Stage 1	61,049,889	16,376,603	19,778,796	-	97,205,288	(489,408
Stage 2	2,908,424	5,100,033	2,902,454	-	10,910,911	(774,59)
Stage 3	-	-	-	2,555,206	2,555,206	(1,193,13

Other financial assets for the Bank of RM751,508,000 (2018: RM602,692,000) are non-rated and short-term in nature, of which no provision for credit loss is provided.

The following table shows an analysis of the credit exposure by stages, together with the ECL allowance

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (e) Credit Risk (continued)

(iv) Credit quality (continued)

Credit risk exposure analysed by industry in respect of the Group's financial assets, including commitments and contingencies, are set out below:

Group 2019	Short term funds and deposits and placements with banks and other financial institutions RM'000	Financial assets at FVTPL~ RM'000	Financial assets at FVOCI @ RM'000	Financial investments at amortised cost <sup>v</sup> RM'000	Loans, advances and financing <sup>#</sup> RM'000	Clients' and brokers' balances^ RM'000	Reinsurance assets RM'000	Other financial assets * RM'000	Commitments and contingencies RM'000	Total RM'000
Agriculture, hunting, forestry and fishing	-	-	112,119	107,991	3,608,651	-	-	283	817,934	4,646,978
Mining and quarrying	-	-	-	-	559,223	-	-	12	630,954	1,190,189
Manufacturing	-	4,136	5,532	560	9,219,965	-	-	5,805	7,149,174	16,385,172
Electricity, gas and water	-	70,152	1,167,552	135,883	2,121,777	-	-	12,175	811,229	4,318,768
Construction	-	-	1,106,488	602,423	12,208,157	-	-	3,753	7,476,456	21,397,277
Wholesale & retail trade and restaurant & hotel Transport, storage and communication	-	- 43.445	57,236 3,450,322	150,247 1.126.804	14,197,804 6,912,781	-	-	2,613 32,397	6,852,628	21,260,528
Finance, insurance, real estate and business services	- 6,657,446	43,445	18,249,924	7,415,213	20,408,676	-	-	922,651	1,021,432	65,835,826
Government and government agencies	4,998,179	2,144,857	14,632,005	4,874,182	5,495,679	-	-	7,399	-	32,152,301
Others	-	-	328,327	8,472	99,893,199	893,555	410,763	1,026,434	20,472,189	123,032,939
	11,655,625	2,734,096	39,109,505	14,421,775	174,625,912	893,555	410,763	2,013,522	56,942,406	302,807,159

Excludes stage 1 expected credit losses amounting to RM3,491,000.

Excludes equity instruments, unit trusts and private equity funds amounting to RM1,889,351,000.

<sup>@</sup> Excludes equity instruments amounting to RM695,799,000.

Excludes stage 1 and stage 2 expected credit losses amounting to RM172,366,000.

<sup>#</sup> Excludes stage 1 and stage 2 expected credit losses amounting to RM1,431,146,000 and positive fair value changes amounting to RM41,906,000.

^ Excludes allowance for credit losses for non-credit impaired amounting to RM107,000.

\* Other financial assets include other assets amounting to RM1,158,266,000 and derivative assets amounting to RM855,256,000.

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Credit Risk (continued)

(iv) Credit quality (continued)

## are set out below (continued):

Group 2018	Short term funds and deposits and placements with banks and other financial institutions RM'000	Financial assets at FVTPL <sup>-</sup> RM'000	Financial assets at FVOCI® RM'000	Financial investments at amortised cost <sup>v</sup> RM'000	Loans, advances and financing <sup>#</sup> RM'000	Clients' and brokers' balances^ RM'000	assets	Other financial assets * RM'000	Commitments and contingencies RM'000	Total RM'000
Agriculture, hunting, forestry and fishing	_	_	112,176	105 494	3,699,545			119	842,452	4,759,778
Mining and quarrying			101,658	,	1,114,646			5	663,232	1,894,675
Manufacturing			75,759		8,128,792			5.011	6,889,380	15,099,502
Electricity, gas and water	-	199,446	1,676,267		2,173,847	-	-	25,854	643,030	4,884,719
Construction	-	-	1,071,397	459,830	12,012,313	-	-	1,518	7,634,210	21,179,268
Wholesale & retail trade and restaurant & hotel Transport, storage and	-	-	45,922	132,230	12,695,131	-	-	3,838	6,061,119	18,938,240
communication	-	12,145	2,406,898	950,796	7,533,612	-	-	72,104	790,532	11,766,087
Finance, insurance, real estate and business services	7,547,259	400,683	14,653,792	7,492,374	20,072,969	-	- 1	,348,966	11,965,789	63,481,832
Government and government agencies	4,819,504	1,558,954	11,756,752	4,959,467	5,449,188	-	-	-	-	28,543,865
Others	-	-	-	8,626	94,333,406	943,309	411,881	630,230	20,510,285	116,837,737
	12,366,763	2.171.228	31,900,621	14,290,778	167,213,449	943,309	411,881 2	2.087.645	56,000,029	287,385,703

Excludes stage 1 expected credit losses amounting to RM4,311,000.

- RM2,840,000.

Credit risk exposure analysed by industry in respect of the Group's financial assets, including commitments and contingencies,

Excludes equity instruments, unit trusts and private equity funds amounting to RM1,629,421,000.

<sup>@</sup> Excludes equity instruments amounting to RM677,212,000.

Excludes stage 1 and stage 2 expected credit losses amounting to RM200,503,000.

<sup>#</sup> Excludes stage 1 and stage 2 expected credit losses amounting to RM1,586,515,000 and positive fair value changes amounting to

^ Excludes allowance for credit losses for non-credit impaired amounting to RM253,000.

\* Other financial assets include other assets amounting to RM956,588,000 and derivative assets amounting to RM1,131,057,000.

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (e) Credit Risk (continued)

(iv) Credit quality (continued)

Credit risk exposure analysed by industry in respect of the Bank's financial assets, including commitments and contingencies, are set out below:

Bank 2019	Short term funds, deposits and placements with banks and other financial institutions and investment account due from designated financial institutions RM'000	Financial assets at FVTPL~ RM'000	Financial assets at FVOCI® RM'000	Financial investments at amortised cost <sup>v</sup> RM'000	Loans, advances and financing <sup>#</sup> RM'000	financial	Commitments and contingencies RM'000	Total RM'000
Agriculture, hunting, forestry and	_		76,072		2,066,980	283	545,784	2,689,119
fishing	-	-	70,072	-			,	
Mining and quarrying	-	-	-	-	347,650	12	603,816	951,478
Manufacturing	-	4,136	5,532	560	6,874,492	4,882	6,059,987	12,949,589
Electricity, gas and water	-	70,152	1,056,536	90,426	1,727,919	9,364	679,862	3,634,259
Construction	-	-	801,705	376,863	7,208,004	2,253	5,726,451	14,115,276
Wholesale & retail trade and restaurant & hotel	-	-	57,236	150,247	11,605,209	1,809	6,187,163	18,001,664
Transport, storage and communication	-	43,445	2,704,514	969,631	1,767,863	32,080	737,337	6,254,870
Finance, insurance, real estate and business services	17,302,721	471,506	16,955,984	4,809,696	13,249,998	1,007,961	10,199,549	63,997,415
Government and government agencies	788,735	1,937,712	11,622,382	3,471,445	1,911,967	7,399	-	19,739,640
Others	-	-	-	-	61,709,047	589,049	13,808,845	76,106,941
	18,091,456	2,526,951	33,279,961	9,868,868	108,469,129	1,655,092	44,548,794	218,440,251

Excludes stage 1 expected credit losses amounting to RM3,073,000.

Excludes equity instruments amounting to RM3,337,000.

<sup>@</sup> Excludes equity instruments amounting to RM654,311,000.

¥ Excludes stage 1 and stage 2 expected credit losses amounting to RM166,066,000.

<sup>#</sup> Excludes stage 1 and stage 2 expected credit losses amounting to RM1,126,806,000 and positive fair value changes amounting to RM3,342,000.

Other financial assets include other assets amounting to RM751,508,000 and derivative assets amounting to RM903,584,000.

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Credit Risk (continued)

(iv) Credit quality (continued)

## are set out below (continued):



- ~

- RM1,873,000.
- \*

Credit risk exposure analysed by industry in respect of the Bank's financial assets, including commitments and contingencies,

funds, deposits and placements with banks and other financial nstitutions and investment account due Financial from Financial Financial investments Loans, designated assets assets at advances Other Commitments financial at at amortised and financial and institutions FVTPL- FVOCI® cost financing assets contingencies RM'000 RM'000 RM'000 RM'000 RM'000 RM'000 RM'000 RM'000 F	Total RM'000
72,125 - 2,445,209 119 591,330 3,1	108,783
101,658 15,134 326,317 5 659,100 1,5	102,214
75,759 560 6,410,465 4,441 6,097,807 12,5	589,032
- 199,446 1,480,435 130,835 1,794,861 24,584 574,156 4,2	204,317
792,083 352,266 7,720,929 18 6,030,771 14,8	896,067
45,922 132,230 10,503,674 3,800 5,580,250 16,2	265,876
- 12,145 1,865,226 905,198 2,679,965 70,856 641,838 6,5	175,228
17,396,177 390,158 13,376,636 5,388,247 13,560,705 1,504,602 9,449,436 61,0	065,961
1,437,403 1,284,728 9,137,075 3,497,628 1,941,949 17,2	298,783
62,094,198 141,761 14,742,407 76,5	978,366
18,833,580 1,886,477 26,946,919 10,422,098 109,478,272 1,750,186 44,367,095 213,6	684,627

Excludes stage 1 expected credit losses amounting to RM3,395,000.

Excludes equity instruments amounting to RM5,294,000.

<sup>@</sup> Excludes equity instruments amounting to RM637,457,000.

Excludes stage 1 and stage 2 expected credit losses amounting to RM193,447,000.

<sup>#</sup> Excludes stage 1 and stage 2 expected credit losses amounting to RM1,263,999,000 and positive fair value changes amounting to

Other financial assets include other assets amounting to RM602,692,000 and derivative assets amounting to RM1,147,494,000.

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (e) Credit Risk (continued)

(iv) Credit quality (continued)

Credit risk exposure analysed by geographical in respect of the Group's financial assets, including commitments and contingencies, are set out below:

Group 2019	Short term funds and deposits and placements with banks and other financial institutions ° RM'000	Financial assets at FVTPL <sup>-</sup> RM'000	Financial assets at FVOCI@ RM'000	Financial investments at amortised cost <sup>v</sup> RM'000	Loans, advances and financial# RM'000	Clients' and brokers' balances^ RM'000	Reinsurance assets RM'000	Other financial assets* RM'000	Commitments and contingencies RM'000	Total RM'000
Southeast Asia	9,847,378	2,528,374	36,209,979	14,421,775	170,657,336	847,126	373,031	1,734,633	53,786,047	290,405,679
- Malaysia	6,585,763	2,475,497	30,788,655	14,118,881	154,763,720	479,187	371,998	1,533,645	47,734,692	258,852,038
- Singapore	1,287,509	52,877	3,895,357	272,494	10,580,169	78,588	1,033	145,456	3,936,345	20,249,828
- Thailand	81,880	-	1,272,384	-	417,789	151,614	-	28,138	1,052,230	3,004,035
- Brunei	73,332	-	-	30,400	1,826,322	-	-	-	189,633	2,119,687
- Indonesia	166,521	-	253,583	-	460,166	137,737	-	10,881	208,185	1,237,073
- Cambodia	1,391,618	-	-	-	2,135,152	-	-	15,019	567,228	4,109,017
- Lao	228,075	-	-	-	195,137	-	-	1,196	54,702	479,110
- Vietnam	32,281	-	-	-	239,174	-	-	298	41,805	313,558
- Philippines	399	-	-	-	20,611	-	-	-	1,124	22,134
- Myanmar	-	-	-	-	19,096	-	-	-	103	19,199
South Asia	151,353	184,601	346,137	-	1,061,221	538	110	20,331	723,281	2,487,572
East Asia	702,541	14,359	716,988	-	1,349,197	41,968	28,464	175,764	1,496,913	4,526,194
Central Asia	-	-	-	-	1,130	-	-	-	-	1,130
Middle East	4,520	-	218,636	-	90,725	-	18	-	25,766	339,665
Europe	207,743	-	1,101,518	-	230,008	-	8,717	77,790	744,242	2,370,018
North America	741,044	6,762	516,247	-	1,182,376	3,923	423	5,004	163,951	2,619,730
Others	1,046	-	-	-	53,919	-	-	-	2,206	57,171
	11,655,625	2,734,096	39,109,505	14,421,775	174,625,912	893,555	410,763	2,013,522	56,942,406	302,807,159

Excludes stage 1 expected credit losses amounting to RM3,491,000.

Excludes equity instruments, unit trusts and private equity funds amounting to RM1,889,351,000.

<sup>@</sup> Excludes equity instruments amounting to RM695,799,000.

Excludes stage 1 and stage 2 expected credit losses amounting to RM172,366,000.

<sup>#</sup> Excludes stage 1 and stage 2 expected credit losses amounting to RM1,431,146,000 and positive fair value changes amounting to RM41,906,000.

^ Excludes allowance for credit losses for non-credit impaired amounting to RM107,000.

Other financial assets include other assets amounting to RM1,158,266,000 and derivative assets amounting to RM855,256,000. \*

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Credit Risk (continued)

(iv) Credit quality (continued)

## contingencies, are set out below (continued):

Group 2018	Short term funds and deposits and placements with banks and other financial institutions RM'000	Financial assets at FVTPL <sup>~</sup> RM'000	Financial assets at FVOCI® RM'000	Financial investments at amortised cost <sup>v</sup> RM'000	Loans, advances and financial " RM'000	Clients' and brokers' balances^ RM'000	Reinsurance assets RM'000	Other financial assets* RM'000	Commitments and contingencies RM'000	Total RM'000
Southeast Asia	9,430,215	1,981,840	28,793,207	14,290,778	163,832,477	899,752	349,127	1,840,736	52,121,134	273,539,266
- Malaysia	6,277,242	1,899,402	24,536,394	14,038,717	148,694,180	535,362	347,265	1,664,374	46,902,514	244,895,450
- Singapore	1,209,188	82,438	2,970,775	212,636	10,453,961	146,073	1,862	126,905	3,404,846	18,608,684
- Thailand	93,139	-	1,180,374	-	278,602	123,796	-	28,968	832,867	2,537,746
- Brunei	128,361	-	-	39,425	1,616,660	-	-	-	202,201	1,986,647
- Indonesia	148,134	-	105,664	-	618,004	94,521	-	10,391	196,314	1,173,028
- Cambodia	976,904	-	-	-	1,826,466	-	-	8,481	542,135	3,353,986
- Lao	448,871	-	-	-	223,183	-	-	1,617	38,189	711,860
- Vietnam	22,399	-	-	-	76,689	-	-	-	985	100,073
- Philippines	125,977	-	-	-	22,503	-	-	-	904	149,384
- Myanmar	-	-	-	-	22,229	-	-	-	179	22,408
South Asia	492,597	118,358	548,949	-	501,328	29	-	1,622	329,005	1,991,888
East Asia	1,696,452	37,859	883,155	-	741,602	43,528	-	128,512	2,437,582	5,968,690
Central Asia	-	-	-	-	1,540	-	-	-	-	1,540
Middle East	5,188	-	119,240	-	86,855	-	-	-	103	211,386
Europe	84,826	33,171	1,090,867	-	163,020	-	-	110,232	830,430	2,312,546
North America	652,132	-	465,203	-	1,508,854	-	-	6,543	280,309	2,913,041
Others	5,353	-	-	-	377,773	-	62,754	-	1,466	447,346
	12,366,763	2,171,228	31,900,621	14,290,778	167,213,449	943,309	411,881	2,087,645	56,000,029	287,385,703

Excludes stage 1 expected credit losses amounting to RM4,311,000.

<sup>-</sup> Excludes equity instruments, unit trusts and private equity funds amounting to RM1,629,421,000. <sup>@</sup> Excludes equity instruments amounting to RM677,212,000.

Excludes stage 1 and stage 2 expected credit losses amounting to RM200,503,000.

RM2,840,000.

\* Other financial assets include other assets amounting to RM956,588,000 and derivative assets amounting to RM1,131,057,000.

Credit risk exposure analysed by geographical in respect of the Group's financial assets, including commitments and

<sup>#</sup> Excludes stage 1 and stage 2 expected credit losses amounting to RM1,586,515,000 and positive fair value changes amounting to

^ Excludes allowance for credit losses for non-credit impaired amounting to RM253,000.

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (e) Credit Risk (continued)

(iv) Credit quality (continued)

Credit risk exposure analysed by geographical in respect of the Bank's financial assets, including commitments and contingencies, are set out below:

Bank 2019	Short term funds, deposits and placements with banks and other financial institutions and investment account due from designated financial institutions RM'000	Financial assets at FVTPL~ RM'000	Financial assets at FVOCI® RM'000	Financial investments at amortised cost <sup>×</sup> RM'000	Loans, advances and financial# RM'000	Other financial assets * RM'000	Commitments and contingencies RM'000	Total RM'000
Southeast Asia	16,369,651	2,321,229	30,406,013	9,868,868	106,203,532	1,381,193	41,999,580	208,550,066
- Malaysia	14,636,950	2,268,352	24,984,691	9,565,974	93,257,641	1,277,229	37,070,280	183,061,117
- Singapore	1,211,072	52,877	3,895,355	272,494	10,345,340	102,618	3,771,563	19,651,319
- Thailand	24,897	-	1,272,384	-	188,632	1,341	864,954	2,352,208
- Brunei	71,622	-	-	30,400	1,824,721	-	189,633	2,116,376
- Indonesia	6,721	-	253,583	-	324,825	5	61,023	646,157
- Cambodia	209,685	-	-	-	34,984	-	-	244,669
- Lao	208,283	-	-	-	1,054	-	-	209,337
- Vietnam	140	-	-	-	189,671	-	40,900	230,711
- Philippines	281	-	-	-	18,278	-	1,124	19,683
- Myanmar	-	-	-	-	18,386	-	103	18,489
South Asia	146,336	184,601	346,139	-	963,636	20,331	682,425	2,343,468
East Asia	636,061	14,359	716,988	-	427,254	170,774	1,412,999	3,378,435
Middle East	3,819	-	193,056	-	22,715	-	25,766	245,356
Europe	203,254	-	1,101,518	-	86,432	77,790	354,269	1,823,263
North America	731,289	6,762	516,247	-	757,157	5,004	73,755	2,090,214
Others	1,046	-	-	-	8,403	-	-	9,449
	18,091,456	2,526,951	33,279,961	9,868,868	108,469,129	1,655,092	44,548,794	218,440,251

Excludes stage 1 expected credit losses amounting to RM3,073,000.

<sup>-</sup> Excludes equity instruments amounting to RM3,337,000.

<sup>@</sup> Excludes equity instruments amounting to RM654,311,000.

Excludes stage 1 and stage 2 expected credit losses amounting to RM166,066,000.

\* Excludes stage 1 and stage 2 expected credit losses amounting to RM1,126,806,000 and positive fair value changes amounting to RM3,342,000.

\* Other financial assets include other assets amounting to RM751,508,000 and derivative assets amounting to RM903,584,000.

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Credit Risk (continued)

(iv) Credit quality (continued)

## contingencies, are set out below (continued):

Bank 2018	Short term funds, deposits and placements with banks and other financial institutions and investment account due from designated financial institutions RM'000	Financial assets at FVTPL <sup></sup> RM'000	Financial assets at FVOCI@ RM'000	Financial investments at amortised cost <sup>v</sup> RM'000	Loans, advances and financial# RM'000	financial	Commitments and contingencies RM'000	Total RM'000
Southeast Asia	16,467,250	1,697,089	23,864,985	10,422,098	108,042,849	1,509,797	41,576,641	203,580,709
- Malaysia	14,865,529	1,614,651	19,608,172	10,170,037	95,738,422	1,418,694	37,564,406	180,979,911
- Singapore	1,197,699	82,438	2,970,775	212,636	10,208,848	86,802	3,168,495	17,927,693
- Thailand	31,604	-	1,180,374	-	5,877	4,301	607,507	1,829,663
- Brunei	24,055	-	-	39,425	1,615,284	-	202,201	1,880,965
- Indonesia	5,152	-	105,664	-	390,992	-	32,861	534,669
- Cambodia	2,918	-	-	-	22,649	-	-	25,567
- Lao	214,375	-	-	-	1,075	-	-	215,450
- Vietnam	101	-	-	-	17,594	-	88	17,783
- Philippines	125,817	-	-	-	20,712	-	904	147,433
- Myanmar	-	-	-	-	21,396	-	179	21,575
South Asia	29,675	118,358	548,951	-	454,381	1,622	323,193	1,476,180
East Asia	1,622,193	37,859	883,155	-	451,344	121,992	2,101,303	5,217,846
Middle East	4,188	-	93,758	-	7,135	-	103	105,184
Europe	77,848	33,171	1,090,867	-	85,809	110,232	365,752	1,763,679
North America	632,226	-	465,203	-	429,498	6,543	103	1,533,573
Others	200	-	-	-	7,256	-	-	7,456
	18,833,580	1,886,477	26,946,919	10,422,098	109,478,272	1,750,186	44,367,095	213,684,627

\* Excludes stage 1 expected credit losses amounting to RM3,395,000.

- <sup>@</sup> Excludes equity instruments amounting to RM637,457,000.
- RM1,873,000.

Credit risk exposure analysed by geographical in respect of the Bank's financial assets, including commitments and

<sup>-</sup> Excludes equity instruments amounting to RM5,294,000.

Excludes stage 1 and stage 2 expected credit losses amounting to RM193,447,000.

<sup>#</sup> Excludes stage 1 and stage 2 expected credit losses amounting to RM1,263,999,000 and positive fair value changes amounting to

\* Other financial assets include other assets amounting to RM602,692,000 and derivative assets amounting to RM1,147,494,000.

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (e) Credit Risk (continued)

(v) Write-off policy

The Group and the Bank write off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include (i) ceasing enforcement activity and (ii) where the Group's and the Bank's recovery method is foreclosing on collateral and the value of the collateral is such that there is no reasonable expectation of recovering in full.

A write-off constitutes a derecognition event. The Group and the Bank may apply enforcement activities to financial assets written off. Recoveries resulting from the Group's and the Bank's enforcement activities will be written back as bad debts recovered in the income statements.

The contractual amount outstanding on loans, advances and financing and securities portfolio that were written off during the financial year ended 31 December 2019, and are still subject to enforcement activities was RM60.6 million and RM54.6 million (2018: RM234.7 million and RM151.4 million) for the Group and the Bank respectively.

(vi) Modification of contractual cash flows

> Where the original contractual terms of a financial asset have been modified for credit reasons and the instrument has not been derecognised, the resulting modification loss is recognised within impairment in the income statements with a corresponding decrease in the gross carrying value of the asset. If the modification involved a concession that the Group and the Bank would not otherwise consider, the instrument is considered to be credit impaired and is considered forborne.

> ECL for modified financial assets that have not been derecognised and are not considered to be credit-impaired will be recognised on a 12-month basis, or a lifetime basis, if there is a significant increase in credit risk. These assets are assessed to determine whether there has been a significant increase in credit risk subsequent to the modification.

> Although loans and financing may be modified for non-credit reasons, a significant increase in credit risk may occur. The Group and the Bank may determine that the credit risk has significantly improved after restructuring, so that the assets are moved from stage 3 or stage 2 to stage 1. This is only the case for assets which have been monitored for consecutive six months observation period or more.

- 55 FINANCIAL RISK MANAGEMENT (CONTINUED)
  - (e) Credit Risk (continued)

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(vii) Sensitivity analysis

The Group and the Bank have performed ECL sensitivity assessment on loans, advances and financing based on the changes in key variables, such as private consumption, unemployment rates, inflation and KLIBOR-3M, while all other variables remain unchanged. The sensitivity factors used are assumptions based on parallel shifts in the key variables to project the impact on the ECL of the Group and the Bank.

The table below outlines the effect of ECL on the changes in key variables used while other variables remain constant:

201	19
(a)	Retail
	Private consumption
	Unemployment rates
	Inflation
(b)	Non-retail
	Private consumption

KLIBOR-3M

2018						
(a)	Retail					
	Private consumption					
	Unemployment rates					
	Inflation					
	Inflation					

(b) Non-retail Private consumption KLIBOR-3M

sector.

sector.

	← Increase/(Decrease) in ECL					
	Group	)	Bank			
Changes	RM'000	RM'000	RM'000	RM'000		
+/- 50bps	(6,743)	9,951	(5,689)	8,527		
+/- 10bps	14,043	(13,607)	12,402	(12,016)		
+/- 5bps	905	(912)	825	(826)		
+/- 50bps	(5,388)	4,570	(3,632)	3,025		
+/- 25bps	17,283	(17,307)	10,782	(10,728)		
	*	<ul> <li>Increase/(Decre</li> </ul>	ase) in ECL	<b></b>		
	Group	)	Bank			
Changes	RM'000	RM'000	RM'000	RM'000		
+/- 50bps	(9,256)	9,325	(8,195)	8,296		

	<	$\rightarrow$			
	Group	•	Bank		
Changes	RM'000	RM'000	RM'000	RM'000	
+/- 50bps	(9,256)	9,325	(8,195)	8,296	
+/- 10bps	14,995	(14,695)	13,138	(12,892)	
+/- 5bps	987	(1,146)	919	(1,049)	
+/- 50bps	(6,846)	5,917	(4,504)	3,884	
+/- 25bps	20,468	(20,876)	12,863	(13,049)	

Retail comprises substantially household sector as disclosed in Note 8(e) under loans, advances and financing by economic

Non-retail comprises other than household sector as disclosed in Note 8(e) under loans, advances and financing by economic

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

### (f) Offsetting Financial Assets and Financial Liabilities

The Group and the Bank report financial assets and financial liabilities on a net basis on the balance sheet only if there is a legally enforceable right to set off the recognised amounts and there is intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

The following table shows the impact of netting arrangement on:

- (i) all financial assets and liabilities that are reported on the balance sheet; and
- all derivative financial instruments and reverse repurchase agreement and borrowing arrangements (offsetting arrangement (ii) and financial collateral) but do not qualify for netting.

The following financial assets and liabilities are subject to offsetting, enforceable master netting arrangements and similar agreements:

	Gross amounts of recognised financial	Related amour in the state ←──── financial		
	assets/			
Group	financial liabilities	Financial instruments	Financial collateral	Net amount
2019	RM'000	RM'000	RM'000	RM'000
Financial assets				
Derivative assets	855,256	(379,414)	(177,444)	298,398
Financial liabilities				
Derivative liabilities	1,160,927	(379,414)	(38,410)	743,103
Group 2018				
Financial assets				
Derivative assets	1,131,057	(223,579)	(315,171)	592,307
Financial liabilities				
Derivative liabilities	1,116,701	(223,579)	(90,569)	802,553

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

### (f) Offsetting Financial Assets and Financial Liabilities (continued)

agreements (continued):

Bank 2019	
Financial assets	
Derivative assets	
Financial liabilities	
Derivative liabilities	
Bank 2018	
Financial assets	
Derivative assets	

### **Financial liabilities**

Derivative liabilities

The following financial assets and liabilities are subject to offsetting, enforceable master netting arrangements and similar

Gross amounts of recognised financial assets/	Related amoun in the state < financial p		
financial liabilities RM'000	Financial instruments RM'000	Financial collateral RM'000	Net amount RM'000
903,584	(379,414)	(177,444)	346,726
1,155,074	(379,414)	(38,410)	737,250
1,147,494	(223,579)	(315,171)	608,744
1,120,287	(223,579)	(90,569)	806,139

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

Financial Report 2019

#### (g) Fair Value of Financial Instruments

The Group and the Bank analyses its financial instruments measured at fair value into three categories as described below:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: Valuations derived from valuation techniques in which one or more significant inputs are not based on observable market data.

The table below analyses financial instruments carried at fair value analysed by level within the fair value hierarchy:

Group 2019	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Financial assets				
Financial assets at FVTPL:	372,066	3,742,448	508,933	4,623,447
- Money market instruments	-	2,144,858	-	2,144,858
- Quoted securities	372,066	-	3,337	375,403
- Unquoted securities	-	1,597,590	505,596	2,103,186
Financial assets at FVOCI:	2,418	39,108,486	694,400	39,805,304
- Money market instruments	-	13,875,143	-	13,875,143
- Quoted securities	2,418	-	-	2,418
- Unquoted securities	-	25,233,343	694,400	25,927,743
Derivative assets	3,000	852,256	-	855,256
	377,484	43,703,190	1,203,333	45,284,007
Financial liabilities				
Derivative liabilities	4,277	1,156,650	-	1,160,927

### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (g) Fair Value of Financial Instruments (continued)

The table below analyses financial instruments carried at fair value analysed by level within the fair value hierarchy (continued):

#### Group 2018

#### Financial assets

Financial assets at FVTPL:

- Money market instruments
- Quoted securities
- Unquoted securities

#### Financial assets at FVOCI:

- Money market instruments
- Quoted securities
- Unquoted securities

Derivative assets

### **Financial liabilities**

**Derivative liabilities** 

Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
415,344	2,932,295	453,010	3,800,649
-	1,608,238	-	1,608,238
415,344	1,704	3,590	420,638
-	1,322,353	449,420	1,771,773
2,596	31,807,311	767,926	32,577,833
-	12,333,442	-	12,333,442
2,596	-	-	2,596
-	19,473,869	767,926	20,241,795
-	1,131,057	-	1,131,057
417,940	35,870,663	1,220,936	37,509,539
4,246	1,112,455	-	1,116,701

for the financial year ended 31 December 2019 (continued)

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

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#### (g) Fair Value of Financial Instruments (continued)

The table below analyses financial instruments carried at fair value analysed by level within the fair value hierarchy (continued):

Bank 2019	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Financial assets				
Financial assets at FVTPL:	3,324	2,510,748	16,216	2,530,288
<ul> <li>Money market instruments</li> </ul>	-	1,937,713	-	1,937,713
- Quoted securities	3,324	-	3,337	6,661
- Unquoted securities	-	573,035	12,879	585,914
Financial assets at FVOCI:	-	33,278,941	655,331	33,934,272
- Money market instruments	-	11,971,912	-	11,971,912
- Unquoted securities	-	21,307,029	655,331	21,962,360
Derivative assets	-	903,584	-	903,584
	3,324	36,693,273	671,547	37,368,144
Financial liabilities				
Derivative liabilities	-	1,155,074	-	1,155,074
2018				
Financial assets				
Financial assets at FVTPL:	3,179	1,872,857	15,735	1,891,771
<ul> <li>Money market instruments</li> </ul>	-	1,334,012	-	1,334,012
- Quoted securities	3,179	1,704	3,590	8,473
- Unquoted securities	_	537,141	12,145	549,286
Financial assets at FVOCI:	-	26,945,899	638,477	27,584,376
<ul> <li>Money market instruments</li> </ul>	-	10,791,263	-	10,791,263
- Unquoted securities	-	16,154,636	638,477	16,793,113
Derivative assets	-	1,147,494	-	1,147,494
	3,179	29,966,250	654,212	30,623,641
Financial liabilities				
Derivative liabilities	-	1,120,287	-	1,120,287

There were no transfers between Level 1 and 2 during the financial year.

#### 55 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (g) Fair Value of Financial Instruments (continued)

(i) Valuation techniques

> Financial instruments are classified as Level 1 if their value is observable in an active market. Such instruments are valued by reference to unadjusted quoted prices for identical assets or liabilities in active markets where the quoted prices is readily available, and the price represents actual and regularly occurring market transactions. An active market is one in which transactions occur with sufficient volume and frequency to provide pricing information on an on-going basis. These would include quoted securities and unit trusts.

> Where fair value is determined using unquoted market prices in less active markets or quoted prices for similar assets and liabilities, such instruments are generally classified as Level 2. In cases where quoted prices are generally not available, the Group and the Bank then determine fair value based upon valuation techniques that use market parameters including but not limited to yield curves, volatilities and foreign exchange rates as inputs. The majority of valuation techniques employ only observable market data. These would include certain bonds, government bonds, corporate debt securities and derivatives.

> Financial instruments are classified as Level 3 if their valuation incorporates significant inputs that are not based on observable market data (unobservable inputs). This category includes unquoted shares held for socio-economic reasons, unquoted private equity funds, non-transferable and non-tradable perpetual notes/sukuk, impaired securities and unquoted corporate loan stocks. Fair values for shares held for socio-economic reasons are based on the net tangible assets of the affected companies. Fair values for unquoted private equity funds are based on enterprise valuation method where the main input include earnings before interest, taxes, depreciation and amortisation ('EBITDA'), comparable companies earning multiple and marketable discount. For unquoted corporate loan stocks, discounted cash flow analysis has been performed to determine the recoverability of the instruments.

Reconciliation of fair value measurements in Level 3 (ii)

The following represents the changes in Level 3 instruments for the Group and the Bank:

	Group		Bank	
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Financial assets at FVTPL				
Balance as at the beginning of financial year	453,010	375,384	15,735	15,525
Total gain/(loss) recognised in income statements	30,847	32,393	(2,970)	(1,654)
Purchases	30,908	46,359	3,424	1,851
Settlements	(792)	(10,660)	-	-
Exchange differences	(5,040)	9,534	27	13
Balance as at the end of the financial year	508,933	453,010	16,216	15,735

	Gre	Group		nk
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Financial assets at FVOCI				
Balance as at the beginning of financial year	767,926	1,123,485	638,477	799,425
Total loss recognised in other comprehensive				
income	18,745	(42,161)	16,854	(55,589)
Transfer to level 2	-	(102,750)	-	(102,750)
Purchases	-	6,369	-	294
Settlements/disposal	(92,290)	(218,937)	-	(2,903)
Exchange differences	19	1,920	-	-
Balance as at the end of the financial year	694,400	767,926	655,331	638,477

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### 56 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES

(a) The fair value of each financial assets and liabilities presented on the statements of financial position of the Group and the Bank approximates the carrying amount as at the reporting date, except for the following:

	Gre	oup	Ba	ink
2019	Carrying value RM'000	Fair value RM'000	Carrying value RM'000	Fair value RM'000
- Financial assets				
Deposits and placements with banks and other financial institutions	1,095,567	1,095,567	5,349,632	5,339,988
Investment account due from designated financial institutions	-	-	8,229,334	8,372,010
Financial investments at amortised cost	14,249,409	14,463,088	9,702,802	9,841,068
Loans, advances and financing	173,236,672	173,624,707	107,345,665	107,385,404
Financial liabilities				
Deposits from customers	190,555,225	190,787,914	131,571,124	131,695,782
Deposits and placements of banks and other financial institutions	21,539,329	21,391,935	19,173,832	19,030,056
Recourse obligation on loans sold to Cagamas	3,535,996	3,731,751	1,265,757	1,292,558
Senior debt securities	3,296,763	3,364,821	3,296,763	3,364,821
Subordinated obligations	2,724,224	2,766,242	1,565,396	1,589,627
2018				
Financial assets				
Deposits and placements with banks and other financial institutions	898,120	898,120	3,092,186	3,246,651
Investment account due from designated financial institutions	-	-	7,898,611	7,754,917
Financial investments at amortised cost	14,090,275	14,112,695	10,228,651	10,241,083
Loans, advances and financing	165,629,774	165,800,768	108,216,146	108,385,579
Financial liabilities				
Deposits from customers	178,856,330	178,997,455	127,145,222	127,219,471
Deposits and placements of banks and other financial institutions	18,290,894	18,269,845	17,526,185	17,510,932
Recourse obligation on loans sold to Cagamas	5,266,116	5,198,325	2,995,877	2,840,705
Senior debt securities	3,323,664	3,258,030	3,323,664	3,258,030
Hybrid Tier-1 Capital Securities	603,221	611,370	608,235	616,384
Subordinated obligations	3,748,655	3,772,036	2,589,066	2,608,750

### 56 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES (CONTINUED)

which fair value is disclosed:

Group 2019	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Financial assets				
Deposits and placements with banks and other financial institutions	-	1,095,567	-	1,095,567
Financial investments at amortised cost	-	10,008,143	4,454,945	14,463,088
Loans, advances and financing	-	173,624,707	-	173,624,707
Financial liabilities				
Deposits from customers	-	190,787,914	-	190,787,914
Deposits and placements of banks and other financial institutions	-	21,391,935	-	21,391,935
Recourse obligation on loans sold to Cagamas	-	3,731,751	-	3,731,751
Senior debt securities	-	3,364,821	-	3,364,821
Subordinated obligations	-	2,766,242	-	2,766,242
<b>2018</b> <b>Financial assets</b> Deposits and placements with banks and other financial				
institutions	-	898,120	-	898,120
Financial investments at amortised cost	-	10,322,328	3,790,367	14,112,695
Loans, advances and financing	-	165,800,768	-	165,800,768
Financial liabilities				
Deposits from customers	-	178,997,455	-	178,997,455
Deposits and placements of banks and other financial institutions	-	18,269,845	-	18,269,845
Recourse obligation on loans sold to Cagamas	-	5,198,325	-	5,198,325
Senior debt securities	-	3,258,030	-	3,258,030
Hybrid Tier-1 Capital Securities	-	611,370	-	611,370
Subordinated obligations	-	3,772,036	-	3,772,036

(b) The following table analyses within the fair value hierarchy of the Group's assets and liabilities not measured at fair value but for

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#### 56 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES (CONTINUED)

(b) The following table analyses within the fair value hierarchy of the Bank's assets and liabilities not measured at fair value but for which fair value is disclosed:

Bank 2019	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Financial assets				
Deposits and placements with banks and other financial institutions	-	5,339,988	-	5,339,988
Investment account due from designated financial institutions	-	8,372,010		8,372,010
Financial investments at amortised cost	-	7,569,772	2,271,296	9,841,068
Loans, advances and financing	-	107,385,404	-	107,385,404
Financial liabilities				
Deposits from customers	-	131,695,782	-	131,695,782
Deposits and placements of banks and other financial institutions	-	19,030,056	-	19,030,056
Recourse obligation on loans sold to Cagamas	-	1,292,558	-	1,292,558
Senior debt securities	-	3,364,821	-	3,364,821
Subordinated obligations	-	1,589,627	-	1,589,627
2018				
Financial assets				
Deposits and placements with banks and other financial institutions	-	3,246,651	-	3,246,651
Investment account due from designated financial institutions	-	7,754,917	-	7,754,917
Financial investments at amortised cost	-	8,087,276	2,153,807	10,241,083
Loans, advances and financing	-	108,385,579	-	108,385,579
Financial liabilities				
Deposits from customers	-	127,219,471	-	127,219,471
Deposits and placements of banks and other financial institutions	-	17,510,932	-	17,510,932
Recourse obligation on loans sold to Cagamas	-	2,840,705	-	2,840,705
Senior debt securities	-	3,258,030	-	3,258,030
Hybrid Tier-1 Capital Securities	-	616,384	-	616,384

2,608,750

2,608,750

### 56 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES (CONTINUED)

- (c) The fair values are based on the following methodologies and assumptions:
  - financial institutions

For cash and short term funds, deposits and placements with financial institutions and investment account due from designated financial institutions with maturities of less than six months, the carrying value is a reasonable estimate of fair value. For deposits and placements with maturities of six months and above, estimated fair value is based on discounted cash flows using prevailing money market interest rates at which similar deposits and placements would be made with financial institutions of similar credit risk and remaining period to maturity.

(ii) Securities purchased under resale agreements

The fair values of securities purchased under resale agreements with maturities of less than six months approximate the carrying values. For securities purchased under resale agreements with maturities of six months and above, the estimated fair values are based on discounted cash flows using prevailing market rates for the remaining term to maturity.

(iii)

The estimated fair value for financial assets at FVTPL, financial assets at FVOCI and financial investments at amortised cost is based on quoted and observable market prices. Where there is no ready market in certain securities, fair values have been assessed by reference to market indicative yield or net tangible asset backing of the investee. Where discounted cash flow technique is used, the estimated future cash flows are discounted using the prevailing market rates for a similar instrument at the date of statements of financial position.

(iv) Loans, advances and financing

For floating rate loans, the carrying value is generally a reasonable estimate of fair value.

For fixed rate loans, the fair value is estimated by discounting the estimated future cash flows using the prevailing market rates of loans with similar credit risk and maturities.

The fair values of impaired loans are represented by their carrying value, net of impairment allowance.

(v) Other assets and liabilities

The carrying value less any estimated impairment allowance for financial assets and liabilities included in 'other assets and liabilities' are assumed to approximate their fair values as these items are not materially sensitive to the shift in market interest rates.

(vi) Deposits from customers

For deposits from customers with maturities of less than six months, the carrying amounts are reasonable estimates of their fair values. For deposits with maturities of six months and above, fair values are estimated using discounted cash flows based on prevailing market rates for similar deposits from customers.

and bills and acceptances payable

The estimated fair values of deposits and placements of banks and other financial institutions, obligations on securities sold under repurchase agreements and bills and acceptances payable with maturities of less than six months approximate the carrying values. For the items with maturities of six months and above, the fair values are estimated based on discounted cash flows using prevailing money market interest rates with similar remaining period to maturity.

Subordinated obligations

(i) Cash and short term funds, deposits and placements with financial institutions and investment account due from designated

Financial assets at FVTPL, financial assets at FVOCI and financial investments at amortised cost

(vii) Deposits and placements of banks and other financial institutions, obligations on securities sold under repurchase agreements

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#### 56 FAIR VALUES OF FINANCIAL ASSETS AND LIABILITIES (CONTINUED)

- (c) The fair values are based on the following methodologies and assumptions (continued):
  - (viii) Recourse obligation on loans sold to Cagamas

For amounts due to Cagamas with maturities of less than one year, the carrying amounts are a reasonable estimate of their fair values. For amounts due to Cagamas with maturities of more than one year, fair value is estimated based on discounted cash flows using prevailing money market interest rates with similar remaining period to maturity.

(ix) Lease liabilities

The estimated fair value of lease liabilities with maturities of less than six months approximate the carrying values. For other lease liabilities with maturities of six months or more, the fair values are estimated based on discounted cash flows using prevailing market rates of incremental borrowings.

(x) Borrowings

For floating rate borrowings, the carrying value is generally a reasonable estimate of fair value.

The estimated fair values of other borrowings with maturities of less than six months approximate the carrying values. For other borrowings with maturities of six months or more, the fair values are estimated based on discounted cash flows using prevailing market rates for borrowings with similar risk profile.

(xi) Senior debt securities

The estimated fair value of senior debt securities is generally based on quoted and observable market prices at the date of statements of financial position.

(xii) Hybrid Tier-1 Capital Securities

The estimated fair value of Hybrid Tier-1 Capital Securities is generally based on quoted and observable market prices at the date of statements of financial position.

(xiii) Subordinated obligations

The estimated fair value of subordinated obligations is generally based on quoted and observable market prices at the date of statements of financial position.

(xiv) Credit related commitments and contingencies

The net fair value of these items was not calculated as estimated fair values are not readily ascertainable. These financial instruments generally relate to credit risks and attract fees in line with market prices for similar arrangements. They are not presently sold nor traded. The fair value may be represented by the present value of fees expected to be received, less associated costs.

(xv) Foreign exchange and interest rate related contracts

The fair values of foreign exchange and interest rate related contracts are the estimated amounts the Group or the Bank would receive to sell or pay to transfer the contracts at the date of statements of financial position.

### 57 CHANGE IN ACCOUNTING POLICIES

The Group and the Bank have adopted MFRS 16 'Leases' issued by MASB with its mandatory adoption date of 1 January 2019. MFRS 16 supersedes MFRS 117 'Leases' and its related interpretations. As permitted by MFRS 16, the Group and the Bank have adopted the simplified transitional approach and will not restate comparative amounts for the financial year prior to first adoption.

Right of use assets for property leases will be measured on transition as if the new rules had always been applied. All other right of use assets will be measured at the amount of the lease liability on adoption (adjusted for any prepaid or accrued lease expenses).

On adoption of MFRS 16, the Group and the Bank recognised lease liabilities in relation to leases which had previously been classified as 'operating leases' under the principles of MFRS 117 'Leases'. These liabilities were measured at the present value of the remaining lease payments, discounted using the Group and the Bank's borrowing rate as of 1 January 2019. The weighted average incremental borrowing rate applied to the lease liabilities on 1 January 2019 for the Group and the Bank were 4.78% and 4.05% respectively.

Summarised below are the effects upon adoption of MFRS 16 as at 1 January 2019:

#### Group

Net deferred tax assets Right of use assets Lease liabilities Reserves NCI

#### Bank

Net deferred tax assets Right of use assets Lease liabilities Reserves

As previously reported RM'000	Effect of adoption of MFRS 16 RM'000	As restated RM'000
76,883	323	77,206
-	115,123	115,123
-	118,511	118,511
16,363,884	(3,058)	16,360,826
37,961	(7)	37,954
32,490	250	32,740
-	72,201	72,201
-	73,693	73,693
12,308,675	(1,242)	12,307,433

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### 57 CHANGE IN ACCOUNTING POLICIES (CONTINUED)

The reconciliation on the operating lease commitments disclosed under MFRS 117 to MFRS 16 are as follows:

	Group RM'000	Bank RM'000
Operating lease commitments as at 31 December 2018	168,632	85,197
Discounted using the incremental borrowing rate	(5,516)	(2,803)
Finance lease liabilities recognised under MFRS 117	163,116	82,394
Out-of-scope contracts	(44,588)	(8,684)
Low-value lease recognised on a straight-line basis as expenses	(17)	(17)
Lease liabilities recognised as at 1 January 2019	118,511	73,693
of which:		
Current lease liabilities	57,990	44,026
Non-current lease liabilities	60,520	29,667
	118,510	73,693

The recognised right of use assets relate to the following type of assets:

Properties	106,057	63,135
Information technology equipment	1,688	1,688
Office equipment	7,217	7,217
Motor vehicle	161	161
	115,123	72,201

### 58 SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

Securities Vietnam') ('Acquisition')

joint venture.

RHB Investment Bank has on 19 February 2019 completed the acquisition of the remaining 51% equity interest in RHB Securities Vietnam following the full payment of the purchase consideration of VND121,629,915,000 (equivalent to RM21,400,000) to Chu Thi Phuong Dung, Truong Lan Anh and Viet Quoc Insurance Broker Joint Stock Company.

RHB Securities Vietnam has since become a wholly-owned subsidiary of RHB Investment Bank effective 19 February 2019.

The State Securities Commission of Vietnam ('Vietnam SSC') had on 9 January 2019 granted its approval for the conversion of the legal form of RHB Securities Vietnam from a joint company to a single-member limited liability company. Subsequently, Vietnam SSC had on 29 January 2019 granted RHB Securities Vietnam a license for establishment and operation ('New License') to operate as a single-member limited liability company.

With the issuance of the New License, and to reflect the new status as a single-member limited liability company, the name of VSEC had been changed to RHB Securities Vietnam on 29 January 2019.

The Group has accounted for the Acquisition of RHB Securities Vietnam in accordance with MFRS 3 'Business Combination' and the following are the accounting effects:

Fair value of previously held equ Less: Equity attributable to net a Gain on remeasurement of previ

(ii) The acquisition of assets and liabilities of RHB Securities Vietnam on acquisition date are as follows:

	RM'000
Cash and short term funds	1,765
Deposits and placements with banks and other financial institutions	30,345
Other assets	397
Property, plant and equipment	30
Other liabilities	(18)
Total identifiable net assets	32,519
Less: Fair value of previously held equity interest	(15,934)
Goodwill arising from acquisition	4,815
Cash consideration	21,400

### (1) Acquisition by RHB Investment Bank of the remaining 51% equity interest in RHB Securities Vietnam Company Limited ('RHB

Prior to 19 February 2019, RHB Investment Bank, a wholly-owned subsidiary of the Bank, holds 49% equity interest in RHB Securities Vietnam (formerly known as Vietnam Securities Corporation ('VSEC')) and has accounted for this investment as a

(i) Equity interest previously held as joint venture at 49% in RHB Securities Vietnam is now deemed as disposed at fair value, giving rise to a gain on disposal of RM258,000 as disclosed in Note 39.

	RM'000
uity interest	15,934
assets	(15,676)
viously held equity interest in a joint venture	258

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#### 58 SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONTINUED)

- (1) Acquisition by RHB Investment Bank of the remaining 51% equity interest in RHB Securities Vietnam Company Limited ('RHB Securities Vietnam') ('Acquisition') (continued)
  - (iii) Effect of financial results

The financial results of the Acquisition in the period between the date of acquisition and the date of statements of financial position was not significant to the Group.

#### (iv) The net cash flows arising from the Acquisition is as follows:

	RM'000
Cash settlement	(21,400)
Cash and short term funds	1,765
Deposits and placements with banks and other financial institutions	30,345
Acquisition of a subsidiary, net of cash and cash equivalents acquired	10,710

#### (2) Reorganisation of the equity, economic and fixed income and currencies research operations of RHB Research Institute Sdn Bhd ('RHBRI') into RHB Investment Bank and the Bank

During the current financial year, RHB Investment Bank undertook a reorganisation of its equity and economic research operations, previously housed under RHBRI, a wholly-owned subsidiary of RHB Investment Bank, into a division within RHB Investment Bank, while their fixed income and currencies research function is absorbed by the Bank.

The Reorganisation was intended to streamline the research operations under RHB Investment Bank and the Bank, and to rationalise the costs of maintaining a separate licensed entity for research.

The Securities Commission Malaysia ('SC') has on 15 April 2019, granted approval for the Reorganisation, including the variation of RHB Investment Bank's Capital Market Services License ('CMSL') to include the regulated activity of Investment Advice.

Following SC's approval, the Reorganisation was completed on 2 May 2019 via an Asset Purchase Agreement ('APA') entered into between RHB Investment Bank and RHBRI and included a novation of contracts entered into by RHBRI and a transfer of employees. Similarly, the Bank and RHBRI entered into an APA in relation to the transfer of assets.

RHBRI has since surrendered its CMSL and will eventually be wound up.

The effects of the reorganisation to the financial results of the Bank for the current financial year is not material.

#### (3) Proposed disposal of equity interest in RHB Insurance Berhad ('RHB Insurance')

The Bank had on 31 July 2019, announced that BNM had via its letter dated 29 July 2019, stated that it has no objection for the Bank to commence negotiations with Tokio Marine Asia Pte Ltd ('TMA') for the proposed disposal of up to 94.7% of its equity interest held in RHB Insurance ('Proposed Disposal'). The approval is valid for six months from the date of BNM's letter.

Pursuant to the Financial Services Act 2013, the relevant parties will be required to obtain prior approval of the Minister of Finance, with the recommendation of BNM, before entering into any definitive agreement to effect the Proposed Disposal.

The Bank had on 12 December 2019, announced that after much negotiations and deliberations, both the Bank and TMA have not been able to reach an agreement on mutually acceptable terms and conditions for the Proposed Disposal. Accordingly, the Bank and TMA have mutually agreed to cease negotiations, and will not proceed with the Proposed Disposal.

#### 58 SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONTINUED)

#### (4) Proposed cessation of business operations of subsidiaries in Hong Kong

RHB Hong Kong Limited ('RHB Hong Kong') and its subsidiaries (collectively, 'RHB Hong Kong Group'), had on 4 December 2019 decided that they will commence to cease their business operations ('Proposed Cessation'). RHB Hong Kong is a wholly-owned subsidiary of RHB Investment Bank, which in turn is wholly-owned by the Bank.

Pursuant to the Proposed Cessation, RHB Hong Kong Group will gradually discontinue offering financial services to its existing and potential clients. RHB Investment Bank, being the shareholder of RHB Hong Kong Group will provide the requisite support to ensure an orderly winding down of their business operations.

The increasingly challenging operating broking environment in Hong Kong has resulted in losses being recorded for RHB Hong Kong Group. As a result, it is no longer viable for RHB Hong Kong Group to continue its business operations. The Proposed Cessation would allow RHB Investment Bank to refocus efforts and resources in driving long-term growth in other ASEAN markets in line with the larger RHB Banking Group's FIT22 strategy.

The Proposed Cessation is not subject to the approval of the shareholders of the Bank or any regulatory authorities. Barring any unforeseen circumstances, the Proposed Cessation is expected to be completed by the second quarter of 2020.

#### 59 EVENT SUBSEQUENT TO THE BALANCE SHEET DATE

### (1) Bancatakaful Service Arrangement between RHB Islamic Bank and Syarikat Takaful Malaysia Keluarga Berhad ('STMKB') (formerly known as Syarikat Takaful Malaysia Berhad)

On 15 January 2020, RHB Islamic Bank has notified STMKB, of its decision not to continue with the Bancatakaful Service Arrangement with STMKB ("Discontinuance") in accordance with the terms of the Bancatakaful Service Agreement entered into on 26 August 2015. With the Discontinuance, the Bancatakaful Service Arrangement will come to an end upon the expiry of the 5th anniversary of the Bancatakaful Service Arrangement on 31 July 2020.

31 July 2020.

RHB Islamic Bank will start the process to secure a new long term takaful partner and expects to complete this process before

## **Statement by Directors**

Financial Report 2019

pursuant to Section 251(2) of the Companies Act 2016

We, Tan Sri Azlan Zainol and Dato' Khairussaleh Ramli, being two of the Directors of RHB Bank Berhad state that, in the opinion of the Directors, the financial statements set out on pages 8 to 205 are drawn up so as to give a true and fair view of the financial position of the Group and the Bank as at 31 December 2019 and financial performance of the Group and of the Bank for the financial year ended on 31 December 2019 in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 25 February 2020.

TAN SRI AZLAN ZAINOL CHAIRMAN

Kuala Lumpur

## **Statutory Declaration**

pursuant to Section 251(1) of the Companies Act 2016

I, Syed Ahmad Taufik Albar, the Officer primarily responsible for the financial management of RHB Bank Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 8 to 205 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

**SYED AHMAD TAUFIK ALBAR** (MIA Membership No: 29842)

Subscribed and solemnly declared by the abovenamed Syed Ahmad Taufik Albar at Kuala Lumpur in Malaysia on 25 February 2020.

**COMMISSIONER FOR OATHS** Kuala Lumpur DATO' KHAIRUSSALEH RAMLI GROUP MANAGING DIRECTOR

# **Independent Auditors' Report**

to the Members of RHB Bank Berhad

#### **Report on the Audit of the Financial Statements**

#### Our opinion

In our opinion, the financial statements of RHB Bank Berhad ('the Bank') and its subsidiaries ('the Group') give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2019, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

#### What we have audited

We have audited the financial statements of the Group and of the Bank, which comprise the statements of financial position as at 31 December 2019 of the Group and of the Bank, and the income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Bank for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 8 to 205.

#### **Basis for opinion**

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the 'Auditors' responsibilities for the audit of the financial statements' section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence and other ethical responsibilities

We are independent of the Group and of the Bank in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ('By-Laws') and the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants ('IESBA Code'), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

#### Our audit approach

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements of the Group and of the Bank. In particular, we considered where the Directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the financial statements as a whole, taking into account the structure of the Group and of the Bank, the accounting processes and controls, and the industry in which the Group and the Bank operate.

## **Independent Auditors' Report**

to the Members of RHB Bank Berhad

Financial Report 2019

#### Report on the Audit of the Financial Statements (continued)

#### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Bank for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Bank as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter
Allowances for credit losses of loans, advances and financing for the Group and the Bank	Individual assessment
Refer to: - Accounting policy 20; - Critical accounting estimate (2); and - Notes 8, 43, 55(e)(vii) of the financial statements.	We evaluated the design and operating effectiveness of the controls over the process of identification of loans, advances and financing that have experienced significant increase in credit risk, process of identification of loss event and the process of forecasting future cash flows to determine the ECL amount.
<ul> <li>MFRS 9 introduces an expected credit loss ('ECL') impairment model, which requires the use of complex models and significant assumptions about future economic conditions and credit behaviour.</li> <li>This is an area of focus as the Directors make significant judgements in applying the accounting requirements for measuring ECL, such as:</li> <li>Choosing the appropriate collective assessment models used to calculate ECL. The models are inherently complex and judgement is applied in determining the</li> </ul>	In addition, we tested a sample of loans, advances and financing selected based on risk, and formed our judgement whether the Directors' assessment on either the occurrence of loss event or significant increase in credit risk was appropriate. Where a loss event or significant increase in credit risk had been identified, we checked the ECL calculated for exposures assessed on an individual basis. We checked the forecasts of future cash flows prepared by the Directors to calculate the amount of ECL. We assessed the reasonableness of the assumptions underlying the forecasted cash flows. In addition, we compared the collateral values assumed in the cash flow forecasts to external valuation reports.
<ul> <li>appropriate construct of model;</li> <li>Identification of loans, advances and financing that have experienced a significant increase in credit risk;</li> <li>Assumptions used in the ECL models such as expected future cash flows, forward-looking macroeconomic factors and datasets to be used as input to the models.</li> </ul>	<ul> <li>To determine the appropriateness of the MFRS 9 collective assessment ECL models implemented by the Group and the Bank, we have: <ul> <li>Assessed the methodologies inherent within the collective assessment ECL models applied against the requirements of MFRS 9;</li> <li>Tested the design and operating effectiveness of the controls relating to: <ul> <li>Governance and model development, including model build, model approval and model validation;</li> <li>Data used to determine the allowances for credit losses; and</li> <li>Calculation, review and approval of the ECL calculation</li> <li>Assessed and tested the significant modelling assumptions;</li> <li>Assessed and considered reasonableness of forward-looking forecasts assumptions; and</li> <li>Checked the accuracy of data and calculation of the ECL amount, on a sample basis;</li> </ul> </li> </ul></li></ul>
	Based on the above procedures, the results of our evaluation of the allowances for credit losses for loans, advances and financing are consistent with the Directors' assessment.

Report on the Audit of the Financial Statements (continued)

Key audit matters (continued)

#### Key audit matter

#### Impairment testing of goodwill for the Group

Refer to accounting policy 7, critical accounting and Note 19 of the financial statements.

As required by MFRS 136, an annual impairment is performed on the goodwill balance of RM2,6 The recoverable amount of each cash generating with allocated goodwill is determined based on t value in use ('VIU') and fair value less cost of di Directors have determined VIU to be the recover of these CGU.

We focused on this area due to the size of amount of the goodwill, which represented 1.0 assets and because the Directors' make significa about the future cash flows of these CGU and rate applied to each CGU.

#### Information other than the financial statements and auditors' report thereon

The Directors of the Bank are responsible for the other information. The other information comprises the Directors' Report which we obtained prior to the date of this auditors' report, and the 2019 Annual Report, which is expected to be made available to us after that date. Other information does not include the financial statements of the Group and of the Bank and our auditors' report thereon.

of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Bank, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Bank or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

	How our audit addressed the key audit matter
g estimate (3)	We tested the Directors' impairment assessment of goodwill by performing the following procedures:
t assessment	- Agreed the cash flow projection of each CGU to the approved budget by the Directors for the respective CGU. We also compared previous
654.1 million. g unit ('CGU')	projection to actual result of each CGU to assess the reasonableness of assumptions used in the cash flow projections;
the higher of disposal. The	<ul> <li>Assessed reasonableness of discount rates which reflects the specific risk relating to each CGU based on external information;</li> </ul>
rable amount	- Evaluated the reasonableness of growth rates beyond three years ('Terminal Growth Rates') based on historical results, economic outlook and industry forecasts;
the carrying .03% of total ant estimates the discount	- Performed sensitivity analysis over Terminal Growth Rates and discount rates used in the determination of the VIU cash flows to assess the potential impact of a reasonable possible change to any of these assumptions on the recoverable amount of each CGU.
	Based on the evidence obtained we found that the assumptions used by the Directors in the impairment assessment of goodwill were consistent with our understanding.

Our opinion on the financial statements of the Group and of the Bank does not cover the other information and we do not express any form

## **Independent Auditors' Report**

to the Members of RHB Bank Berhad

Financial Report 2019

#### Report on the Audit of the Financial Statements (continued)

#### **Responsibilities of the Directors for the financial statements**

The Directors of the Bank are responsible for the preparation of the financial statements of the Group and of the Bank that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Bank that are free from material misstatement, whether due to fraud or error

In preparing the financial statements of the Group and of the Bank, the Directors are responsible for assessing the Group's and the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Bank or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Bank as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- (a) Identify and assess the risks of material misstatement of the financial statements of the Group and of the Bank, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the (b) circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Bank's internal control.
- (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- (d) Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Bank or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Bank, including the (e) disclosures, and whether the financial statements of the Group and of the Bank represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group (f) to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

#### Report on the Audit of the Financial Statements (continued)

#### Auditors' responsibilities for the audit of the financial statements (continued)

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Bank for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 15 to the financial statements.

#### **OTHER MATTERS**

This report is made solely to the members of the Bank, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

PRICEWATERHOUSECOOPERS PLT LLP0014401-LCA & AF 1146 Chartered Accountants

Kuala Lumpur 25 February 2020

**SOO HOO KHOON YEAN** 02682/10/2021 J **Chartered Accountant** 

# BASEL II PILLAR 3 DISCLOSURES

AS AT 31 DECEMBER 2019

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# **Statement By Group Managing Director**

In accordance with the requirements of Bank Negara Malaysia's Guideline on Risk-Weighted Capital Adequacy Framework (Basel II) -Disclosure Requirements (Pillar 3), and on behalf of the Board of Directors and Senior Management of RHB Bank Berhad, I am pleased to provide an attestation that the Basel II Pillar 3 disclosures of RHB Bank Berhad for the year ended 31 December 2019 are accurate and complete.

DATO' KHAIRUSSALEH BIN RAMLI Group Managing Director

# **Basel II Pillar 3 Disclosures**

as at 31 December 2019

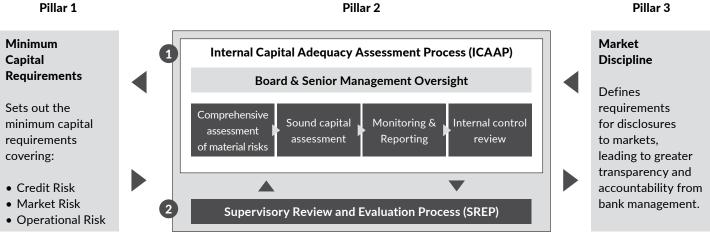
#### 1.0 INTRODUCTION

This document describes RHB Bank Group's risk profile, risk management practices and capital adequacy position in accordance with the disclosure requirements as outlined in the Risk-Weighted Capital Adequacy Framework (Basel II) - Disclosure Requirements (Pillar 3) issued by Bank Negara Malaysia (BNM's Pillar 3 Guidelines).

BNM's guidelines on Capital Adequacy Framework (Basel II - Risk-Weighted Assets) and the Capital Adequacy Framework for Islamic Banks (Risk-Weighted Assets) provide and specify the approaches for quantifying the risk-weighted assets for credit risk, market risk and operational risk.

Basel II introduces a more risk-based approach to regulatory capital with a distinct charge for operational risk in addition to the existing credit and market risk capital charges. It is designed to be a catalyst for more advanced risk management techniques, enterprise-wide culture of risk management and improved corporate governance, and public disclosure.

The Basel II approach based on the three pillars can be diagrammatically depicted as below:



Pillar 1 provides guidelines for calculation of risk-weighted assets for credit risk, market risk and operational risk, and the minimum amount of regulatory capital that banks must hold against the risks they assume.

entities within the Group are as follows:

Entity	Credit Risk	Market Risk	<b>Operational Risk</b>	
RHB Bank Berhad				
RHB Islamic Bank Berhad	Internal Ratings-Based Approach	Standardised Approach	Basic Indicator Approach	
RHB Investment Bank Berhad	Standardised Approach			

Pillar 2 comprises two components as follows:

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to their risks and to intervene, where appropriate.

For the purpose of complying with regulatory requirements under Basel II Pillar 1, the approaches adopted by the respective banking

Placing obligations on banks to develop an Internal Capital Adequacy Assessment Process, and setting capital targets that commensurate with the banking institution's risk profile and control environment; and

Placing obligations on the supervisory authority to evaluate how well banking institutions are assessing their capital needs relative

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as at 31 December 2019

### 1.0 INTRODUCTION (CONTINUED)

Pillar 3 covers external communication of risk and capital information by banks. The purpose of the Pillar 3 disclosures is to complement the minimum capital requirements under Pillar 1 and the supervisory review process under Pillar 2 by encouraging market efficiency through a set of disclosure requirements that will allow market participants to assess information on banking institutions' capital structures, risk exposures, risk management processes, and hence, their overall capital adequacy.

#### **Basis of Disclosure**

The annual Pillar 3 disclosure report is published in accordance with BNM's Pillar 3 Guidelines. This disclosure report has been verified and approved internally in line with the RHB Banking Group: Basel II Pillar 3 Disclosure Policy.

#### **Comparative Information**

This document covers the qualitative and quantitative information for financial year ended 31 December 2019 with comparative quantitative information of the preceding financial year ended 31 December 2018.

#### **Frequency of Disclosure**

The qualitative disclosures contained herein are updated on an annual basis and more frequently, if there are significant changes in the interim reporting period. The disclosures on capital adequacy and structure are made on a guarterly basis and all other guantitative disclosures are made on a semi-annual basis in accordance to the Group's reporting period.

#### **Medium and Location of Disclosure**

The Group's Pillar 3 disclosure report is made available under the Investor Relations section of the Group's website at www.rhbgroup. com as a separate report in the Group's Annual Report 2019, after the notes to the financial statements.

### 2.0 SCOPE OF APPLICATION

In this Pillar 3 document, RHB Bank Berhad's information is presented on a consolidated basis, ie RHB Bank Berhad with its overseas operations and its subsidiaries, and is referred to as "RHB Bank Group" or "the Group".

The Group's capital requirements are generally based on the principles of consolidation adopted in the preparation of its financial statements, except where the types of investment to be deducted from eligible capital as guided by BNM's Guideline on Capital Adequacy Framework (Capital Components) and Capital Adequacy Framework for Islamic Banks (Capital Components).

In accordance with the accounting standards for financial reporting, all subsidiaries of the RHB Bank Group are fully consolidated from the date it obtains control until the date such control ceases. Refer to Note 15 to the financial statements for list of consolidated entities.

RHB Bank Group offers Islamic banking financial services via its wholly-owned subsidiary company, RHB Islamic Bank Berhad (RHB Islamic Bank).

The transfer of funds or regulatory capital within RHB Bank Group is subject to shareholders' and regulatory approval.

During the financial year 2019, there were no capital deficiencies in RHB Bank Berhad or any of its subsidiaries.

### 3.0 CAPITAL MANAGEMENT

The overall capital management objective is to manage capital prudently and to maintain a strong capital position to drive sustainable business growth and seek strategic opportunities to enhance shareholders' value, and be in line with its risk appetite. Capital adequacy is the extent to which capital resources on the Group's balance sheet are sufficient to cover the business capital requirements now and in the foreseeable future. It also indicates the ability of the Group to provide financing across the business cycles and in meeting any contingency without compromising the interest of the depositors and investors. The Group aims to maintain a strong capital position to drive sustainable business growth through an optimal capital structure while meeting regulatory requirements.

With a comprehensive capital management, the Group aims to have a sound capital management practice that is aligned to BNM's ICAAP requirements. The capital management activities involve capital strategy, capital planning and capital allocation/structuring/ optimisation.

Capital Strategy

Capital strategy includes the determination of target capital under both normal and stressed market conditions and considers the business risk and strategic objectives, external credit ratings, and regulatory capital adequacy requirements. A comprehensive capital adequacy assessment is conducted at least annually to ensure that the target capital level is appropriate.

**Capital Planning** 

plan to:

- (i) support its overall risk profile and forecast the capital demand for material risks for which capital held is deemed appropriate and aligned with the Group's risk appetite:
- provide adequate capital for business growth, changes in asset mix or to cover unanticipated losses. (ii)

The capital plan describes the actions required to raise capital in a timely manner in both normal and stressed conditions as assumed in the stress scenarios. For capital planning purposes, capital adequacy is assessed in the multi-year financial projection under both normal and stressed scenarios, the objective of which is to ensure that the Group maintains adequate capital on a forward-looking basis. The Group also establishes a capital contingency funding plan that forms part of the capital plan. The capital plan, together with the analysis and proposed actions, are reviewed by the Group Chief Financial Officer and deliberated at the respective committees before submission to the relevant Boards for approval.

Capital Allocation/Structuring/Optimisation

Capital structuring affects the Group through its impact on cash flow and cost of capital. The Group adopts capital structuring that maximises value and minimises overall cost of capital. In order to achieve optimum capital structure, the Group determines the levels, mix and structure of internal and regulatory capital in line with its current and planned levels of business activities, risk appetite and desired level of capital adequacy.

The Group optimises its capital by integrating risk-based capital into strategy and aligning this with performance measurement.

The Group also aims to achieve a balance between dividend pay-out and the need to retain earnings in order to be consistent with its capital strength and to support business expansion. The Board reviews the dividend pay-out recommendation on an annual basis.

Based on strategic direction and regulatory requirements, the Group formulates a comprehensive and forward looking capital

The Group determines the amount of capital allocated to each entity and business line based on capital performance target and available funding. An efficient allocation of capital drives returns for the Group's shareholders.

as at 31 December 2019

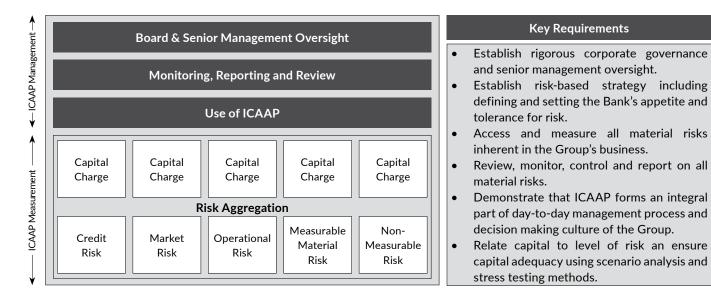
### 3.0 CAPITAL MANAGEMENT (CONTINUED)

Financial Report 2019

#### 3.1 Internal Capital Adequacy Assessment Process (ICAAP)

In line with BNM's Guideline on ICAAP under the Risk-Weighted Capital Adequacy Framework (Basel II) – Internal Capital Adequacy Assessment Process (Pillar 2) and Capital Adequacy Framework for Islamic Banks (CAFIB) – Internal Capital Adequacy Assessment Process (Pillar 2), the Group has implemented ICAAP with the objective to forge a strong alignment between risk and capital. Capital adequacy is assessed in relation to the Group's risk profile, and strategies are in place to maintain appropriate capital levels.

The ICAAP Framework developed and adopted across the Group summarises the key ICAAP requirements into two functional categories, namely; ICAAP Measurement and ICAAP Management as depicted below:



#### 3.2 Basel III Implementation

The implementation of Basel III for capital components by BNM in Malaysia has commenced with effect from 1 January 2013. Under the Basel III rules, banking institutions are required to strengthen the quality of their capital by maintaining higher minimum capital requirements and holding capital buffers namely the capital conservation buffer and the countercyclical capital buffer. However, the requirements are subject to a series of transitional arrangements with a gradual phase-in commencing 2013.

The Group monitors and reports the Liquidity Coverage Ratio (LCR) based on BNM's liquidity standards and maintains the LCR above regulatory requirement. For Net Stable Funding Ratio (NSFR), banking institutions are required to report the NSFR under the observation period effective from June 2015. In July 2019, BNM has issued the final NSFR policy document, which will be effective from 1 July 2020 where banking institutions are expected to maintain a minimum NSFR of 100% at the consolidated level i.e. at RHB Banking Group level.

### 3.0 CAPITAL MANAGEMENT (CONTINUED)

#### 3.3 Capital Adequacy Ratios

BNM's Guideline on Capital Adequacy Framework (Capital Components) and Capital Adequacy Framework for Islamic Banks (Capital Components) sets out the general requirements concerning regulatory capital adequacy and the components of eligible regulatory capital. Banking institutions are required to maintain, at all times, the following minimum capital adequacy ratios:

Common Equity Tier I (CET I) Capital Ratio	4.5%
Tier I Capital Ratio	6.0%
Total Capital Ratio	8.0%

In addition, the Group is required to maintain additional capital buffers in the form of CET I capital above the minimum CET I, Tier I and total capital ratios set out above. The capital buffers shall comprise of capital conservation buffer (CCB) of 2.50% and countercyclical capital buffer (CCyB) ranging from 0% to 2.50%.

CCyB is determined based on the weighted average of the prevailing CCyB rates applied in the jurisdictions in which the Group has credit exposures. This buffer is intended to protect the banking sector as a whole from the build-up of systemic risk during an economic upswing when aggregate credit growth tends to be excessive. BNM will communicate any decision on the CCyB rate by up to 12 months before the date from which the rate applies.

The capital ratios of RHB Bank Berhad on consolidated basis (RHB Bank Group), RHB Bank Berhad on global basis (RHB Bank), RHB Islamic Bank and RHB Investment Bank as at 31 December 2019 and 31 December 2018 are:

#### Table 1: Capital Adequacy Ratios

	RHB Bank Group		RHB	RHB Bank		RHB Islamic Bank		RHB Investment Bank	
	2019	2018	2019	2018	2019	2018	2019	2018	
Before proposed dividends									
Common Equity Tier I Capital Ratio	16.883%	15.920%	15.145%	13.818%	13.922%	13.222%	33.144%	21.323%	
Tier I Capital Ratio	16.884%	16.128%	15.145%	14.077%	13.922%	13.222%	33.144%	21.323%	
Total Capital Ratio	19.207%	19.213%	17.331%	17.398%	16.939%	16.476%	57.169%	40.757%	
After proposed dividends									
Common Equity Tier I Capital Ratio	16.271%	15.488%	14.319%	13.254%	13.627%	13.222%	24.764%	21.323%	
Tier I Capital Ratio	16.271%	15.696%	14.319%	13.514%	13.627%	13.222%	24.764%	21.323%	
Total Capital Ratio	18.594%	18.780%	16.505%	16.835%	16.644%	16.476%	48.788%	40.757%	

The capital ratios are above the minimum level required by BNM.

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### 3.0 CAPITAL MANAGEMENT (CONTINUED)

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#### 3.4 Minimum Capital Requirements and Risk-Weighted Assets (RWA)

The following table shows the breakdown of RWA by risk types as at 31 December 2019 and 31 December 2018:

Table 2: Risk-Weighted Assets (RWA) by Risk Types

	RHB Ba	RHB Bank Group		<b>RHB Bank</b>		<b>RHB</b> Islamic		<b>RHB Investment Bank</b>	
Risk Types	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000	
Credit RWA	105,139,766	104,908,738	77,851,675	81,202,389	29,308,355	25,943,117	794,533	612,585	
Credit RWA Absorbed by PSIA	-		-	-	(5,833,615)	(5,874,587)		-	
Market RWA	3,844,722	3,852,444	3,394,037	2,945,831	293,518	268,130	127,778	678,014	
Operational RWA	12,058,426	11,762,542	8,535,951	8,394,333	1,937,774	1,679,551	784,006	807,022	
Additional RWA due to Capital Floor	-	-	-	-	4,746,219	5,599,323	-	-	
Total RWA	121,042,914	120,523,724	89,781,663	92,542,553	30,452,251	27,615,534	1,706,317	2,097,621	

The following tables show the breakdown of RWA by risk types and the corresponding capital requirement as at 31 December 2019 and 31 December 2018:

Table 3a: Risk-Weighted Assets by Risk Types and Minimum Capital Requirements as at 31 December 2019

	<	RV	VA ———	<b></b>	·≺── Mi	nimum Capita	ital Requirements ———>		
	RHB Bank Group	RHB Bank	RHB Islamic Bank	RHB Investment Bank	RHB Bank Group	RHB Bank	RHB Islamic Bank	RHB Investment Bank	
Risk Types	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
Credit Risk, of which	105,139,766	77,851,675	23,474,740	794,533	8,411,181	6,228,134	1,877,979	63,563	
Under Foundation Internal Ratings-Based (F-IRB) Approach	50,545,923	39,589,504	15,768,181	-	4,043,674	3,167,160	1,261,454	-	
Under Advanced Internal Ratings-Based (A-IRB) Approach	29,225,136	21,061,924	8,228,983		2,338,011	1,684,954	658,319		
Under Standardised Approach	25,368,707	17,200,247	5,311,191	794,533	2,029,496	1,376,020	424,895	63,563	
Absorbed by PSIA under F-IRB Approach		-	(4,837,663)		-		(387,013)		
Absorbed by PSIA under Standardised Approach		-	(995,952)		-		(79,676)		
Market Risk									
Under Standardised Approach	3,844,722	3,394,037	293,518	127,778	307,578	271,523	23,481	10,222	
Operational Risk									
Under Basic Indicator Approach	12,058,426	8,535,951	1,937,774	784,006	964,674	682,876	155,022	62,720	
Additional RWA due to Capital Floor		-	4,746,219		-	-	379,698	-	
Total	121,042,914	89,781,663	30,452,251	1,706,317	9,683,433	7,182,533	2,436,180	136,505	

### 3.0 CAPITAL MANAGEMENT (CONTINUED)



	< RWA			Minimum Capital Requirements				
	RHB		RHB	RHB	RHB		RHB	RHB
	Bank	RHB	Islamic	Investment	Bank	RHB	Islamic	Investment
	Group	Bank	Bank	Bank	Group	Bank	Bank	Bank
Risk Types	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Credit Risk, of which	104,908,738	81,202,389	20,068,530	612,585	8,392,699	6,496,191	1,605,482	49,007
Under Foundation Internal								
Ratings-Based (F-IRB) Approach	50,669,274	42,191,889	13,735,988	-	4,053,542	3,375,351	1,098,879	-
Under Advanced Internal								
Ratings-Based (A-IRB) Approach	28,309,813	21,133,710	7,206,853	-	2,264,785	1,690,697	576,548	-
Under Standardised Approach	25,929,651	17,876,790	5,000,276	612,585	2,074,372	1,430,143	400,022	49,007
Absorbed by PSIA under F-IRB								
Approach	-	-	(5,220,725)	-	-	-	(417,658)	-
Absorbed by PSIA under								
Standardised Approach	-	-	(653,862)	-	-	-	(52,309)	-
Market Risk								
Under Standardised Approach	3,852,444	2,945,831	268,130	678,014	308,196	235,666	21,450	54,241
Operational Risk								
Under Basic Indicator Approach	11,762,542	8,394,333	1,679,551	807,022	941,003	671,547	134,364	64,562
Additional RWA due to Capital								
Floor	-	-	5,599,323	-	-	-	447,946	-
Total	120,523,724	92,542,553	27,615,534	2,097,621	9,641,898	7,403,404	2,209,242	167,810

Capital requirement for the three risk types is derived by multiplying the risk-weighted assets by 8%.

The Credit RWA for RHB Bank Group increased by RM231 million mainly due to the growth in retail exposures but partially netted off by the drop in corporate exposures. There was a marginal decrease in Market RWA for RHB Bank Group by RM7.7 million, mainly due to decrease in Foreign Currency Risk RWA and Option Risk RWA.

#### 3.4 Minimum Capital Requirements and Risk-Weighted Assets (RWA) (continued)

### Table 3b: Risk-Weighted Assets by Risk Types and Minimum Capital Requirements as at 31 December 2018

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### 4.0 CAPITAL STRUCTURE

The constituents of total eligible capital are set out in BNM's Guideline on Capital Adequacy Framework (Capital Components) and Capital Adequacy Framework for Islamic Banks (Capital Components). These include shareholders' funds, after regulatory-related adjustments, and eligible capital instruments issued by the Group. Tier I capital consists primarily of ordinary share capital, retained profits, other reserves and hybrid Tier I capital securities. Tier II capital consists of subordinated obligations, surplus eligible provisions over expected losses and general provisions. Refer to Note 54 in the Financial Statements for the details of these capital instruments.

The following table represents the capital position of RHB Bank Group and RHB Bank as at 31 December 2019 and 31 December 2018:

#### **Table 4: Capital Structure**

	RHB Ban	k Group	RHB E	Bank <sup>@</sup>
	2019 RM'000	2018 RM'000	2019 RM'000	2018 RM'000
Common Equity Tier I Capital/Tier I Capital				
Paid up ordinary share capital	6,994,103	6,994,103	6,994,103	6,994,103
Retained profits	15,614,585	14,791,837	12,606,320	12,116,174
Other reserves	727,132	722,541	490,905	499,913
Fair value through other comprehensive income (FVOCI) reserves	1,283,816	319,844	1,123,748	299,322
Less:				
Goodwill	(2,638,198)	(2,633,383)	(1,651,542)	(1,651,542)
Intangible assets (include associated deferred tax liabilities)	(535,880)	(563,693)	(478,305)	(504,752)
Deferred tax assets	(175,214)	(100,192)	(141,690)	(55,305)
55% of cumulative gains arising from change in value of FVOCI instruments	(706,099)	(175,914)	(618,061)	(164,627)
Investment in subsidiaries	(102,425)	(102,427)	(4,713,568)	(4,711,343)
Investments in associates and joint ventures	(9,512)	(25,352)	-	-
Other deductions <sup>#</sup>	(16,144)	(39,524)	(14,189)	(34,675)
Total Common Equity Tier I Capital	20,436,164	19,187,840	13,597,721	12,787,268
Hybrid Tier I Capital Securities*	-	240,000	-	240,000
Qualifying non-controlling interests recognised as Tier I Capital	220	10,606	-	-
Total Tier I Capital	20,436,384	19,438,446	13,597,721	13,027,268

### 4.0 CAPITAL STRUCTURE (CONTINUED)

Table 4: Capital Structure (continued)

#### **Tier II Capital**

Subordinated obligations subject to gradual treatment\*\*

Subordinated obligations meeting all relevan

Qualifying capital instruments of a subsidiar parties<sup>+</sup>

Surplus eligible provisions over expected los

General provisions<sup>^</sup>

#### Less:

Investment in capital instrument of financial takaful entities

#### **Total Tier II Capital**

#### **Total Capital**

- @ owned offshore banking subsidiary, RHB Bank (L) Ltd.
- #
- (Capital Components).
- \*\*
- subsidiary of the Bank.
- Λ determined under standardised approach for credit risk.

Includes the qualifying regulatory reserves of the Group and Bank of RM202,449,000 (31 December 2018 : RM61,723,000) and RM101,096,000 (31 December 2018 : RM27,796,000) respectively.

	RHB Bar	nk Group	RHB I	Bank <sup>@</sup>
	2019	2018	2019	2018
	RM'000	RM'000	RM'000	RM'000
l phase out				
	300,000	300,000	300,000	300,000
ant criteria	1,249,527	2,249,272	1,249,527	2,249,272
ary issued to third				
	490,764	501,504	-	-
osses	478,626	473,875	363,909	379,954
	293,276	192,590	183,354	144,014
al and insurance/				
	-	-	(134,187)	-
	2,812,193	3,717,241	1,962,603	3,073,240
	23,248,577	23,155,687	15,560,324	16,100,508

The capital adequacy ratios of the Bank consist of capital base and risk-weighted assets derived from the Bank and its wholly-

Pursuant to Basel II Market Risk Para 5.19 & 5.20 - Valuation Adjustments, the Capital Adequacy Framework (Basel II -Risk-Weighted Assets) calculation shall account for the ageing, liquidity and holding back adjustments on its trading portfolio. Hybrid Tier I Capital Securities that are recognised as Tier I capital instruments are subject to gradual phase out treatment effective from 1 January 2013 as prescribed under paragraph 37.7 of the BNM's Guideline on Capital Adequacy Framework

Subordinated obligations that are recognised as Tier II capital instruments are subject to gradual phase out treatment effective from 1 January 2013 as prescribed under paragraph 37.7 of the BNM's Guideline on Capital Adequacy Framework (Capital Components). Qualifying subordinated sukuk that are recognised as Tier II capital instruments held by third parties as prescribed under paragraph 17.6 of the BNM's Guideline on Capital Adequacy Framework (Capital Components) which are issued by a fully consolidated

Pursuant to BNM's policy document on Financial Reporting and Financial Reporting for Islamic Banking Institutions, general provision refers to loss allowance measured at an amount equal to 12-month and lifetime expected credit losses as defined under MFRS 9 Financial Instruments and regulatory reserves, to the extent they are ascribed to non-credit impaired exposures,

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### 5.0 RISK MANAGEMENT

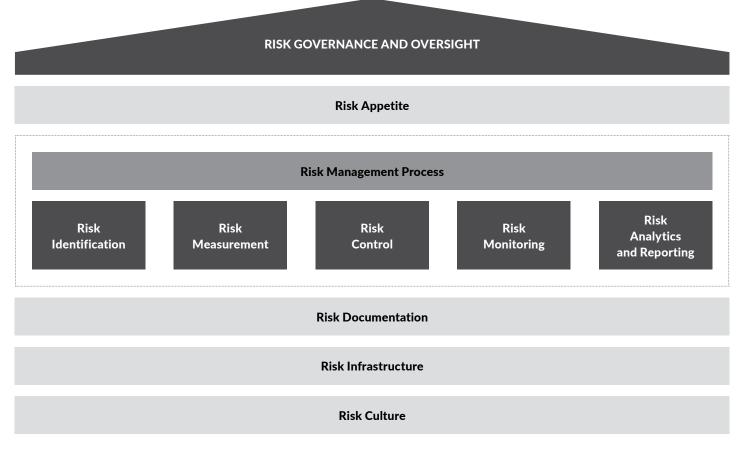
Risk is inherent in the Group's activities and is managed through a process of on-going identification, measurement and monitoring, subject to limits and other controls. Besides credit risk, the Group is exposed to a range of other risk types such as market, liquidity, operational, legal, Shariah, strategic and cross-border, as well as other forms of risk inherent to its strategy, product range and geographical coverage.

Effective risk management is fundamental to drive sustainable growth and shareholders' value, while maintaining competitive advantage, and is thus a central part of the proactive risk management of the Group's operating environment.

The Group Risk Management Framework governs the management of risks in the Group, as follows

- It provides a holistic overview of the risk and control environment of the Group, with risk management aimed towards loss minimisation and protection against losses which may occur through, principally, the failure of effective checks and controls in the organisation.
- It sets out the strategic progression of risk management towards becoming a value creation enterprise. This is realised through • building up capabilities and infrastructure in risk management sophistication, and enhanced risk quantification to optimise risk-adjusted returns.

The Group Risk Management Framework is represented in the following diagram:



5.0 RISK MANAGEMENT (CONTINUED)

### **OVERARCHING RISK MANAGEMENT PRINCIPLES**

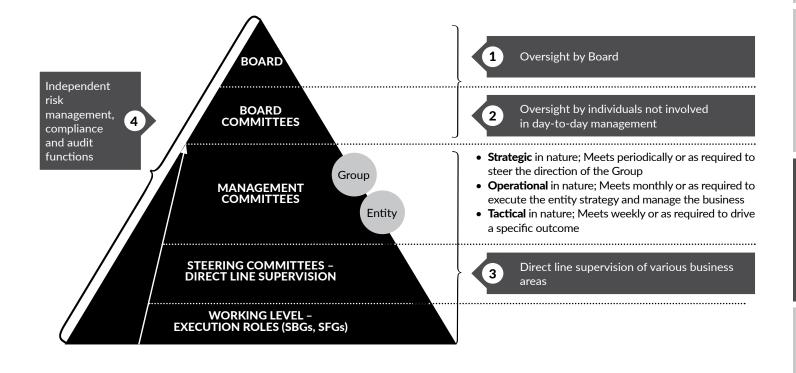
The Risk Management Framework contains five fundamental principles that drive the philosophy of risk management in the Group.

Principle 1: Risk Governance from the Boards of Directors of various operating entities within the Group The ultimate responsibility of the Boards of Directors in the Group is to ensure that an effective risk management strategy is in place and uniformly understood across the Group. The Group has a structured framework to support the Board's oversight responsibilities.

#### **RISK GOVERNANCE AND ORGANISATION**

The Board of Directors (Board), through the respective risk committees and the Group Risk & Credit Management function, establishes the risk appetite and risk principles for the Group and relevant entities. The BRC is the principal Board committee that provides oversight over risk management activities for the Group to ensure that the Group's risk management process is in place and functional. The BRC assists the Board to review the Group's overall risk management philosophy, frameworks, policies and models. The Islamic Risk Management Committee (IRMC) and the Investment Bank Board Risk Committee (IBBRC) assist the respective Boards of RHB Islamic Bank and RHB Investment Bank on risk issues relevant and unique to its business.

The responsibility for the supervision of the day-to-day management of enterprise risk and capital matters is delegated to the GCRC comprising senior management of the Group and which reports to the relevant board committees and the Group Management Committee (GMC). The Investment Bank Risk Management Committee is responsible for oversight of risk management matters relating to RHB Investment Bank Group's business whilst the Group Asset and Liability Committee (Group ALCO) oversees market risk, liquidity risk and balance sheet management. An overview of this governance framework at Group level is as below:



The following sections describe some of these risk management content areas.

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#### 5.0 RISK MANAGEMENT (CONTINUED)

#### **RISK CULTURE**

Principle 2: Clear Understanding of Risk Management Ownership

Proactive risk ownership is important for effective management of risk. This promotes a risk awareness culture throughout the Group. The Group adopts the principle that 'Risk and Compliance is Everyone's Responsibility'.

The strategic business units (SBUs) and strategic functional units (SFUs) of the respective operating entities in the Group are collectively responsible for identifying, managing and reporting risks. The business units manage certain defined risks supported by the services provided by the functional units, including the risk management function. The approach is based on the 'three lines of defence' model as depicted below:

FIRST LINE Business/Functional Level	<ul> <li>Responsible for managing day-to-day risks and compliance issues</li> <li>Business Risk and Compliance Officer is to assist business/functional unit in day-to-day risks and compliance matters</li> </ul>
SECOND LINE Group Risk and Credit Management & Group Compliance	• Responsible for oversight, establishing governance and providing support to business/functional unit on risk and compliance matters
THIRD LINE Group Internal Audit	• Provide independent assurance to the Board that risk and compliance management functions effectively as designed

#### **RISK ENVIRONMENT AND INFRASTRUCTURE Principle 3: Institutionalisation of a Risk-Focused Organisation**

In addition to risk ownership, a risk-focused culture is promoted throughout the Group through strengthening of the central risk management functions and continuous reinforcement of a risk and control environment within the Group.

#### **Central Risk Management Function**

Group Risk & Credit Management function, headed by the Group Chief Risk Officer is independent of the business function to ensure that the necessary balance in risk/return decisions is not compromised by short-term pressures to generate revenues.

The roles and responsibilities of the Group Chief Risk Officer include:

- Facilitating the setting of the strategic direction and overall policy on management and control of risk of the Group;
- Ensuring industry best practices in risk management are adopted across the Group, including the setting of risk management parameters and risk models;
- Developing a pro-active, balanced and risk-attuned culture within the Group; and
- Advising senior management, respective risk committees and the Board on risk issues and their possible impact on the Group in the achievement of its objectives and strategies.

Group Risk & Credit Management consisting of Group Risk Management, Group Credit Management and Group Risk Operations provides independent oversight on business activities and implements the Group Risk Management Framework in order to protect and safeguard for the Group's assets, and to prevent and mitigate financial and reputational losses to the Group. Key areas for which Group Risk Management is responsible for include the Group's risk policy and framework, day-to-day risk measurement and monitoring, providing timely risk analysis to management, and ensuring compliance to regulatory risk reporting requirements.

### 5.0 RISK MANAGEMENT (CONTINUED)

#### **Central Risk Management Function (continued)**

Group Credit Management oversees the Group-wide credit evaluation and assessment, approval and credit monitoring functions by providing credit risk assessment assurance on credit proposals, highlighting key risks and potential problematic accounts, and improving credit process efficiency.

Group Risk Operations is responsible for strategising and implementing a comprehensive enterprise-wide risk governance framework, and managing the development of robust risk management infrastructure and tools, aligned with the Group's strategy for growth and keeping pace with the market requirements and competitive business environment. Group Risk Operations drives the operationalisation of the Group's risk transformation initiatives in establishing risk management as a valuable business partner.

#### **Risk and Control Environment**

The business and functional heads are accountable for risk management in their businesses and functions, and for overseas operations where they have governance responsibilities. The business and functional units have clear segregation of duties to ensure that business processes are functioning effectively. There is accountability delegated to the appropriate authority to enable them to execute their respective authorities in meeting the business strategies without compromising the risk management process.

The primary responsibility for managing risks, therefore, rests with the business managers who are best equipped to ensure that risk management and control are continuously focused on the way business is conducted. Business activities and processes are continuously reviewed for areas of significant risks and for implementation of appropriate control procedures to ensure they operate within established corporate policies and limits.

The risk management processes within the Group seek to identify, measure, monitor and control risk so that risk exposures are adequately managed and the expected returns adequately compensate the risks.

- potential problem on a timely basis.

The Group recognises that effective implementation of the risk management system and process must be supported by a robust set of documentation and infrastructure. Towards this end, the Group has established frameworks, policies and other relevant control documents to ensure clearly defined practices and processes are implemented consistently across the Group.

In terms of risk infrastructure, the Group has organised its resources and talents into dedicated risk management functions, and invested into the technology, including data management, to support the Group's risk management activities.

#### **RISK APPETITE**

## **Principle 4: Alignment of Risk Management to Business Strategies**

The Group Risk Management Framework serves to align the Group's business strategy with its risk strategy, and vice-versa. This is articulated through the risk appetite setting and the Group's annual business and financial budgetary plan, which is facilitated by the integration of risk measures in capital management.

Risk appetite describes the types and level of risks the Group is prepared to accept in delivering its business strategies. It is a key component of risk management and is set by the Board, and reported through various metrics that enable the Group to manage capital resources and shareholders' expectations.

Identification: The identification and analysis of the existing and potential risks is a continuing process, in order to facilitate and ensure the risks can be managed and controlled within the risk appetite of the Group and specific entity, where necessary.

Measurement: Risks are measured, assessed and aggregated using comprehensive qualitative and quantitative risk measurement methodologies, and the process also serves as an important tool as it provides an assessment of capital adequacy and solvency.

Controlling and Monitoring: Controls, triggers and limits are used to manage risk exposures and to facilitate early identification of

Analytics and Reporting: Risk analysis and reports are prepared at the respective entities and consolidated level as well as business level are regularly escalated to the senior management and relevant Boards of the Group's entities to ensure that the risks identified remain within the established appetite and to support an informed decision-making process.

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#### 5.0 RISK MANAGEMENT (CONTINUED)

#### **Principle 5: Optimisation of Risk-Adjusted Returns**

One of the objectives of capital management is to reflect a risk-adjusted return assumed by the businesses throughout the Group. By linking risk to capital, the risk-adjusted return measure contributes to the creation of shareholders' value by facilitating the allocation of capital to the businesses.

The medium to long-term strategy and principle of risk management of the Group is to intensify the integration of capital management within the Group. The Group is progressively implementing a risk-adjusted return based framework for allocation of capital to business units and for performance measurement and management.

#### 6.0 CREDIT RISK

#### **Credit Risk Definition**

Credit risk is the risk of loss arising from customers' or counterparties' failure to fulfil their financial and contractual obligations in accordance to the agreed terms. It stems primarily from the Group's lending/financing, trade finance and its funding, underwritings, investment and trading activities from both on and off-balance sheet transactions.

#### 6.1 Credit Risk Management Oversight and Organisation

The Group Credit Committee (GCC) is the senior management committee empowered to approve or reject all financial investments. counterparty credit and lending/financing up to the defined threshold limits.

GCC will direct, monitor, review and consider such issues as may materially impact on the present and future quality of the Group's loan/asset book. GCC also acts as the body which, through the relevant Board committees, recommends to the respective Boards, on matters pertaining to credit risk (such as credit and underwriting evaluation/approval/procedure, and delegated lending/ financing authorities).

The Group Investment Underwriting Committee (GIUC) deliberates, approves and rejects stockbroking/equities/futures business related proposals such as equity underwriting, equity derivatives and structured products, and share margin financing.

The Board Credit Committee's (BCC) main functions are (i) affirming, vetoing or imposing more stringent conditions on credits of the Group which are duly approved by the GCC and/or GIUC, (ii) overseeing the management of impaired and high risk accounts, and (iii) approving credit transactions to connected parties up to the defined threshold limits. BCC also endorses policy loans/ financing and loans/financing required by BNM to be referred to the respective members of the Boards for approval.

The Group Credit Management has the functional responsibility to ensure that internal processes and credit underwriting standards are adhered to before financing proposals are approved. All financing proposals are firstly assessed for its credit worthiness by the originating business units before being evaluated by an independent credit manager and decided upon by the delegated lending/ financing authority/relevant committees.

All financing exposure limits are approved within a defined credit approval authority framework. Large financing exposures are further subject to post approval credit review by Group Internal Audit. With the exception of credit applications for consumer and approved products under program lending/financing which can be approved by business units' supervisors, all other credit facilities, are subject to independent assessment by a team of dedicated and experienced credit evaluators in Head Office. For proper checks and controls, joint approval is required for all discretionary lending/financing between business and independent credit underwriters. Loans/financing which are beyond the delegated lending/financing authority limits will be escalated to the relevant committees for approval.

Within Group Risk Management, the Group Credit Risk Management has the functional responsibility for credit risk management, portfolio risk monitoring, risk reporting and development of credit policies and guidelines. The Group also conducts regular credit stress tests to assess the credit portfolio's vulnerability to adverse credit risk events.

Regular risk reporting is made to the senior management, respective commitees and the Board. These reports include various credit risk aspects such as portfolio quality, expected losses, and concentration risk exposures. Such reporting allows senior management to identify adverse credit trends, take prompt corrective actions, and ensure appropriate risk-adjusted decision making.

#### 6.0 CREDIT RISK (CONTINUED)

#### 6.2 Credit Risk Management Approach

The Group's credit risk management framework is founded upon BNM's Policy on Credit Risk. The Group abides by its Group Credit Policy which supports the development of a strong credit culture with the objective of maintaining a diversified portfolio, and a reliable and satisfactory risk-weighted return. Industry best practices are instilled in the continual updating of the Group Credit Policy.

The Group's credit risk management process is documented in the Group Credit Guidelines (GCG) and the Group Credit Procedures Manual (GCPM) which set out the operational procedures and guidelines governing the credit processes within the Group.

The GCG and GCPM have been designed to ensure that:

#### Lending/Financing to Corporate and Institutional Customers

Loans/financing to corporate and institutional customers are individually evaluated and risk-rated. Credit underwriters identify and assess the credit risk of large corporate or institutional customers, or customer groups, taking into consideration their financial and business profiles, industry and economic factors, collateral, or other credit support.

#### **Credit Risk from Investment or Trading Activities**

In the course of its trading or investment activities, the Group is also exposed to credit risks from trading, derivative and debt securities activities. Relevant credit guidelines are established to govern the credit risk via guidance on derivatives, hedging and investment related activities of the different exposures.

#### Lending/Financing to Consumers and Small Businesses

For the consumer and small business sectors, credit risk is managed on a portfolio basis. Such products include residential mortgages/home financing, credit cards, auto loans/financing, commercial property loans/financing, personal financing, Amanah Saham Bumiputera (ASB) financing and retail small and medium-sized enterprises (RSMEs). Credit is prudently assessed and extended leveraging on the product program, which clearly define the credit risk acceptance criteria, post approval review and credit risk control. Credit scorecard together with business rules are adopted to enable objective risk evaluation and consistent decisions, cost efficient processing, and behavioural score monitoring of expected portfolio performance.

#### Lending/Financing to Share Margin Financing

Loans/financing to share margin clients are based on credit/financing facilities made available to these clients for trading or redemption of securities that are listed in Bursa Malaysia Berhad in accordance with the Bursa Securities Rules.

For share margin financing, credit risk is mitigated through the establishment of appropriate approving authority structure/matrix for the extension of trading/credit limits. Within clearly defined guidelines approved by the Board and in line with applicable laws and regulations, credit risk management also encompasses the systematic credit assessment, close monitoring of limits, exposures and concentration risk to counterparties or issuer, through timely management reporting procedures.

### **Credit Risk Measurement**

Along with judgement and experience, risk measurement or quantification plays a critical role in making informed risk taking and portfolio management decisions. As the nature of credit risk varies by financing type, the Group applies different credit risk measuring tools, so that the credit risk of each financing type is appropriately reflected. These measurement tools are developed for the material credit exposures, which fall under the IRB Approach.

• The process of credit initiation, administration, supervision and management of loans/financing and advances are carried out consistently and uniformly by the business origination and other credit support functions within the Group.

Procedures and guidelines governing the credit function are in compliance with the credit policies of the Group.

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#### 6.0 CREDIT RISK (CONTINUED)

6.2 Credit Risk Management Approach (continued)

#### Credit Risk Measurement (continued)

The followings represent the dimensions considered in the credit risk measurement:

#### 1.0 Probability of Default (PD)

Probability of default refer to likelihood that a borrower/customer is unable to meet its debt obligation. For corporate/ non-retail financing, the probability of default is measured from obligor (or customer) rating obtained from the risk rating system to determine obligor's level of default risk. The risk rating of each obligor is regularly reviewed to ensure that it actually reflects the debtor's/customer's updated default risk. For retail exposures/financing, the default risk is measured via respective scoring model i.e. application scorecard, behavioural scorecard and customer centric scorecard.

#### 2.0 Loss Given Default (LGD)

LGD is the amount of loss incurred when a borrower/customer defaults. For corporate financing, LGD is determined via the credit risk mitigation adjustment, in which the coverage of collateral and security will determine the level of LGD for a specific transaction. For retail financing, LGD is determined at respective segment (or pool) level.

#### 3.0 Exposure at Default (EAD)

EAD is calculated from the current outstanding balance and availability of committed financing line. In this regard, the key factor is the Group's obligation related to the available financing line. For corporate financing, the EAD is measured at an individual obligor exposure as per BNM's Guideline on Capital Adequacy Framework (Basel II - Risk-Weighted Assets) and the Capital Adequacy Framework for Islamic Banks (Risk-Weighted Assets). For retail financing, the principle of credit risk measurement is similar, but measured on a pooled basis, based on internal models.

#### 6.3 Off-Balance Sheet Exposures and Counterparty Credit Risk (CCR)

The management of the following off-balance sheet exposures of the Group is in accordance to the credit risk management approach as set out under Section 6.2 of this document:

- Financial guarantees and standby letters of credit, which represent undertakings that the Group will make payments in the ٠ event that its customer cannot meet its obligations to third-parties. These exposures carry the same credit risk as loans/ financing even though they are contingent in nature;
- Documentary and commercial letters of credit, which are undertakings by the Group on behalf of its customers. These ٠ exposures are usually collateralised by the underlying shipment of goods to which they relate;
- Commitments to extend financing, which includes the unutilised or undrawn portions of financing facilities;
- Unutilised credit card lines: and .
- Credit equivalent amount of derivative financial instruments.

#### **Counterparty Credit Risk**

Counterparty Credit Risk is the risk that the counterparty to a transaction could default before the final settlement of the transaction's cash flows. An economic loss would occur if the transactions or portfolio of transactions with the counterparty has a positive economic value at the time of default. Unlike a firm's exposure to credit risk through a loan, where the exposure to credit risk is unilateral and only the lending bank faces the risk of loss, CCR creates a bilateral risk of loss; the market value of the transaction can be positive or negative to either counterparty to the transaction. The market value is uncertain and can vary over time with the movement of underlying market factors.

6.0 CREDIT RISK (CONTINUED)

### 6.3 Off-Balance Sheet Exposures and Counterparty Credit Risk (CCR) (continued)

# **Counterparty Credit Risk (continued)**

Counterparty risk is typically associated with two broad classes of financial products:

- •
- •

Derivative financial instruments are primarily entered into for hedging purposes. The Group (excluding RHB Islamic Bank) takes trading derivative positions, within pre-set limits, with the expectation to make arbitrage gains from favourable movements in prices or rates.

Any financial loss is calculated based on the cost to replace the defaulted derivative financial instruments with another similar contract in the market. The cost of replacement is equivalent to the difference between the original value of the derivatives at the time of contract with the defaulted counterparty and the current fair value of a similar substitute at current market prices.

All outstanding financial derivative positions are marked-to-market on a daily basis. The Group monitors counterparties' positions and promptly escalates any shortfall in the threshold levels to the relevant parties for next course of action.

#### 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches

2018, segregated by:

- disclosure on off-balance sheet and counterparty credit risk; •
- geographical distribution;
- industry sector;
- residual maturity; and
- disclosures under the Standardised Approach by risk weights.

Over-the-counter derivatives such as interest rate/profit rate swaps, FX forwards and credit default swaps.

Securities financing transactions such as repos and reverse repos; and securities borrowing and lending.

The following tables show the credit exposures or Exposure at Default (EAD) as at 31 December 2019 compared with 31 December

• the various types of asset classes, showing details of the exposures by type of approaches, before and after credit risk mitigation (CRM), the corresponding RWA and capital requirements;

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## 6.0 CREDIT RISK (CONTINUED)

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

Table 5a: Summary of Credit Exposures with Credit Risk Mitigation (CRM) by Asset Class and Minimum Capital Requirements (On and Off-Balance Sheet Exposures) as at 31 December 2019

RHB Bank Group Exposure Class	Gross Exposures/EAD before CRM RM'000	Net Exposures/EAD after CRM RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
Exposures under Standardised Approach (SA)				
On-Balance Sheet Exposures				
Sovereigns & Central Banks	26,920,496	26,920,496	1,548,525	123,882
Public Sector Entities	12,178,720	12,109,599	181,202	14,496
Banks, Development Financial Institutions & MDBs	12,065,470	12,065,470	4,224,306	337,944
Insurance/Takaful Cos, Securities Firms & Fund Managers	467,809	467,809	456,864	36,549
Corporates	8,675,860	6,878,125	5,691,561	455,325
Regulatory Retail	7,904,673	6,988,028	6,240,533	499,243
Residential Mortgages	704,636	698,635	247,144	19,772
Higher Risk Assets	499,061	499,061	748,591	59,887
Other Assets	4,405,512	4,405,512	2,584,618	206,769
Securitisation Exposures	-	-	-	-
Equity Exposures	789,911	789,911	789,911	63,193
Defaulted Exposures	341,474	337,189	372,056	29,764
Total On-Balance Sheet Exposures	74,953,622	72,159,835	23,085,311	1,846,824
Off-Balance Sheet Exposures				
OTC Derivatives	1,500,970	1,323,081	346,959	27,757
Off-balance sheet exposures other than OTC derivatives or credit derivatives	7,746,103	5,797,957	1,922,110	153,769
Defaulted Exposures	23,343	23,306	14,327	1,146
Total Off-Balance Sheet Exposures	9,270,416	7,144,344	2,283,396	182,672
Total On and Off-Balance Sheet Exposures under SA	84,224,038	79,304,179	25,368,707	2,029,496
Exposures under F-IRB Approach				
On-Balance Sheet Exposures				
Corporates, of which	78,962,953	78,962,953	43,070,897	3,445,671
Corporate Exposures (excluding exposures with firm size adjustments)	43,624,645	45,226,232	22,168,413	1,773,473
Corporate Exposures (with firm size adjustments)	26,743,327	26,743,327	15,654,346	1,252,347
Specialised Lending Exposures (Slotting Approach)				
Project Finance	1,959,743	1,724,972	1,399,664	111,973
Income Producing Real Estate	6,635,238	5,268,422	3,848,474	307,878
Defaulted Exposures	2,100,745	2,100,745	74,535	5,963
Total On-Balance Sheet Exposures	81,063,698	81,063,698	43,145,432	3,451,634

- 6.0 CREDIT RISK (CONTINUED)

Table 5a: Summary of Credit Exposures with Credit Risk Mitigation (CRM) by Asset Class and Minimum Capital Requirements (On and Off-Balance Sheet Exposures) as at 31 December 2019 (continued)

RHB Bank Group	Gross Exposures/EAD before CRM	Net Exposures/EAD after CRM	Risk- Weighted Assets	Minimum Capital Requirements
Exposure Class	RM'000	RM'000	RM'000	RM'000
Exposures under F-IRB Approach (continued)				
Off-Balance Sheet Exposures				
OTC Derivatives	131,117	131,117	133,087	10,647
Off-balance sheet exposures other than OTC derivatives or credit derivatives	7,799,962	7,799,962	4,406,314	352,505
Defaulted Exposures	50,102	50,102	-	-
Total Off-Balance Sheet Exposures	7,981,181	7,981,181	4,539,401	363,152
Exposures under A-IRB Approach				
On-Balance Sheet Exposures				
Retail, of which	95,350,659	95,350,659	24,332,679	1,946,614
Residential Mortgages Exposures	47,908,190	47,908,190	10,664,009	853,121
Qualifying Revolving Retail Exposures	2,098,887	2,098,887	1,473,938	117,915
Hire Purchase Exposures	7,867,243	7,867,243	2,695,664	215,653
Other Retail Exposures	37,476,339	37,476,339	9,499,068	759,925
Defaulted Exposures	1,820,854	1,820,854	626,895	50,152
Total On-Balance Sheet Exposures	97,171,513	97,171,513	24,959,574	1,996,766
Off-Balance Sheet Exposures				
OTC Derivatives	-	-	-	-
Off-balance sheet exposures other than OTC derivatives or credit derivatives	13,324,556	13,324,556	2,499,901	199,992
Defaulted Exposures	65,203	65,203	111,408	8,913
Total Off-Balance Sheet Exposures	13,389,759	13,389,759	2,611,309	208,905
Total On and Off-Balance Sheet Exposures before scaling factor under the IRB Approach	199,606,151	199,606,151	75,255,716	6,020,457
Total On and Off-Balance Sheet Exposures after scaling factor, 1.06 under the IRB Approach			79,771,059	6,381,685
Total (Exposures under the SA Approach and Exposures under the IRB Approach)	283,830,189	278,910,330	105,139,766	8,411,181

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

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## 6.0 CREDIT RISK (CONTINUED)

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

Table 5b: Summary of Credit Exposures with Credit Risk Mitigation (CRM) by Asset Class and Minimum Capital Requirements (On and Off-Balance Sheet Exposures) as at 31 December 2018

RHB Bank Group	Gross Exposures/EAD before CRM	Net Exposures/EAD after CRM	Risk- Weighted Assets BM'000	Minimum Capital Requirements
Exposure Class	RM'000	RM'000	RM'000	RM'000
Exposures under Standardised Approach (SA)				
On-Balance Sheet Exposures				
Sovereigns & Central Banks	24,937,661	24,937,661	1,245,404	99,632
Public Sector Entities	10,484,752	10,484,752	341,890	27,351
Banks, Development Financial Institutions & MDBs	12,361,561	12,361,561	3,920,877	313,670
Insurance/Takaful Cos, Securities Firms & Fund Managers	713,073	713,073	641,102	51,288
Corporates	10,287,093	8,421,012	6,401,856	512,148
Regulatory Retail	7,491,910	6,695,052	5,879,342	470,347
Residential Mortgages	888,628	880,438	312,848	25,028
Higher Risk Assets	494,971	494,971	742,456	59,397
Other Assets	4,910,527	4,910,527	2,932,079	234,566
Securitisation Exposures	-	-	-	-
Equity Exposures	842,708	842,708	842,708	67,417
Defaulted Exposures	317,294	312,471	324,006	25,921
Total On-Balance Sheet Exposures	73,730,178	71,054,226	23,584,568	1,886,765
Off-Balance Sheet Exposures				
OTC Derivatives	2,125,433	1,830,186	505,752	40,460
Off-balance sheet exposures other than OTC derivatives				
or credit derivatives	6,904,271	5,158,323	1,819,284	145,543
Defaulted Exposures	26,201	26,127	20,047	1,604
Total Off-Balance Sheet Exposures	9,055,905	7,014,636	2,345,083	187,607
Total On and Off-Balance Sheet Exposures under SA	82,786,083	78,068,862	25,929,651	2,074,372
Exposures under F-IRB Approach				
On-Balance Sheet Exposures				
Corporates, of which	72,748,563	72,748,563	42,572,917	3,405,833
Corporate Exposures (excluding exposures with firm size adjustments)	40,686,208	42,157,288	23,547,825	1,883,826
Corporate Exposures (with firm size adjustments)	25,931,911	25,931,911	15,497,128	1,239,770
Specialised Lending Exposures (Slotting Approach)				
Project Finance	1,906,227	1,595,001	1,417,628	113,410
Income Producing Real Estate	4,224,217	3,064,363	2,110,336	168,827
Defaulted Exposures	2,237,979	2,237,979	84,309	6,745
Total On-Balance Sheet Exposures	74,986,542	74,986,542	42,657,226	3,412,578

- 6.0 CREDIT RISK (CONTINUED)

Table 5b: Summary of Credit Exposures with Credit Risk Mitigation (CRM) by Asset Class and Minimum Capital Requirements (On and Off-Balance Sheet Exposures) as at 31 December 2018 (continued)

RHB Bank Group Exposure Class	Gross Exposures/EAD before CRM RM'000	Net Exposures/EAD after CRM RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
	KM 000		KM 000	KM 000
Exposures under F-IRB Approach (continued)				
Off-Balance Sheet Exposures	004.050	004.050	004 5 44	00 7/0
OTC Derivatives	284,258	284,258	284,541	22,763
Off-balance sheet exposures other than OTC derivatives or credit derivatives	8,457,342	8,457,342	4,859,435	388,755
Defaulted Exposures	7,100	7,100	-	-
Total Off-Balance Sheet Exposures	8,748,700	8,748,700	5,143,976	411,518
Exposures under A-IRB Approach				
On-Balance Sheet Exposures				
Retail, of which	89,444,481	89,444,481	23,838,357	1,907,069
Residential Mortgages Exposures	43,810,063	43,810,063	9,992,986	799,439
Qualifying Revolving Retail Exposures	2,027,858	2,027,858	1,468,660	117,493
Hire Purchase Exposures	7,842,696	7,842,696	2,764,165	221,133
Other Retail Exposures	35,763,864	35,763,864	9,612,546	769,004
Defaulted Exposures	1,665,700	1,665,700	348,284	27,863
Total On-Balance Sheet Exposures	91,110,181	91,110,181	24,186,641	1,934,932
Off-Balance Sheet Exposures				
OTC Derivatives	-	-	-	-
Off-balance sheet exposures other than OTC derivatives				
or credit derivatives	12,786,579	12,786,579	2,462,138	196,971
Defaulted Exposures	36,342	36,342	58,592	4,687
Total Off-Balance Sheet Exposures	12,822,921	12,822,921	2,520,730	201,658
Total On and Off-Balance Sheet Exposures before scaling factor under the IRB Approach	187,668,344	187,668,344	74,508,573	5,960,686
Total On and Off-Balance Sheet Exposures after scaling factor, 1.06 under the IRB Approach			78,979,087	6,318,327
Total (Exposures under the SA Approach and Exposures under the IRB Approach)	270,454,427	265,737,206	104,908,738	8,392,699

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

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# 6.0 CREDIT RISK (CONTINUED)

6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

Table 6a: Exposures on Off-Balance Sheet and Counterparty Credit Risk (Before Credit Risk Mitigation) as at 31 December 2019

RHB Bank Group Nature of Item	Principal/ Notional Amount RM'000	Positive Fair Value of Derivative Contracts RM'000	Credit Equivalent Amount RM'000	Risk- Weighted Assets RM'000
Direct credit substitutes	1,386,004		1,287,421	637,653
Transaction related contingent items	4,258,393		2,058,639	1,082,763
Short term self liquidating trade related contingencies	1,311,586		274,370	192,090
Forward asset purchases, forward deposits, partly paid shares and securities which represent commitments with certain drawdowns	-		-	-
NIFs and obligations under underwriting agreement	-		-	-
Lending of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo style transactions	4,119,202		4,119,202	57,408
Foreign exchange related contracts	14,803,615	48,662	218,004	86,993
1 year or less	14,743,355	48,662	217,677	86,424
Over 1 year to 5 years	60,260	-	327	569
Over 5 years	-	-	-	-
Interest/profit rate related contracts	1,654,997	23,926	43,462	34,833
1 year or less	503,714	5,370	5,874	1,164
Over 1 year to 5 years	1,151,283	18,556	37,588	33,669
Over 5 years	-	-	-	-
OTC derivative transactions and credit derivative contracts subject to valid bilateral netting agreements	77,026,777	278,580	1,370,621	358,220
Other commitments, such as formal standby facilities and credit/financing lines, with original maturity of over 1 year	27,701,607		20,240,913	6,777,546
Other commitments, such as formal standby facilities and credit/financing lines, with original maturity of up to 1 year	1,861,774		395,120	73,001
Any commitments that are unconditionally cancellable at any time by the Bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's/customer's creditworthiness	16,303,840		633,604	133,599
 Total	150,427,795	351,168	30,641,356	9,434,106

# 6.0 CREDIT RISK (CONTINUED)

2018

RHB Bank Group Nature of Item	Principal/ Notional Amount RM'000	Positive Fair Value of Derivative Contracts RM'000	Credit Equivalent Amount RM'000	Risk- Weighted Assets RM'000
Direct credit substitutes	1,586,463		1,489,145	775,702
Transaction related contingent items	5,189,623		2,525,110	1,226,033
Short term self liquidating trade related contingencies	1,096,963		230,311	180,773
Forward asset purchases, forward deposits, partly paid shares and securities which represent commitments with certain drawdowns	20,361		20,361	-
NIFs and obligations under underwriting agreement	-		-	-
Lending of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo style transactions	3,300,032		3,300,032	49,234
Foreign exchange related contracts	22,037,911	157,372	481,594	136,430
1 year or less	21,970,914	157,372	480,705	134,884
Over 1 year to 5 years	66,997	-	889	1,546
Over 5 years	-	-	-	-
Interest/profit rate related contracts	1,778,792	14,441	60,250	62,582
1 year or less	127,692	754	1,051	871
Over 1 year to 5 years	1,651,100	13,687	59,199	61,711
Over 5 years	-	-	-	-
OTC derivative transactions and credit derivative contracts subject to valid bilateral netting agreements	93,124,696	523,953	1,867,856	591,282
Other commitments, such as formal standby facilities and credit/financing lines, with original maturity of over 1 year	27,591,598		19,590,614	6,710,059
Other commitments, such as formal standby facilities and credit/financing lines, with original maturity of up to 1 year	1,903,660		413,373	96,732
Any commitments that are unconditionally cancellable at any time by the Bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's/customer's creditworthiness	15,311,329		648,880	180,963
Total	172,941,428	695,766	30,627,526	10,009,790

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

Table 6b: Exposures on Off-Balance Sheet and Counterparty Credit Risk (Before Credit Risk Mitigation) as at 31 December

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# 6.0 CREDIT RISK (CONTINUED)

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

## Table 7a: Credit Risk Exposures (Before Credit Risk Mitigation) by Geographical Distribution as at 31 December 2019

RHB Bank Group	Malaysia (include									
Exposure Class	Labuan) RM'000	Singapore RM'000	Thailand RM'000	Brunei RM'000	Cambodia RM'000	Laos RM'000	Hong Kong RM'000	Indonesia RM'000	Vietnam RM'000	Total RM'000
Exposures under Standardised Approach										
Sovereigns & Central Banks	22,007,111	4,203,716	663,574	116,309	1,216,971	229,569	-	-	-	28,437,250
Public Sector Entities	12,634,006	623,767	258,860	-	-	-	-	-	-	13,516,633
Banks, Development Financial Institutions & MDBs	10,313,653	4,133,366	150,534	181,533	583,302	971	60,276	100,481	32,140	15,556,256
Insurance/Takaful Cos, Securities Firms & Fund Managers	464,344	6,828	-	-	-	-	2,592	-	-	473,764
Corporates	5,363,171	1,784,682	2,126,510	82,669	1,574,922	59,233	37,507	31,430	-	11,060,124
Regulatory Retail	5,732,397	1,699,721	60,453	100,804	875,411	162,203	19,040	86,688	-	8,736,717
Residential Mortgages	99,025	649,785	-	-	-	-	-	-	-	748,810
Higher Risk Assets	498,644	-	275	-	102	-	-	40	-	499,061
Other Assets	3,498,083	386,441	217,117	23,802	61,441	14,860	36,321	166,366	1,081	4,405,512
Total Exposures under										
Standardised Approach	60,610,434	13,488,306	3,477,323	505,117	4,312,149	466,836	155,736	385,005	33,221	83,434,127
Exposures under IRB Approach										
Corporates, of which	79,679,746	9,365,133	-	-	-	-	-	-	-	89,044,879
Corporate Exposures (excluding exposures with firm size adjustments)	45,593,730	3,109,540	-	-	-	-	-	-	-	48,703,270
Corporate Exposures (with firm size adjustments)	26,078,960	4,700,129	-	-	-	-		-	-	30,779,089
Specialised Lending Exposures (Slotting Approach)										
Project Finance	2,004,426	271,930	-	-	-	-	-	-	-	2,276,356
Income Producing Real Estate	6,002,630	1,283,534	-	-	-	-	-	-	-	7,286,164
Retail, of which	110,561,272	-	-	-	-	-	-	-	-	110,561,272
Residential Mortgages Exposures	50,530,431	-	-	-	-	-	-	-	-	50,530,431
Qualifying Revolving Retail										
Exposures	3,279,347	-	-	-	-	-	-	-	-	3,279,347
Hire Purchase Exposures	7,926,534	-	-	-	-	-	-	-	-	7,926,534
Other Retail Exposures	48,824,960	-	-	-	-	-	-	-	-	48,824,960
Total Exposures under IRB Approach	190,241,018	9,365,133								199,606,151
Total Exposures under Standardised and IRB Approaches	250,851,452	22,853,439	3,477,323	505,117	4,312,149	466,836	155,736	385,005		283,040,278

Note: This table excludes equity exposures

# 6.0 CREDIT RISK (CONTINUED)

# Table 7b: Credit Risk Exposures (Before Credit Risk Mitigation) by Geographical Distribution as at 31 December 2018

RHB Bank Group	Malaysia (include Labuan)	Singapore	Thailand	Brunei	Cambodia	Laos	Hong Kong	Indonesia	Vietnam	Total
Exposure Class	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Exposures under Standardised Approach										
Sovereigns & Central Banks	22,201,133	3,211,371	528,329	74,017	926,402	232,657	-	-	-	27,173,909
Public Sector Entities	10,254,742	610,139	309,713	-	-	-	-	-	-	11,174,594
Banks, Development Financial Institutions & MDBs	12,507,977	2,886,402	161,906	176,835	414,800	3,860	52,287	124,720	-	16,328,787
Insurance/Takaful Cos, Securities Firms & Fund Managers	678,635	72,722	-	-	-	-	4,809	-	-	756,166
Corporates	6,131,008	2,238,336	1,824,679	82,847	1,292,656	59,716	102,841	95,328	-	11,827,411
Regulatory Retail	5,350,027	1,648,690	103,151	105,553	830,010	182,965	71,117	58,609	-	8,350,122
Residential Mortgages	99,119	827,769	-	-	-	-	-	-	-	926,888
Higher Risk Assets	494,574	-	255	-	103	-	-	39	-	494,971
Other Assets	4,064,298	426,272	163,920	43,955	55,124	14,475	23,468	119,015	-	4,910,527
Total Exposures under Standardised Approach	61,781,513	11,921,701	3,091,953	483,207	3,519,095	493,673	254,522	397,711	-	81,943,375
Exposures under IRB Approach										
Corporates, of which	75,456,803	8,278,439	-	-	-	-	-	-	-	83,735,242
Corporate Exposures (excluding exposures with firm size adjustments)	43,064,256	3,128,203	-	-	-	-	-	-	-	46,192,459
Corporate Exposures (with firm size adjustments)	25,861,292	4,226,181	-	-	-	-	-	-	-	30,087,473
Specialised Lending Exposures (Slotting Approach)										
Project Finance	1,815,187	548,821	-	-	-	-	-	-	-	2,364,008
Income Producing Real Estate	4,716,068	375,234	-	-	-	-	-	-	-	5,091,302
Retail, of which	103,933,102	-	-	-	-	-	-	-	-	103,933,102
Residential Mortgages Exposures	45,960,133	-	-	-	-	-	-	-	-	45,960,133
Qualifying Revolving Retail Exposures	3,227,566	-	-	-	-	-	-	-	-	3,227,566
Hire Purchase Exposures	7,925,684	-	-	-	-	-	-	-	-	7,925,684
Other Retail Exposures	46,819,719	-	-	-	-	-	-	-	-	46,819,719
Total Exposures under IRB Approach	179,389,905	8,278,439	-	-	-	-	-	-	-	187,668,344
Total Exposures under Standardised and IRB										
Approaches	241,171,418	20,200,140	3,091,953	483,207	3,519,095	493,673	254,522	397,711	-	269,611,719

RHB Bank Group	Malaysia (include Labuan)	Singapore	Thailand	Brunei	Cambodia	Laos	Hong Kong	Indonesia	Vietnam	Total
Exposure Class	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Exposures under Standardised Approach										
Sovereigns & Central Banks	22,201,133	3,211,371	528,329	74,017	926,402	232,657	-	-	-	27,173,909
Public Sector Entities	10,254,742	610,139	309,713	-	-	-	-	-	-	11,174,594
Banks, Development Financial Institutions & MDBs	12,507,977	2,886,402	161,906	176,835	414,800	3,860	52,287	124,720	-	16,328,787
Insurance/Takaful Cos, Securities Firms & Fund Managers	678,635	72,722	-	-	-	-	4,809	-	-	756,166
Corporates	6,131,008	2,238,336	1,824,679	82,847	1,292,656	59,716	102,841	95,328	-	11,827,411
Regulatory Retail	5,350,027	1,648,690	103,151	105,553	830,010	182,965	71,117	58,609	-	8,350,122
Residential Mortgages	99,119	827,769	-	-	-	-	-	-	-	926,888
Higher Risk Assets	494,574	-	255	-	103	-	-	39	-	494,971
Other Assets	4,064,298	426,272	163,920	43,955	55,124	14,475	23,468	119,015		4,910,527
Total Exposures under Standardised Approach	61,781,513	11,921,701	3,091,953	483,207	3,519,095	493,673	254,522	397,711	-	81,943,375
Exposures under IRB Approach										
Corporates, of which	75,456,803	8,278,439	-	-	-	-	-	-	-	83,735,242
Corporate Exposures (excluding exposures with firm size adjustments)	43,064,256	3,128,203	-	-	-	-	-	-	-	46,192,459
Corporate Exposures (with firm size adjustments)	25,861,292	4,226,181	-	-	-	-	-	-	-	30,087,473
Specialised Lending Exposures (Slotting Approach)										
Project Finance	1,815,187	548,821	-	-	-	-	-	-	-	2,364,008
Income Producing Real Estate	4,716,068	375,234	-	-	-	-	-	-	-	5,091,302
Retail, of which	103,933,102	-	-	-	-	-	-	-	-	103,933,102
Residential Mortgages Exposures	45,960,133	-	-	-	-	-	-	-	-	45,960,133
Qualifying Revolving Retail Exposures	3,227,566	-	-	-	-	-	-	-	-	3,227,566
Hire Purchase Exposures	7,925,684	-	-	-	-	-	-	-	-	7,925,684
Other Retail Exposures	46,819,719	-	-	-	-	-	-	-	-	46,819,719
Total Exposures under IRB Approach	179,389,905	8,278,439	-	-		-	_	-	-	187,668,344
Fotal Exposures under Standardised and IRB										
Approaches	241,171,418	20,200,140	3,091,953	483,207	3,519,095	493,673	254,522	397,711	-	269,611,719

RHB Bank Group	Malaysia (include Labuan)	Singapore	Thailand	Brunei	Cambodia	Laos	Hong Kong	Indonesia	Vietnam	Total
Exposure Class	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Exposures under Standardised Approach										
Sovereigns & Central Banks	22,201,133	3,211,371	528,329	74,017	926,402	232,657	-	-	-	27,173,909
Public Sector Entities	10,254,742	610,139	309,713	-	-	-	-	-	-	11,174,594
Banks, Development Financial Institutions & MDBs	12,507,977	2,886,402	161,906	176,835	414,800	3,860	52,287	124,720	-	16,328,787
Insurance/Takaful Cos, Securities Firms & Fund Managers	678,635	72,722	-	-	-	-	4,809	-	-	756,166
Corporates	6,131,008	2,238,336	1,824,679	82,847	1,292,656	59,716	102,841	95,328	-	11,827,411
Regulatory Retail	5,350,027	1,648,690	103,151	105,553	830,010	182,965	71,117	58,609	-	8,350,122
Residential Mortgages	99,119	827,769	-	-	-	-	-	-	-	926,888
Higher Risk Assets	494,574	-	255	-	103	-	-	39	-	494,971
Other Assets	4,064,298	426,272	163,920	43,955	55,124	14,475	23,468	119,015	-	4,910,527
Total Exposures under	(4 704 546	44 004 704	0.004.050	400.00-	0 540005	400 (75	054505	007711		04.040.077
Standardised Approach	61,781,513	11,921,701	3,091,953	483,207	3,519,095	493,673	254,522	397,711	-	81,943,375
Exposures under IRB Approach										
Corporates, of which	75,456,803	8,278,439	-	-	-	-	-	-	-	83,735,242
Corporate Exposures (excluding exposures with firm size adjustments)	43,064,256	3,128,203	-	-	-	-	-	-	-	46,192,459
Corporate Exposures (with firm size adjustments)	25,861,292	4,226,181	-	-	-	-	-	-	-	30,087,473
Specialised Lending Exposures (Slotting Approach)										
Project Finance	1,815,187	548,821	-	-	-	-	-	-	-	2,364,008
Income Producing Real Estate	4,716,068	375,234	-	-	-	-	-	-	-	5,091,302
Retail, of which	103,933,102	-	-	-	-	-	-	-	-	103,933,102
Residential Mortgages Exposures	45,960,133	-	-	-	-	-	-	-	-	45,960,133
Qualifying Revolving Retail Exposures	3,227,566	-	-	-	-	-	-	-	-	3,227,566
Hire Purchase Exposures	7,925,684	-	-	-	-	-	-	-	-	7,925,684
Other Retail Exposures	46,819,719	-	-	-	-	-	-	-	-	46,819,719
Total Exposures under IRB Approach	179,389,905	8,278,439				-				187,668,344
Total Exposures under Standardised and IRB										
Approaches	241,171,418	20,200,140	3,091,953	483,207	3,519,095	493,673	254,522	397,711	-	269,611,719

Note: This table excludes equity exposures

# 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

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as at 31 December 2019

# 6.0 CREDIT RISK (CONTINUED)

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

Table 8a: Credit Risk Exposures (Before Credit Risk Mitigation) by Industry Sector as at 31 December 2019

RHB Bank Group								Finance,				
								Insurance/				
				Electricity,		Wholesale,		Takaful,				
				Gas		Retail Trade,	Transport,	Real	Education,			
	A * 11	Mining&		& Water	<b>~</b> · · ·	Restaurants &	Storage &	Estate &	Health &		01	<b>-</b> /
Exposure Class	Agriculture RM'000	Quarrying RM'000	Manufacturing RM'000	Supply RM'000	Construction RM'000	Hotels RM'000	Communication RM'000	Business RM'000	Others RM'000	Household RM'000	Others RM'000	Tota RM'000
Exposures under												
Standardised Approach												
Sovereigns & Central Banks	-	-	-	-		-	-	11.931.856	16,505,394	-	-	28,437,25
Public Sector Entities	-	-	-	-	98,142	-	82.389		10,436,387	-	-	13,516,63
Banks, Development					,		,	_,,	,,.			,,_
Financial Institutions & MDBs				-				15,556,256		-	-	15,556,25
Insurance/Takaful Cos, Securities Firms & Fund												, ,
Managers		-	-	-	-	-	-	473,764	-	-	-	473,76
Corporates	50,194	37,348	753,616	200,393	467,803	966,398	234,781	5,460,227	271,648	2,617,716	-	11,060,12
Regulatory Retail	3,912	3,849	28,323	1,019	28,075	51,248	12,213	30,963	2,997	8,574,118	_	8,736,71
Residential Mortgages	- 40	-		_,,				-	_,	748,810		748,81
Higher Risk Assets		_	3	_	_	_	_	498,955	_		103	499,06
•	_	_	-	-	-	-	-		-	-		4,405,51
Other Assets	-			-				165,657		-	4,239,855	4,405,51
Total Exposures under Standardised Approach	54,106	41,197	781.942	201.412	594,020	1,017,646	220.202	37,017,393	1714 474	11,940,644	4,239,958	02 424 12
<u>Approach</u> Corporates, of which	3,897,669	1,536,206	8,777,827	5,866,660	16,192,399	10,694,132	10,638,206	28,232,473	3,209,307	-	-	89,044,87
Corporate Exposures												
(excluding exposures with	n											
firm size adjustments)	1,202,236	1,124,757	5,074,214	3,235,266	5,304,844	4,715,182	7,926,919	17,706,156	2,413,696	-	-	48,703,27
Corporate Exposures (with												
firm size adjustments)	2,695,433	176,394	3,363,043	1,972,712	6,335,979	5,267,382	2,552,648	7,619,887	795,611	-	-	30,779,08
Specialised Lending Exposures (Slotting Approach)												
Project Finance	-	235,055	340,570	658,682	1,014,420	-		27,629	-	-	-	2,276,35
Income Producing												
Real Estate	-	-	-	-	3,537,156	711,568	158,639	2,878,801	-	-	-	7,286,16
Retail, of which	319,950	89,882	2,204,401	15,237	2,089,471	5,642,715	649,182	3,311,955	342,617	95,895,862	-	110,561,27
Residential Mortgages												
Exposures	-	-	-	-	-	-	-	-	-	50,530,431	-	50,530,43
Qualifying Revolving Retail												
Exposures	-	-	-	-	-	-	-	-	-	3,279,347	-	3,279,34
Hire Purchase Exposures	-	-	-	-	-	-	-	-	-	7,926,534	-	7,926,53
Other Retail Exposures	319,950	89,882	2,204,401	15,237	2,089,471	5,642,715	649,182	3,311,955	342,617	34,159,550	-	48,824,96
<b></b>												
Total Exposures under IRB	4047/40	4 (0) 000	10,000,000	E 004 007	40.004.070	4/00/05	44 007000	04 5 4 4 400	0.554.004	05 005 0 /0		100/0/11
Approach Total Exposures under	4,217,619	1,626,088	10,982,228	3,881,897	18,281,870	16,336,847	11,287,388	31,544,428	3,331,924	95,895,862	-	199,606,15
Standardised and IRB												
Approaches	4 271 725	1,667,285	11 764 170	6083,309	18,875,890	17,354,493	11 616 771	68 561 821	30768350	107,836,506	4 239958	283 040 2

# 6.0 CREDIT RISK (CONTINUED)

# 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

RHB Bank Group								Finance,				
								Insurance/				
	Agriculture	Mining& Quarrying	Manufacturing	Electricity, Gas &Water Supply	Construction	Wholesale, Retail Trade, Restaurants & Hotels	Transport, Storage& Communication	Estate &	Education, Health& Others	Household	Others	То
Exposure Class	RM'000	RM'000	RM'000		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'0
Exposures under Standardised Approach												
Sovereigns & Central Banks	-	-	-	-	-	-	-	12,579,758	14,594,151	-	-	27,173,9
Public Sector Entities	-	-	-	-	50,419	116	128,778	1,523,942	9,471,339	-	-	11,174,
Banks, Development Financial Institutions & MDBs	-	-	-	-	-	-	-	16,328,787	-	-	-	16,328,7
Insurance/Takaful Cos, Securities Firms & Fund												
Managers	-	-	-	-	-	-	-	756,166	-	-	-	756,
Corporates	125,043	111,061	1,211,406	146,866	500,903	1,040,697	426,956		199,492	2,340,188	-	11,827,
Regulatory Retail	8,536	9,392	129,734	568	91,636	56,592	43,440	61,139	13,012	7,936,073	-	8,350,2
Residential Mortgages Higher Risk Assets	-	-	- 3	-	-	-	-	- 494,864	-	926,888	- 104	926,8 494,9
Other Assets	-	-	- -	-	-	-	-	494,004 283,769	-	-	4,626,758	
Total Exposures under	-		-	-	-	-	-	203,709	-	-	4,020,730	4,910,5
Standardised Approach	133,579	120,453	1,341,143	147,434	642,958	1,097,405	599174	37.753.224	24,277,994	11,203,149	4.626.862	81,943,
Corporates, of which	4,003,256	2,419,760	7,639,237	6,098,358	16,378,971	9,835,928	9,756,502	24,905,213	2,698,017	-		83,735,
Corporate Exposures												
(excluding exposures with		4.044.040	0 770 000	0 505 454	( 704 04 5	4070550	( 054 4/0	457(0004	4 000 000			4 ( 400
firm size adjustments)	1,127,417	1,941,948	3,770,839	3,535,451	6,791,815	4,379,558	6,951,469	15,760,034	1,933,928	-	-	46,192,4
Corporate Exposures (with firm size adjustments) Specialised Lending	2,875,839	168,046	3,486,666	1,834,674	6,055,845	5,094,950	2,805,033	7,002,331	764,089	-	-	30,087,4
Exposures (Slotting Approach)												
Project Finance	-	309,766	381,732	728,233	944,277	-	-	-	-	-	-	2,364,0
Income Producing Real Estate	-	-	-	-	2,587,034	361,420	-	2,142,848	-	-	-	5,091,3
Retail, of which	313,403	51,423	1,915,427	8,676	1,906,856	5,236,614	464,858	3,129,633	366,960	90,539,252	-	103,933,
Residential Mortgages Exposures	-	-	-	-		-	-	-	-	45,960,133	-	45,960,2
Qualifying Revolving Retail Exposures	-	-	-	-	-	-	-	-	-	3,227,566	-	3,227,5
Hire Purchase Exposures	-	-	-	-	-	-	-	-	-	7,925,684	-	7,925,6
Other Retail Exposures	313,403	51,423	1,915,427	8,676	1,906,856	5,236,614	464,858	3,129,633	366,960	33,425,869		46,819,7
Total Exposures under IRB		_										
Approach	4,316,659	2,471,183	9,554,664	6,107,034	18,285,827	15,072,542	10,221,360	28,034,846	3,064,977	90,539,252		187,668,
Total Exposures under Standardised and IRB												
Approaches	4,450,238	2,591,636	10,895,807	6.254.468	18,928,785	16,169,947	10.820.534	65.788.070	27.342.971	101,742,401	4626862	269611

Note: This table excludes equity exposures

# Table 8b: Credit Risk Exposures (Before Credit Risk Mitigation) by Industry Sector as at 31 December 2018

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as at 31 December 2019

# 6.0 CREDIT RISK (CONTINUED)

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

Table 9a: Credit Risk Exposures (Before Credit Risk Mitigation) by Remaining Maturity as at 31 December 2019

RHB Bank Group	One year	More than one to	Over	
Exposure Class	or less RM'000	five years RM'000	five years RM'000	Total RM'000
Exposures under Standardised Approach				
Sovereigns & Central Banks	10,228,762	4,377,357	13,831,131	28,437,250
Public Sector Entities	4,029,948	2,925,277	6,561,408	13,516,633
Banks, Development Financial Institutions & MDBs	9,969,283	4,263,544	1,323,429	15,556,256
Insurance/Takaful Cos, Securities Firms & Fund Managers	177,120	256,921	39,723	473,764
Corporates	4,935,439	3,783,497	2,341,188	11,060,124
Regulatory Retail	1,883,512	1,869,264	4,983,941	8,736,717
Residential Mortgages	960	20,637	727,213	748,810
Higher Risk Assets	377	-	498,684	499,061
Other Assets	-	-	4,405,512	4,405,512
Total Exposures under Standardised Approach	31,225,401	17,496,497	34,712,229	83,434,127
Exposures under IRB Approach				
Corporates, of which	26,490,685	32,187,380	30,366,814	89,044,879
Corporate Exposures (excluding exposures with firm size adjustments)	13,380,370	20,449,349	14,873,551	48,703,270
Corporate Exposures (with firm size adjustments)	10,383,085	8,606,455	11,789,549	30,779,089
Specialised Lending Exposures (Slotting Approach)				
Project Finance	1,159,497	527,020	589,839	2,276,356
Income Producing Real Estate	1,567,733	2,604,556	3,113,875	7,286,164
Retail, of which	2,138,108	15,414,969	93,008,195	110,561,272
Residential Mortgages Exposures	36,870	360,007	50,133,554	50,530,431
Qualifying Revolving Retail Exposures	388,128	2,879,502	11,717	3,279,347
Hire Purchase Exposures	144,281	2,558,384	5,223,869	7,926,534
Other Retail Exposures	1,568,829	9,617,076	37,639,055	48,824,960
Total Exposures under IRB Approach	28,628,793	47,602,349	123,375,009	199,606,151
Total Exposures under Standardised and IRB Approaches	59,854,194	65,098,846	158,087,238	283,040,278

Note: This table excludes equity exposures

- 6.0 CREDIT RISK (CONTINUED)

RHB Bank Group	One year or less	More than one to five years	Over five years	Tota
Exposure Class	RM'000	RM'000	RM'000	RM'00
Exposures under Standardised Approach				
Sovereigns & Central Banks	9,142,970	7,126,740	10,904,199	27,173,90
Public Sector Entities	757,375	5,740,375	4,676,844	11,174,59
Banks, Development Financial Institutions & MDBs	10,769,010	4,107,992	1,451,785	16,328,78
Insurance/Takaful Cos, Securities Firms & Fund Managers	15,617	261,314	479,235	756,16
Corporates	5,720,039	4,331,718	1,775,654	11,827,41
Regulatory Retail	2,461,791	1,200,628	4,687,703	8,350,12
Residential Mortgages	1,248	20,469	905,171	926,88
Higher Risk Assets	358	-	494,613	494,97
Other Assets	-	-	4,910,527	4,910,52
Total Exposures under Standardised Approach	28,868,408	22,789,236	30,285,731	81,943,37
Exposures under IRB Approach				
Corporates, of which	32,025,471	24,946,708	26,763,063	83,735,24
Corporate Exposures (excluding exposures with firm size adjustments)	16,292,701	16,181,951	13,717,807	46,192,45
Corporate Exposures (with firm size adjustments)	13,140,730	6,761,105	10,185,638	30,087,47
Specialised Lending Exposures (Slotting Approach)				
Project Finance	1,120,736	505,552	737,720	2,364,00
Income Producing Real Estate	1,471,304	1,498,100	2,121,898	5,091,30
Retail, of which	6,578,696	11,106,436	86,247,970	103,933,10
Residential Mortgages Exposures	32,110	351,127	45,576,896	45,960,13
Qualifying Revolving Retail Exposures	154,835	3,072,710	21	3,227,56
Hire Purchase Exposures	143,274	3,174,505	4,607,905	7,925,68
Other Retail Exposures	6,248,477	4,508,094	36,063,148	46,819,71
Total Exposures under IRB Approach	38,604,167	36,053,144	113,011,033	187,668,34
Total Exposures under Standardised and IRB Approaches	67,472,575	58,842,380	143,296,764	269,611,72

Note: This table excludes equity exposures

## 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

## Table 9b: Credit Risk Exposures (Before Credit Risk Mitigation) by Remaining Maturity as at 31 December 2018

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as at 31 December 2019

### 6.0 CREDIT RISK (CONTINUED)

#### 6.4 Credit Exposures and Risk-Weighted Assets by Portfolio and Approaches (continued)

#### **Standardised Approach for Other Portfolios**

The Standardised Approach is applied to portfolios that are classified as permanently exempted from the IRB approach, and those portfolios that are currently in transition to the IRB approach. Under this Standardised Approach, the risk weights are prescribed by BNM based on the asset class to which the exposure is assigned.

The following tables show RHB Bank Group's credit exposures for its portfolios with the corresponding risk weights and RWA under the Standardised Approach, after credit risk mitigation (CRM):

#### Table 10a: Portfolios under the Standardised Approach by Risk Weights as at 31 December 2019

RHB Bank Group Exposure Class	Sovereigns & Central Banks RM'000	Public Sector Entities RM <sup>4</sup> 000	Banks, Development Financial Institutions & MDBs RM'000	Insurance/ Takaful Cos, Securities Firms & Fund Managers RM1000	Corporates RM'000	Regulatory Retail RM'000	Residential Mortgages RM'000	Higher Risk Assets RM'000	Other Assets RM'000	Equity Exposures RM'000	Total Exposures after Credit Risk Mitigation RM'000	Total Risk- Weighted Assets RM'000
Supervisory Risk Weights (%)												
0%	26,460,135	12,304,050	338,967	-	1,334,405	-	-	-	1,688,474	-	42,126,031	-
20%	482,831	1,140,674	7,977,827	-	488,782	-	-	-	165,525	-	10,255,639	2,051,128
35%	-	-	-	-	-	-	684,923	-	-	-	684,923	239,723
50%	50,472	-	4,958,932	21,890	178,812	7,734	22,985	-	-	-	5,240,825	2,620,412
75%	-	-	-	-	-	3,466,698	-	-	-	-	3,466,698	2,600,024
100%	1,443,812	-	886,286	451,361	6,689,478	4,028,383	34,604	-	2,551,513	789,911	16,875,348	16,875,348
150%	-	-	-	-	105,247	50,407	-	499,061	-	-	654,715	982,072
Total Exposures	28,437,250	13,444,724	14,162,012	473,251	8,796,724	7,553,222	742,512	499,061	4,405,512	789,911	79,304,179	25,368,707

Table 10b: Portfolios under the Standardised Approach by Risk Weights as at 31 December 2018

RHB Bank Group Exposure Class	Sovereigns & Central Banks RM'000	Public Sector Entities RM'000	Banks, Development Financial Institutions & MDBs RM'000	Insurance/ Takaful Cos, Securities Firms & Fund Managers RM1000	Corporates RM'000		Residential Mortgages RM'000	Higher Risk Assets RM'000	Other Assets RM'000	Equity Exposures RM'000	Total Exposures after Credit Risk Mitigation RM'000	Total Risk- Weighted Assets RM'000
Supervisory Risk Weights (%)												
0%	25,310,390	9,739,873	126,729	-	789,372	-	-	-	1,751,513	-	37,717,877	-
20%	683,207	1,124,643	9,437,657	35,617	1,543,840	-	-	-	283,669	-	13,108,633	2,621,727
35%	-	-	-	-	-	-	854,479	-	-	-	854,479	299,068
50%	20,633	309,713	4,846,107	86,956	181,668	10,969	32,543	-	-	-	5,488,589	2,744,294
75%	-	-	-	-	-	3,734,819	-	-	-	-	3,734,819	2,801,114
100%	1,159,679	-	565,488	633,081	6,963,627	3,495,182	31,390	-	2,875,345	842,708	16,566,500	16,566,500
150%	-	-	-	-	70,455	32,539	-	494,971	-	-	597,965	896,948
Total Exposures	27,173,909	11,174,229	14,975,981	755,654	9,548,962	7,273,509	918,412	494,971	4,910,527	842,708	78,068,862	25,929,651

#### 6.0 CREDIT RISK (CONTINUED)

#### 6.5 Use of External Ratings

For sovereigns, corporate and banking institutions, external ratings from approved external credit assessment institutions (ECAIs), where available, are used to calculate the risk-weighted assets and regulatory capital.

BNM. Approved ECAIs are as follows:

- Standard & Poor's (S&P); •
- Moody's Investor Services (Moody's); ٠
- Fitch Ratings (Fitch); •
- Malaysian Rating Corporation Berhad (MARC); ٠
- Rating Agency Malaysia (RAM); and ٠
- Rating and Investment Information, Inc (R&I).

External ratings for the counterparties are determined as soon as relationship is established and these ratings are tracked and kept updated. Only publicly available credit ratings are used for regulatory risk weighting purpose.

the ratings by ECAIs:

### Table 11a: Rated Exposures According to Ratings by External Credit Assessment Institutions (ECAIs) as at 31 December 2019

**RHB Bank Group** 

**Ratings of Corporates by Approved ECAIs** 

#### **Exposure Class**

#### **On and Off-Balance Sheet Exposures**

**Public Sector Entities** Insurance/Takaful Cos, Securities Firm

& Fund Managers Corporates

Short Term Ratings of Corporates by Approved ECAIs

#### **Exposure Class**

#### **On and Off-Balance Sheet Exposures**

Banks, Development Financial Institutions & MDBs Corporates

The process used to map ECAIs issuer ratings or comparable ECAIs issue ratings, are in accordance to the standards prescribed by

The following tables show the Group's credit exposures for 31 December 2019 compared with 31 December 2018, according to

	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RAM	AAA to AA3	A1 to A3	BBB1 to BB3	B to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B1 to D	Unrated
	R&I	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
		RM'000	RM'000	RM'000	RM'000	RM'000
S						
		780,220	-	-	-	12,664,504
ms						
1115		_	21,890	_	_	451,361
		-		-	-	
		453,301	112,564	150,854	-	8,080,005
,	Moody's	P-1	P-2	P-3	Others	Unrated
	S&P	A-1	A-2	A-3	Others	Unrated
	Fitch	F1+, F1	F2	F3	B to D	Unrated
	RAM	P-1	P-2	P-3	NP	Unrated
	MARC	MARC-1	MARC-2	MARC-3	MARC-4	Unrated
	R&I	a-1+, a-1	a-2	a-3	b, c	Unrated
		RM'000	RM'000	RM'000	RM'000	RM'000
S						
		-	-	-	-	
		-	-		-	

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### 6.0 CREDIT RISK (CONTINUED)

### 6.5 Use of External Ratings (continued)

The following tables show the Group's credit exposures for 31 December 2019 compared with 31 December 2018, according to the ratings by ECAIs (continued):

Table 11a: Rated Exposures According to Ratings by External Credit Assessment Institutions (ECAIs) as at 31 December 2019 (continued)

Ratings of Sovereigns and Central Banks by Approved ECAIs	Moody's S&P Fitch R&I	Aaa to Aa3 AAA to AA- AAA to AA- AAA to AA-	A1 to A3 A+ to A- A+ to A- A+ to A-	Baa1 to Baa3 BBB+ to BBB- BBB+ to BBB- BBB+ to BBB-	Ba1 to B3 BB+ to B- BB+ to B- BB+ to B-	Caa1 to C CCC+ to D CCC+ to D CCC+ to C	Unrated Unrated Unrated Unrated
Exposure Class		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and Off-Balance Sheet Exposures							
Sovereigns & Central Banks		3,832,519	22,347,283	713,604	1,216,971	-	326,873
Ratings of Banking Institutions by	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
Approved ECAIs	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	RAM	AAA to AA3	A1 to A3	BBB1 to BBB3	BB1 to B3	C1 to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated
	R&I	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to C	Unrated
Exposure Class		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On and Off-Balance Sheet Exposures							
Banks, Development Financial Institutions & MDBs		5,190,927	3,125,842	2,339,256	289,466	-	3,216,521

 Table 11b: Rated Exposures According to Ratings by External Credit Assessment Institutions (ECAIs) as at 31 December 2018

### **RHB Bank Group**

Ratings of Corporates by Approved ECAIs	Moody's S&P Fitch RAM	Aaa to Aa3 AAA to AA- AAA to AA- AAA to AA3	A1 to A3 A+ to A- A+ to A- A1 to A3	Baa1 to Ba3 BBB+ to BB- BBB+ to BB- BBB1 to BB3	B1 to C B+ to D B+ to D B to D	Unrated Unrated Unrated Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B1 to D	Unrated
	R&I	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
Exposure Class		RM'000	RM'000	RM'000	RM'000	RM'000
On and Off-Balance Sheet Exposures						
Public Sector Entities		778,583	-	-	-	10,395,646
Insurance/Takaful Cos, Securities Firms & Fund Managers		35,617	86,956	88,402	-	544,679
Corporates		1,177,796	125,430	151,168	-	7,743,241

### 6.0 CREDIT RISK (CONTINUED)

#### 6.5 Use of External Ratings (continued)

the ratings by ECAIs (continued):

(continued)

Short Term Ratings of Corporates by Approved ECAIs

#### **Exposure Class**

#### **On and Off-Balance Sheet Exposures**

Banks, Development Financial Institutions & MDBs

Corporates

# Ratings of Sovereigns and Central Banks by Approved ECAIs

#### Exposure Class

On and Off-Balance Sheet Exposures Sovereigns & Central Banks

Ratings of Banking Institutions by Approved ECAIs

#### Exposure Class

## On and Off-Balance Sheet Exposures Banks, Development Financial Institutions & MDBs

The following tables show the Group's credit exposures for 31 December 2019 compared with 31 December 2018, according to

## Table 11b: Rated Exposures According to Ratings by External Credit Assessment Institutions (ECAIs) as at 31 December 2018

	Mod	ody's		P-1	P-2	P-3	Others	Unrated
		S&P		A-1	A-2	A-3	Others	Unrated
		Fitch		F1+, F1	F2	F3	B to D	Unrated
		RAM	P-1		P-2	P-3	NP	Unrated
	м	ARC	Μ	IARC-1	MARC-2	MARC-3	MARC-4	Unrated
		R&I	a-	·1+, a-1	a-2	a-3	b, c	Unrated
			R	M'000	RM'000	RM'000	RM'000	RM'000
_								
s								
				-	-	-	-	-
			351,3	327	-	-	-	-
			I					
М	oody's	Aa	a to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
	S&P	AA	A to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	Fitch	AA	A to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	R&I	AA	A to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to C	Unrated
			RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
		2,8	82,146	22,527,294	548,705	922,289	-	293,475
Μ	oody's		a to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
	S&P		A to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	Fitch		A to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated
	RAM		to AA3	A1 to A3	BBB1 to BBB3	BB1 to B3	C1 to D	Unrated
	MARC	AA	A to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated
	R&I	AA	A to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to C	Unrated
			RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
			F0 (77	0.000.005	0 405 -55			0 - 4 / 0 - /
		5,2	58,473	3,828,322	2,185,751	156,579	-	3,546,856

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### 6.0 CREDIT RISK (CONTINUED)

#### 6.6 Internal Credit Rating Models

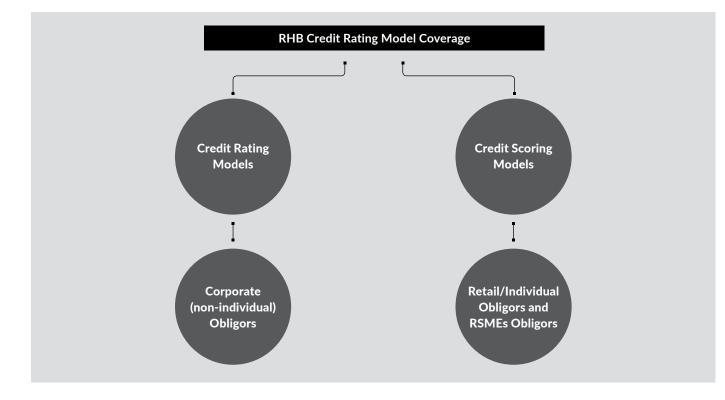
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Internal credit rating models are an integral part of the Group's credit risk management, decision-making process, and regulatory capital calculations. These internal credit rating models are developed by Group Risk Operations with active participation by the relevant credit experts from the Group's functional units and/or business units.

Internal rating model development and implementation process have been established to govern the development and validation of rating models and the application of these models. Specifically, all newly developed models prior to implementation, material changes of the rating systems and validation results must be endorsed by GCRC and approved by BRC. All models are also subject to independent validation by the Model Validation Team before implementation to ensure that all aspects of the model development process have been satisfied. In addition, the models are also subject to annual review and independent validation by the Model Validation Team to ensure that they are performing as expected.

Credit risk/rating models can be broadly classified into:

- **Credit Rating Models**
- **Credit Scoring Models**



The credit rating models for corporate (or non-individual) obligors are used to risk rate the creditworthiness of the corporate obligors/guarantors/debt issuers based on their financial standing (such as gearing, expenses and profit) and qualitative aspects (such as management effectiveness and industry environment). Different rating models will be applied subject to the obligor's asset and sales volume to create further risk differentiation.

The credit scoring models are for large volume of exposures that are managed on a portfolio basis, which includes program lending/financing for small and medium-sized enterprises (SMEs). These models are developed through statistical modelling and applied onto the portfolio accordingly. For portfolios where data are readily available or when more granular segmentation is required to support business strategy, more models will be developed and deployed.

### 6.0 CREDIT RISK (CONTINUED)

6.6 Internal Credit Rating Models (continued)

#### **Application of Internal Ratings**

the entire portfolio.

- Credit Approval
- Policy
- Reporting
- Capital Management
- Risk Limits

#### F-IRB for Non-Retail Portfolios

The major non-retail portfolios of the Group are on the Foundation Internal Ratings-Based (F-IRB) approach for regulatory capital requirements. Specialised lending/financing uses supervisory slotting criteria. Under this approach, internal rating models are used to estimate the PD for each obligor, while the LGD and EAD parameters are prescribed by BNM. The PD models are developed with a combination of quantitative and qualitative factors.

#### **A-IRB for Retail Portfolios**

For regulatory capital requirements, the Group has adopted the Advanced Internal Ratings-Based (A-IRB) approach for the retail portfolios, i.e. residential mortgages/home financing, credit cards, auto loans/financing, commercial property financing, personal financing, ASB financing and RSMEs. The Group is continuously working on migrating its relevant significant portfolio under the Standardised Approach towards IRB compliance. The risk estimates - PD, LGD and EAD; are calibrated for these retail portfolios/ pools. In addition, application scorecard, behavioural scorecard and customer centric scorecard are developed and implemented for use in credit approval decision support such as limit setting, credit score cut-off and approval, monitoring and reporting.

#### The following tables set out:

- Exposures subject to the Supervisory Risk Weights; •
- Weighted Average Risk Weights:
- ٠

The three components of risk parameters, the PD, LGD and EAD are used in variety of applications that measure credit risk across

: PD models are used in the credit approval process in both retail and non-retail portfolios. In high volume retail portfolios, application scorecard, behaviour scorecard and customer centric scorecard are used as one of the risk management tools.

: Policies are established to govern the use of ratings in credit decisions and monitoring.

: Model performance monitoring report is submitted to senior management on periodic basis.

: The capital management and allocation plan takes into consideration the projected RWA computed based on internal rating.

: The internal ratings are used in establishing the Group's various internal limits (such as industry risk limit).

• Risk Reward and Pricing : PD, EAD and LGD metrics are used to assess profitability of deals to allow for risk-informed pricing considerations and strategic decisions.

Exposures under the IRB Approach by PD Band, Exposure Weighted Average Loss Given Default (LGD) and Exposure

Exposures under the A-IRB Approach by EL Range and Exposure Weighted Average Risk Weight; and Exposures under IRB Approach by Actual Losses versus Expected Losses.

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## 6.0 CREDIT RISK (CONTINUED)

6.6 Internal Credit Rating Models (continued)

Table 12a: Exposures Subject to the Supervisory Risk Weights under the IRB Approach as at 31 December 2019

# Disclosure on Specialised Lending Exposures under the Supervisory Slotting Criteria

RHB Bank Group	Exposure After Credit Risk Mitigation						
Supervisory Categories/Risk Weights	Strong RM'000	Good RM'000	Satisfactory RM'000	Weak RM'000	Default RM'000	Total RM'000	
Specialised Lending Exposures							
Project Finance	1,790	1,708,235	294,686	-	36,874	2,041,585	
Income Producing Real Estate	2,161,775	3,280,082	351,627	24,595	-	5,818,079	
Total Exposures after Credit Risk							
Mitigation	2,163,565	4,988,317	646,313	24,595	36,874	7,859,664	
Total Risk-Weighted Assets	1,281,205	3,857,080	743,260	61,488	-	5,943,033	

Table 12b: Exposures Subject to the Supervisory Risk Weights under the IRB Approach as at 31 December 2018

Disclosure on Specialised Lending Exposures under the Supervisory Slotting Criteria

RHB Bank Group	< Exposure After Credit Risk Mitigation							
Supervisory Categories/Risk Weights	Strong RM'000	Good RM'000	Satisfactory RM'000	Weak RM'000	Default RM'000	Total RM'000		
Specialised Lending Exposures								
Project Finance	863,017	436,178	676,745	-	-	1,975,940		
Income Producing Real Estate	2,539,085	972,702	146,392	27,129	-	3,685,308		
Total Exposures after Credit Risk								
Mitigation	3,402,102	1,408,880	823,137	27,129	-	5,661,248		
Total Risk-Weighted Assets	2,110,657	1,267,992	946,608	67,822	-	4,393,079		

- 6.0 CREDIT RISK (CONTINUED)
  - 6.6 Internal Credit Rating Models (continued)

Table 13a: Exposures under the IRB Approach by PD Band, Exposure Weighted Average Loss Given Default (LGD) and Exposure Weighted Average Risk Weight as at 31 December 2019

RHB Bank Group Probability of Default (PD) Range (%)	Exposure At Default After Credit Risk Mitigation RM'000	Exposure Weighted Average LGD %	Exposure Weighted Average Risk Weight %	Undrawn Commitments RM'000
Non Retail Exposures				
Corporate Exposures (excluding exposures with firm size adjustments)				
0 to 1	33,394,136	35.91	41.80	6,251,751
>1 to 4	4,792,853	42.18	104.23	1,445,299
>4 to 12	9,658,298	13.10	48.64	2,860,165
>12 to <100	1,199,205	10.94	54.94	91,436
Default or 100	1,361,634	43.24	3.55	-
Total Corporate Exposures (excluding exposures with firm size adjustments)	50,406,126			10,648,651
<b>Corporate Exposures (with firm size adjustments)</b> 0 to 1	1/ 100 050	36.85	42.15	E ( 00 074
	16,128,850			5,638,974
>1 to 4 >4 to 12	8,750,648 3,042,642	36.70 28.61	76.07 84.16	2,304,334 812,784
>12 to <100	2,104,610	15.28	63.63	179,049
Default or 100	752,339	36.91	3.48	177,047
Total Corporate Exposures (with firm size adjustments)	30,779,089			8,935,141
Total Non Retail Exposures	81,185,215			19,583,792
Retail Exposures				
Residential Mortgages Exposures				
0 to 3	45,604,407	16.52	18.14	1,795,771
>3 to 10	2,489,230	16.69	52.66	68,064
>10 to 20	426,979	16.24	80.56	7,467
>20 to <100	1,260,251	16.43	86.30	1,375
Default or 100	749,564	16.43	30.16	19,024
Total Residential Mortgages Exposures	50,530,431			1,891,701

RHB Bank Group	Exposure At Default After Credit Risk Mitigation	Exposure Weighted Average LGD	Exposure Weighted Average Risk Weight	Undrawn Commitments
Probability of Default (PD) Range (%)	RM'000	Average LGD	%	RM'000
Non Retail Exposures				
Corporate Exposures (excluding exposures with firm size adjustments)				
0 to 1	33,394,136	35.91	41.80	6,251,751
>1 to 4	4,792,853	42.18	104.23	1,445,299
>4 to 12	9,658,298	13.10	48.64	2,860,165
>12 to <100	1,199,205	10.94	54.94	91,436
Default or 100	1,361,634	43.24	3.55	-
Total Corporate Exposures (excluding exposures with firm size adjustments)	50,406,126			10,648,651
	, ,			,
Corporate Exposures (with firm size adjustments)				
0 to 1	16,128,850	36.85	42.15	5,638,974
>1 to 4	8,750,648	36.70	76.07	2,304,334
>4 to 12	3,042,642	28.61	84.16	812,784
>12 to <100	2,104,610	15.28	63.63	179,049
Default or 100	752,339	36.91	3.48	-
Total Corporate Exposures (with firm size adjustments)	30,779,089			8,935,141
Total Non Retail Exposures	81,185,215			19,583,792
Retail Exposures				
Residential Mortgages Exposures				
0 to 3	45,604,407	16.52	18.14	1,795,771
>3 to 10	2,489,230	16.69	52.66	68,064
>10 to 20	426,979	16.24	80.56	7,467
>20 to <100	1,260,251	16.43	86.30	1,375
Default or 100	749,564	16.43	30.16	19,024
Total Residential Mortgages Exposures	50,530,431			1,891,701

RHB Bank Group Probability of Default (PD) Range (%)	Exposure At Default After Credit Risk Mitigation RM'000	Exposure Weighted Average LGD %	Exposure Weighted Average Risk Weight %	Undrawn Commitments RM'000
Non Retail Exposures				
Corporate Exposures (excluding exposures with firm size adjustments)				
0 to 1	33,394,136	35.91	41.80	6,251,751
>1 to 4	4,792,853	42.18	104.23	1,445,299
>4 to 12	9,658,298	13.10	48.64	2,860,165
>12 to <100	1,199,205	10.94	54.94	91,436
Default or 100	1,361,634	43.24	3.55	-
Total Corporate Exposures (excluding exposures with firm size adjustments)	50,406,126			10,648,651
Corporate Exposures (with firm size adjustments)				
0 to 1	16,128,850	36.85	42.15	5,638,974
>1 to 4	8,750,648	36.70	76.07	2,304,334
>4 to 12	3,042,642	28.61	84.16	812,784
>12 to <100	2,104,610	15.28	63.63	179,049
Default or 100	752,339	36.91	3.48	-
Total Corporate Exposures (with firm size adjustments)	30,779,089			8,935,141
Total Non Retail Exposures	81,185,215			19,583,792
<u>Retail Exposures</u> Residential Mortgages Exposures				
0 to 3	45,604,407	16.52	18.14	1,795,771
>3 to 10	2,489,230	16.52	52.66	68,064
>10 to 20	2,489,230 426,979	16.09	52.00 80.56	7,467
>20 to <100	426,979	16.24	86.30	1,375
Default or 100	749,564	16.43	30.16	1,375
Total Residential Mortgages Exposures	50,530,431	10.43	30.10	1,891,701

Retail	Exposures	

RHB Bank Group	Exposure At Default After Credit	Exposure Weighted	Exposure Weighted Average Risk	Undrawn
Probability of Default (PD) Range (%)	Risk Mitigation RM'000	Average LGD %	Weight %	Commitments RM'000
Non Retail Exposures				
Corporate Exposures (excluding exposures with firm size adjustments)				
0 to 1	33,394,136	35.91	41.80	6,251,751
>1 to 4	4,792,853	42.18	104.23	1,445,299
>4 to 12	9,658,298	13.10	48.64	2,860,165
>12 to <100	1,199,205	10.94	54.94	91,436
Default or 100	1,361,634	43.24	3.55	-
Total Corporate Exposures (excluding exposures with				
firm size adjustments)	50,406,126			10,648,651
Corporate Exposures (with firm size adjustments)				
0 to 1	16,128,850	36.85	42.15	5,638,974
>1 to 4	8,750,648	36.70	76.07	2,304,334
>4 to 12	3,042,642	28.61	84.16	812,784
>12 to <100	2,104,610	15.28	63.63	179,049
Default or 100	752,339	36.91	3.48	-
Total Corporate Exposures (with firm size adjustments)	30,779,089			8,935,141
Total Non Retail Exposures	81,185,215			19,583,792
Retail Exposures				
Residential Mortgages Exposures				
0 to 3	45,604,407	16.52	18.14	1,795,771
>3 to 10	2,489,230	16.69	52.66	68,064
>10 to 20	426,979	16.24	80.56	7,467
>20 to <100	1,260,251	16.43	86.30	1,375
Default or 100	749,564	16.43	30.16	19,024
Total Residential Mortgages Exposures	50,530,431			1,891,701

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# 6.0 CREDIT RISK (CONTINUED)

6.6 Internal Credit Rating Models (continued)

Table 13a: Exposures under the IRB Approach by PD Band, Exposure Weighted Average Loss Given Default (LGD) and Exposure Weighted Average Risk Weight as at 31 December 2019 (continued)

RHB Bank Group Probability of Default (PD) Range (%)	Exposure At Default After Credit Risk Mitigation RM'000	Exposure Weighted Average LGD %	Exposure Weighted Average Risk Weight %	Undrawn Commitments RM'000
Retail Exposures (continued)				
Qualifying Revolving Retail Exposures				
0 to 3	1,617,152	58.55	28.13	3,373,934
>3 to 10	1,164,181	57.84	75.22	502,133
>10 to 20	251,426	56.16	118.24	69,269
>20 to <100	181,851	54.37	151.21	33,144
Default or 100	64,737	54.77	103.10	55,144
		54.77	103.10	-
Total Qualifying Revolving Retail Exposures	3,279,347	_	_	3,978,480
Hire Purchase Exposures	7 400 440	40.05	<b>04 (0</b>	
0 to 3	7,489,418	43.85	31.69	-
>3 to 10	115,023	46.60	69.17	-
>10 to 20	216,113	45.20	86.27	-
>20 to <100	46,689	45.90	119.99	-
Default or 100	59,291	46.04	0.92	-
Total Hire Purchase Exposures	7,926,534			-
Other Retail Exposures				
0 to 3	34,072,054	20.86	18.79	11,287,199
>3 to 10	11,622,130	20.30	30.27	333,309
>10 to 20	906,134	33.27	69.49	28,921
>20 to <100	1,212,177	23.90	55.29	41,248
Default or 100	1,012,465	33.79	43.95	30,530
Total Other Retail Exposures	48,824,960			11,721,207
Total Retail Exposures	110,561,272			17,591,388
Total Non Retail & Retail Exposures under IRB Approach	191,746,487			37,175,180

- 6.0 CREDIT RISK (CONTINUED)
  - 6.6 Internal Credit Rating Models (continued)

Table 13b: Exposures under the IRB Approach by PD Band, Exposure Weighted Average Loss Given Default (LGD) and Exposure Weighted Average Risk Weight as at 31 December 2018

RHB Bank Group Probability of Default (PD) Range (%)	Exposure At Default After Credit Risk Mitigation RM'000	Exposure Weighted Average LGD %	Exposure Weighted Average Risk Weight %	Undrawn Commitments RM'000
Non Retail Exposures				
Corporate Exposures (excluding exposures with firm size adjustments)				
0 to 1	29,221,505	40.47	45.10	5,913,033
>1 to 4	5,430,509	39.62	101.14	1,724,106
>4 to 12	11,070,904	14.47	60.17	3,036,805
>12 to <100	718,458	11.32	60.12	173,948
Default or 100	1,545,145	42.62	5.36	
Total Corporate Exposures (excluding exposures with firm size adjustments)	47,986,521			10,847,892
Corporate Exposures (with firm size adjustments)				
0 to 1	15,634,827	37.32	42.02	4,732,878
>1 to 4	9,146,535	38.58	82.23	2,230,165
>4 to 12	2,929,951	32.13	94.11	844,935
>12 to <100	1,676,226	9.94	42.35	107,312
Default or 100	699,934	38.87	0.22	
Total Corporate Exposures (with firm size adjustments)	30,087,473			7,915,290
Total Non Retail Exposures	78,073,994			18,763,182
Retail Exposures				
Residential Mortgages Exposures	A1 165 0 47	1 / 47	10.00	1 414 050
0 to 3	41,155,847	16.47	18.38	1,416,058
>3 to 10	2,507,832	16.64 14.25	52.87	62,186
>10 to 20 >20 to <100	513,822 1,120,967	16.35	81.14 86.25	7,482
>20 to <100 Default or 100		16.42 16.45	86.25 21.11	2,679
	661,665 45,960,133	10.45	21.11	8,798
Total Residential Mortgages Exposures	45,700,133			1,497,20

RHB Bank Group Probability of Default (PD) Range (%)	Exposure At Default After Credit Risk Mitigation RM'000	Exposure Weighted Average LGD %	Exposure Weighted Average Risk Weight %	Undrawn Commitments RM'000
		70	70	
Non Retail Exposures Corporate Exposures (excluding exposures with firm size adjustments)				
0 to 1	29,221,505	40.47	45.10	5,913,033
>1 to 4	5,430,509	39.62	101.14	1,724,106
>4 to 12	11,070,904	14.47	60.17	3,036,805
>12 to <100	718,458	11.32	60.12	173,948
Default or 100	1,545,145	42.62	5.36	-
Total Corporate Exposures (excluding exposures with firm size adjustments)	47,986,521			10,847,892
Corporate Exposures (with firm size adjustments)				
0 to 1	15,634,827	37.32	42.02	4,732,878
>1 to 4	9,146,535	38.58	82.23	2,230,165
>4 to 12	2,929,951	32.13	94.11	844,935
>12 to <100	1,676,226	9.94	42.35	107,312
Default or 100	699,934	38.87	0.22	
Total Corporate Exposures (with firm size adjustments)	30,087,473			7,915,290
Total Non Retail Exposures	78,073,994			18,763,182
Retail Exposures				
Residential Mortgages Exposures				
0 to 3	41,155,847	16.47	18.38	1,416,058
>3 to 10	2,507,832	16.64	52.87	62,186
>10 to 20	513,822	16.35	81.14	7,482
>20 to <100	1,120,967	16.42	86.25	2,679
Default or 100	661,665	16.45	21.11	8,798
Total Residential Mortgages Exposures	45,960,133			1,497,203

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# 6.0 CREDIT RISK (CONTINUED)

6.6 Internal Credit Rating Models (continued)

Table 13b: Exposures under the IRB Approach by PD Band, Exposure Weighted Average Loss Given Default (LGD) and Exposure Weighted Average Risk Weight as at 31 December 2018 (continued)

RHB Bank Group Probability of Default (PD) Range (%)	Exposure At Default After Credit Risk Mitigation RM'000	Exposure Weighted Average LGD %	Exposure Weighted Average Risk Weight %	Undrawn Commitments RM'000
Retail Exposures (continued)				
Qualifying Revolving Retail Exposures				
0 to 3	1,542,529	58.19	28.08	3,897,842
>3 to 10	1,149,279	57.79	75.08	666,359
>10 to 20	278,677	56.72	118.25	108,401
>20 to <100	196,910	53.85	148.54	84,193
Default or 100	60,171	54.66	116.49	-
Total Qualifying Revolving Retail Exposures	3,227,566			4,756,795
Hire Purchase Exposures				
0 to 3	7,375,614	43.75	32.10	-
>3 to 10	158,486	46.62	68.90	-
>10 to 20	247,025	45.29	86.59	-
>20 to <100	61,571	45.99	119.03	-
Default or 100	82,988	46.37	0.17	-
Total Hire Purchase Exposures	7,925,684			-
Other Retail Exposures				
0 to 3	32,222,861	20.79	19.27	10,936,109
>3 to 10	11,246,463	22.25	33.25	368,887
>10 to 20	1,207,610	28.46	59.22	63,569
>20 to <100	1,245,567	24.10	54.52	26,833
Default or 100	897,218	34.20	21.95	11,970
Total Other Retail Exposures	46,819,719			11,407,368
Total Retail Exposures	103,933,102			17,661,366
Total Non Retail & Retail Exposures under IRB Approach	182,007,096			36,424,548

- 6.0 CREDIT RISK (CONTINUED)
  - 6.6 Internal Credit Rating Models (continued)

31 December 2019

RHB Bank Group	Exposure At Default After Credit Risk Mitigation	Exposure Weighted Average Risk Weight	Undrawn Commitments
Expected Losses (EL) Range (%)	RM'000	%	RM'000
Retail Exposures			
Residential Mortgages Exposures			
0 to 1	47,636,601	19.40	1,848,750
>1 to 10	2,112,216	87.76	40,783
>10 to <100	698,712	20.45	1,042
100	82,902	0.00	1,126
Total Residential Mortgages Exposures	50,530,431		1,891,701
Qualifying Revolving Retail Exposures			
0 to 1	1,263,892	24.07	2,893,099
>1 to 10	1,749,485	74.25	1,052,237
>10 to <100	265,970	137.70	33,144
100	-	0.00	· -
Total Qualifying Revolving Retail Exposures	3,279,347	_	3,978,480
		-	
Hire Purchase Exposures			
0 to 1	7,214,097	30.51	-
>1 to 10	610,870	72.56	-
>10 to <100	85,490	60.65	-
100	16,077	0.00	-
Total Hire Purchase Exposures	7,926,534		-
Other Retail Exposures			
0 to 1	42,084,758	16.45	11,505,870
>1 to 10	5,310,541	72.81	186,065
>10 to <100	1,248,927	70.03	28,450
100	180,734	0.00	822
Total Other Retail Exposures	48,824,960		11,721,207
Total Retail Exposures	110,561,272		17,591,388

Table 14a: Exposures under the A-IRB Approach by EL Range and Exposure Weighted Average Risk Weight as at

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as at 31 December 2019

#### 6.0 CREDIT RISK (CONTINUED)

6.6 Internal Credit Rating Models (continued)

Table 14b: Exposures under the A-IRB Approach by EL Range and Exposure Weighted Average Risk Weight as at 31 December 2018

RHB Bank Group	Exposure At Default After Credit Risk Mitigation	Exposure Weighted Average Risk Weight	Undrawn Commitments
Expected Losses (EL) Range (%)	RM'000	%	RM'000
Retail Exposures			
Residential Mortgages Exposures			
0 to 1	43,171,059	19.70	1,456,399
>1 to 10	2,078,268	85.87	38,634
>10 to <100	639,235	19.50	1,083
100	71,571	0.00	1,087
Total Residential Mortgages Exposures	45,960,133		1,497,203
Qualifying Revolving Retail Exposures			
0 to 1	1,193,315	23.74	3,280,110
>1 to 10	1,759,543	74.93	1,390,505
>10 to <100	274,708	140.67	86,180
100	-	0.00	-
Total Qualifying Revolving Retail Exposures	3,227,566		4,756,795
Hire Purchase Exposures			
0 to 1	7,131,763	31.06	-
>1 to 10	658,832	73.70	-
>10 to <100	115,778	54.74	-
100	19,311	0.00	-
Total Hire Purchase Exposures	7,925,684		-
Other Datall Evenenues			
Other Retail Exposures	20 000 010	14 70	11 154 104
0 to 1	39,829,312	16.70	11,156,186
>1 to 10	5,634,876	73.75 61.03	233,566
>10 to <100	1,200,238		17,268
100 Total Other Patail Expansion	155,293	0.00	348
Total Other Retail Exposures	46,819,719		11,407,368
Total Retail Exposures	103,933,102		17,661,366

#### 6.0 CREDIT RISK (CONTINUED)

- 6.6 Internal Credit Rating Models (continued)

RHB Bank Group Exposure Class	Actual Losses as at 31 December 2019 RM'000	Expected Losses as at 31 December 2018 RM'000	Actual Losses as at 31 December 2018 RM'000	Expected Losses as at 31 December 2017 RM'000
Corporates, of which				
Corporate Exposures (excluding exposures with firm size adjustments)	86,274	242,452	16,673	154,291
Corporate Exposures (with firm size adjustments)	85,325	199,259	74,081	241,792
Specialised Lending Exposures (Slotting Approach)				
- Project Finance	-	25,649	-	19,103
- Income Producing Real Estate	-	19,033	-	13,951
Retail, of which				
Residential Mortgages Exposures	75,167	154,533	69,738	157,558
Qualifying Revolving Retail Exposures	59,242	108,864	62,170	105,050
Hire Purchase Exposures	26,840	51,950	40,225	62,780
Other Retail Exposures	337,329	389,599	295,326	509,114
Total	670,177	1,191,339	558,213	1,263,639

Actual losses are derived from impairment allowances and write-offs during the year, while expected losses (EL) measures the loss expected from the Group's credit exposures as at 31 December of the preceding year.

A comparison of actual losses and EL provides some insight of the predictive power of the IRB approach models used by the Group; however the two metrics are not directly comparable due to the differences in methodology. In particular, the EL used in this comparison is the forecast credit loss from the counterparty defaults of the Group's exposures over a one-year period and is computed as the product of PD, LGD and EAD for the Group's exposures as at 31 December of the preceding year.

#### 6.7 Credit Risk Monitoring and Control

#### **Credit Risk Mitigation**

The Group generally does not grant credit facilities solely on the basis of collateral provided. All credit facilities are granted based on the credit standing of the borrower/customer, source of repayment and debt/financing servicing ability.

Collateral is taken whenever possible to mitigate the credit risk assumed, subject to the Group's policies that govern the eligibility of collateral used for credit risk mitigation. Reliance on collateral when taken is carefully assessed in the light of issues such as legal certainty and enforceability, market valuation and counterparty risk of the guarantor. Recognised collaterals where relevant, include both financial and physical assets. Financial collaterals include cash deposits, shares and unit trusts, while physical collateral includes land and buildings, and vehicles. Apart from financial collateral and physical collateral, the Group has defined standards on the acceptance of guarantors as credit risk mitigants.

Collateral is valued in accordance with the Group's policy on collateral valuation, which prescribes the frequency of valuation for different collateral/securities types, based on liquidity and volatility of the collateral value and the underlying product or risk exposure. The value of collaterals/securities pledged is monitored periodically, analysed and updated concurrently with the annual/periodic renewal of facilities, as well as updated into the Group's collateral system.

### Table 15: Exposures under IRB Approach by Actual Losses versus Expected Losses

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### 6.0 CREDIT RISK (CONTINUED)

### 6.7 Credit Risk Monitoring and Control (continued)

#### **Credit Risk Mitigation (continued)**

The Group also accepts non-tangible securities as support, such as guarantees from individuals, corporates and institutions, bank guarantees, debenture and assignment of contract proceeds, subject to internal guidelines on eligibility. Currently, the Group does not employ the use of derivative credit instruments and On-Balance sheet netting to mitigate its financing exposures. Where possible, the Group enters into International Swaps and Derivatives Association (ISDA) Master Agreement with its derivative and swap counterparties as the master agreement provides the legal certainty that the credit exposures between counterparties will be netted.

Equity securities or collaterals acquired arising from debt conversions are accounted for as disposal of the loan/financing and acquisition of equity securities or investment properties. Any further impairment of the assets or business acquired is treated as impairment of the relevant asset or business rather than as impairment of the original instrument.

The Group has established mechanism to monitor credit and market concentration within its credit mitigation.

### Table 16a: Credit Risk Mitigation of Portfolios under the Standardised Approach as at 31 December 2019

RHB Bank Group           Exposure Class           On-Balance Sheet Exposures	Gross Exposures Before Credit Risk Mitigation RM'000	Gross Exposures Covered by Guarantees/ Credit Derivatives RM'000	Gross Exposures Covered by Eligible Financial Collateral RM'000
Sovereigns & Central Banks	26,920,496	_	_
Public Sector Entities	12,178,720	11,203,588	69,121
Banks, Development Financial Institutions & MDBs	12,065,470	338,968	
Insurance/Takaful Cos, Securities Firms & Fund Managers	467,809	-	-
Corporates	8,675,860	825,846	1,797,735
Regulatory Retail	7,904,673		916,645
Residential Mortgages	704,636	-	6,001
Higher Risk Assets	499,061	-	-,
Other Assets	4,405,512	-	-
Securitisation Exposures	-	-	-
Equity Exposures	789,911	-	-
Defaulted Exposures	341,474	48	4,285
Total On-Balance Sheet Exposures	74,953,622	12,368,450	2,793,787
Off-Balance Sheet Exposures OTC Derivatives	1,500,970	-	177,889
Off-balance sheet exposures other than OTC derivatives or credit derivatives	7,746,103	1,628,591	1,948,146
Defaulted Exposures	23,343	15,863	37
Total Off-Balance Sheet Exposures	9,270,416	1,644,454	2,126,072
Total On and Off-Balance Sheet Exposures	84,224,038	14,012,904	4,919,859

- 6.0 CREDIT RISK (CONTINUED)
  - 6.7 Credit Risk Monitoring and Control (continued)

**RHB Bank Group** 

#### **Exposure Class**

**On-Balance Sheet Exposures** Sovereigns & Central Banks **Public Sector Entities** Banks, Development Financial Institut Insurance/Takaful Cos, Securities Firm Corporates **Regulatory Retail Residential Mortgages** Higher Risk Assets Other Assets Securitisation Exposures Equity Exposures Defaulted Exposures Total On-Balance Sheet Exposures

# **Off-Balance Sheet Exposures**

OTC Derivatives Off-balance sheet exposures other that derivatives Defaulted Exposures Total Off-Balance Sheet Exposures

Total On and Off-Balance Sheet Expo

## Table 16b: Credit Risk Mitigation of Portfolios under the Standardised Approach as at 31 December 2018

	Gross Exposures Before Credit Risk Mitigation RM'000	Gross Exposures Covered by Guarantees/ Credit Derivatives RM'000	Gross Exposures Covered by Eligible Financial Collateral RM'000
	24,937,661	-	-
	10,484,752	9,239,873	-
itions & MDBs	12,361,561	126,729	-
ms & Fund Managers	713,073	-	-
	10,287,093	789,372	1,866,081
	7,491,910	-	796,859
	888,628	-	8,190
	494,971	-	-
	4,910,527	-	-
	-	-	-
	842,708	-	-
	317,294	-	4,823
	73,730,178	10,155,974	2,675,953
	2,125,433	-	-

oosures	82,786,083	10,670,691	4,717,221
	9,055,905	514,717	2,041,268
	26,201	14,717	73
han OTC derivatives or credit	6,904,271	500,000	2,041,195
han OTC darivativas ar cradit			

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as at 31 December 2019

# 6.0 CREDIT RISK (CONTINUED)

## 6.7 Credit Risk Monitoring and Control (continued)

 Table 17a: Credit Risk Mitigation of Portfolios under the IRB Approach as at 31 December 2019

RHB Bank Group		Gross	Gross	
	Gross	Exposures	Exposures	Gross
	Exposures	Covered by	Covered by	Exposures
	Before	Guarantees/	Eligible	Covered by
	Credit Risk	Credit	Financial	Other Eligible
	Mitigation	Derivatives	Collateral	Collateral
Exposure Class	RM'000	RM'000	RM'000	RM'000
On-Balance Sheet Exposures				
Corporates, of which	78,962,953	23,712,724	2,978,238	12,957,644
Corporate Exposures (excluding exposures with firm				
size adjustments)	43,624,645	16,645,996	902,475	2,615,874
Corporate Exposures (with firm size adjustments)	26,743,327	5,465,141	2,075,763	10,341,770
Specialised Lending Exposures (Slotting Approach)				
Project Finance	1,959,743	234,771	-	-
Income Producing Real Estate	6,635,238	1,366,816	-	-
Retail, of which	95,350,659	33,903	8,475,965	64,058,844
Residential Mortgages Exposures	47,908,190	-	-	47,732,732
Qualifying Revolving Retail Exposures	2,098,887	-	-	-
Hire Purchase Exposures	7,867,243	-	-	-
Other Retail Exposures	37,476,339	33,903	8,475,965	16,326,112
Defaulted Exposures	3,921,599	163,860	37,283	1,539,229
Total On-Balance Sheet Exposures	178,235,211	23,910,487	11,491,486	78,555,717
Off-Balance Sheet Exposures				
OTC Derivatives	131,117	-	41	-
Off-balance sheet exposures other than OTC derivatives				
or credit derivatives	21,124,518	1,363,345	912,662	11,220,730
Defaulted Exposures	115,305	-	20	42,093
Total Off-Balance Sheet Exposures	21,370,940	1,363,345	912,723	11,262,823
Total On and Off-Balance Sheet Exposures	199,606,151	25,273,832	12,404,209	89,818,540

- 6.0 CREDIT RISK (CONTINUED)
  - 6.7 Credit Risk Monitoring and Control (continued)

RHB Bank Group Exposure Class	Gross Exposures Before Credit Risk Mitigation RM'000	Gross Exposures Covered by Guarantees/ Credit Derivatives RM'000	Gross Exposures Covered by Eligible Financial Collateral RM'000	Gross Exposures Covered by Other Eligible Collateral RM'000
On-Balance Sheet Exposures				
Corporates, of which	72,748,563	19,786,970	4,124,540	12,512,128
Corporate Exposures (excluding exposures with firm size adjustments)	40,686,208	12,342,439	2,185,099	2,323,477
Corporate Exposures (with firm size adjustments)	25,931,911	5,973,451	1,939,441	10,188,651
Specialised Lending Exposures (Slotting Approach)	4 00 / 007	044.007		
Project Finance	1,906,227	311,226	-	-
Income Producing Real Estate	4,224,217	1,159,854	-	-
Retail, of which	89,444,481	26,127	8,267,017	59,317,460
Residential Mortgages Exposures	43,810,063	-	-	43,629,442
Qualifying Revolving Retail Exposures	2,027,858	-	-	-
Hire Purchase Exposures	7,842,696	-	-	-
Other Retail Exposures	35,763,864	26,127	8,267,017	15,688,018
Defaulted Exposures	3,903,679	78,972	24,070	1,442,212
Total On-Balance Sheet Exposures	166,096,723	19,892,069	12,415,627	73,271,800
Off-Balance Sheet Exposures				
OTC Derivatives	284,258	62,943	-	-
Off-balance sheet exposures other than OTC derivatives or credit derivatives	21,243,921	1,605,888	781,754	10,171,551
Defaulted Exposures	43,442	-	2,707	20,445
Total Off-Balance Sheet Exposures	21,571,621	1,668,831	784,461	10,191,996

187,668,344

21,560,900

13,200,088

Total On and Off-Balance Sheet Exposures

## Table 17b: Credit Risk Mitigation of Portfolios under the IRB Approach as at 31 December 2018

83,463,796

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#### 6.0 CREDIT RISK (CONTINUED)

#### 6.7 Credit Risk Monitoring and Control (continued)

#### Credit Concentration Risk

Risk concentration refers to an exposure with the potential to produce losses that are substantial enough to threaten the financial condition of a banking institution. Risk concentrations can materialise from excessive exposures to a single counterparty or group of connected counterparties, a particular instrument or a particular market segment.

The Group manages the diversification of its portfolio to avoid undue credit concentration risk. Credit concentration risk exists in lending/financing to single customer groups, borrowers/customers engaged in similar activities, or diverse groups of borrowers/ customers that could be affected by similar economic or underlying shares/counters pledged or other factors. To manage this concentration risk, appropriate exposure thresholds/limits are established accordingly.

Analysis of any single large exposure and group of exposures is regularly conducted and the lending/financing units undertake regular account updates, monitoring and management of these exposures.

Industry and sector-specific analysis are also incorporated within the overall credit risk management regiment. In this respect, the Group seeks to continually update lending or financing guidelines based on periodic reviews and updates of industry and sector risk factors and economic outlook. This facilitates better management of credit concentration risk.

#### **Credit Monitoring and Annual Reviews**

The Group regularly monitors credit exposures, portfolio performance, and external trends which may impact risk management outcomes. Internal risk management reports generated for senior management, respective risk committees and Board, and include information on portfolio quality, credit rating migration and concentration risk exposures.

In addition to the on-going qualitative assessment by the account relationship managers, reviews are conducted at least once a year with updated information on the customer's financial position, market position, industry and economic condition and account conduct. Specific loans/financings may be reviewed more frequently under appropriate circumstances. Such circumstances may arise if, for instance, the Group believes that heightened risk exists in a particular industry, or the borrower/ customer exhibits early warning signals such as defaulted on obligations to suppliers or other financial institutions or is facing cash flow or other difficulties.

Within Group Risk & Credit Management, there is a mechanism in place for credit monitoring to flag-out problematic loans/ financing (watch list accounts) for intensive monitoring under Watchlist Credit Management. These are accounts which may be exhibiting early distress patterns or in the early stages of delinquency but not yet in default.

For these cases, Watchlist Credit Management department will conduct independent assessment and work closely with the business units to implement strategies to address lending/business relationships under Watchlist Credit Management to rehabilitate the accounts after discussion with the borrower/customer to determine the root cause of the problem which may result in rescheduling, restructuring or "exit" strategies to be applied. For the larger accounts, regular position update meetings are held with business units to review or revise these strategies. The relevant guidelines are refined from time to time, to better identify, monitor and resolve such accounts.

Group Internal Audit conducts independent post-approval reviews on a sampling basis to ensure that the quality of credit appraisals and approval standards is in accordance with the credit underwriting standards and financing policies established by the Group's management, and relevant laws and regulations.

#### 6.0 CREDIT RISK (CONTINUED)

#### 6.8 Impairment Allowances for Loans/Financing

The Group adopts BNM's guidelines on Financial Reporting. The principles in this guidelines are in line with those applicable under the International Financial Reporting Standards compliant framework, Malaysian Financial Reporting Standards 9 (MFRS 9).

MFRS 9 introduces a new impairment model that requires the recognition of expected credit loss (ECL), replacing the incurred loss methodology model under MFRS 139, for all financial assets, except for financial assets classified or designated as Fair Value Through Profit & Loss and equity securities classified under Fair Value through Other Comprehensive Income or FVOCI, which are not subject to impairment assessment. Off-balance sheet items that are subject to ECL include financial guarantees and undrawn loan/financing commitments.

MFRS 9 does not distinguish between individual assessment and collective assessment. The Group first assess whether objective evidence of impairment exists for financial assets which are individually significant. If the Group determine that objective evidence of impairment exists, i.e. credit impaired, for an individually assessed financial asset, a lifetime ECL will be recognised for impairment loss which has been incurred. Financial assets which are individually significant but non-impaired and not individually significant are grouped on the basis of similar credit risk characteristics (such as credit quality, instrument type, credit risk ratings, credit utilisation, level of collateralisation and other relevant factors) for collective assessment. Collectively, the individually assessment allowance and collective assessment allowance form the total expected credit allowance for the Group.

ECL will be assessed using an approach which classifies financial assets into three stages which reflects the change in credit quality of the financial assets since initial recognition:

#### Stage 1: 12 months ECL - not credit impaired

recognised.

#### Stage 2: Lifetime ECL - not credit impaired

For credit exposures where there has been a significant increase in credit risk since initial recognition but that are not credit impaired, the ECL associated with the probability of default events occurring within the lifetime ECL will be recognised.

#### Stage 3: Lifetime ECL – credit impaired

Financial assets are assessed as credit impaired when one or more objective evidence of defaults that have a detrimental impact on the estimated future cashflows of that asset have occurred. For financial assets that have become credit impaired, a lifetime ECL will be recognised.

The changes in ECL between two-periods will be recognised in profit and loss.

The assessment of significant deterioration in credit risk since initial recognition is key in establishing the point of switching between the requirement to measure an allowance based on 12-month ECL and one that is based on lifetime ECL. The quantitative and qualitative assessments are required to estimate the significant increase in credit risk by comparing the risk of a default occurring on the financial assets as at reporting date with the risk of default occurring on the financial assets as at the date of initial recognition.

The assessment of credit risk, as well as the estimation of ECL, are required to be unbiased, probability-weighted and should incorporate all available information which is relevant to the assessment, including information about past events, current conditions and reasonable and supportable forecasts of future events and economic conditions at the reporting date. The measurement of ECL is based on the discounted products of the PD, LGD and EAD models. Certain ECL models are leveraging on the existing Group's Basel II Internal Ratings-Based model, where feasible or available, with necessary adjustment to meet MFRS 9 requirements.

For credit exposures where there has not been a significant increase in credit risk since initial recognition and that are not credit impaired upon origination, the ECL associated with the probability of default events occurring within the next 12 months will be

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### 6.0 CREDIT RISK (CONTINUED)

6.8 Impairment Allowances for Loans/Financing (continued)

#### Individual Assessment - Impairment Triggers

The borrower/customer assessed under Impairment Allowances (IA) shall be classified as impaired under any one of the following situations:

- When the principal or interest/profit or both, of any facility(s) of the borrower/customer is past due for 90 days or 3 months 1. and above.
- 2. In the case of revolving facilities (eg overdraft facilities), the borrower/customer of the facility shall be classified as impaired where the outstanding amount has remained in excess of the approved limit for 90 days or 3 months and above.
- 3. Where the amount is past due or the outstanding amount has been in excess of the approved limit for less than 90 days or 3 months, the loan/financing exhibits weaknesses (refer to impairment trigger) that would render it to be classified as impaired.
- Where repayments of the loans/financing are scheduled on intervals of 3 months or longer, the borrower/customer is 4. classified as impaired as soon as a default occurs.
- Upon occurrence of any one or more Mandatory Status Triggers (MSTs) or any two or more Ancillary Status Triggers (ASTs). 5. These MSTs and ASTs are pre-defined trigger events approved by the Group to facilitate impairment classification.
- In the case of share margin facilities, the borrower/customer shall be classified as impaired where the force selling ratio is 6. triggered and after a period of time after force selling has commenced or where margin of finance exceeds a set threshold above the force selling ratio.

#### Note:

For R&R facilities, the customer shall be classified as impaired in accordance with paras 1 to 4 above based on the revised or restructured terms.

#### Individual Impairment Allowances

Borrowers/customers under individual assessment and triggered either by any one of the MSTs or any two of the ASTs will be classified as impaired. Consequently, impairment assessment is to be carried out on these impaired borrowers/customers, based on reasonable and well documented estimates of the future cashflows/realisations of collateral that is expected to recover from the impaired borrowers/customers i.e. net present value of future cashflows are discounted based on original effective interest/ profit rates and compared against carrying amount. Any impairment on the shortfalls will be provided in full immediately.

#### **Re-classification and Recovery of Impaired Borrowers/Customers**

An impaired borrower/customer may be re-classified as a non-impaired status under the following situations:

- 1. When the loan/financing repayment of the impaired borrower/customer has improved with the principal or interest/profit or both, of its facilities with the Group being past due less than 90 days or 3 months.
- 2. Where the borrower/customer exhibits weakness(es) that render it to be classified as impaired, even though the loan/ financing is past-due less than 90 days or 3 months, such borrowers may be reclassified as non-impaired status when these weaknesses have been subsequently addressed or resolved.
- 3. Where the borrower/customer has been individually assessed as impaired due to either any one or more MSTs or any two or more ASTs, the borrower/customer may be reclassified as non-impaired status when these triggers have since been addressed and resolved totally, or with only one AST remaining.
- 4. When the borrower's/customer's share margin account no longer meet the impairment criteria above.

- 6.0 CREDIT RISK (CONTINUED)
  - 6.8 Impairment Allowances for Loans/Financing (continued)

#### Write-Off of Impaired Loans/Financing

- 1.
- 2. Waiver under approved composite settlement schemes.
- 3. stated under valuation for abandoned projects.
- 4.
- 5.
- 6. and borrower(s)/customer(s) uncontactable.

Partial write-offs of impaired loans/financing is permitted under the following circumstances:

- 2. uncollectible and worthless; or
- 4.
- 5. is written-off.
- 6. if any, will be written off immediately.
- 7. sum at the point of approval of the settlement agreement.

This policy of impairment loans/financing write-off is intended to provide a timely and consistent methodology for loans/financing to be written-off and to reflect the true value of assets in the Group's books.

All loans/financing that satisfy any one of the following criteria, may be recommended for write-off:

Deemed irrecoverable, worthless and with slim prospect of recovery.

Abandoned project with no sign of revival. The definition of abandoned project must be in compliance with the definition

Completed projects but is left abandoned or no occupancy for 12 months with 2 rounds of abortive auctions. This includes units/lots in the same complex/project but have not put up for auction due to cost savings reason.

Loans/financing secured with properties which have undergone more than 5 rounds of abortive auctions.

Loans/financing secured with property with balance outstanding below RM5,000 subject to judgment obtained against all

7. For retail and programmed lending/financing impaired loans/financing, the write-off may be expedited for those with ageing of 12 months and above, provided legal action has reached at least writ of summon filed.

8. In the case of credit card and personal financing, aging is at least 6 months and above.

1. The value of security (net recoverable amount in the case of IA) is less than the balance outstanding (including principal, accrued interest and other charges) and topping up of the security deficiency is not forthcoming.

The shortfall in security value over the outstanding balance (including principal, accrued interest, and any other charges) is

3. Loans/financings secured with properties classified as impaired > 3 years with 3 rounds of abortive auctions. The balance outstanding is written down to 50% of the value of security, with the shortfall to be written off.

The Group is in the final stage of realising the security/collateral; or

The balance outstanding is written down to the value of security i.e. shortfall in security value over the outstanding balances

Upon disposal of the security, shortfall arising from the set off of auction proceeds against written down balance outstanding,

In the case of approved settlement arrangement, the Group shall write down the outstanding balance to approved settlement

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## 6.0 CREDIT RISK (CONTINUED)

### 6.8 Impairment Allowances for Loans/Financing (continued)

The following tables show RHB Bank Group's impaired and past due loans/financing and allowances by industry sector as at 31 December 2019 compared with 31 December 2018:

RHB Bank Group Industry Sector	Impaired Loans and Advances/ Financing RM'000	Past Due Loans/ Financing RM'000	Allowance For Credit Losses RM'000
Agriculture	60,515	71,407	59,161
Mining & Quarrying	205,586	749	317,769
Manufacturing	505,152	91,363	475,011
Electricity, Gas & Water Supply	288,619	2,848	90,321
Construction	272,855	115,565	256,535
Wholesale, Retail Trade, Restaurants & Hotels	311,918	206,297	221,335
Transport, Storage & Communication	422,749	35,491	269,919
Finance, Insurance/Takaful, Real Estate & Business	222,659	102,932	230,261
Education, Health & Others	32,962	31,535	12,220
Household	1,124,457	4,979,890	833,196
Others	31,703	69,941	214,354
Total	3,479,175	5,708,018	2,980,082

 Table 18b: Impaired and Past Due Loans/Financing and Impairment Allowances by Industry Sector as at 31 December 2018

RHB Bank Group Industry Sector	Impaired Loans and Advances/ Financing RM'000	Past Due Loans/ Financing RM'000	Allowance For Credit Losses RM'000
Agriculture	67,839	37,994	51,858
Mining & Quarrying	202,393	6,204	339,083
Manufacturing	478,806	64,773	496,489
Electricity, Gas & Water Supply	89,747	1,456	67,387
Construction	305,692	69,387	324,316
Wholesale, Retail Trade, Restaurants & Hotels	359,494	177,061	205,530
Transport, Storage & Communication	455,837	31,122	372,420
Finance, Insurance/Takaful, Real Estate & Business	362,056	124,627	254,431
Education, Health & Others	17,924	29,034	15,208
Household	1,109,278	4,716,315	878,163
Others	34,488	20,256	246,708
Total	3,483,554	5,278,229	3,251,593

#### 6.0 CREDIT RISK (CONTINUED)

### 6.8 Impairment Allowances for Loans/Financing (continued)

compared with 31 December 2018:

### Table 19: Net Charges/(Write back) and Write-Offs for Loans/Financing Impairment by Industry Sector

RHB Bank Group		Twelve Months Period Ended 2019				
Industry Sector	Net Charges/ (Write back) for Lifetime ECL Credit Impaired (Stage 3) RM'000	Write-Offs for Lifetime ECL Credit Impaired (Stage 3) RM'000	Net Charges/ (Write back) for Lifetime ECL Credit Impaired (Stage 3) RM'000	Write-Offs for Lifetime ECL Credit Impaired (Stage 3) RM'000		
Agriculture	13,327	(20)	306	(174)		
Mining & Quarrying	40,251	-	7,801	-		
Manufacturing	20,914	(51,349)	10,730	(9,806)		
Electricity, Gas & Water Supply	41,192	(23,192)	23,956	-		
Construction	48,250	(83,880)	(115,211)	(16,675)		
Wholesale, Retail Trade, Restaurants & Hotels	11,943	(14,858)	(13,924)	(69,057)		
Transport, Storage & Communication	14,161	(89,599)	(9,964)	(75,589)		
Finance, Insurance/Takaful, Real Estate & Business	33,037	(26,583)	12,881	(32,936)		
Education, Health & Others	1,631	(382)	1,139	(2,709)		
Household	350,525	(376,614)	315,104	(338,930)		
Others	(18,834)	(5,859)	49,062	(16,095)		
Total	556,397	(672,336)	281,880	(561,971)		

The following table shows the charges/(write back) and write-offs for impairment by industry sector as at 31 December 2019

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### 6.0 CREDIT RISK (CONTINUED)

### 6.8 Impairment Allowances for Loans/Financing (continued)

The following tables show RHB Bank Group's impaired and past due loans/financing & allowances by geographical distribution as at 31 December 2019 compared with 31 December 2018:

 Table 20a: Impaired and Past Due Loans/Financing and Impairment Allowances by Geographical Distribution as at 31 December 2019

RHB Bank Group Geographical Distribution	Impaired Loans and Advances/ Financing RM'000	Past Due Loans/ Financing RM'000	Allowance For Credit Losses RM'000
Malaysia	2,206,536	4,845,109	2,028,334
Labuan Offshore	266,821	-	238,698
Singapore	865,907	593,567	642,078
Thailand	34,476	14,328	30,406
Brunei	6,440	10,052	678
Cambodia	81,881	47,118	34,085
Hong Kong	97	-	97
Lao	17,017	197,844	5,706
Total	3,479,175	5,708,018	2,980,082

 Table 20b: Impaired and Past Due Loans/Financing and Impairment Allowances by Geographical Distribution as at 31 December 2018

RHB Bank Group Geographical Distribution	Impaired Loans and Advances/ Financing RM'000	Past Due Loans/ Financing RM'000	Allowance For Credit Losses RM'000
Malaysia	2,195,609	4,932,062	2,076,722
Labuan Offshore	285,737	-	282,193
Singapore	838,978	97,161	793,927
Thailand	33,682	1,045	27,862
Brunei	16,357	18,777	748
Cambodia	88,715	22,439	58,868
Hong Kong	16	-	16
Lao	24,460	206,745	11,257
Total	3,483,554	5,278,229	3,251,593

#### 6.0 CREDIT RISK (CONTINUED)

### 6.8 Impairment Allowances for Loans/Financing (continued)

The following tables show the recor compared with 31 December 2018:

# Table 21a: Reconciliation of Changes to Loans/Financing Impairment Allowances as at 31 December 2019

**RHB Bank Group** 

Balance as at the beginning of the fina

### Changes due to financial assets recogn opening balance that have been:

- Transferred to 12-month ECL (Stage
- Transferred to Lifetime ECL not crec (Stage 2)
- Transferred to Lifetime ECL credit in

Allowance made/(written back) during Bad debts written off Changes in modification Derecognition Exchange differences

Balance as at the end of the financial

The following tables show the reconciliation of changes to loans/financing impairment allowances as at 31 December 2019

	12-month ECL	Lifetime ECL not credit impaired (Stage 2)	Lifetime ECL credit impaired (Stage 2)	Total
	(Stage 1) RM'000	(Stage 2) RM'000	(Stage 3) RM'000	Total RM'000
nancial year	591,911	994,604	1,665,078	3,251,593
gnised in the				
e 1)	182,069	(141,866)	(40,203)	-
dit impaired				
	(35,256)	87,303	(52,047)	-
mpaired (Stage 3)	(11,211)	(49,845)	61,056	-
	135,602	(104,408)	(31,194)	-
g the financial year	(136,778)	284,210	740,370	887,802
	-	-	(672,336)	(672,336)
	(15,311)	(24,356)	(2)	(39,669)
	(73,990)	(220,406)	(152,777)	(447,173)
	661	(593)	(203)	(135)
l year	502,095	929,051	1,548,936	2,980,082

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### 6.0 CREDIT RISK (CONTINUED)

#### 6.8 Impairment Allowances for Loans/Financing (continued)

The following tables show the reconciliation of changes to loans/financing impairment allowances as at 31 December 2019 compared with 31 December 2018: (continued):

#### Table 21b: Reconciliation of Changes to Loans/Financing Impairment Allowances as at 31 December 2018

RHB Bank Group	12-month ECL (Stage 1) RM'000	Lifetime ECL not credit impaired (Stage 2) RM'000	Lifetime ECL credit impaired (Stage 3) RM'000	Total RM'000
Balance as at the beginning of the financial year	513,570	925,900	1,803,107	3,242,577
Changes due to financial assets recognised in the opening balance that have been:				
- Transferred to 12-month ECL (Stage 1)	210,496	(131,950)	(78,546)	-
- Transferred to Lifetime ECL not credit impaired (Stage 2)	(42,112)	87,737	(45,625)	-
- Transferred to Lifetime ECL credit impaired (Stage 3)	(12,056)	(45,327)	57,383	-
	156,328	(89,540)	(66,788)	-
Allowance made/(written back) during the financial year	(31,805)	250,854	724,343	943,392
Bad debts written off	-	-	(561,971)	(561,971)
Derecognition	(46,617)	(95,675)	(375,675)	(517,967)
Reclassification from financial assets at FVOCI	-	-	135,716	135,716
Exchange differences	435	3,065	6,346	9,846
Balance as at the end of the financial year	591,911	994,604	1,665,078	3,251,593

#### 7.0 MARKET RISK

Market risk is the risk of losses arising from adverse movements in market drivers, such as interest/profit rates, credit spreads, equity prices, currency exchange rates and commodity prices. Under this definition, market risk will constitute:

- the interest/profit rate and equity risks pertaining to financial instruments in the trading book; and
- foreign exchange risk and commodities risk in the trading and banking books.

The Group transacts in financial instruments such as debt papers and derivative instruments such as futures, forwards, swaps, and options. Derivative instruments are contracts whose characteristics and value are derived from the underlying instruments that can be a reference to an underlying that may constitute of interest/profit rates, exchange rates, debt paper, equity, indices and commodities.

## 7.0 MARKET RISK (CONTINUED)

The Group Market Risk Management within Group Risk Management is the working level that forms a centralised function to support senior management in the development of market risk framework, risk limits, operationalise the processes and implement measurement methodologies to ensure adequate risk control and oversight are in place. The main responsibility of managing market risk as the first line of defence remains at the respective business units.

The Group Asset and Liability Committee (Group ALCO), GCRC and IBRMC perform a critical role in the management of market risk and support the board committees in the overall market risk management. The management committees meet regularly and is the forum where strategic and tactical decisions are made for the management of market risk; this includes the development of the Group's market risk strategy, market risk management structure and the policies as well as measurement techniques to be put in place.

The Group has established Group Trading Book Policy Statement, frameworks and risk limits as guidance for market risk management. These documents are reviewed regularly and/or upon change in significant event that has a material impact on policy compliance or regulatory changes.

#### Market Risk Measurement and Control

The Group applies risk monitoring and assessment tools to measure trading book positions and market risk factors. Statistical and nonstatistical risk assessment tools applied include Value-at-Risk (VaR), sensitivity analysis and stress testing.

The Group adopts a systematic approach in managing these risks by types of instruments and nature of exposure. Market risk is primarily monitored and controlled via a structure of limits and triggers ie cut loss, VaR, trading and notional limit set in accordance with the size of positions and risk tolerance appetites.

In addition, the Group conducts periodic s conditions.

#### Market Risk Monitoring and Reporting

For effective control of market risk, defined management action triggers and risk limits are established and actively monitored. Only authorised trading activities may be undertaken by the specific business units within the allocated limits. All trading positions are monitored independently on a daily basis and in accordance to the established escalation procedures and the key actions to be undertaken. Market risk exposure reports are presented to the senior management, relevant committees and the Board.

#### **Hedging Activities**

Hedging activities designated for hedge accounting are governed by the Group's Hedging Policy that prescribes the overall hedge activities that can be executed by the Group and the subsequent control procedures such as effectiveness measurement and reporting to Group ALCO.

Hedging instruments used to mitigate these risks include options, futures, forwards and swaps that are approved by the Board. Execution of the hedging is carried out by the relevant division through the Group's treasury functions with the approval of Group ALCO.

In addition, the Group conducts periodic stress testing of its respective portfolios to ascertain market risk under abnormal market

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### 7.0 MARKET RISK (CONTINUED)

#### **Capital Treatment for Market Risk**

The Group applies the Standardised Approach to calculate market risk capital requirements in accordance with BNM's Guideline. The market risk-weighted assets and the corresponding capital requirements for RHB Bank Group, RHB Bank, RHB Islamic Bank and RHB Investment Bank as at 31 December 2019 and 31 December 2018 are shown in the tables below:

### Table 22a: Market Risk-Weighted Assets and Minimum Capital Requirements as at 31 December 2019

RHB Bank Group	Long Position	Short Position	Risk- Weighted Assets	Minimum Capital Requirements
Market Risk	RM'000	RM'000	RM'000	RM'000
Interest Rate Risk/Profit Rate Risk	82,804,775	80,475,397	2,802,501	224,200
Equity Position Risk	33,084	8,383	187,786	15,023
Foreign Currency Risk	869,885	79,814	841,656	67,333
Options Risk	50,258	79,559	12,779	1,022
Total			3,844,722	307,578

RHB Bank Market Risk	Long Position RM'000	Short Position RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
Interest Rate Risk/Profit Rate Risk	85,103,978	82,969,162	2,703,482	216,279
Equity Position Risk	2,111	-	5,805	464
Foreign Currency Risk	708,811	119,451	680,583	54,447
Options Risk	52,369	71,176	4,167	333
Total			3,394,037	271,523

RHB Islamic Bank Market Risk	Long Position RM'000	Short Position RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
Profit Rate Risk	10,387,986	10,196,715	249,700	19,976
Equity Position Risk	-	-	-	-
Foreign Currency Risk	43,818	9,884	43,818	3,505
Options Risk	-	-	-	-
Total			293,518	23,481

### 7.0 MARKET RISK (CONTINUED)

#### **Capital Treatment for Market Risk (continued)**

The Group applies the Standardised Approach to calculate market risk capital requirements in accordance with BNM's Guideline. The market risk-weighted assets and the corresponding capital requirements for RHB Bank Group, RHB Bank, RHB Islamic Bank and RHB Investment Bank as at 31 December 2019 and 31 December 2018 are shown in the tables below: (continued)

## Table 22a: Market Risk-Weighted Assets and Minimum Capital Requirements as at 31 December 2019 (continued)

**RHB Investment Bank** 

Market Risk	
Interest Rate Risk/Profit Rate Risk	
Equity Position Risk	
Foreign Currency Risk	
Options Risk	
Total	
Note:	
As at 31 December 2019,	

- 2.
- 3. exposure absorbed by PSIA.
- 4. net long and net short position.

RHB Bank Group Market Risk	Long Position RM'000	Short Position RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
Interest Rate Risk/Profit Rate Risk	103,655,634	101,650,268	2,503,081	200,246
Equity Position Risk	24,749	11,332	71,757	5,741
Foreign Currency Risk	1,074,218	130,166	1,057,283	84,583
Options Risk	168,498	28,728	220,323	17,626
Total			3,852,444	308,196

Long Position RM'000	Short Position RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
13,500	13,394	-	-
23,565	9,454	38,182	3,055
82,792	47,365	82,792	6,623
-	9,454	6,804	544
		127,778	10,222

1. RHB Bank Group did not have any exposure under commodity risk and inventory risk, and market risk exposure absorbed by PSIA. RHB Bank did not have any exposure under commodity risk and inventory risk, and market risk exposure absorbed by PSIA. RHB Islamic Bank did not have any exposure under equity position risk, commodity risk, inventory risk, options risk, and market risk

RHB Investment Bank did not have any exposure under commodity risk and inventory risk. The equity position risk is computed based on

## Table 22b: Market Risk-Weighted Assets and Minimum Capital Requirements as at 31 December 2018

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### 7.0 MARKET RISK (CONTINUED)

### **Capital Treatment for Market Risk (continued)**

The Group applies the Standardised Approach to calculate market risk capital requirements in accordance with BNM's Guideline. The market risk-weighted assets and the corresponding capital requirements for RHB Bank Group, RHB Bank, RHB Islamic Bank and RHB Investment Bank as at 31 December 2019 and 31 December 2018 are shown in the tables below (continued):

#### Table 22b: Market Risk-Weighted Assets and Minimum Capital Requirements as at 31 December 2018 (continued)

RHB Bank Market Risk	Long Position RM'000	Short Position RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
Interest Rate Risk/Profit Rate Risk	106,934,978	105,176,520	2,417,320	193,385
Equity Position Risk	-	-	-	-
Foreign Currency Risk	544,756	114,108	527,821	42,226
Options Risk	18,331	17,397	690	55
Total			2,945,831	235,666

RHB Islamic Bank Market Risk	Long Position RM'000	Short Position RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
Profit Rate Risk	10,408,900	10,160,321	241,398	19,312
Equity Position Risk	-	-	-	-
Foreign Currency Risk	2,218	26,733	26,732	2,138
Options Risk	-	-	-	-
Total			268,130	21,450

RHB Investment Bank Market Risk	Long Position RM'000	Short Position RM'000	Risk- Weighted Assets RM'000	Minimum Capital Requirements RM'000
Interest Rate Risk/Profit Rate Risk	5,890	5,870	-	-
Equity Position Risk	19,300	11,332	21,982	1,758
Foreign Currency Risk	436,935	264,231	436,935	34,955
Options Risk	150,000	11,332	219,097	17,528
Total			678,014	54,241

Note:

As at 31 December 2018,

1. RHB Bank Group did not have any exposure under commodity risk and inventory risk, and market risk exposure absorbed by PSIA.

2. RHB Bank did not have any exposure under equity position risk, commodity risk and inventory risk, and market risk exposure absorbed by PSIA.

3. RHB Islamic Bank did not have any exposure under equity position risk, commodity risk, inventory risk, options risk, and market risk exposure absorbed by PSIA.

RHB Investment Bank did not have any exposure under commodity risk and inventory risk. The equity position risk is computed based on 4 net long and net short position.

#### 8.0 EQUITY EXPOSURES IN THE BANKING BOOK

Equity risk is the risk of decline in the net realisable value of equity exposures in the banking book. These include:

- •
- Investment in associate companies and joint ventures.

deemed as non-trading instruments.

Holding of publicly traded equity investments comprise quoted shares which are traded actively in the stock exchange. All publicly traded equity exposures and unquoted investments are stated at fair value.

The Group Impairment Guidelines provides the guidance of debt equity conversions and management of such exposures to ensure that these exposures are effectively managed and accounted for in the Group's books.

For regulatory capital purpose, the Group adopts the Standardised Approach to calculate the risk-weighted exposures. The riskweighted assets of equity investments of the Group as at 31 December 2019 and 31 December 2018 are shown in the tables below:

Table 23: Equity Exposures in the Banking Book

### **RHB Bank Group**

Equity Type
Publicly traded
Investment in unit trust funds
Holdings of equity investments
Privately held
For socio economic purposes
For non socio economic purposes
Other equity
Total

Cumulative Realised Gains/(Loss) from Sale Total Net Unrealised Gains/(Loss)

Investment in securities (listed and unlisted equity holdings, whether direct/indirect, and includes private equity); and

The Group holds positions as a result of debt equity conversions and for socio-economic and non- socio-economic purposes, which are

#### **Gross Credit Exposures Risk-Weighted Assets** 2019 2018 2019 2018 RM'000 RM'000 RM'000 RM'000 92,983 36,342 92,983 36,342 9,889 137,212 9,889 137,212 692,961 674,216 695,922 677,177 493,139 489,050 739,708 733,574 860 860 1,288,972 1,337,680 1,538,502 1,585,165

	2019 RM'000	2018 RM'000
and Liquidations	5,664	(832)
	82,078	499,643

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### 9.0 LIQUIDITY RISK

Liquidity risk is the risk of the Group being unable to maintain sufficient liquidity to meet its financial commitments and obligations when they fall due and transact at a reasonable cost. Liquidity risk also arises from the inability to manage unplanned decreases or changes in funding sources.

There are two types of liquidity risk, namely funding liquidity and market liquidity risk. Funding liquidity risk is the risk that the Group is unable to meet efficiently both expected and unexpected current and future cash flow and collateral needs without affecting either daily operations or the financial condition of the Group. Market liquidity risk is the risk that the Group cannot easily offset or eliminate a position at the market price because of inadequate market depth or market disruption.

The primary role of a bank in terms of financial intermediation is the transformation of short-term deposits into long-term financing. By fulfilling the role of maturity transformation, banks are inherently susceptible to liquidity mismatches and consequently funding and market liquidity risk.

Through the Group's Liquidity Risk Policy, the Group manages the funding and market liquidity risk to ensure that banking operations continue uninterrupted under normal and stressed conditions. The key objective that underpins the Group's Liquidity Risk Policy includes maintaining financial market confidence at all times, protecting key stakeholders' interests and meeting regulatory liquidity requirements.

The Group ALCO supports the board committees by performing the critical role in the management of liquidity risk, and is responsible for establishing strategies that assist in controlling and reducing any potential exposure to liquidity risk. The Group ALCO meets regularly and is the forum where strategic and tactical decisions are made for the management of liquidity risk and the Group's balance sheet profile. Global and domestic economic data, information and events are deliberated at the Group ALCO meetings which enables the Group to determine its actions and reactions in the capital markets. The Group ALCO is also the governance body which sets interest/profit rates for liabilities products as well as reference rates for financing products and services. Group ALCO is supported by Group Asset and Liability Management (Group ALM) at the working level. Group ALM monitors liquidity risk limits/Management Action Triggers (MATs) and reports to Group ALCO the liquidity risk profile on monthly basis.

The liquidity management process involves establishing liquidity management policies and limits, regular monitoring against liquidity risk limits, regular stress testing, and establishing contingency funding plans. These processes are subject to regular reviews to ensure that they remain relevant in the context of prevailing market conditions. Some of the key liquidity risk management tools are top depositors' mixture, funding source mixture, maturity profile of funding sources, and contingency funding lines.

The Group has adopted the BNM's liquidity standards on Liquidity Coverage Ratio, to ensure maintenance of adequate stock of unencumbered high-quality liquid assets to survive the liquidity needs for 30 calendar day under liquidity stress condition. For NSFR, the Group continues to monitor and maintains the ratio above regulatory requirement pending its implementation effective 1 July 2020.

The Group's Liquidity Incident Management Procedure establishes guidelines for managing liquidity crisis, identifying early warning signs of a possible liquidity event and the need for heightened liquidity risk monitoring and reduced liquidity risk exposure. In addition, it also identifies the individuals responsible for formulating and executing the Group's response to a liquidity event. The Group's Liquidity Incident Management Procedure also covers the entire Group's operations including foreign branch operations.

### 10.0 INTEREST RATE RISK/RATE OF RETURN RISK IN THE BANKING BOOK

Interest rate risk/rate of return risk in the banking book refers to the risk of the Group's earnings and economic value of equity due to the adverse movements in interest rate/benchmark rate. The risk may arise from the mismatches in the timing of re-pricing of assets and liabilities from both on and off-balance sheet positions in the banking book, changes in slope and shape of the yield curve, basis risk and optionality risk.

Interest rate risk/rate of return risk in the banking book comprises:



Earnings-at-Risk (EaR) and Economic Value of Equity (EVE) are used to assess interest rate risk/rate of return risk in the banking book. They are computed based on the re-pricing gap profile of the banking book using BNM's standard template. Assets and liabilities are bucketed based on their remaining tenure to maturity or next re-price dates. The measurement of EaR and EVE is conducted on a monthly basis.

The Group ALCO supports the board risk committees in establishing policies, strategies and limits for the management of balance sheet risk exposure. The Group ALM within Group Risk Management supports the Group ALCO in the monthly monitoring and reporting of the interest rate/rate of return risk profile of the banking book. The primary objective in managing balance sheet risk is to manage the net interest/profit income and economic value of equity, as well as to ensure that interest rate risk/rate of return risk exposures in the banking book are maintained within defined risk tolerances.

In addition, the Group ALM Policy is established to provide the governance of interest rate risk/rate of return risk in the banking book. Interest/benchmark rate sensitivity triggers are applied on earnings for the respective profit centres within the Group. The Group regularly considers the economics and necessity of increasing or reducing its interest rate risk/rate of return risk hedges.

In line with the Group ALM Policy to achieve a balance between profitability from banking activities and minimising risk to earnings and capital from changes in interest/benchmark rates, interest rate risk/rate of return risk to earnings is controlled using MATs and identified escalation procedures.

Stress testing is also performed regularly to determine the adequacy of capital in meeting the impact of extreme interest/benchmark rate movements on the balance sheet. Such tests are also performed to provide early warnings of potential extreme losses, facilitating proactive management of interest rate risk/rate of return risk in the banking book in an environment of rapid financial market changes.

•	• Arises from timing differences in the maturity (for fixed-rate) and re-pricing (for floating-rate) of bank assets, liabilities, and off-balance sheet positions. While such re-pricing mismatches are fundamental to the business of banking, they can expose a bank's income and underlying economic value to unanticipated fluctuations as interest/benchmark rates vary;
	• Arises from imperfect correlation in the adjustment of the rates earned and paid on different instruments with otherwise similar re-pricing characteristics. When interest/benchmark rates change, these differences can give rise to unexpected changes in the cash flows and earnings spread between assets, liabilities and off-balance sheet instruments of similar maturities or re-pricing frequencies;
•	• Arises when unanticipated shifts of the yield curve have adverse effects on the Group's income or underlying economic value; and
	• Arises primarily from options that are embedded in many banking book positions (eg some fixed rate mortgage/home financing products give borrowers/customers the option to prepay the loan/financing early without penalty, call deposit, where customers have the option of withdrawing the deposit funds at any time).

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### 10.0 INTEREST RATE RISK/RATE OF RETURN RISK IN THE BANKING BOOK (CONTINUED)

The impact of changes in interest/benchmark rates to net earnings and economic value as at 31 December 2019 and 31 December 2018 are shown in the following tables:

Table 24a: Interest Rate Risk/Rate of Return Risk in the Banking Book as at 31 December 2019

RHB Bank Group	Impact on Position as at Reporting Period (100 basis points) Parallel Shift				
	Increase/(Decline) in Earnings Impact based on Impact based on +100 basis points -100 basis points RM'000 RM'000		e) in Earnings Increase/(Decline) in Ec		
Currency			Impact based on +100 basis points RM'000	Impact based on -100 basis points RM'000	
MYR - Malaysian Ringgit	373,909	(373,909)	(1,699,034)	1,699,034	
USD - US Dollar	(51,195)	51,195	83,528	(83,528)	
Others <sup>1</sup>	37,944	(37,944)	(1,526)	1,526	
Total	360,658	(360,658)	(1,617,032)	1,617,032	

Table 24b: Interest Rate Risk/Rate of Return Risk in the Banking Book as at 31 December 2018

RHB Bank Group	Impact on Positi	Impact on Position as at Reporting Period (100 basis points) Parallel Shift				
	Increase/(Decli	Increase/(Decline) in Earnings Impact based on Impact based on +100 basis points -100 basis points RM'000 RM'000		Increase/(Decline) in Earnings Increase/(Decline) in Ec		n Economic Value
Currency	+100 basis points			Impact based on -100 basis points RM'000		
MYR - Malaysian Ringgit	304,697	(304,697)	(1,369,735)	1,369,735		
USD - US Dollar	(36,599)	36,599	32,689	(32,689)		
Others <sup>1</sup>	21,164	(21,164)	(18,815)	18,815		
Total	289,262	(289,262)	(1,355,861)	1,355,861		

#### Note:

Inclusive of GBP, EUR, SGD, etc 1.

The EaR and EVE exposures are additive and do not take into account any correlation impact in the aggregation. 2.

3. The earnings and economic values were computed based on the standardised approach adopted by BNM.

The impact to net earnings above represents financial assets and liabilities that have been prepared on the following basis:

- Interest/benchmark rate sensitive assets and liabilities with residual maturity or re-pricing tenure of up to one year that is not captured in the trading portfolio are slotted into time bands based on the maturity or re-pricing tenure, whichever is earlier.
- A set of risk weights with its respective time band is used to project the applicable basis point interest/benchmark rate change • impact.
- For assets and liabilities with non-fix maturity, e.g., current and savings accounts, certain assumptions are made to reflect the actual sensitivity behaviour of interest/benchmark rate bearing items.

## 10.0 INTEREST RATE RISK/RATE OF RETURN RISK IN THE BANKING BOOK (CONTINUED)

Economic value is characterised by the impact of interest/benchmark rates changes on the value of all net cash flows, i.e., the effect on the economic value of the Group's assets, liabilities and off-balance sheet positions. This provides a more comprehensive view of the potential long-term effects of changes in interest/benchmark rates than is offered by the earnings perspective. The scenarios used are based on the assumption that all key variables for all maturities move at the same time and by the same magnitude and do not incorporate actions that would be otherwise taken by the business units and risk management to mitigate the effect of this movement in key variables.

#### **11.0 OPERATIONAL RISK**

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people, systems and/or external events, which also includes IT, legal and Shariah non-compliance risk but excludes strategic and reputational risk. Operational risk is inherent in the Group's operations and can never be eliminated entirely. The impact can be in the form of actual financial loss as well as non-financial loss such as loss of reputation, non-compliance and unsatisfactory service level to customers.

One of the Group's primary safeguards against operational risk is the existence of a sound internal control system, based on the principle of dual control checks and balances, segregation of duties, independent checks and verification processes, and a segmented system access control and authorisation process. These controls are documented through a set of policies and procedures at the respective business and operation level.

The Group's Operational Risk Management Framework comprises a wide range of activities and elements, broadly classified into:



#### **Operational Risk Management Function and Organisation**

The Group Operational Risk Management within Group Risk Management has functional responsibility for the development of operational risk framework, policy and methodologies, and providing guidance and information to the business units on operational risk areas. Its responsibility also includes generating a broader understanding and awareness of operational risk issues at all levels in the Group. It also ensures that operational risks from new products, processes and systems are adequately managed and mitigated.

The respective business units are primarily responsible for managing operational risk on a day-to-day basis.

Regular operational risk reporting is made to the senior management, respective committees and the Board. These reports include various operational risk information such as risk analysis, risk mitigation action plans, risk tools outcomes, risk appetite breaches, significant operational risk events and control failures, and lessons learnt. In addition, key operational risk incidents are reported to senior management daily. Such reporting enables senior management to identify adverse operational lapses, take prompt corrective actions, and ensure appropriate risk mitigation decision making and action plans.

• The Group has implemented a Basel II compliant operational risk management system to support its workflow and analytical capabilities.
• The Group undertakes change management activities to improve risk management knowledge, culture and practices of the Group personnel. This is aligned with the principle and requirement that the front-line business and support units of the Group, are by nature of their direct involvement in interfacing with customers and in operating the business, responsible for managing operational risk and acting as the first line of defence.
• This is where the principal head office risk control units, including the risk management function, compliance function and the internal audit function, actively manage operational non-compliances and incidences as a second and third line of defence respectively. The second line of defence also undertakes recovery actions, including business continuity measures in cases of incidents causing disruption to business activities.

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### **11.0 OPERATIONAL RISK (CONTINUED)**

#### **Operational Risk Management Processes and Tools**

The Group applies a defined operational risk management process in managing operational risk to enable an institutional and transparent operational risk management practice. The five (5) processes are as follows:

- 1. Establish the context;
- 2. Risk identification:
- 3. Risk analysis;
- 4. Risk mitigating; and
- 5. Risk monitoring.

The Group uses relevant operational risk tools and methodologies to support and ensure an effective operational risk management process. The following tools are being used:

#### **Risk and Control Self-Assessment (RCSA)**

RCSA is a methodology to build risk profile for each business and support unit. RCSA sets out a structured process for the identification and assessment of inherent operational risk, the effectiveness of the control environment, and the adequacy of the risk mitigation in place. The RCSA process is facilitated by the business and support units themselves jointly with personnel from Group Operational Risk Management.

#### Key Risk Indicators (KRI)

KRI is a measurable indicator utilised to track and monitor key operational risk exposures. KRI serves as an early warning signal; once a risk indicator exceeds the predefined threshold, a warning message is sent to a predefined list of users. Business and support units are required to monitor their risk exposures via KRIs and are required to develop specific and concrete plans to address those where indicators are unfavourable. KRIs are embedded into critical processes to provide early warning signals of increasing risk and/or control failures by flagging up frequencies of events as a mechanism for continuous risk assessment and monitoring.

#### Key Control Testing (KCT)

KCT is a methodology to assist business/functional units in performing assessments periodically to determine the effectiveness of key controls by evaluating whether the control procedures/activities are adequately designed to achieve the goals of the function and control objectives; and testing whether the key controls are operating as intended in actual practice. Effective KCT can lead to early detection of control weakness and deficiencies which will assist the senior management and business/functional units to guickly focus on control weakness and take concentrated efforts where they are most needed.

#### Incident Management and Loss Data Collection (IMLDC)

IMLDC provides structured process for the management of operational risk incidents that have occurred, from the point of discovery until resolution. Business and functional units are required to report all incidences within defined reporting timeline operational losses for further analysis of root cause to avoid further recurrence. This is also useful for reviewing the effectiveness of the RCSA and KRIs.

#### Scenario Analysis

Scenario Analysis is used to identify plausible risk scenario that could materialise for assessment. A plausible risk scenario is a possible event resulting in unexpected and extreme losses which may arise when considering a sequence of control failures or individually significant events. Business/functional units are required to assess the potential outcomes related to a variety of operational risks failure, evaluate the vulnerabilities of the Group to the manifestation of plausible risk scenario, and put in appropriate risk mitigation plans to safeguard the Group's safety and soundness.

#### **11.0 OPERATIONAL RISK (CONTINUED)**

#### **Risk Mitigation and Controls**

Risk mitigation strategies are used to minimise risk to an acceptable level and aim to decrease the likelihood of an undesirable event and the impact on the business, should it occur. The control tools and techniques, amongst others, are as follows:

Strengthening internal controls

components, namely:

- a. components;
- b.
- c. are executed effectively and efficiently;
- d.
- e.
- **Business Continuity Management**

To mitigate the impact of unforeseen operational risk events, the Group has on-going and actively managed Business Continuity Management (BCM) programme for its major critical business operations and activities at the Head Office, data centre, and branches' locations. The BCM programme is subject to regular testing to ensure efficacy, reliability and functionality, and come under the responsibility of the Group Business Continuity Management Department.

The Board of Directors has an oversight function through the BRC and GCRC. The Group Business Continuity Committee, which reports to GCRC, is the committee that oversees the Group's business continuity framework, policies, budget and plans.

Outsourcing

Due to the need to outsource for cost and operational efficiency, policy and guidelines are put in place to ensure that the risks arising from outsourcing activities are adequately identified, assessed and managed prior to entering into any new arrangements and on an on-going basis.

Insurance/Takaful Management

The Group considers risk transfer by means of insurance/Takaful to mitigate operational risk. The Group has a programme of insurance/Takaful designed to reduce its exposure to liability and to protect its assets. The Group purchases insurance/Takaful from leading insurers/Takaful providers in the market covering fraud, theft, property and casualty, business disruption, liability and other risks for which it may be held responsible. These are provided by third-party insurers/Takaful providers and will financially mitigate the economic consequences of risks.

Internal controls are designed to commensurate operational risk exposures faced by the Group. It is mainly categorised into five

Control environment - management oversight and risk culture, which sets the tone and serves as a foundation for all other

Risk assessment - analyses identified risks to achieve objectives and ensure risks are well managed;

Control activities - policies and procedures implemented manually and/or system-based to ensure management's directives

Information and communication - relevant operational risk information are captured and communicated accordingly for decision making. Such information must be effective for utilisation, delivered timely, confidentiality is preserved, conform integrity needs, comply with relevant law/regulations, sufficient availability and reliable; and

Monitoring – ongoing assessment and correcting deficiencies of internal control to assure it is operating as intended.

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### **11.0 OPERATIONAL RISK (CONTINUED)**

#### **Technology Risk**

Technology Risk refers to the business risk associated with the use, ownership, operation, involvement, influence and adoption of IT within an enterprise.

The Group recognises the risk arising from the advancement and reliance upon information technology to support business operations through the deployment of advance technology and online systems to provide customers with convenient and reliable products and services. The Group's Technology Risk Management Framework ensures that a governance structure is in place for the identification, assessment and management of technology risks within existing IT operations as well as prior to deployment of applications and systems for internal as well as external customers.

#### **Cyber Risk**

Cyber Risk refers to threats or vulnerabilities emanating from the connectivity of internal infrastructure to external networks such as the Internet.

This is an inherent risk associated to the industry moving towards the Internet as a channel for the delivery of banking services. The Group recognises the risks associated to cyber and as part of the mitigation shall continuously identify suitable security devices to be deployed and ensure sufficient resources with the right skill sets were allocated to manage this risk. The Group also subscribed to the various threat intelligence providers to obtain the latest cyber landscape information that will used for the risk mitigation. To further provide assurance that the Internet facing application systems are secured, the Group engaged reputable IT security service providers to perform periodic vulnerability assessment/penetration testing where weaknesses detected shall be duly resolved with attestation from external consultants.

### **New Product and Services Approval Process**

The Group has established a Policy on Product Development and Approval and Guidelines on Introduction of New/Variation of Products & Services Lifecycle which governs the risk management of new products, services, or significant changes thereto. The responsible units have a duty to assess the operational risk for new product launches and/or significant changes in product features or related processes and working systems, as well as to ensure that operational risk is at an acceptable level at all times.

#### Legal Risk

Legal risk is part of operational risk. It can arise from unenforceable, unfavourable, defective or unintended contracts; lawsuits or claims; developments in laws and regulations, or non-compliance with applicable laws and regulations. Business units work together with the Group's legal counsel and external legal counsel to ensure that legal risk is effectively managed.

### Capital Treatment for Operational Risk

The Group adopts the Basic Indicator Approach for the calculation of regulatory operational risk capital requirements. The operational risk-weighted assets and the corresponding capital requirements for RHB Bank Group, RHB Bank, RHB Islamic Bank and RHB Investment Bank as at 31 December 2019 and 31 December 2018, are shown below:

#### Table 25a: Operational Risk-Weighted Assets and Minimum Capital Requirements as at 31 December 2019

Operational Risk	RHB Bank Group RM'000	RHB Bank RM'000	RHB Islamic Bank RM'000	RHB Investment Bank RM'000
Risk-Weighted Assets	12,058,426	8,535,951	1,937,774	784,006
Minimum Capital Requirements	964,674	682,876	155,022	62,720

#### **11.0 OPERATIONAL RISK (CONTINUED)**

#### **Capital Treatment for Operational Risk (continued)**

The Group adopts the Basic Indicator Approach for the calculation of regulatory operational risk capital requirements. The operational risk-weighted assets and the corresponding capital requirements for RHB Bank Group, RHB Bank, RHB Islamic Bank and RHB Investment Bank as at 31 December 2019 and 31 December 2018, are shown below: (continued)

#### **Operational Risk**

**Risk-Weighted Assets Minimum Capital Requirements** 

#### 12.0 COUNTRY CROSS-BORDER RISK

Country cross-border risk is the risk that the Group will be unable to obtain payment from customers or third-parties on their contractual obligations as a result of certain actions taken by foreign governments.

Cross-border assets comprise loans/financing and advances, interest/profit bearing deposits/placements with other banks, trade and other bills, acceptances, derivatives, certificates of deposit and other negotiable instruments, investment securities and other formal commitments where the counterparty is resident in a country other than where the assets are recorded. Cross-border assets also include exposures to local residents denominated in currencies other than the local currency.

The Group is guided by the Group Guidance on Cross-Border Business, particularly on ethics in business practices, key success factors in managing such business, and the internal control measures which are essential to provide adequate protection to its customers as well as the Group's interest, thus reducing the risks associated with business activities. In addition, the Group is also guided by the Country Risk limit, to manage the credit concentration risk arising from changes in the country's business environment where the Group has exposure in.

#### **13.0 REPUTATIONAL RISK**

Reputational risk is defined as the risk that negative publicity regarding the conduct of the Group or any of the entities within the Group, and its business practices or associations, whether true or not, will adversely affect its revenues, operations or customer base, or require costly litigation or other defensive measures. It also undermines public confidence in the Group, affecting the share price.

Reputational risk in the Group is managed and controlled through codes of conduct, governance practices and risk management practices, policies, procedures and training. The Group has developed and implemented a reputational risk management policy. The key elements in the management of reputational risk include:

- business objective.
- stakeholder.
- may place the Group's reputation at risk.

RHB Bank Group RM'000	RHB Bank RM'000	RHB Islamic Bank RM'000	RHB Investment Bank RM'000
11,762,542	8,394,333	1,679,551	807,022
941,003	671,547	134,364	64,562

#### Table 25b: Operational Risk-Weighted Assets and Minimum Capital Requirements as at 31 December 2018

Practice good corporate governance and culture of integrity to promote execution and achievement of corporate strategies and

Manage reputational risk within a very low risk appetite with zero tolerance for incidences that affect the Group's reputation.

Adopt sound risk management practices that include the practice of building "reputation capital" and earning the goodwill of key

Maintain proper mechanisms to monitor and escalate material lapses/breaches of internal and regulatory policies/guidelines that

Maintain proper channels of communication in dealing with internal and external stakeholders.

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#### **13.0 REPUTATIONAL RISK (CONTINUED)**

For the Group's overseas operations, it is the responsibility of the Country Heads to promote awareness and application of the Group's policy and procedures regarding reputational risk, in all dealings with customers, potential investors and host regulators.

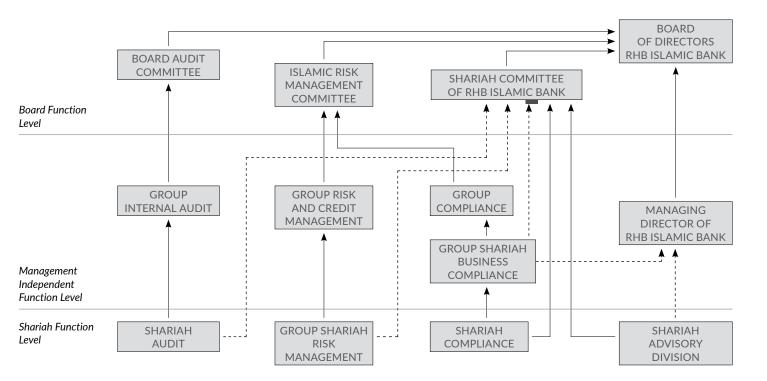
#### 14.0 SHARIAH NON-COMPLIANCE RISK AND GOVERNANCE

Shariah non-compliance risk is the risk of loss arising from the failure to comply with the Shariah rules and principles as determined by the Shariah Committee of RHB Islamic Bank or any other relevant body, such as BNM's Shariah Advisory Council.

A Shariah Governance Framework has been developed with the objective of governing the entire Shariah compliance process within Islamic banking operations, and to:

- Ensure that the planning, development, and implementation of the Islamic Bank's products, services and conduct of business are in accordance with Shariah principles;
- Ensure that the Bank's operations do not contravene any of the Shariah principles and authorities' regulations related to the Shariah; and
- Act as a guide on the Bank's expectations to all personnel engaged in the Bank's activities; to ensure that all such functions are based on the Shariah principles, practices and prudence.

The reporting structure of Shariah governance is as follows:



The Shariah Committee of RHB Islamic Bank (SCR) was established under BNM's Shariah Governance Framework.

The main duties and responsibilities of SCR are to advise the Board of Directors on Shariah matters in relation to Islamic Banking business and operations, to endorse Shariah compliance manuals, to endorse and validate relevant documents as well as to provide written Shariah opinion on new products and RHB Islamic Bank's financial statements.

### 14.0 SHARIAH NON-COMPLIANCE RISK AND GOVERNANCE (CONTINUED)

On a functional basis, RHB Islamic Bank is Business Compliance and Shariah Audit.

The Head of Shariah Advisory Division rep Bank.

The main duties and responsibilities of Shariah Advisory Division include, but not limited to, conduct reviews on Islamic products and services; provide internal Shariah advisory support to the management of RHB Islamic Bank in its daily business and operational matters; assist the SCR in elaborating and discussing on pertinent Shariah issues; provide in-depth research on competitive analysis in order to assist the SCR's decision-making process; ensure the internal Shariah governance, the internal process flow and policies, and Shariah approval processes are well managed and maintained in an efficient manner; ensure the Bank is in compliance with the highest standard of Shariah governance as set by BNM; serve as the secretariat of the SCR and to act as the mediator between the management and the SCR; oversee the computation and distribution of zakat and funds to be channeled to charity; and to represent RHB Islamic Bank in any Shariah related matters.

The key role and responsibilities of Group Shariah Risk Management is to facilitate the process of identifying, measuring, monitoring and controlling of Shariah non-compliance risks inherent in the Islamic business and operations to mitigate any potential Shariah non-compliance events. Group Shariah Risk Management also performs independent assessment and provides support relating to Shariah non-compliance risk.

Group Shariah Business Compliance conducts review and assists the SCR in providing opinions from Shariah perspective in relation to the status of Shariah compliance of products, services and operations of the Islamic business operations. Shariah Audit provides independent assessment and objective assurance designed to add value and improve the degree of compliance in relation to the Islamic business operations, with the main objective of ensuring a sound and effective internal control system for Shariah compliance.

Any incidences of Shariah non-compliance are reported to the SCR, the GCRC, IRMC, BRC, the Board of Directors of RHB Islamic Bank and BNM. Remedial actions may include the immediate termination of the Shariah non-compliant products or services and derecognition of Shariah non-compliant income.

There is no major Shariah non-compliant event or income arising from the Islamic products or services during the financial year 2019.

## **15.0 FORWARD LOOKING STATEMENTS**

This document could or may contain forward looking statements that are based on current expectations as well as assumptions or anticipation of future events. These forward looking statements can be identified by the fact that they do not relate only to historical or current facts, and often use words such as anticipate, target, expect, estimate, intend, plan, believe, will, may, should, would, could or other words of similar expressions.

Undue reliance should not be placed on any of such statements. By their nature, forward looking statements are subject to risks and uncertainty because they relate to future events and circumstances, including, but not limited to domestic and global economic and business conditions, the effects of continued volatility in the credit markets, market-related risks such as changes in interest/profit rates and exchange rates, changes in regulation, and future business combinations or dispositions. As a result, the Group's actual future results may differ materially from the plans, goals, and the expectations contained in the forward looking statements.

The Group undertakes no obligation to revise or update any forward looking statements contained in this document, regardless of whether these statements are affected as a result of new information, future events or otherwise.

On a functional basis, RHB Islamic Bank is supported by Shariah Advisory Division, Group Shariah Risk Management, Group Shariah

The Head of Shariah Advisory Division reports functionally to the SCR and administratively to the Managing Director of RHB Islamic

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# 15.0 FORWARD LOOKING STATEMENTS (CONTINUED)

## Table 26: Glossary of Terms

A-IRB	Advanced Internal Ratings-Based Approach	
BCC	Board Credit Committee	
ВСМ	Business Continuity Management	
BNM	Bank Negara Malaysia	
Board	Board of Directors	
BRC	Board Risk Committee	
CAFIB	Capital Adequacy Framework for Islamic Banks	
ССВ	Capital Conservation Buffer	
CCR	Counterparty Credit Risk	
ССуВ	Countercyclical Capital Buffer	
CET	Common Equity Tier	
CRM	Credit Risk Mitigation	
DFIs	Development Financial Institutions	
EAD	Exposure at Default	
EaR	Earnings-at-Risk	
ECAIs	External Credit Assessment Institutions	
EL	Expected Loss	
EUR	Euro Dollar	
EVE	Economic Value of Equity	
F-IRB	Foundation Internal Ratings-Based Approach	
Fitch	Fitch Ratings	
GBP	Pound Sterling	
GCC	Group Credit Committee	
GCG	Group Credit Guidelines	
GCPM	Group Credit Procedures Manual	
GCRC	Group Capital and Risk Committee	
GIUC	Group Investment Underwriting Committee	
GMC	Group Management Committee	
Group ALCO	Group Asset and Liability Committee	
Group ALM	Group Asset and Liability Management	
IBRMC	Investment Bank Risk Management Committee	
ICAAP	Internal Capital Adequacy Assessment Process	
IMLDC	Incident Management and Loss Data Collection	

IRB Approach	Internal Ratings-Based Approach	
IRMC	Islamic Risk Management Committee	
ISDA	International Swaps and Derivatives Association	
КСТ	Key Control Testing	
KRI	Key Risk Indicators	
LCR	Liquidity Coverage Ratio	
LGD	Loss Given Default	
MARC	Malaysian Rating Corporation Berhad	
MATs	Management Action Triggers	
MDBs	Multilateral Development Banks	
MFRS 9	Malaysian Financial Reporting Standards 9	
MFRS 139	Malaysian Financial Reporting Standards 139	
Moody's	Moody's Investors Service	
MYR	Malaysian Ringgit	
NIFs	Notes Issuance Facilities	
NSFR	Net Stable Funding Ratio	
отс	Over-the-Counter	
PD	Probability of Default	
PSIA	Profit Sharing Investment Accounts	
R&I	Rating and Investment Information, Inc	
RAM	Rating Agency Malaysia	
RCSA	Risk and Control Self-Assessment	
RM'000	Malaysian Ringgit in nearest thousand	
RSME	Retail Small and Medium-Sized Enterprises	
RWCAF	Risk-Weighted Capital Adequacy Framework	
RWA	Risk-Weighted Assets	
SA	Standardised Approach	
SCR	Shariah Committee of RHB Islamic Bank	
SBUs	Strategic Business Units	
SFUs	Strategic Functional Units	
SGD	Singapore Dollar	
S&P	Standard & Poor's	
VaR	Value-at-Risk	





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