Analysts Presentation 3rd Quarter 2016 Financial Results

Dato' Khairussaleh Ramli Group Managing Director RHB Banking Group 23 November 2016



AGENDA

Executive Summary

3rd Quarter 2016 Financial Results

Corporate and Strategy Update

Summary and Outlook





Executive Summary (1/4)



- ◆ Y-o-Y pre-tax profit grew 8.9% to RM1.9 billion, net profit increased by 9.1% to RM1.4 billion
- ♦ Normalised^{N1} pre-tax and net profit higher by 12.1% and 12.4% respectively
- Operating profit before allowances recorded strong growth of 36.0%, underpinned by healthy net fund based and non-fund based income growth, effective cost management and absence of CTS expenses
- Cost-to-income at 49.9%
- ◆ ROE at 10.0%

Assets and Liabilities

- Gross loans increased by an annualised rate of 1.4% to RM152.9 billion
- Customer deposits recorded 6.6% annualised growth to RM166.0 billion
- CASA composition improved to 24.5% from 24.0% in December 2015
- ♦ Gross impaired loans ratio higher at 2.25% due to classification of several corporate accounts

Capital, Liquidity and Capital Management

- Capital position remained strong with CET I ratio at 13.0%, Tier I ratio at 13.3% and total capital ratio at 17.1%
- ◆ Issued USD500 million senior unsecured notes under the USD5 billion EMTN Programme in Oct 2016

N1: A full impairment on a corporate bond in Singapore in 2016 and one off Career Transition Scheme ("CTS") expenses of RM308.8 million and a collective allowances written back due to model refinement on mortgage portfolio amounting to RM131.4 million recorded in 2015 which is not repeated



Executive Summary (2/4)



Earnings well diversified across main business segments :

Retail Banking

- Normalised PBT up 6.9% to RM825.6 million mainly due to lower operating expenses
- Mortgage financing increased by 13.4% on annualised basis, market share improved to 8.5% from 8.2% in December 2015

Business Banking

- PBT up 48.6% to RM329.5 million due to improvement in all operating drivers and lower impairment losses on loans
- SME lending continued to gain traction, growing by 13.3% annualised, market share increased to 9.0% from 8.7% in December 2015

Group Wholesale Banking

- PBT up 8.4% to RM1,230.9 million
 - CIB PBT up 4.9% due to higher wealth management related fee income and lower expenses
 - Group Treasury PBT up 11.1% due to higher trading and investment gain and higher net fund based income
- Gross loans lower by 4.2% YTD due to several large corporate repayments

♦ Islamic Banking

- PBT increased by 17.7% to RM299.1 million
- Islamic financing represented 25.1% of the Group's total domestic gross loans and financing

Group International Banking

Performance largely impacted by one-off impairment on a corporate bond in Singapore



Executive Summary (3/4)



• Made good progress in key IGNITE initiatives:

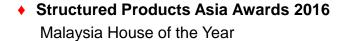
- Increase in premier wealth management sales by 11% since the launch of RHB premier banking value proposition
- SME market share further strengthened to 9.0% in September 2016 from 8.7% in December 2015
- Retail AUM grew by 11.1% to RM 25.0 billion from December 2015
- 432,529 downloads of new RHB mobile application since its launch in May 2016
- Efficiency initiatives:
 - Optimised 184 EASY outlets, converted 29 EASY outlets into sales centres
 - All branches equipped with EASY technology ("10 minute banking")
 - Set up 25 sales hubs to serve customers after banking hours
 - Domestic investment banking branches reduced from 57 to 47
 - Complete relocation of Plaza OSK staff to RHB Centre by 25 November 2016
 - Bureau-de-Change (BDC) business exit Estimated total run rate cost savings of SGD3 million per annum (~RM9 million)
 - Relocated Singapore operation back office to Changi Business Centre, savings of SGD1.5 million (~RM4.5 million) per annum



Executive Summary (4/4)



- The Cards & Electronics International (CEPI) Asia Awards
 - Most Innovative Digital Solution Commercial
 - Best Merchant Acquiring Initiative





 Asian Banking & Finance Wholesale Banking Awards'16
 Malaysia's Domestic Foreign Exchange Bank of the Year – Wholesale Banking category



Excellent Service Awards (Retail) 2016
 ABS Excellent Service Award



HR Asia
 Best Companies to Work for in Asia 2016



The Asset Corporate Awards 2016
 Platinum Winner – Governance, CSR & Investor Relations
 Benchmarking





RHB Banking Group Scorecard For 2016

Top Level Indicators	Target 2016	Actual 9M 2016
ROE	10%	10.0% ^{N1}
Loans Growth	8%	1.4% ^{N1}
CASA Growth	8%	9.9% ^{N1}
Gross Impaired Loans Ratio	≤ 2.0%	2.25%
Cost to Income Ratio	≤ 53%	49.9%
Overseas Profit Contribution	10%	-9.2% ^{N2}

N1 Annualised

N2 Excluding one off impairment on a corporate bond, overseas profit contribution was at 4.3%



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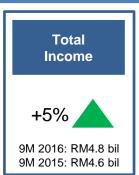


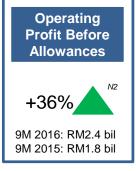
Core earnings continued to demonstrate resilience amidst weak economic conditions, current year performance impacted by one-off impairment on corporate bond and certain corporate loan accounts

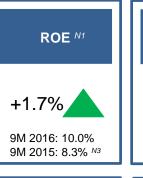
Financial Position Financial Results Key Financial Ratios

Total Assets
+0.6%
Sep 2016: RM229.3 bil Dec 2015: RM227.9 bil



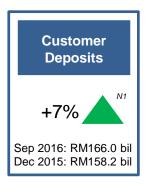








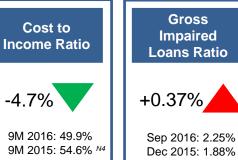
Non Interest







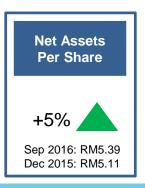




Shareholders'
Equity

+22%

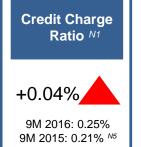
Sep 2016: RM21.6 bil
Dec 2015: RM17.7 bil



N1: Annualised
N2: Excluding effect of one-off items for both 9M
2016 and 9M 2015, operating profit before
allowances, PBT and net profit increased by
16%, 12% and 12% respectively
N3: RHB Capital 9M 2015 results

N4: Excluded CTS expenses N5: Excluding one-off impairment write back on mortgage portfolio

N6: Inclusive of 1.2% Regulatory Reserve



Loan Loss
Coverage
Ratio №

-9.2%

Sep 2016: 74.7%
Dec 2015: 83.9%

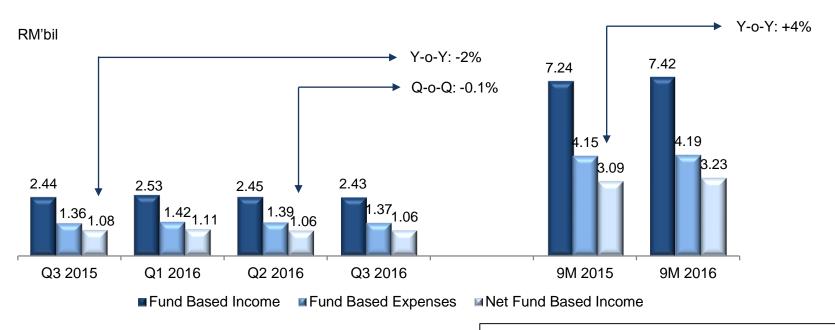
Robust growth in operating profit driven by strong net fund based income and effective cost management initiatives; profitability affected by one-off impairment on other assets and increase in loan losses

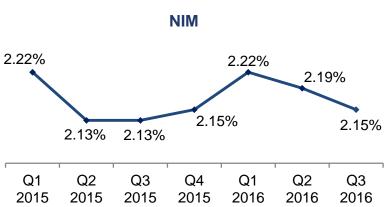
	Q3	Q2	Q-o-Q	9M	9M	Y-o-Y
RM'mil	2016	2016	Change %	2016	2015	Change %
Net Interest Income	849	853	-1	2,593	2,517	3
Net Islamic Fund Base Income	212	209	1	637	577	10
Total Net Fund Based Income (A)	1,061	1,062	-	3,230	3,094	4
Other Operating Income	546	497	10	1,532	1,444	6
Islamic Non-Fund Based Income	22	30	-27	68	60	14
Total Non Fund Based Income (B)	568	527	8	1,600	1,504	6
Total Income (A+B)	1,629	1,589	3	4,830	4,598	5
Operating Expenses	-826	-808	2	-2,411	-2,819	-14
Operating Profit Before Allowances	803	781	3	2,419	1,779	36
Allowances for Loan Impairment	-146	-60	>100	-286	-106	>100
Impairment Losses (Made)/ Written Back on Other Assets	6	-252	->100	-245	59	->100
Profit Before Taxation	663	469	41	1,887	1,733	9
Net Profit	505	350	44	1,420	1,302	9
Normalised PBT N1	663	723	-8	2,140	1,910	12
Normalised Net Profit N1	505	542	-7	1,613	1,435	12

N1: Q2 2016 included one-off impairment on corporate bond of RM254 mil
Q3 2015 included one-off Career Transition Scheme expenses of RM309 mil
Q2 2015 included one-off write-back from refinement performed on mortgage portfolio of RM131 mil



Solid net fund based income growth attributable to active management on funding and liquidity, low cost deposits and growth in chosen market segments





Y-o-Y:

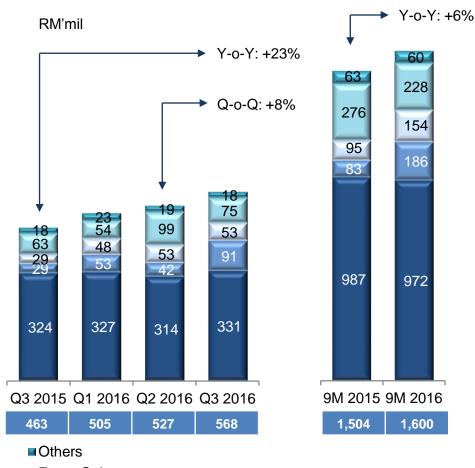
- Gross fund based income rose 2.4% on the back of a 2.3% growth in loans and financing
- ◆ Funding expenses marginally higher by 0.9%

Q-o-Q:

 Lower NIM due mainly to the impact of 25 basis point reduction in OPR in July 2016 and lower loan yield



Non fund based income held up well under challenging market conditions - higher insurance underwriting surplus and trading/investment income offset by lower Fx gain and fee income



Non Fund Based Income RM'mil	9M 2016	9M 2015	Y-o-Y Change
Fee Income – IB Related (A)	358	388	-8%
Fee Income – Wealth Management (B)	198	144	38%
Fee Income – Commercial Banking (C)	416	455	-9%
Total Fee Income (A) + (B) + (C)	972	987	-2%
Insurance Underwriting Surplus	154	95	62%
Net Forex Gain	228	276	-17%
Gain and MTM on Securities / Derivatives	186	83	>100%
Others	60	63	-5%
Total	1,600	1,504	6%
Ratio of Non Fund Based to Total Income	33.1%	32.7%	0.4%

■Forex Gain

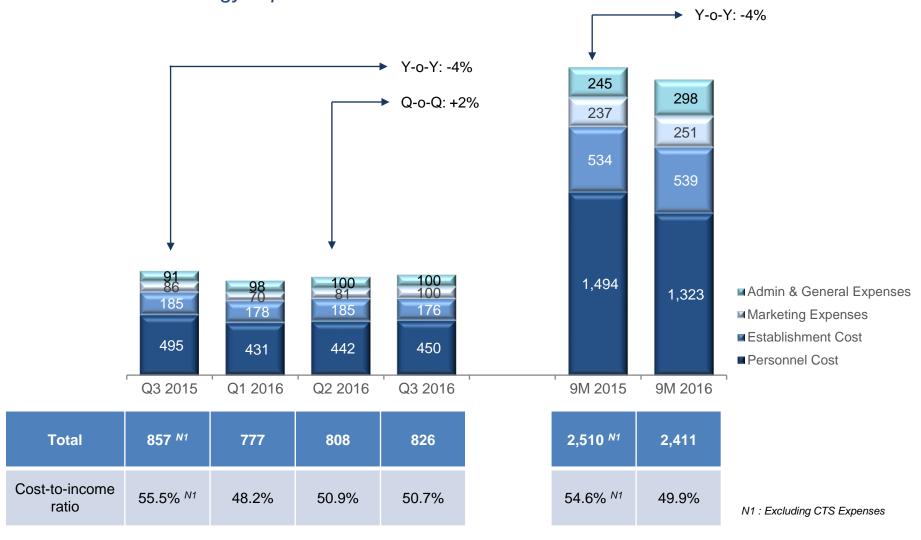
■Insurance Underwriting Surplus

■Gain/MTM on Securities/Derivatives

■ Fee income

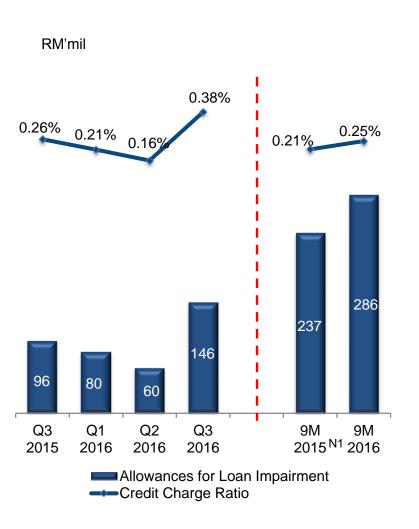
Efficient cost transformation program continued to deliver positive results, maintaining cost-to-income ratio < 50%

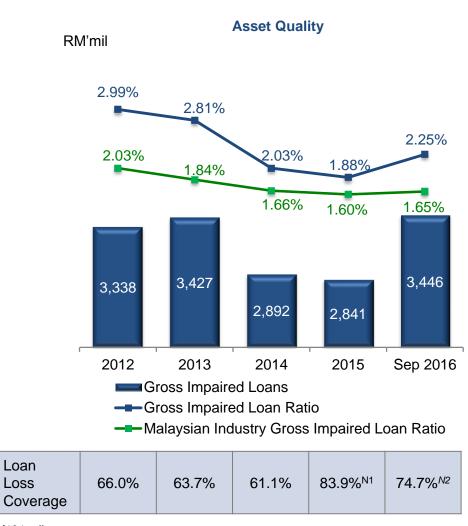
11% personnel cost savings was partly offset by higher IT expenses as the Group continued to invest in technology capabilities and infrastructure





Asset quality impacted by classification of certain corporate accounts





N1: Excluded write-back from refinement performed on mortgage portfolio of RM131 mil

N2: Inclusive of 1.2% regulatory reserve



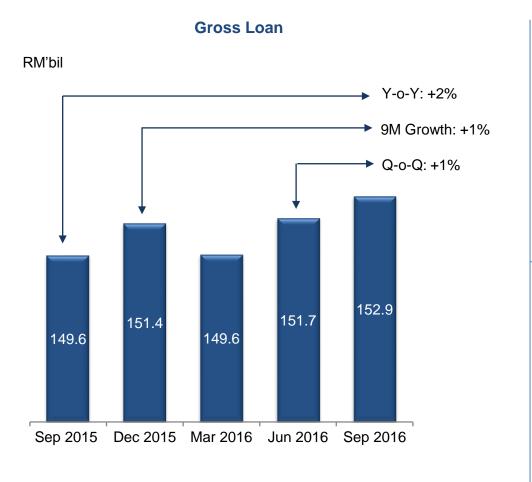
Total assets relatively stable; shareholders' funds increased with completion of rights issue and internal reorganisation

Balance Sheet RM'mil	Dec 2015	Sep 2016	Change for 9M 2016 %
Total Assets	227,938	229,293	1
Total Financial Assets/ Investments	46,897	44,301	-6
- Financial Assets FVTPL	1,626	2,495	53
- Financial Investments AFS	24,739	23,830	-4
- Financial Investments HTM	20,532	17,976	-12
Gross Loans	151,386	152,928	1
Customer Deposits	158,158	165,999	5
Borrowings and Senior Debt Securities	4,240	4,216	-1
Subordinated Notes	5,896	5,839	-1
Shareholders' Funds	17,668	21,631	22
Net Assets per Share	5.11 ^{N1}	5.39	5

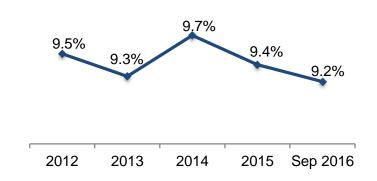
N1: Assuming consolidation of RM0.50 per share effective Dec 2015



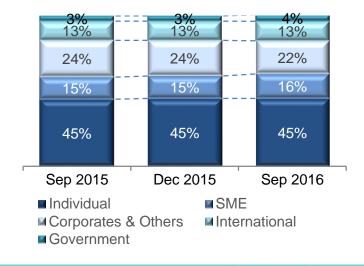
Loans growth driven by retail and SME, partly offset by corporate repayments, portfolio rebalancing showing steady progress



Domestic Loans Market Share

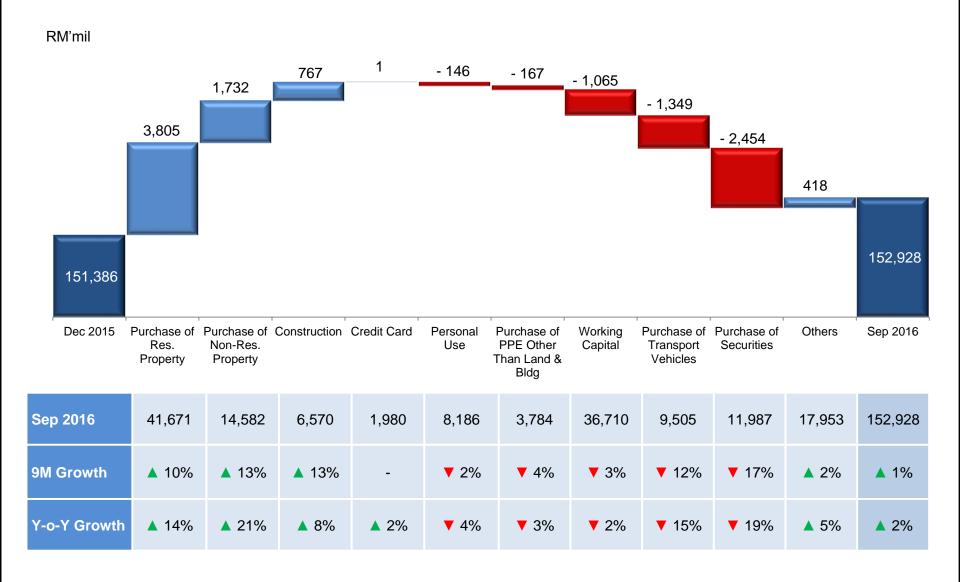


Loans by Customer Type



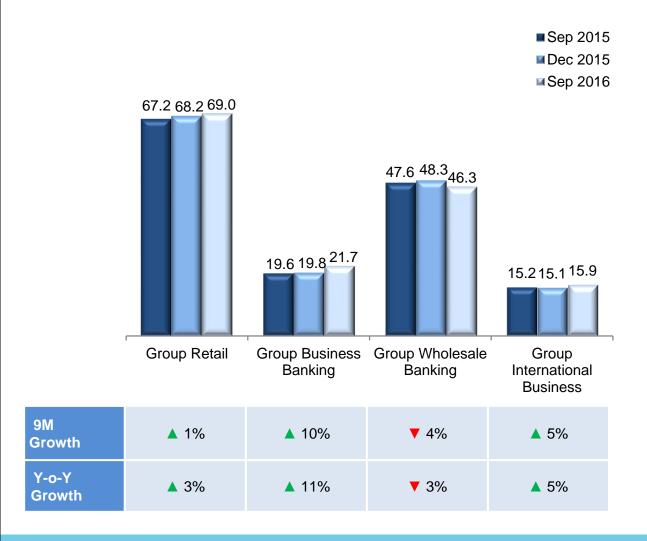


We continue to exercise balance sheet discipline, pacing growth and focus on selected segments





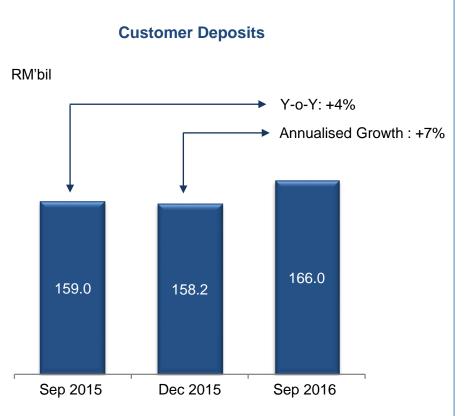
Loans growth led by Business Banking; growth in Retail supported by mortgages, partly offset by net repayment in auto financing & purchase of securities; Corporate loans impacted by several large corporate repayments; growth in GIB contributed by Singapore and Thailand

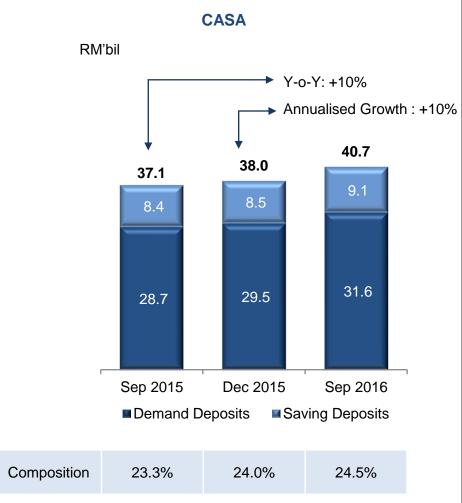


Composition 10% 11% 30% 32% 14% 13% 45% 45% Dec 2015 Sep 2016 **MGIB** ■Group Business Banking

■Group Retail

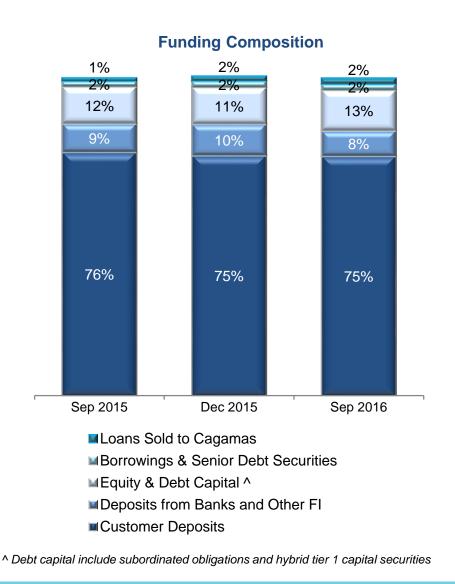
Healthy deposits growth - to support liquidity and ensure ample funding for business growth

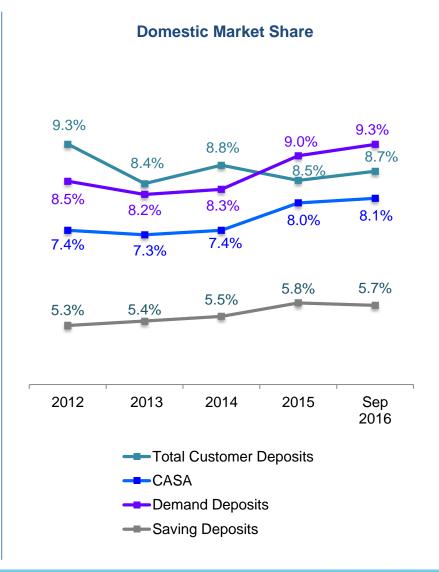






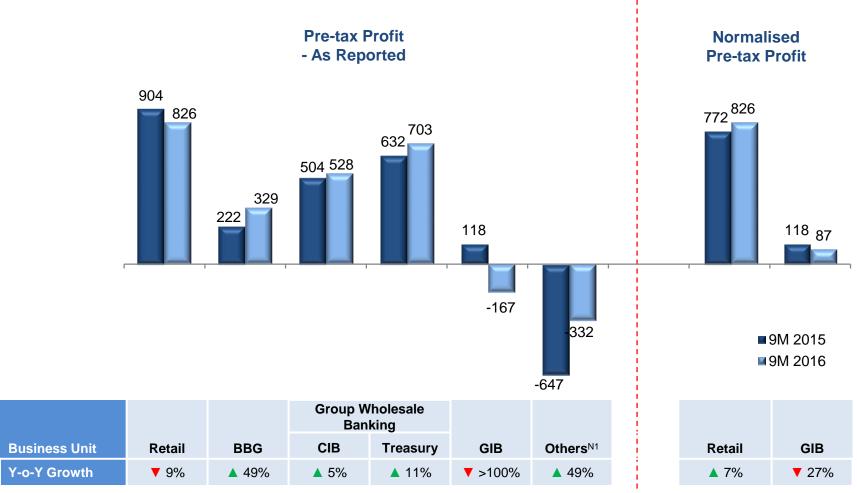
Funding sources well diversified. Benefited from rights issue proceeds; improvement in market share across all types of deposits







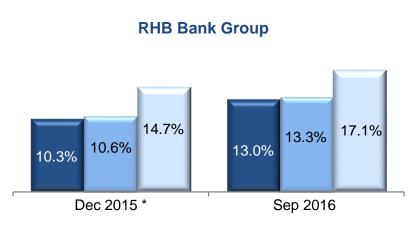
On normalised basis, all businesses except GIB reported profit growth. Excluding one off Singapore corporate bond impairment, GIB would have recorded PBT of RM87 million



N1: Others refer to support center of RM324 mil (9M 2015: RM 323 mil), and other business segments of RM8 mil (9M 2015: RM15 mil). CTS expenses of RM309 mil in 2015



Capital adequacy of Group and key banking subsidiaries remained strong



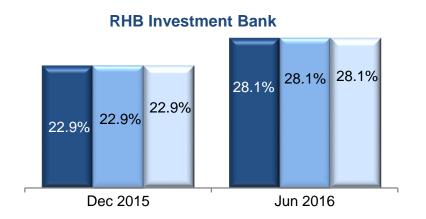


[^] Ratios are after FY2016 proposed interim cash dividend

RHB Bank 12.2% 13.3% 15.4% Dec 2015 * Sep 2016



■Tier 1 Capital



■CET 1 Capital

■Total Capital

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We have made good progress across the 17 initiatives under IGNITE 2017

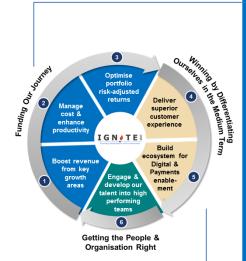
Retail Banking	 Increased premier wealth management sales by 11% since launch of RHB premier banking value proposition Launched proposition targeting Milennial segment – 808 bundles sold since launch Residential property loans grew 11.1% vs. industry of 6.8% YTD Sep 2016 All branches enabled with EASY technology ("10 minute banking")
Business and Transaction Banking	 SME YTD loan growth of 6.8% vs. industry of 4.7% SME market share improved to 9.0% in September 2016 from 8.7% in 2015 Improvement in asset quality as a result of establishment of dedicated field collectors in key regions Approved RM33.4 mil facilities under FSC financing YTD Sep 2016 RHB Cash Management (Reflex) registered a y-o-y growth in subscribers of 27% with an average current balance y-o-y growth of 21%
Wholesale Banking	 Increased product holding ratio for domestic top corporates to 4.3 in Q3 2016 from 3.37 in 2015 through refined client coverage model Relocation of staff from Plaza OSK to RHB Centre by Nov 2016, with cost savings of RM7.47 mil p.a. from rental and lease line
International and Singapore	 Loan growth of 3.0% YTD for Cambodia, 35.4% for Thailand and for 53.8% for Laos Singapore Total income growth of 7.1% YOY in Sep 2016 Loans growth of 3.8% YTD vs. industry of -2.5% Deposit growth of 18.4% YTD vs. industry of 4.7% Relocation of Shared Services Office to Changi Business Centre, savings of RM4.5 mil p.a.
Cost savings	◆ CIR reduction from 56.3% [№] in 2015 to 49.9% in Q3 2016
Customer experience	 Simplified account opening process and standardised banking terms and conditions for better customer experience
Digital & payments	 432,529 downloads of new RHB mobile application since its launch in May 2016 – 100,330 from new customers and 332,199 updates from existing users

N1 : Normalised excluding CTS expenses



We will continue to execute our strategies anchoring on the 3 key

themes



Affluent segment strategy

- Launch Affluent mobile App in Q4 2016
- Improve sales productivity and ramp up customer acquisition

Mass Affluent segment strategy

 Launch Online account opening bundled with incentives to enhance transactions and payments usage in Q4 2016

SME growth strategy

- Deepen share of wallet through dedicated SME outbound team
- · Build Financial Supply Chain community through partnerships

Cost savings

- Reduce cost through strategic sourcing in 3 key areas Administrative expenses, Property management expenses and IT-related procurement
- Complete optimisation of remaining EASY outlets by Nov 2016

Wholesale

- Move towards an Asset-Lite Model for retail equities and through process re-engineering, digitisation & automation
- Deepen client relationship by enhancing collaboration among business units
- · Realign business focus and leverage on primary deal flows for wholesale equities

Enhance customer experience

 Improve customer experience across all touch points – branches, call centres and internet banking

Digital and payments

· Launch digital and payments capabilities across business segments



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Economic Outlook

- Malaysia's GDP for 2016 is expected to grow between 4% to 5%, driven mainly by consumer spending, but partly offset by decline in net exports arising from the challenging global environment.
- Malaysian banking sector growth will remain modest. Corporate loans growth is expected to be lower and there will be ongoing consolidation in the household loans segment.
- The financial and capital market is expected to be volatile and rising pressure on liquidity and asset quality will also affect the performance of the banking sector

Concluding Remarks

- Our core earnings continued to demonstrate resilience amidst the weak economic conditions.
- We recorded strong pre-provisioning operating profit, though performance todate was affected by one large impairment on securities and impairment on certain corporate loan accounts.
- Improvement in normalised profit reflects depth and quality of the RHB franchise and positive outcome of our reframed strategy of focusing on performance.
- We will remain vigilant by focusing on asset quality and will continue to improve our operational efficiency and maintain a high level of liquidity and capital. At the same time, focus on digitization of our core businesses and customer experience will be enhanced, as part of our strategy to achieve our long term objectives.



END

www.rhbgroup.com

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APPENDIX

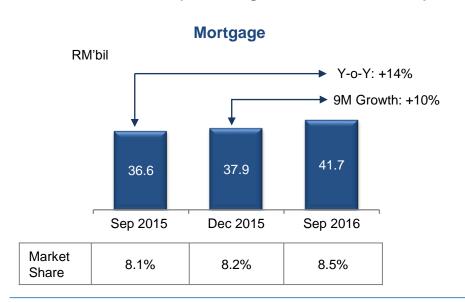
Key Business Highlights

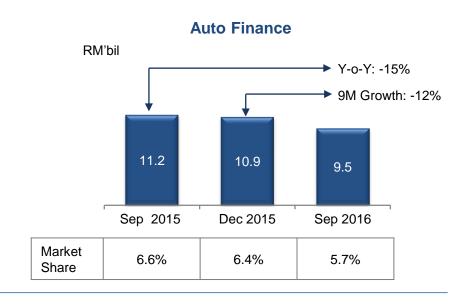


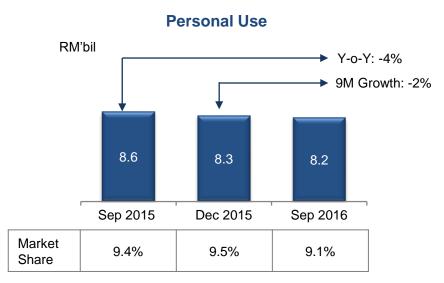


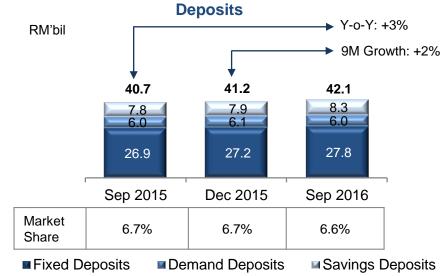
Retail

Continuous emphasising on return on risk adjusted capital and focused growth in targeted market segment











CIB - Prominent market position

YTD Sep 2016	Ranking	Market Share	DCM
Debt Capital Markets: - MYR sukuk - Total MYR bonds (Conventional & Islamic bonds)	2	21.3% 18.3%	Sarawak Hidro Sdn Bhd RM5.54 bil Sukuk Murabahah issuance Joint Lead Manager Lembaga Pembiayaan Perumahan Sektor Awan (LPPSA) RM4.0 bil sukuk issuance out of RM25.0 bil ICP/IMTN
Mergers & Acquisitions: - by value - by deal count	3 2	14.9% 14 deals	Programme Joint Lead Arranger & Joint Lead Manager Lebuhraya Duke Fasa 3 Sdn Bhd (Ultimate shareholder is Ekovest Berhad) RM3.64 bil Sukuk Wakalah issuance Joint Lead Manager, Joint Bookrunner & Joint Primary
Equity Capital Markets	4	10.8%	Subscriber





RHB Capital Berhad

RM3.61 bil

Internal reorganisation of the RHB Capital Group Principal Adviser



Kulim (Malaysia) Berhad

RM2.26 bil

Privatisation of Kulim (Malaysia) Berhad Sole Principal Adviser



Scientex Berhad

RM218.97 mil

Acquisition of 326 acres of land located in Johor Baru

Sole Principal Adviser





Malaysia Building Society Berhad

RM1.71 bil

Rights Issue

Joint Adviser, Joint Managing Underwriter & Joint Underwriter



Mulpha International

RM266.7 mil

Rights Issue

Sole Principal Adviser



Tomypak Holdings

RM54.7 mil

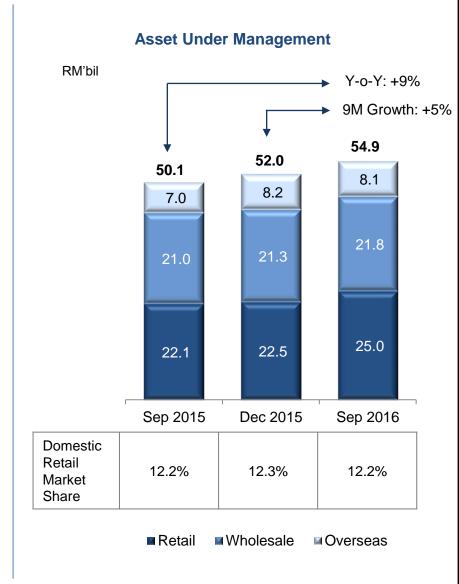
Rights Issue with Warrants Sole Principal Adviser



Equities, Futures & Asset Management

	YTD Sep 2016		
Equities (by value)	Market Share	Ranking	
Malaysia			
- By value	7.8%	5 th	
- By volume	12.5%	3 rd	
Singapore	3.7%	13 th	
Hong Kong	0.1%	91 th	
Indonesia	2.4%	16 th	
Thailand	1.5%	28 th	
Cambodia	8.1%	5 th	

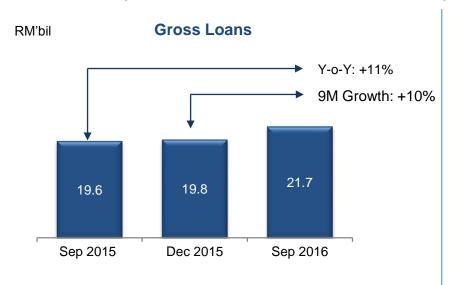
	YTD Sep 2016		
Futures (by volume)	Market Share	Ranking	
Malaysia - FKLI	6.0%	6 th	
Malaysia - FCPO	8.2%	3 rd	
Thailand	4.7%	6 th	
Hong Kong - HSIF	0.1%	56 th	

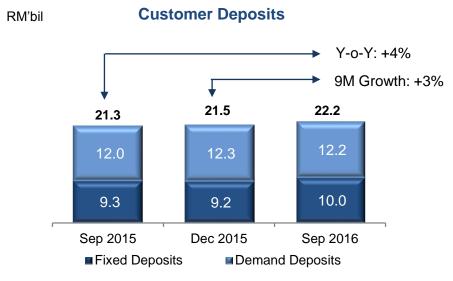


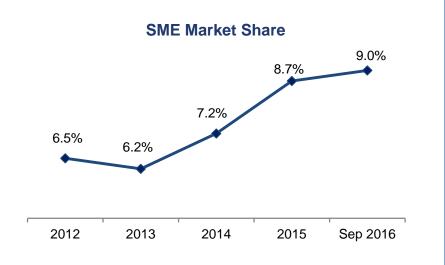


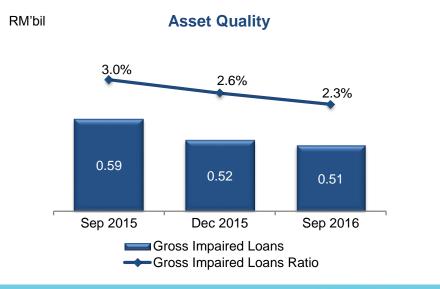
Business Banking and SME

Continued improvement in market share and asset quality





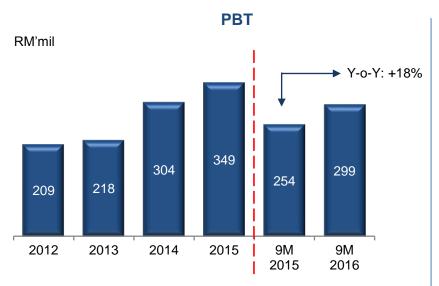


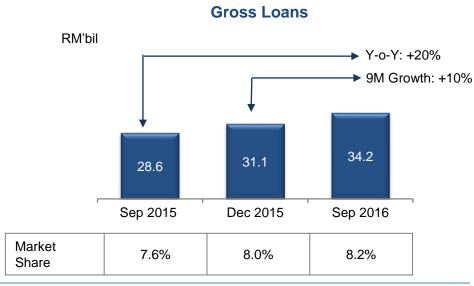


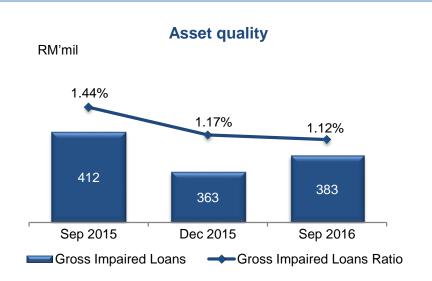


Islamic Financial Performance

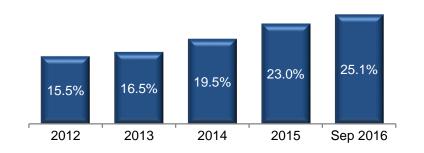
Strong performance with enhanced contribution to the Group and increasing market share







Gross Financing/ Total Gross Loans & Financing (Domestic)





RHB Singapore - Affected by one-off impairment on a corporate bond and a weaker capital and financial market

