Investor Presentation 1st Quarter 2015 Financial Results



Dato' Khairussaleh Ramli Group Managing Director RHB Banking Group 29 May 2015



RHB China



RHB Hong Kong

Myanmar **RHB**

Lao RHB Thailand RHB+

> Cambodia RHB+ **RHB** Vietnam

Malaysia RHB

RHB Brunei

Singapore RHB

Indonesia RHB+

Executive Summary

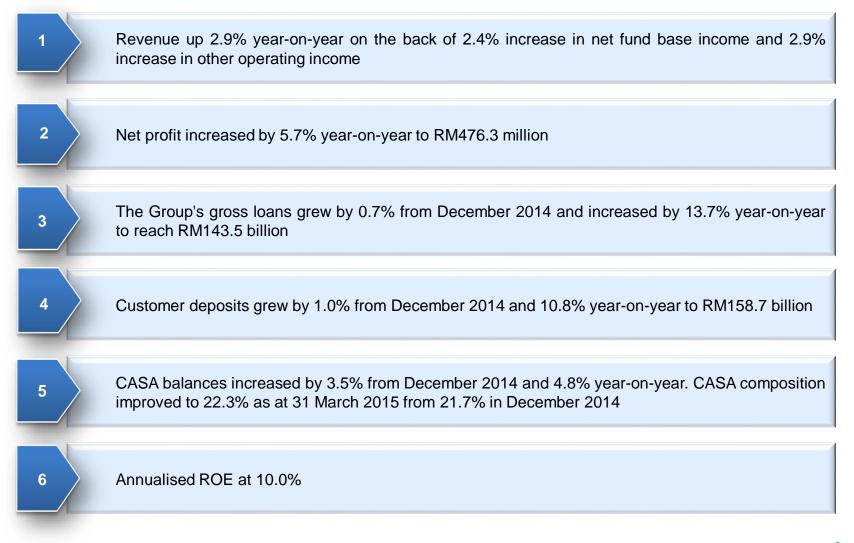
Q1 2015 Financial Results

Key Corporate and Business Updates

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Executive Summary

A. Financial Performance





Executive Summary

B. Management and Corporate Update

Appointment of Dato' Khairussaleh Bin Ramli on 5 May 2015 as Group Managing Director

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Proposed Rights Issue and Group Internal Reorganisation submitted to BNM on 30 April 2015. Application to Bursa Securities for the listing of and quotation for the Rights Shares and to SC for the approval of the Proposed Internal Reorganisation, Proposed Distribution and Capital Repayment and Proposed Transfer of Listing Status submitted on 28 May 2015

Awards:

- Ranked No.1 as Malaysia's top Sukuk arranger
- RHB Bank won 3 top awards at the Frost & Sullivan Malaysia Excellence Awards 2015 Best in Branch Experience, Contact Center Experience and Online Experience
- RHB Investment Bank won 5 awards at the 2nd Bursa Malaysia Annual Broker Awards Appreciation including Champion of "Best Retail Equities Participating Organisation" and "Best Trading Participant Financial Derivatives"
- RHB Investment Bank also won 4 awards at RAM League Awards Presentation in recognition for its outstanding accomplishments in the Malaysian bond market including:
 - 3rd in "Lead Manager Award 2014" by Number of Issues;
 - 2nd in "Lead Manager Award Islamic 2014" by Number of Issues and;
 - 1st Innovative State Government Financing and World's 1st RMB-bond by a Mortgage Corporation under "Market Pioneer Awards - Lead Managers' Recognition"

RHB Banking Group Scorecard 2015

Top Level Indicators	Target 2015	Q1 2015	
ROE	>11.5%	10.0% ^{N1}	
Loans Growth	10%	0.7% ^{N2}	
CASA Growth	>10%	3.5% ^{N2}	
Gross Impaired Loans Ratio	<1.8%	2.0%	
Cost to Income Ratio	<51%	54.3%	
International Contribution	>13%	13.2%	N N2 nc

N1 Annualised N2 Changes from Q4 2014 to Q1 2015, not annualised **RHB** China



RHB Hong Kong

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Malaysia RHB

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RM mil	Q1 2015	Q1 2014	Y-o-Y Change %	Q4 2014	Q-o-Q Change %
Net Interest Income	800	822	-3	805	-1
Net Islamic Fund Base Income	179	136	32	178	-
Total Net Fund Base Income	979	958	2	983	-1
Other Operating Income	506	492	3	671	-24
Islamic Other Operating Income	24	16	50	23	5
Total Income	1,509	1,466	3	1,677	-10
Operating Expenses	(820)	(786)	4	(987)	-17
Operating Profit Before Allowances	689	680	1	690	-
Allowances for Loan Impairment	(50)	(54)	-7	(40)	24
Impairment Losses on Other Assets	6	11	-49	(6)	>100
Profit Before Taxation	645	637	1	644	-
Net Profit	476	451	6	486	-2
EPS (sen)	18.5	17.7	5	18.9	-2
Кеу	Financial	Indicators	(%)		
Cost to Income Ratio	54.3	53.6	0.7	58.9	-4.6
ROE ^{N1}	10.0	10.6	-0.6	10.5	-0.5
ROA ^{N1}	0.9	0.9	-	0.9	-
Gross Impaired Loans Ratio	2.03	2.54	-0.51	2.03	-
Credit Charge Ratio ^{N1}	0.14	0.17	-0.03	0.11	0.03

Year-on-Year Performance:

- Net fund base income increased by 2% mainly due to 14% increase in the Group's gross loans and financing.
- Other operating income grew 2.9% to RM506.5 million, largely attributed to higher investment income, higher insurance underwriting surplus and net gain on revaluation of derivatives, partially offset by lower fee income. The Group's other operating income to total income ratio stood at 33.6%.
- Operating expenses was higher by 4%, mainly due to increase in personnel costs and information technology expenses.
- Allowance for impairment on loans and financing for the quarter decreased by 7%. This was primarily due to lower collective allowance and lower bad debts written off, partially offset by lower impaired loans and financing recovered.

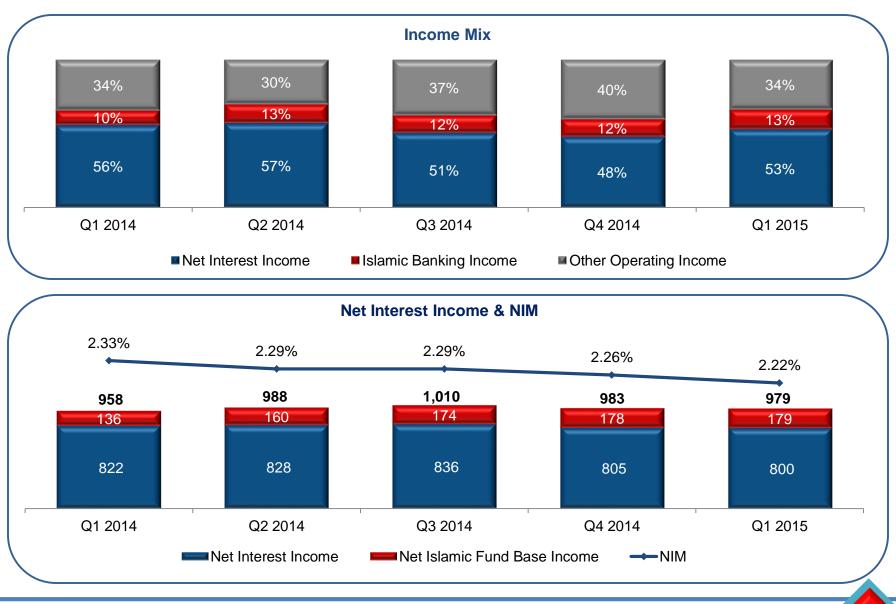
Quarter-on-Quarter Performance:

 PBT was relatively stable as higher impairment write back on other assets, lower operating expenses, was offset by lower other operating income and higher impairment allowances for loans and financing. Net fund base income was relatively stable.

N1: Annualised

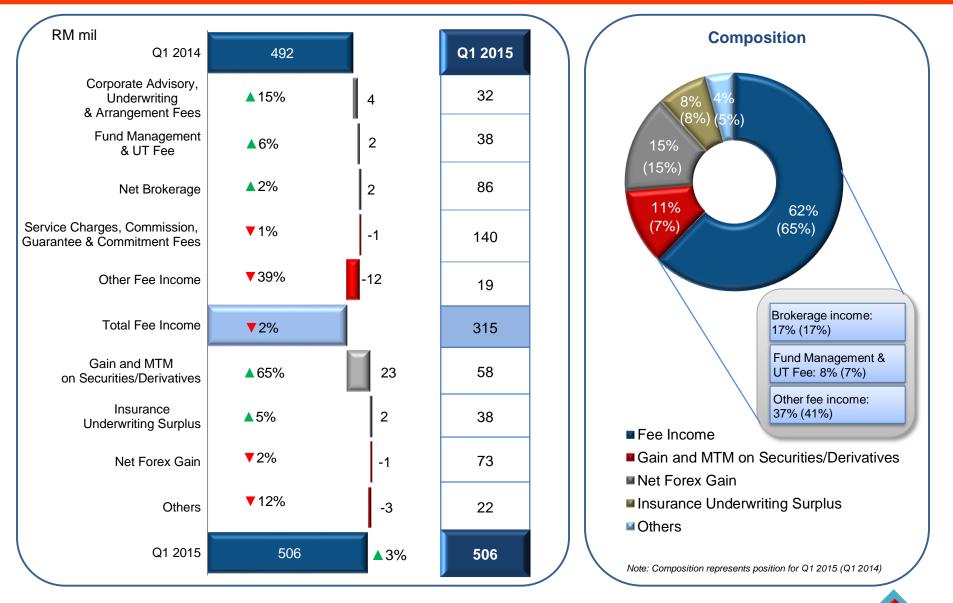


Income Mix & NIM

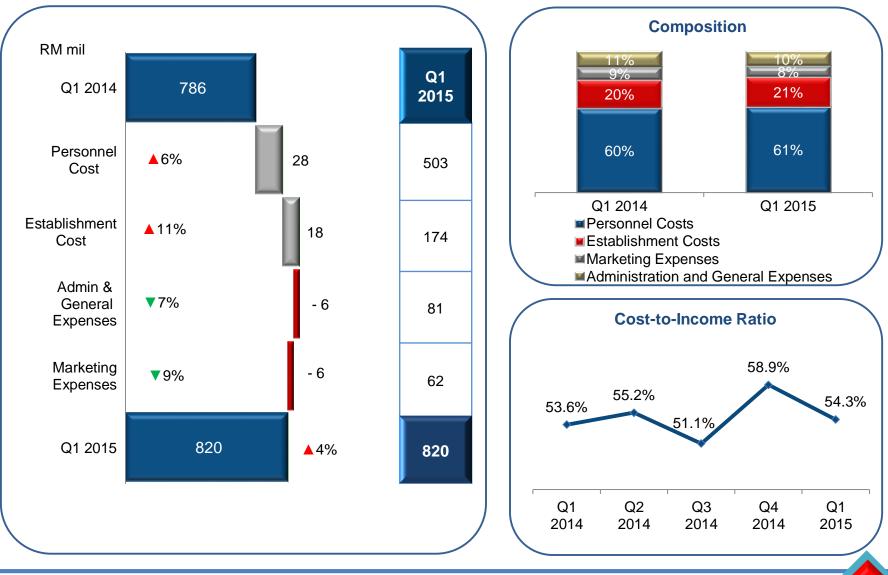


Other Operating Income

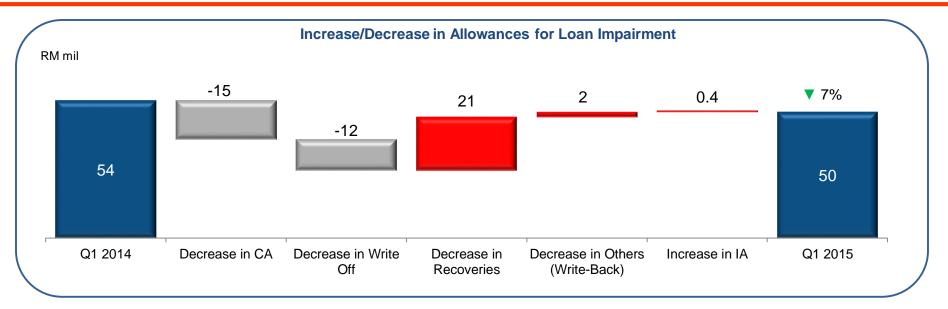
RHB IGN / TE

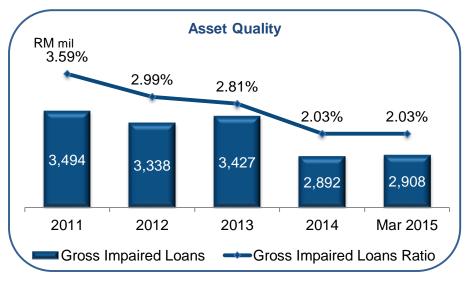


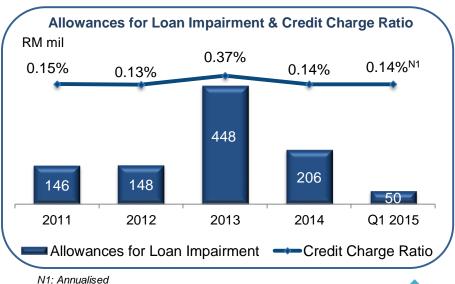
Operating Expenses



Allowances for Loan Impairment





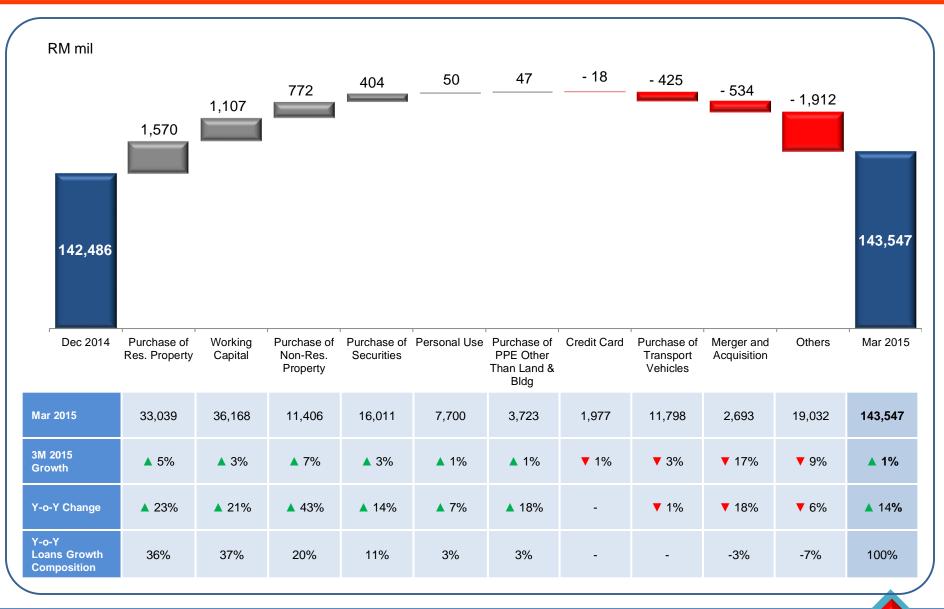


Financial Position as at 31 March 2015

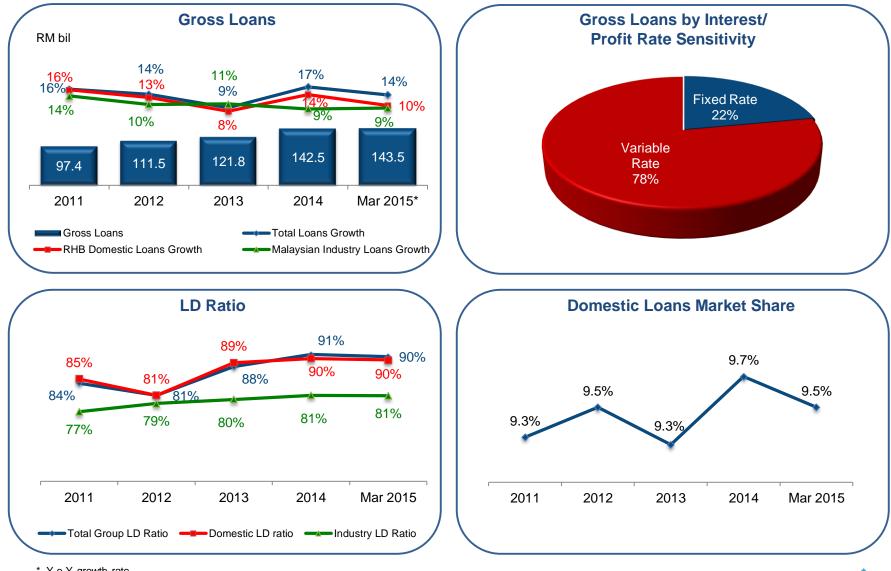
RM mil	Mar 2015	Dec 2014	Mar 2014	Change for 3M 2015 %	Y-o-Y Change %
Total Assets	225,064	219,354	196,944	3	14
Total Financial Assets/Investments	45,571	43,003	43,082	6	6
 Financial Assets FVTPL 	2,987	2,931	3,374	2	-11
 Financial Investments AFS 	20,834	19,602	17,582	6	18
 Financial Investments HTM 	21,750	20,470	22,126	6	-2
Gross Loans	143,547	142,486	126,289	1	14
Customer Deposits	158,684	157,134	143,272	1	11
Borrowings and Senior Debt Securities	6,352	5,685	4,614	12	38
Subordinated Notes	6,147	6,099	4,633	1	33
Hybrid Tier-1 Capital Securities	598	602	598	-1	-
Shareholders' Funds	19,481	18,794	17,194	4	13
Net Assets per Share	7.57	7.31	6.75	4	12

- Total assets increased by 3% mainly driven by growth of Financial Assets/Investments and loans and financing assets.
- Excluding one large corporate repayment during the quarter, gross loans growth would have been at 2.2%.
 - Domestic loan growth was flat while overseas gross loans increased by 7% driven by Singapore which grew by 4%.
 - Main growth areas are from purchase of residential and non-residential properties, working capital and purchase of securities.
- Fixed deposits increased by 0.3% while current and savings accounts ('CASA') balances increased by 4% and 3%, respectively.
- CASA composition improved to 22.3% as at 31 March 2015 from 21.7% in December 2014.

Loans, Advances and Financing



Loans Profile and Market Share

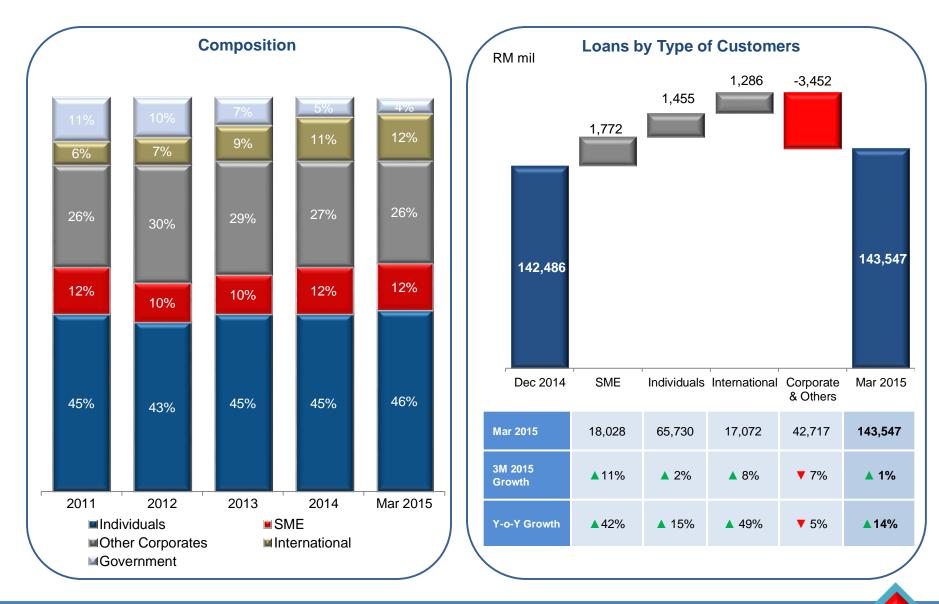


* Y-o-Y growth rate

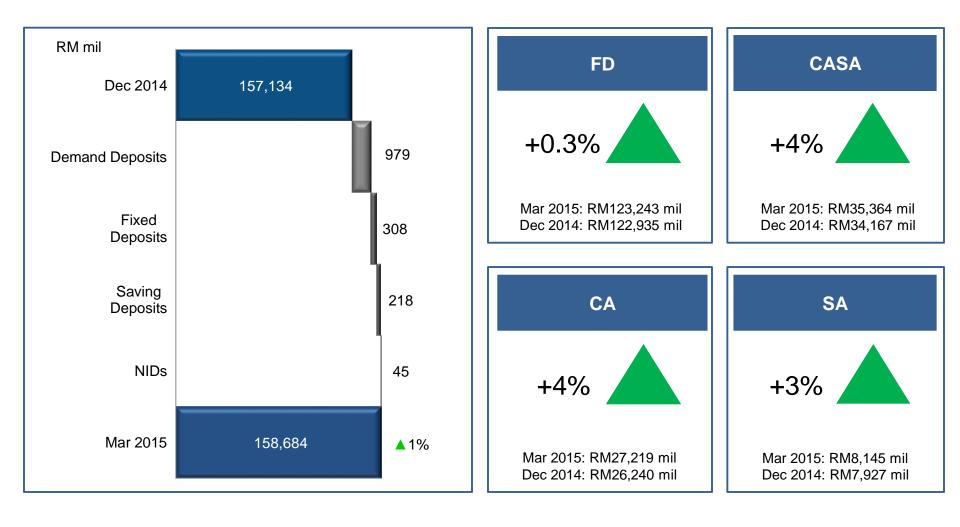


Loans By Type of Customers

RHB IGN / TE

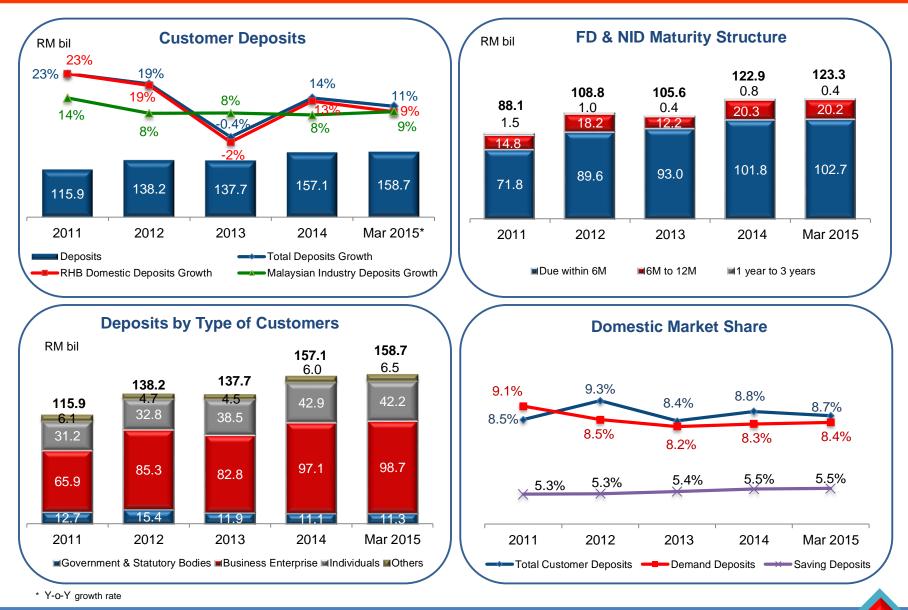


Customer Deposits



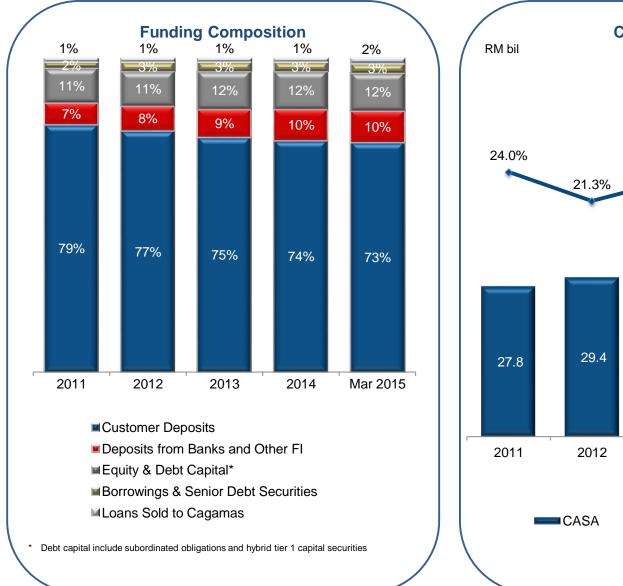
RHB IGN **/** TE

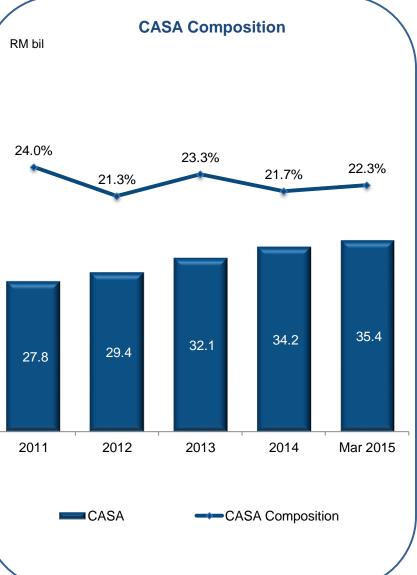
Customer Deposits Profile & Market Share



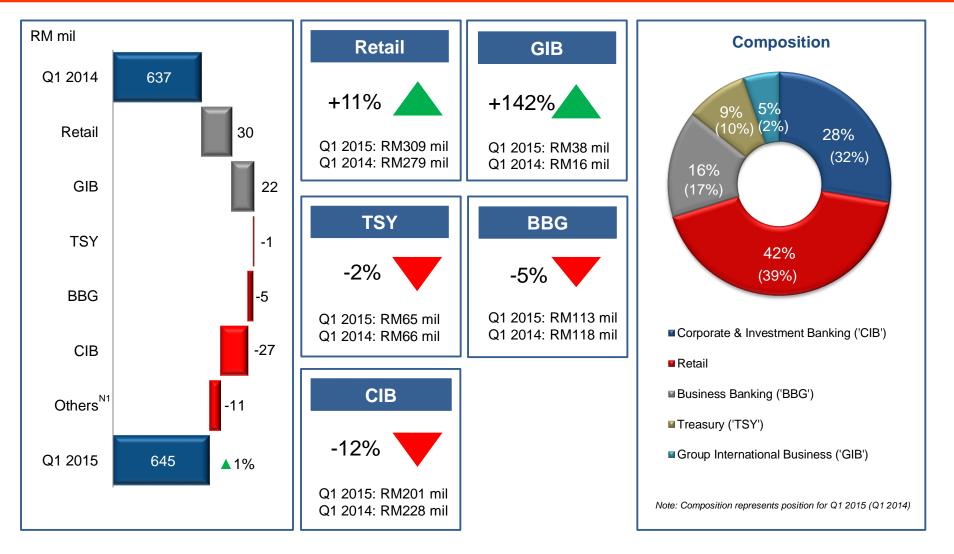


Funding



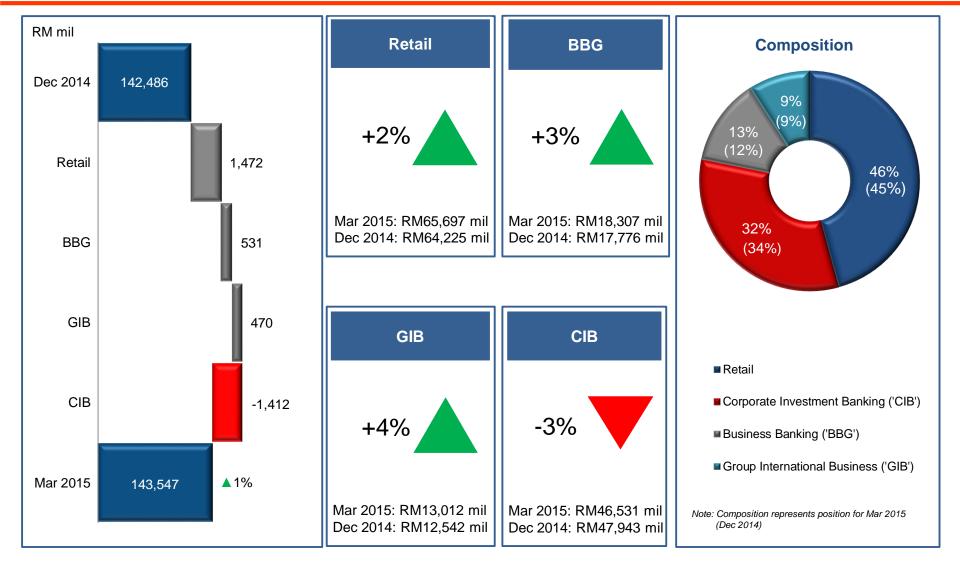


PBT by SBG

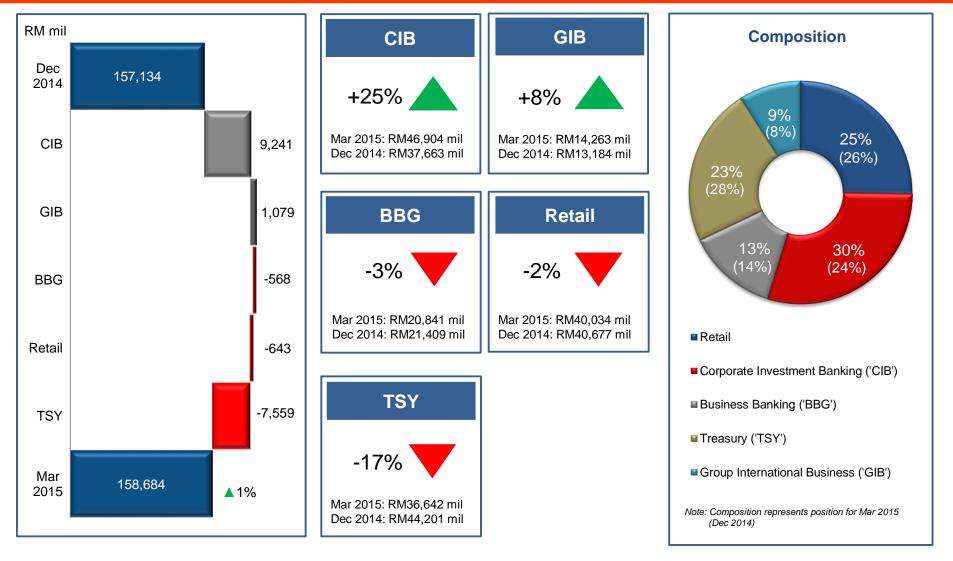


N1 Others refer to funding center, other business segments and inter-segment elimination

Loans, Advances and Financing by SBG

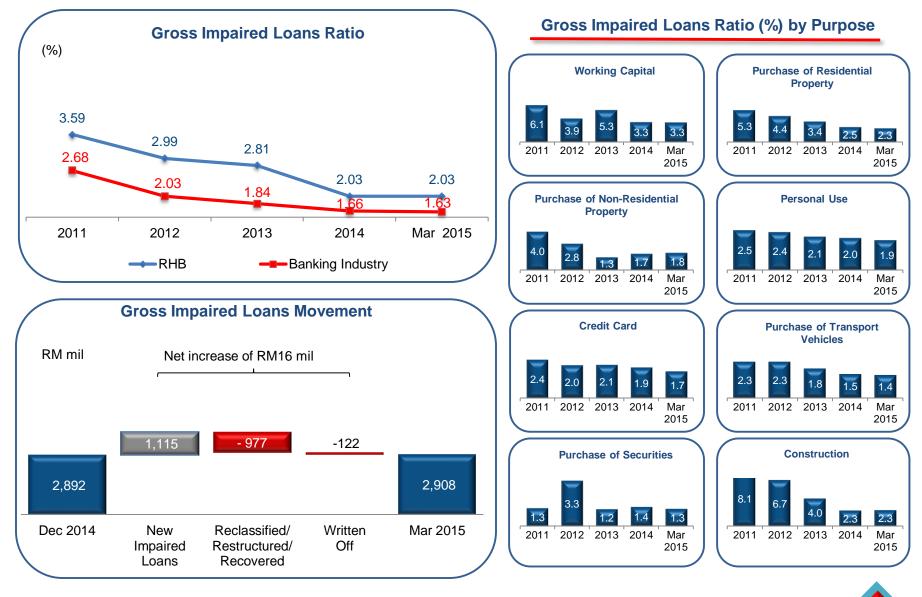


Deposits by SBG

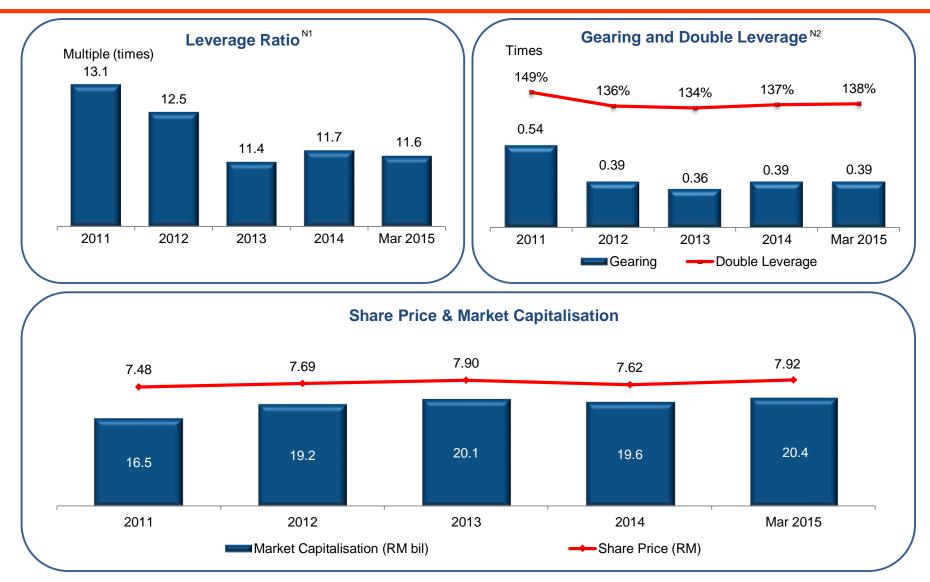




Asset Quality



RHB Capital : Capital Position & Market Capitalisation

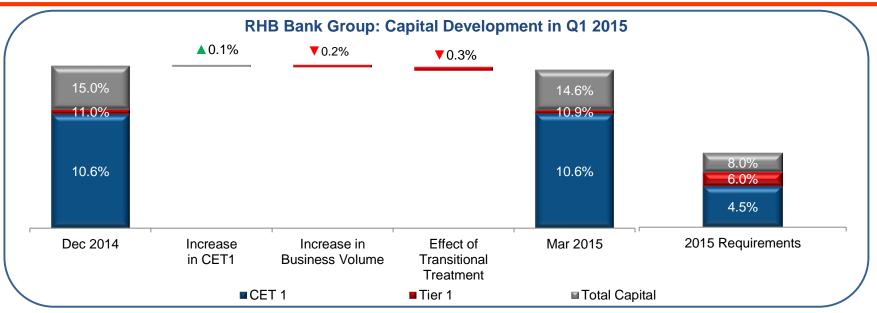


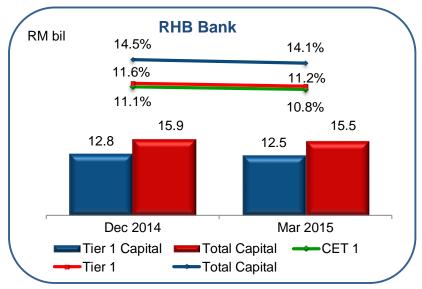
N1: Leverage ratio is defined as total assets over shareholders' funds

RHB IGN / TE

N2: Proforma Basel III CET 1 of RHB Capital Group stood at 9.8% as at 31 March 2015.

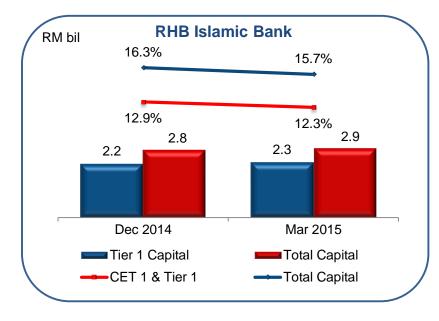
Capital Position (1/2)

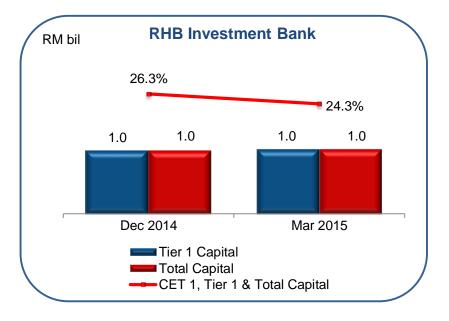




- Total capital ratio for RHB Bank decreased mainly due to application of transitional arrangement with the gradual deduction/phase-out of investment in subsidiaries, sub-debt and Hybrid Tier-1 and increase in business volume.
- RHB Bank Berhad on 29 April 2015 fully redeemed its existing subordinated notes of RM700 million which was due for step-up in coupon rate.
- On 8 May 2015, RHB Bank Berhad issued RM500 million subordinated notes with a tenure of 10 noncallable 5 years, which qualify as Tier 2 capital, with a fixed coupon rate of 4.75% per annum.

Capital Position (2/2)





- RHB Investment Bank had on 6 April 2015 and 25 May 2015 fully redeemed its subordinated notes of RM125 million and RM75 million respectively which were due for step-up in coupon rates.
- On 16 April 2015, RHB Investment Bank had issued RM200 million nominal value of subordinated notes with a tenure of 10 non-callable 5 years and a fixed coupon rate of 4.95% per annum.

RHB China



RHB Hong Kong

Myanmar RHB

Lao RHB Thailand RHB+ Cambodia RHB+

RHB Vietnam

Malaysia RHB

RHB Brunei

Singapore RHB

Indonesia RHB+

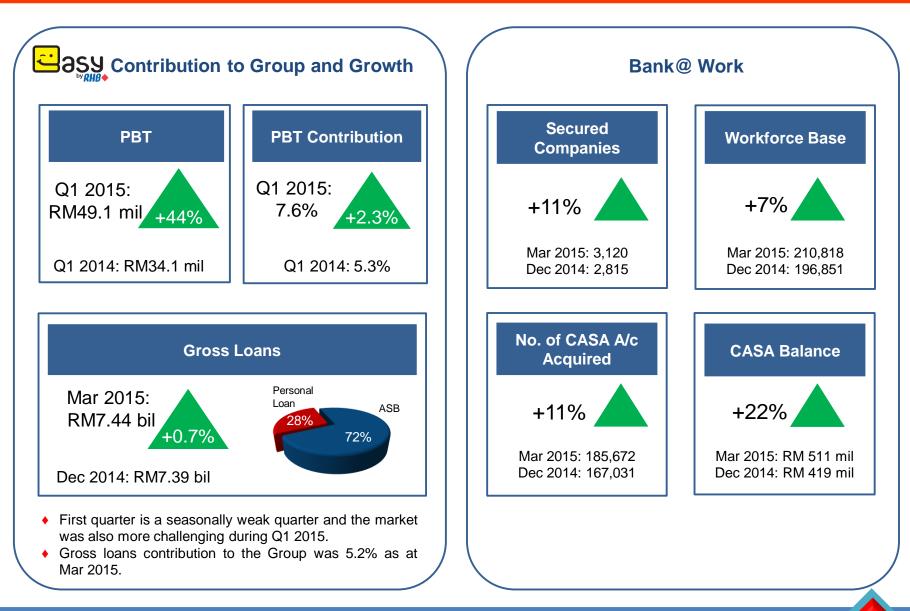
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Key Corporate and Business Updates

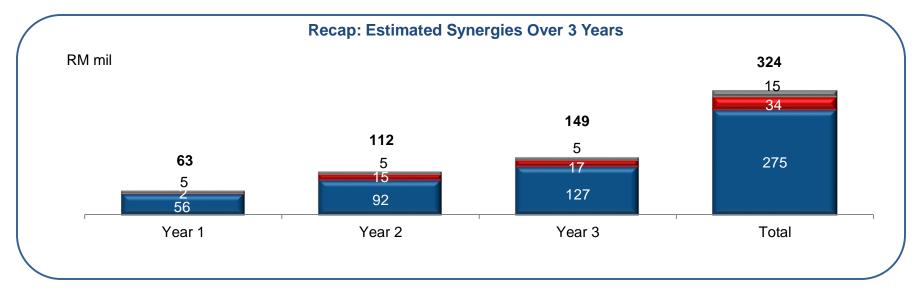
Summary

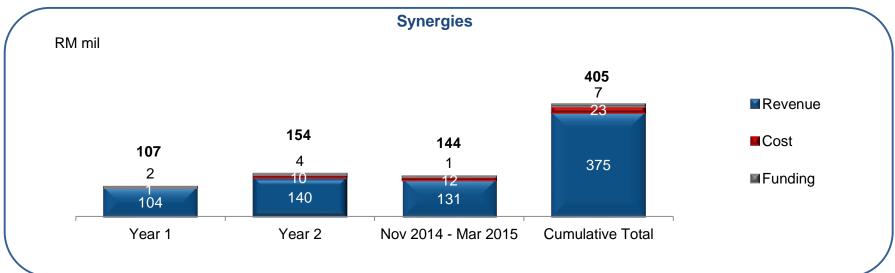
Key Business Initiatives Update



RHB IGN / TE

RHB-OSK Integration Update





IGNITE 2017 performance in Q1 indicates a promising year ahead, realising RM218 mil of value with positive PBT impact of RM86 mil...

IGNITE 2017 CONTINUES TO DERIVE SYNERGIES AND VALUE FROM KEY INITIATIVES LAUNCHED LAST YEAR

The fully leveraged Islamic Banking model continued to bring in Groupwide synergy with value realised of RM32 mil

RM39 mil value realised from expanding on Global Account Management for Corporate clients

- Integrated treasury function realised RM24 mil of value
- Over RM21 mil value realised through increased product and service offerings in Revitalisation of Singapore business
- CONNECT Branch Sales & Service Transformation saw incremental CASA growth of RM723 mil, increased productivity leading to additional loans acceptance of RM135 mil, and RM12 mil value realised
- Strategic Cost Management remains an integral focus of RHB resulting in RM21 mil of cost savings and cost avoidance
- Further enhancements of the Group Business Banking Operating Model brought in RM15 mil of value
- Other key initiatives including portfolio optimisation, tactical sales programme and enhancement to trade sales model have realised value over RM54 mil and further improved capital efficiency



...and its momentum continues to be strong in 2015, priorities revisited to ensure a robust and holistic programme equipped to meet the needs of the ever changing market

IN Q1 2015 ALONE, SIGNIFICANT ACHIEVEMENTS WERE ACCOMPLISHED IN LINE WITH THE GROUP'S STRATEGY

Developed the Employee Value Proposition as a core component of Strengthening Employee Engagement Launched the RHB Corporate Website as a first step to embark on the RHB Digital Journey

Nationwide implementation of CONNECT – Branch Sales & Service Transformation and launch of the RHB Way emphasising differentiated customer service for an Enhanced Customer Experience

Significantly exceeded targets for RHB Bank Lao and completed Tactical Account Planning across all Business Banking clients to continuously Drive Profitability

Industrialisation and automation of the account opening and customer onboarding process for best-in-class service delivery Implementation of the Groupwide Productivity & Competency Framework to drive efficiency and nurture RHB talent.

"DIGITAL + ECOLOGY

"A holistic approach to provide our customers with a seamless experience through solutions built around their needs"

- > Providing customers with simplified, convenient, easily accessible digital banking experience
- Using digital technology to provide customers with services that go beyond banking, fulfilling their everyday needs and exceeding customer expectations at every point of interaction
- Ensuring highly reliable and secure digital transactions for customers

Launch of the first of many innovative solutions for your financial needs





RHB China

AGENDA

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Indonesia RHB+

Myanmar **RHB**

Lao RHB Thailand RHB+ Cambodia RHB+

RHB Vietnam

Malaysia RHB

RHB Brunei

RHB Hong Kong

Singapore **RHB**

Summary

- **1** Despite a challenging first quarter, the Group managed to record quality earnings growth and continues to gain traction in targeted segments
- **2** IGNITE 2017 progress is on-track with positive results, expected to gain further momentum going into full year 2015 with a set of prioritised initiatives
- **3** Given the current challenging operating condition, the Group is putting extra focus on managing overhead and funding costs, return on risk adjusted capital and asset quality
- 4 Key enablers and capabilities will be enhanced, for example, customer service and experience, digital offerings and technology refresh





END www.rhbgroup.com

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Corporate Restructuring Plan and Rights Issue (1/3)

WHY?

- Tax inefficiencies due to single tier tax:
 - Interest payments at RHB Capital cannot be used as deductibles.

2 Inefficient capital structure:

 Due to Financial Services Act, leveraging at the Financial Holdco level is no longer beneficial to RHB's capital group structure

3 Trading discount :

 Financial Holdco is estimated to be trading at a discount versus peer group comparatives

4 Capital for regulatory and growth requirements

 New capital is required for Basel 3 and RHB Banking Group's growth requirements

WHAT IS IT?

The Group Corporate Restructuring Plan involving :

1) Equity Fund Raising

 RHB Capital undertakes a renounceable rights issue ("Rights Issue") of up to RM2.5 bln as new equity for RHB Bank.

2) Internal reorganization

- Sale of RHB Capital's direct operating subsidiaries to RHB Bank
- Distribution of RHB Bank shares to shareholders of RHB Capital
- RHB Bank assumes the listing status of RHB Capital.

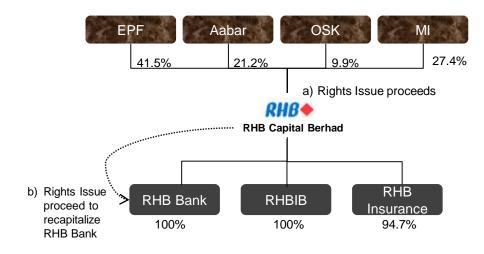
BENEFITS

- Improve tax efficiency and reduce holdco inefficiencies
- Potential for significant value enhancement through rerating of stock and better ability for dividend payments
- Stronger counterparty for BAU business, reduce capital cost and regional expansion.
- Enhanced business cost, risk synergies amongst businesses and meet Basel 3 requirements.
- Strengthen its capital structure to meet the changes in regulations and continuing growth in business.

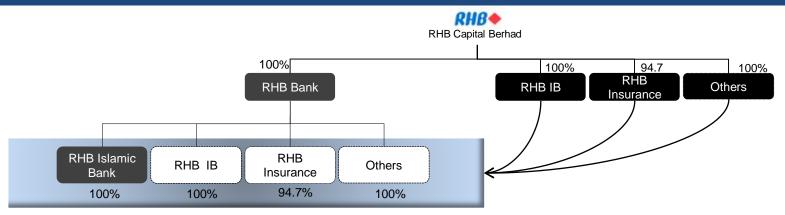
The proposed Group Corporate Restructuring Plan will improve RHB's capital structure, tax efficiency and aimed at closing the gap to RNAV and position us as a Bank Holding Company.

Corporate Restructuring Plan and Rights Issue (2/3)

Fund raising by RHB Capital



Internal restructuring (Sale of RHB Capital's direct subsidiaries to RHB Bank)

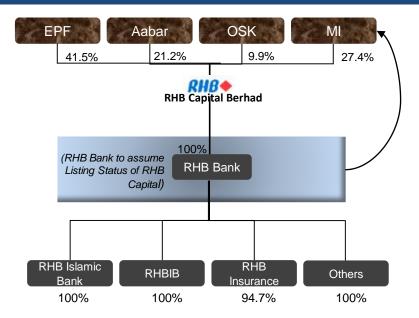


Shareholding position as at 31 March 2015.



Corporate Restructuring Plan and Rights Issue (3/3)

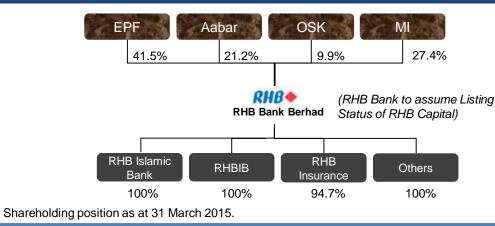
RHB Capital to distribute RHB Bank shares



RHB Capital distributes its entire shareholdings in RHB Bank to shareholders.

Post distribution of RHB Bank shares, RHB Capital will become dormant and will be liquidated accordingly.

RHB Bank assumes Holdco and Listing status

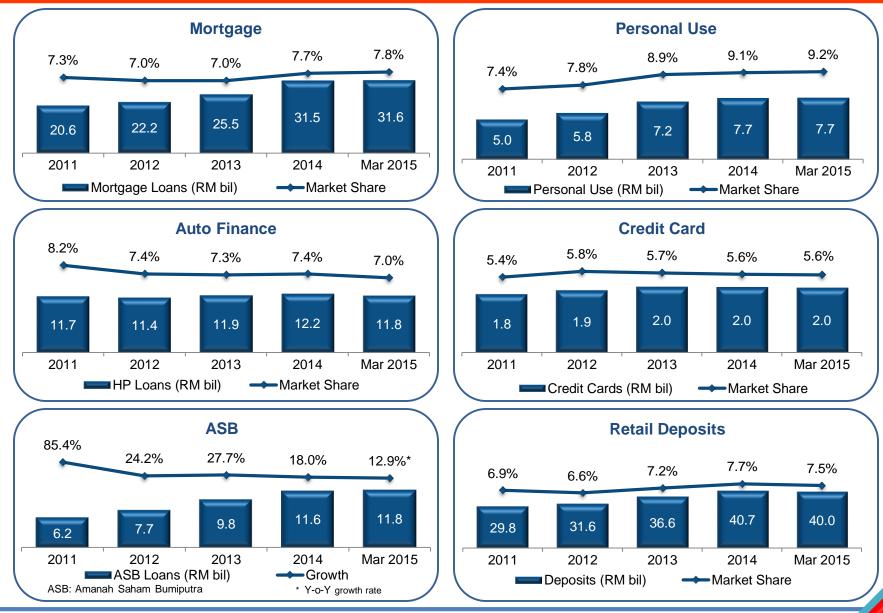






Retail Business Performance

RHB IGN / TE



CIB Market Share

	YTD Mar 2015		FY 2014		FY 2013	
	Market Share	Ranking	Market Share	Ranking	Market Share	Ranking
Debt Capital Market - sukuk*	27.2%	1	12.4%	4	17.6%	4
- conventional bonds & sukuk	20.3%	2	11.5%	4	16.3%	4
Mergers & Acquisitions - by value	11.3%	4	22.4%	1	11.8%	3
- by deal count	7 deals	1	27 deals	1	26 deals	1
Equities Capital Market ^	1.2%	8	8.6%	4	7.9%	3

Primary Bond Offerings

^ IPOs, Rights Issues & Additional Offerings

RHB IGN / TE

Major Mandates Q1 2015

RM94.6 mil

Rights Issue

Sole Underwriter

ECM and Syndicated Loans

KHAZANAH NASIONAL

Danga Capital Berhad

DCM

(subsidiary of Khazanah Nasional Bhd) RM1.5 bil issuance out of RM10.0 bil Islamic MTN Programme Sole Lead Manager & Sole Bookrunner



Syarikat Prasarana Negara Berhad RM2.0 bil issuance out of RM2.0 bil Sukuk Murabahah Programme Joint Lead Manager / Underwriter



Malaysia Debt Ventures Berhad RM300 mil issuance out of RM1.5 bil Islamic MTN Programme Joint Lead Manager / Bookrunner



MALAKOFF

SapuraKencana

ETROLE

RM2.74 bil Main Market IPO Joint Bookrunner / Joint Lead Manager

Malakoff Berhad (ongoing)

Bina Darulaman Berhad

SapuraKenchana TMC Sdn Bhd

RM5.50 bil (USD2.20 bil) Senior Multi Currency Term and **Revolving Facilities** Joint Mandated Lead Arranger

Source : Bloomberg & Bursa Malaysia & RHB

M&As



Kulim (Malaysia) Berhad GBP525.4 mil (RM2.8 bil) Disposal of equity interest in New Britain Palm Oil Ltd to Sime Darby Plantation Sdn Bhd Sole Financial Adviser

Malaysian Resource Corporation Berhad



Disposal of Platinum Sentral to Quill Capita Trust Financial Adviser

Berjaya Corporation Berhad (on-going)



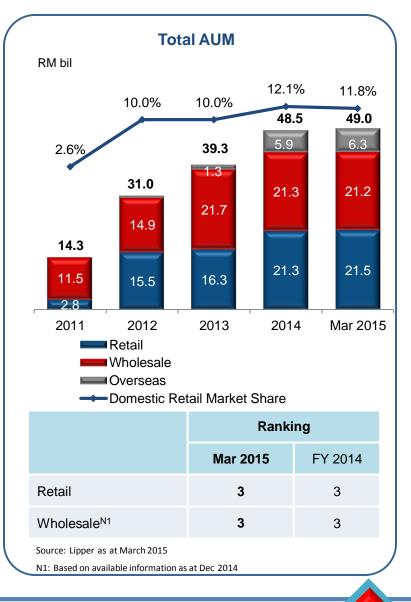
RM376.16 mil Conditional Take-Over to acquire all the remaining shares in REDtone International Bhd Financial Adviser



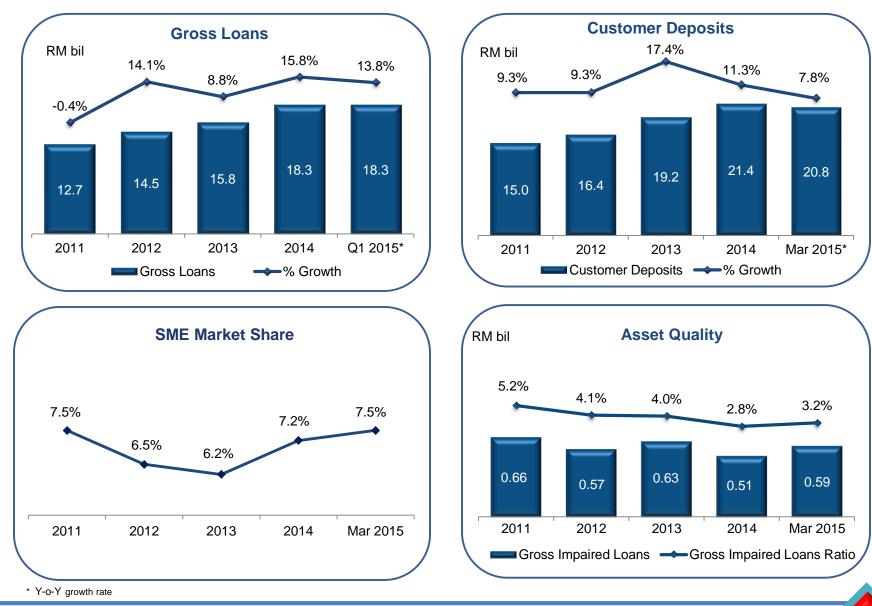
Equities, Futures & Asset Management

	Mar 2	2015	FY 2014		
Equities (by value)	Market Share	Ranking	Market Share	Ranking	
Malaysia					
- By value	8.7%	4 th	9.5%	3 rd	
- By volume	13.3%	2 nd	13.7%	2 nd	
Singapore	5.0%	10 th	5.4%	10 th	
Hong Kong	0.1%	97 th	0.1%	97 th	
Indonesia	2.4%	15 th	2.3%	15 th	
Thailand	1.2%	28 th	1.3%	27 th	
Cambodia	5.5%	5 th	2.5%	7 th	

	Mar 2	015	FY 2014		
Futures (by volume)	Market Share	Ranking	Market Share	Ranking	
Malaysia - FKLI	6.4%	5 th	7.5%	4 th	
Malaysia - FCPO	7.3%	3 rd	9.6%	3 rd	
Thailand	5.2%	7 th	4.0%	8 th	
Hong Kong - HSIF	0.1%	64 th	0.1%	71 st	

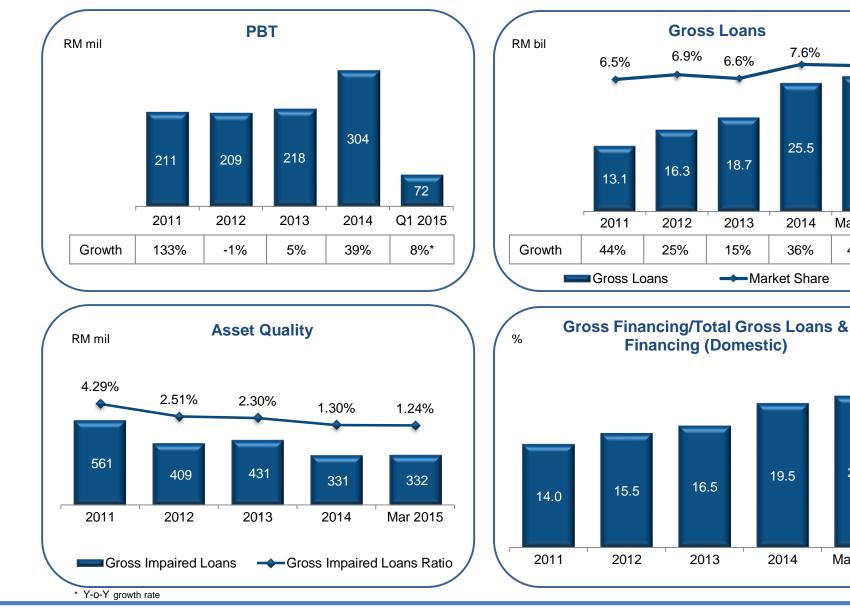


Business Banking and SME





Islamic Financial Performance





7.6%

26.8

Mar 2015

40%*

20.5

Mar 2015

RHB Singapore Business Performance

